

2006-2007 BUDGET

CITY OFFICIALS

City Council

Lois J. Giess (East District)
President
Gladys Santiago (At-Large)
Vice President

Carolee A. Conklin (At-Large)
Benjamin L. Douglas (Northeast District)
John F. Lightfoot (At-Large)
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Dana K. Miller (At-Large)
William F. Pritchard (At-Large)
Robert J. Stevenson (Northwest District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Bureau of Budget & Efficiency

William J. Ansbrow
Budget Director

Budget Staff

Alan Bredekamp
Sharla Davenport
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Mary H. Kirkendale
Jean Missler
Kabutey Ocansey
William M. Ouzer
Josephus Tisdale
Donna Turner
Suzanne P. Warren

BUDGET AT A GLANCE

	Amended Budget <u>2005-06</u>	Approved Budget <u>2006-07</u>	Dollar Change
BUDGET	\$409,946,400	\$424,489,000	\$14,542,600
PROPERTY TAX LEVY (Before STAR)	\$153,812,100	\$156,759,300	\$2,947,200
TYPICAL HOMESTEAD BURDEN*			
Property Tax	\$1,269.90	\$1,282.61	\$12.71
Service Charges	<u>\$740.84</u>	<u>\$779.84</u>	<u>\$39.00</u>
Subtotal	\$2,010.74	\$2,062.45	\$51.71
TYPICAL NON-HOMESTEAD BURDEN**			
Property Tax	\$10,691.37	\$10,784.47	\$93.10
Local Works Charge	<u>\$552.00</u>	<u>\$619.50</u>	<u>\$67.50</u>
Total	\$11,243.37	\$11,403.97	\$160.60
PROPERTY TAX RATES (PER \$1,000)			
Homestead	\$20.99	\$21.20	\$0.21
Non-Homestead	\$44.79	\$45.18	\$0.39
TYPICAL HOMESTEAD SERVICE CHARGES			
Water	\$276.64	\$276.64	\$0.00
Refuse	317.00	\$338.00	\$21.00
Local Works	<u>\$147.20</u>	<u>\$165.20</u>	<u>\$18.00</u>
	\$740.84	\$779.84	\$39.00

*Based on a typical house assessed at \$60,500 with 40' front footage and using 80,000 gallons of water annually.

**Based on a business assessed at \$238,700 with 150' front footage.

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READER'S GUIDE

Budget Process

This budget is for the City's 2006-07 fiscal year, which begins on July 1, 2006 and closes on June 30, 2007. The process and content requirements of the annual budget are stipulated in Section 3–9 of the City Charter. Consistent with these requirements, the Mayor prepares a proposed budget. Detailed budget requests are made by each department, reviewed and analyzed by the Bureau of Budget and Efficiency, modified as necessary, and approved by the Mayor.

The Mayor's proposed budget is considered by the City Council, and at least one public hearing is scheduled. The City Council may adopt the budget as proposed by the Mayor or may modify it. If the City Council's action on the budget contains no additions, the budget is adopted without further action. Reductions to the proposed budget do not require the approval of the Mayor. If City Council's action includes any additions, the budget must be presented to the Mayor by June 20. The Mayor may accept or reject any additions. If the Mayor accepts the additions, the budget is adopted without further action. If the Mayor rejects any additions, he must inform the City Council of the items rejected with his reasons and return the budget to the Council by June 25. The City Council may then reconsider the budget and, by June 30, may revise its actions in conformity with the Mayor's objections or may, upon a two-thirds vote, override the Mayor's objections. If City Council does not, by June 30, adopt a budget according to these procedures, the budget as submitted by the Mayor plus any City Council additions not objected to by the Mayor will be the budget for the ensuing year.

Scope of the Budget

The budget contains most of the ongoing operations of the City of Rochester. Certain programs are not included:

City School District. A summary of the proposed City School District budget is included (Tab 17). The complete text of the School budget is included in a separate document.

Federal Programs. The administrative costs and certain program expenses are included. However,

most program expenditures from the Consolidated Plan, Law Enforcement Block Grant (LEBG), and Enterprise Community Zone (ECZ) are not included. Appropriations from these programs are made during the year.

Capital Programs. The budget includes two types of capital expenditures: Cash Capital, the direct outlay for capital purposes, and Debt Service, the repayment of principal and interest on previously authorized borrowing. Not included is the appropriation of the proceeds from note and bond sales that may occur during the year. These will be appropriated individually during the year, and their repayment will be included in future budgets as Debt Service. The Capital Improvement Program (CIP) section in the Budget document details all expected capital program expenditures for the upcoming year and each of the subsequent four years.

Trust and Agency Funds. On occasion, the City receives income that is to be used for restricted purposes. An example is the income in the Fund for the City's Future, which is restricted to the promotion of City tourism, living, and marketing. Such funds are not included in the budget; their use requires City Council appropriation during the year.

Budget Format - Organization

The budget is organized into five presentations:

1. The Mayor's Message
2. City Council Report (in Approved Budget only)
3. Summary (Tab 1)
4. Departmental Sections (Tabs 2-15)
5. Informational Sections (Tabs 16-17 & Index)

The departmental sections are indicated by white tabs with the name of each department.

Budget Format - Departmental Sections

Each departmental section contains a Department Summary that includes organization, program, and financial data relating to the total department. Major changes from the prior year are highlighted. In addition, for each major function within a department, there are three detailed presentations:

1. *Programs*, which provides information for each activity, including descriptions, performance indicators, and any program change from the prior year.

2. *Expenditures and Employee Years*, which contains current and historical expenditure and personnel data. The expenditure data are presented in two ways — by major object (or type) of expense and by activity.
3. *Personnel*, which includes a calculation of employee years and a detailed listing of all full time position titles and pay brackets. The employee year calculations on this page produce the totals listed on the Expenditure and Employee Year pages.
In the Undistributed Expenses (Tab 13), Contingency (Tab 14) and Capital (Tab 15) sections, no personnel data are provided, as no staff are assigned.

Budget Format Year-to-Year Comparisons

The year-to-year comparison for each bureau or division calculates the increase or decrease in the budget and employee years for that unit. An analysis of the change in the budget is included. The total change is the sum of the change noted in each of six categories. The categories are:

1. *Salary and Wage Adjustment*, which accounts for all routine changes in personnel compensation. This includes contract settlements, step and merit advancements, upgrades and downgrades of positions, and turnover that replaces higher compensated employees with lower compensated ones within the same pay brackets.
2. *General Inflation*, which accounts for increases in the cost of goods and services attributed to inflation.
3. *Chargebacks*, which accounts for the year to year change in charges for services provided to the activity by other units of City government. These services are duplicating, postage, motor equipment fuel and service, telephone service, workers' compensation, water, refuse collection, and geographic information system.
4. *Vacancy Allowance*, which accounts for the year to year change in the assumption of the vacancy allowance. This allowance is the difference between the actual expenditure

requirements for personnel and that required if all positions were filled at all times.

5. *Miscellaneous*, which accounts for minor changes not accounted for by any of the other categories.
6. *Major Change*, which accounts for significant budget variances. If there are any major changes, a narrative explanation follows immediately.

Program changes, if any, are detailed in the activity presentations.

Basis of Accounting

The accounting policies of the City of Rochester conform to generally accepted accounting principles. The basis of accounting is the modified accrual method, in which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred, except principal and interest on long-term debt and pension liability, which are recorded when due. The exception to this basis is for the Enterprise Funds that are on an accrual basis, in which revenues are recognized when earned, and expenditures are recognized when incurred.

The accounts of the City are organized into various funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts.

Glossary

Activity The most basic level of presentation in the budget. Each major function is divided into activities, for which budgetary, personnel, and narrative information is provided.

Adopted Budget The annual operating budget plan for the upcoming fiscal year approved by City Council according to the City Charter.

Appropriation An authorization to expend funds for stated purposes.

Assessed Value The value assigned for property tax purposes to each property within the City. Rochester utilizes a full value system; thus, it is the objective to assess all property at 100 percent of full market value.

Assessed Value Tax Rate The amount of tax levied for each \$1,000 of assessed valuation.

Bond Anticipation Note A note that may be redeemed with the proceeds from the future sale of a serial bond. A note is a short term borrowing instrument, usually requiring repayment within one year of issuance.

Budget Amendment A formal action by the City Council to adjust the budget after adoption. These amendments generally take two forms: the transfer of an appropriation from one departmental budget to another, or the appropriation of new sources of revenue to support a new expense. A budget amendment may, on occasion, reduce revenue and expense.

Capital Improvement Program (CIP) The five-year spending plan for major improvements and construction projects. It provides detail by functional area, funding source, and year.

Cash Capital The direct outlay for capital items, most typically equipment purchases, street improvements, and building renovations. The Cash Capital appropriation is a direct outlay because the City does not borrow for these expenditures. The Cash Capital appropriation is contained in the Capital Expense Summary.

Chargeback A charge from one department to another for services rendered, e.g., telephone service.

Constitutional Debt Limit Limits on the amount of debt that a municipality can incur. Article VIII of the New York State Constitution imposes on Rochester a limit of 9 percent of the most recent five-year average of full valuation of taxable real estate for capital purposes.

Constitutional Tax Limit Limits on the amount of money that a municipality can raise through real estate taxes. Article VIII of the New York State Constitution imposes on Rochester a limit of 2

percent of the most recent five-year average of full valuation of taxable real estate.

Contingency A budgeted reserve fund for unforeseen or unmeasurable expenditures not otherwise budgeted.

Debt Service The repayment of debt, including interest payments and installments on the principal. The debt service appropriation is contained in the Capital Expense Summary.

Directly Applicable Revenue Revenues that are generated because of the efforts of an organizational unit for a given function.

Employee Benefits The direct expenditures, other than salary and wages, associated with employee compensation. In the budget, the employee benefit appropriations are included in the Undistributed Expense budget, but are allocated for information purposes to each major function. These include retirement, Social Security, medical and dental, workers' compensation, and life insurance benefits. All other employee compensation costs are included in the departmental budgets.

Employee Years An approximation of employee resources stated as an equivalent number of full time positions. Each full time position is counted as one employee year, while overtime hours and part time, temporary, and seasonal positions are approximated as partial employee years. The vacancy allowance (see below) is also stated as an equivalent number of full time positions, and is subtracted in approximating net employee years for an activity.

Enterprise Fund Enterprise funds are fiscal and accounting entities that account for certain services and programs that operate as separate businesses. Expenditures for these operations are supported by revenues generated by the activities (e.g., fees for service) or dedicated under law for those specific operations. This Budget includes the following Enterprise Funds: Water, War Memorial, Parking, Cemetery, Public Market, Refuse, and Local Works.

Fund A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, with related expenses and other obligations. The budget contains ten funds that are explained and accounted for in the Summary (Tab 1).

Fund Balance In fund accounting, Fund Balance equals Assets minus Liabilities.

General Fund The principal operating fund of the City, accounting for all financial resources not recorded in other funds.

Homestead One of two classifications of property owners authorized for property taxation under the New York State law applicable to Rochester. The Homestead class includes all one, two, and three family residential real property, including dwellings used in part for non-residential purposes but used primarily for residential purposes. The other classification is the Non-Homestead class.

Interfund Revenue Income generated through a transaction between or among funds. Interfund revenues are offset by expenses or obligations recorded in other funds.

Intrafund Credit A transaction between or among appropriations within the same fund. In this budget, intrafund credits reflect chargebacks for services. The costs of these services (motor equipment, telephones, etc.) are included in the unit providing the service, and also the unit receiving the service. To offset this double recording of cost, the service provider unit records a credit (or reduction of expense) when the service charge is processed.

Major Functions The subdivision of a departmental budget. Major functions are Bureaus, Divisions, Offices, or other organizational units.

Major Objects The basic types of expenses incurred by an organizational unit categorized as Personnel, Materials & Supplies, Services, and Other expenses.

Morin-Ryan The sales tax distribution formula, which took effect in 1985-86, divides the first three percent of the local share of the sales tax.

Non-Homestead One of two classifications of property owners authorized for property taxation

under the New York State Law applicable to Rochester. The Non-Homestead class includes all properties other than one, two, and three family residential properties. The other classification is the Homestead class.

Overtime Employee Years See Employee Years.

Part Time, Temporary, Seasonal Used on the Personnel Summary page to show the approximation of Part Time, Temporary, and Seasonal employees in terms of Employee Years. Part Time employees work less than a regular work week schedule on a year round basis. Temporary employees work regular work week hours, but for a fixed duration (usually not to exceed eighteen months). Seasonal employees work at certain times during the year (e.g., during the Summer) on schedules determined by the nature of the jobs that they are performing.

Performance Indicator Measures of performance for the activities in which they are listed. Four types of measures are used: Demand, which measures the total need for a service, regardless of whether the need can be met within the activity's budget; Workload, which measures the response of the activity to the demand; Efficiency, which measures the workload response relative to available resources; and Results, which measure the impact of services provided. Because of measurement difficulties, not all activities contain indicators in all categories.

Property Tax Levy The total amount of property tax to be assessed on taxpayers. The property tax levy differs from property tax revenue in that the levy includes all amounts due, regardless of whether they are collected.

Property Tax Rate The rate used to determine the property tax bill of individual taxpayers. The rate is expressed as a dollar amount to be charged for each \$1,000 of assessed property value. A separate tax rate is applied to each of two classes of property owners, Homestead and Non-Homestead.

Property Tax Reserve The portion of the property tax levy that is estimated to be uncollected

during the fiscal year and remains uncollected after sixty days from the close of the fiscal year.

Property Tax Revenue The amount of money raised by the property tax. Due to nonpayments, the actual collection is less than the total levy.

Proposed Budget The budget plan for the upcoming fiscal year recommended by the Mayor to City Council for its formal approval. The budget is “proposed” until it is formally “approved” by City Council.

Sales Tax A tax as a percentage of most retail sales is levied by New York State and Monroe County. The City receives a portion of the proceeds under agreements with Monroe County.

Serial Bonds A long-term borrowing instrument that requires a series of repayments to be made over a multi-year period. The repayments made include principal installments and associated interest expense.

Special Fund Special funds are fiscal and accounting entities that state law restricts for specific purposes. This Budget includes the following Special Funds: Animal Control and Library.

STAR The New York State School Tax Relief Program providing homeowners relief from school property tax through two levels of exemptions. (See Summary, STAR section for details).

Vacancy Allowance The difference between actual expenditure requirements for personnel resources and that which would be required if all positions were filled at all times. The vacancy allowance accounts for position vacancies that occur as a result of routine employee turnover as well as those that may be deliberately maintained.

Citizens Of The City Of Rochester

**CITY COUNCIL
PRESIDENT
Lois J. Glass**

**Council Staff
William F. Sullivan**

**City Clerk
Daniel Karin**

**Police
David T. Moore**

**Communications
Gary Walker**

**Mayor
Robert J. Duffy**

**Law
Thomas S. Richards**

**Office of Public
Integrity/Internal Audit**

**Rochester By The
Numbers**

**Deputy Mayor
Patricia Malgieri**

**Budget
William J. Ansbrow**

**Human Resource
Management
Donna Turner**

**Community
Development
Julio Vazquez**

**Economic Development
R. Carlos Carballada**

**Fire
Floyd A. Madison**

**Finance
Vincent J. Carragna**

**Emergency
Communications
John M. Merklinger**

**Environmental
Services
Paul M. Holahan**

**Neighborhood Initiatives
Vickie M. Bell**

**Buildings & Zoning
Joseph S. Mustico**

**Housing & Project
Development
Robert M. Barrows**

**Planning
(Vacant)**

**Accounting
James B. Barclay**

**Treasury
Charles A. Benincasa**

**Assessment
Thomas G. Huonker**

**Parking & Municipal
Violations
Louis Howard**

**Purchasing
Jesse H. Dudley**

**Information Systems
Thomas Green**

**Chief of Staff
G. Jean Howard**

**Library*
Paula V. Smith**

**Mayor's Staff
Steven M. Schwab**

Office of Volunteerism

Grants

**Assistant to Mayor
Darryl Porter**

**NET
Molly Clifford**

**Recreation
& Youth Services
Charles D. Reaves**

**Pathways to Peace
Victor T. Saunders**

**Recreation
Luis Burgos**

**Special Services
Judielynn McAvimney**

**Youth Services
Jackie Campbell**

*Library Director is appointed by the Library Board of Trustees



City of Rochester



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Robert J. Duffy
Mayor

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(585) 428-7045

May 19, 2006

TO THE COUNCIL:

Ladies and Gentlemen:

Today I transmit to Council the 2006-07 budget estimate for the City of Rochester prepared in accordance with the City Charter requirements. This budget is the action plan for the priorities of this administration.

It is a budget that focuses on the areas of Public Safety, Education, Economic Development and Jobs. It is a budget that will see more police, on foot and bicycle, patrolling our neighborhoods. It is a budget that will invest in inspecting and upkeep of our infrastructure, create a One-Stop-Shop for investors, invest in technology, invest in keeping city housing safe, invest in customer satisfaction, invest in arts and culture and fund a system to measure how this government is doing its job.

The estimate of \$424,489,000 is \$14,542,600 or 3.5% more than the 2005-06 amended budget of \$409,946,400.

Before I get into details, let me start by relating the numbers and challenges we found upon taking office on January 1, 2006.

The Challenge

We began the budget process with the following facts and assumptions:

- The City Budget Bureau had forecasted a 2006-07 gap of \$26.6 million for the General Fund and another \$3.2 million for our self supporting enterprise funds;
- An uncertain financial future of the Fast Ferry;
- Double digit increases in health care costs;

Later we learned we may have to add approximately \$2.5 million in debt service cost for the Ferry bringing the total projected General Fund gap to \$29.1 million and an all funds gap of \$32.3 million.

EEO/ADA Employer



Closing a \$32.3 million gap solely with budget cuts would have crippled city services and/or forced damaging property tax hikes for homeowners and business owners. In addition, such a cut would have hampered the ability of this administration to focus on Public Safety, Education, Economic Development and Jobs, the very priorities that will one day make us a great city once again.

Before we could address our budget, we needed some hard and fast numbers. That wasn't possible with the unknown losses that we were facing as long as the City of Rochester was operating the Fast Ferry.

Job one was to stabilize City finances by shutting down the Ferry and selling the boat to pay against the debt. This was accomplished. The \$29.8 million we will receive for the Ferry will leave the City with about \$19 million in debt to pay down. While that is a high number, at least it is a fixed number and we can plan for it.

A Community Response

To close the budget gap and refocus our priorities this administration called on the community and our state lawmakers to help the city. As you are aware, historically Rochester had received significantly less state aid per capita than Buffalo or Syracuse.

The community responded with the development of a Fair Share Coalition. This coalition of business, religious, educational, political and union leaders enabled Rochester's voice to be heard in our State Capital. I have personally visited Albany nine times since my election. The combination of our collective efforts with the support of our local delegation resulted in an historic \$17.9 million permanent state aid increase.

I must again thank our coalition and our state delegation, especially the Dean of our local delegation Assemblyman David Gantt. I truly appreciate his efforts to obtain this aid increase and his continued counsel and support. I hope these partnerships that were formed and strengthened in our collective fight for an increase in state aid will continue. The Fair Share Coalition and the state's response have shown us what our community can achieve if we as a community have Hope, Unity and Commitment.

Even with this increase in state aid an \$11.2 million gap remained to be closed. Also, there were areas in our budget that needed additional resources, especially in the areas of public safety and economic development. Early on I was convinced we needed to increase the number of sworn police officers to enhance our public safety efforts and provide a safe community to our citizens. I will later detail these and other enhancements made in this budget, but first let me address measures we took to close the remaining gap.

Reinventing Government

The Senior Management Team and I were not content to simply close a budget gap. We knew we needed to reprioritize our resources to make Rochester the best mid-size City in the United States. We reorganized some activities to focus on core competencies and provide an opportunity for future efficiencies.

The Department of Parks, Recreation and Human Services is renamed and realigned to be the Department of Recreation and Youth Services. The Forestry Division and equipment maintenance functions are being transferred into the Department of Environmental Services. The Parks operations will also be transferred by the end of the 2006-07 fiscal year. The Training Division within the Department of Environmental Services is being transferred to the Bureau of Human Resource Management to provide a coordinated citywide approach to training.

City managers were able to devise efficiency measures that reduced expense without eliminating services. The value of these efficiency and productivity savings is estimated to be \$3.2 million. The largest efficiency was a \$1.4 million savings by moving to experience rated health care plans for all of our management employees and our other employees and retirees who have Preferred Care. Despite those efforts some reductions were required to balance the budget. The actual number of full-time positions eliminated is 73. The reductions include a net reduction of 21 full-time positions including approximately 20 layoffs. Some of the efficiencies and service reductions include:

Efficiency Highlights

- Inter-Office mail for City Hall and the Public Safety Building is converted to self service;
- Responsibility for the Adopt-A-Block program is transferred from Environmental Services to the Department of Recreation and Youth Services to enable a more cost effective program and one that focuses on providing jobs for youth as part of the City litter control program;
- Commercial refuse routes are being reconfigured to increase efficiency;
- Purchase of computers for the community and central libraries will reduce leasing expenses;
- Prior automation investments and consolidations enabled clerical efficiencies in the Fire Department and Police Department;
- Decreased reliance on an outside contractor for water maintenance and repairs.

Cost Saving Highlights

- Patrol Division East and West offices will close to the public during the hours of 11:00 P.M. to 7:00 A.M. due to the low number of visits;
- Sale of the Ferry enables a reduced level of security and maintenance at the Port Terminal;
- Non-lead enforcement activities in Neighborhood Empowerment Teams (NET) are scaled back;
- Moving to experienced rated health insurance Preferred Care plans and Cafeteria plan;
- Successful implementation of federal Medicare Part D health care for our retirees;
- One year funding moratorium on General Fund purchase of passenger vehicles;
- Reduction in counseling services offered by the Police Department due to prior year reduction in grant funding;
- Reassignment of two Fire Department officers from the Chief's Office and Support to Suppression.

Investment Highlights

The Senior Management Team and I knew we could not cut our way to prosperity, we had to make new investments. These new investments include:

- An increase in police foot and bike patrols by funding 20 new police officer positions and transferring 11 other officers from non-patrol areas;
- Implementation the Lead Paint Inspection Program in NET Areas B and F;
- Additional funding for the demolition of vacant blighted city owned structures;
- State funded Summer of Opportunity Program for youth employment is added for Summer 2006;
- Establishment of the Office of Public Integrity to ensure City Government functions openly and honestly;
- Implementation of Rochester by the Numbers to enhance accountability and customer service;
- Implementation of a One Call to City Hall (3-1-1) by the fourth quarter of the new fiscal year;

Investment Highlights (cont.)

- A Chief Information Officer position is added to coordinate the City's computer technology, telecommunications, website and records management functions. The Officer will also be responsible for the efficient and effective collection, dissemination, use and storage of data in all its forms to improve internal and external customer service;
- A One Stop Shop for investors developed during this fiscal year;
- Funds are provided for continuation of the Clean Sweep Initiative and enhanced spring clean up of Gateway areas;
- The Liberty Pole Concert series is added for Wednesday evenings;
- New Years Eve and Fourth of July celebrations with fireworks;
- Funding to open Durand Eastman Park Beach for swimming;
- Increased funding for Rochester Philharmonic Orchestra (RPO);
- Reopen Manhattan Square Park Ice Rink;
- Funding for technology and efficiency investments;
- Support of the development of market rate housing;
- New funds to conduct independent inspection of all City parking garages and more funding for garage renovations.

Parking Garages

Much has been reported in recent weeks about the collapse of the helix in the South Avenue Garage. We believe it is critical that City facilities are safe for our citizens. We have added an additional \$500,000 to my proposed Capital Improvement Program (CIP) in parking fund cash capital for an independent inspection of all City parking garages and additional garage improvements. This new allocation combined with the previously planned cash capital and debt will provide \$1.2 million in funding for parking garage inspections and improvements in 2006-07. This level of funding does not take into account the additional cost of repairing the South Avenue Garage. We will identify a plan to fund those improvements at a later time.

The collapse of the helix and the strained financial condition of the Parking Fund left me three choices to balance the Parking Fund: 1) A dramatic parking rate increase. 2) Deferral of needed garage repairs. 3) A General Fund subsidy of the Parking Fund.

We believe the deferral of needed repairs is not a responsible option and we do not believe now is a time to raise parking rates for the following reasons: 1) The cost of repair of the garage is too prohibitive to be passed on to rate payers. 2) We are trying to revive the City's economy to create jobs and growth. Investment in Downtown is vital to that effort. 3) According to developers, the single biggest challenge to Downtown investment is parking. Downtown development is one of the main drivers of our economic rebirth. We must not create another obstacle for growth to occur.

Thus, I must ask our taxpayers to support the Parking Fund by \$940,600 to fund these needed public safety measures at this time. I believe we will be able to reduce this support in the future once we can reassure our customers of our product by partnering with the Rochester Downtown Development Corporation for future alternative funding sources.

Self Supporting Enterprise Funds

I am recommending fee increases for the refuse rate and local works charge. A \$21 rate increase for residential refuse customers and an \$18 increase in the local works charge for the typical homeowner. These increases are necessary to fund labor cost increases and other cost increases, especially fuel. The services provided by these funds are vital to keep Rochester clean. The local works fund had been balanced by a relatively large use of fund balance last year. The recommended rate increase will place the local works fund on sound financial footing for the future and enable us to adequately plan to fund the future capital needs of that fund. No water rate increase is proposed at this time.

Property Taxes and Homeowner Burden

I have previously said that raising property taxes would be the last thing I would consider to balance the City Budget after all other considerations have been given. We made a number of tough decisions in this budget process to limit the growth rate to the rate of inflation. Again this budget includes funding for the Ferry debt service, new enhancements and continuing increases in fuel costs (another \$531,000 had to be included even with efficiency measures).

In my time as Chief of Police, mayoral candidate and finally Mayor, I have walked just about every block in this great city, and talked with hundreds, if not thousands, of our residents. I listened to their concerns and I am convinced our residents want to see growth and investment. Our citizens want investment in Public Safety, Economic Development and Job Growth and in Education.

When I balanced the need for additional investments in our City against asking property tax payers to pay more, I found it essential that we make these additional investments, especially the need to fund 20 new police officers for foot patrols.

After careful consideration, I am recommending a 1.92 % increase in the property tax levy that will generate \$2.8 million in new revenue to balance the proposed budget. This increase combined with a 0.9% tax shift away from the homestead assessment class will result in a \$12.71 increase in tax burden for the typical homeowner or a 1.0% increase.

The fee increases combined with the property tax hike, will result in a \$51.71 increase (2.57%) for the typical homeowner. That is less than \$1 per week.

That's one dollar a week to fund 20 more police officers, increased inspection and repair of City garages, a One-Stop-Shop for those investing and creating jobs, implementing lead paint inspections, a One-Call-To-City Hall service, funding for Clean Sweep and money to open Durand Eastman Beach for swimming.

I believe this increase is reasonable given the service enhancements I am proposing this year.

Summary

In summary, the \$32.3 million gap was closed by:

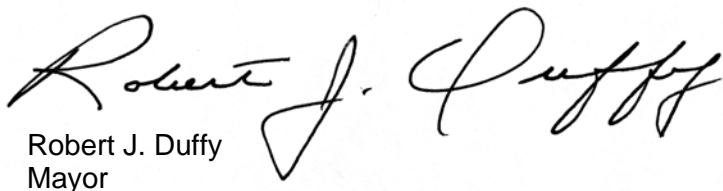
- \$17.9 million – state aid increase
- 5.5 million – departmental reductions and efficiency measures
- 3.2 million – increased enterprise fund revenue including fee increases
- 1.0 million – successful implementation of federal medicare part D health care for our retirees
- 1.0 million – one year funding moratorium on general fund purchase of passenger vehicles
- 0.9 million – net of other changes
- 2.8 million – proposed tax increase

We came into office aware of our City's tradition of good fiscal management established by my predecessors William A. Johnson, Jr. and Thomas P. Ryan. We are committed to maintain those fiscal practices that have resulted in our City's excellent credit rating and strong reputation throughout New York State. We believe this proposed budget continues that tradition of fiscal responsibility and look forward to your review.

This proposal represents a tremendous amount of effort in a relatively short period of time to ensure our resources are focused on Public Safety, Economic Development and Jobs and Education, with special attention to customer service. We were guided by the input we received while campaigning for Mayor from our citizens. As we made each decision in the development of this budget, I would always remind myself and my Senior Management Team – "The Citizens of Rochester are at the top of our City organizational chart".

We continue to believe Rochester's best days are ahead of us. My Senior Management Team and I have just begun to help reinvent our City Government. We are committed to take our beloved City from good to great.

Respectfully submitted ,



Robert J. Duffy
Mayor



City of Rochester

Rochester City Council August 30, 2006

Lois J. Giess, President
Councilmember
East District

Gladys Santiago, Vice President
Councilmember-at-Large

Carolee A. Conklin
Councilmember-at-Large

Benjamin L. Douglas
Councilmember
Northeast District

John F. Lightfoot
Councilmember-at-Large

Adam C. McFadden
Councilmember
South District

Dana K. Miller
Councilmember-at-Large

William F. Pritchard
Councilmember-at-Large

Robert J. Stevenson
Councilmember
Northwest District

The Honorable Robert J. Duffy
Mayor, City of Rochester
Room 307-A, City Hall
30 Church Street
Rochester, NY 14614

Dear Mayor Duffy:

Subsequent to our thorough review of the Proposed Budget for the City of Rochester for 2006-07, we herein present you with the comments and judgments of City Council about that document.

Overview

The Approved Budget of \$424,489,000 represents an increase of 3.5%, or \$14,542,600, above the 2005-06 Budget. The budget provides a 1.92% increase in the property tax levy, and increases of 12.2% in Local Works charges and 6.6% in Refuse rates; Water rates remain unchanged. There was an increase in assessed value of \$36.9 million, the third consecutive year with an increase. Further, the annual New York State-mandated shift in the tax burden between the Non-Homestead and the Homestead classes moved in favor of the Homestead class this year, decreasing the Homestead burden by 19% and increasing the non-Homestead by 0.87%. The net result was an increase of 2.6% in the total burden for the Homestead class and an increase of 1.4% in the total burden for the Non-Homestead class. When the impact of the STAR program is considered, the typical Homestead class property saw an increase of 3.5% in total burden.

The on-time passage of a State budget for a second year provided a level of certainty that had not been present for many prior years. It also provided an increase of \$17.9 in new aid from the State, an increase that was offset in part by the scheduled reduction in "spin-up" aid of \$6.6 million. The success of the City's ongoing emphasis on the disparity between Rochester's per capita aid from the State and the levels of such aid provided to Buffalo and Syracuse is critical to the ongoing fiscal health of the community; we must insist on achieving equity.

As was the case in the past three years, the imposition of a hiring freeze provided a beneficial "cushion" for the inevitable reductions that were made in the 2006-07 Budget. That freeze enabled the elimination of 21 positions with an accompanying 6 layoffs. The reductions were spread across all departments, and will result in some real reductions in service as discussed below.

Review Process

City Council's review of the Proposed Budget for 2006-07 continued the significant changes begun four years ago. The new approach focuses more on larger policy questions rather than the budgetary details that so often had become the focus of our hearings. The Finance & Public Services Committee held hearings on the various departmental budgets of the City government

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and was joined by other appropriate City Council standing committees during the review of the particular departmental budgets for which those committees have oversight responsibility. Rather than individual hearing days for each department, an effort was made to group together hearings on departments whose missions were similar, and to treat the hearings more like work sessions.

Following the completion of the various departmental hearings, a formal public hearing was held on the proposed budgets of both the City and the City School District. After that, an additional meeting of the Finance & Public Services Committee was held to consider proposed amendments that were submitted by Councilmembers. These amendments were debated and then fourteen of them were referred to the full Council for consideration at its meeting of June 20th. At that meeting, the amendments were voted upon, and the entire budget, as amended, was approved.

Prior to the submission of the Proposed Budget, we had the opportunity to review the 2006-07 to 2010-11 Capital Improvement Program. That document sets out major spending priorities for our public infrastructure and for the many exciting new public works projects that are scheduled for construction during this period. Once again, the City School District's CIP did not arrive prior to completion of our review, but we were provided with a full list of Cash Capital expenditures for 2006-07 prior to consideration of their budget. We anticipate that next year we will return to our prior practice of reviewing both CIPs prior to receiving the Proposed Budgets for the subsequent year.

Formal Amendments

During the review process, Council approved the following amendments to the Proposed Budget:

- The transfer of \$5,500 from the Contingency Account to Finance to restore maintenance of the photo archives.
- The transfer of \$22,000 from the Contingency Account to the Police Department and Undistributed to restore one-half of a Counselor position.
- A resolution of budgetary intent calling on the Administration to seek outside funding sources to restore all the Family & Victims Services positions that were reduced to meet budget requirements.
- The transfer of \$27,000 from the Contingency Account to DES to restore the Parks Patrol.
- The transfer of \$5,000 from the Contingency Account to DES for installation of digital security cameras in two locations.
- The transfer of \$10,000 from the Contingency Account to the Department of Recreation and Youth Services for an urban summer camp program.
- The transfer of \$2,000 from the Contingency Account to Library to purchase toys for special needs children at the Toy Library at Lincoln Branch.
- The transfer of \$6,000 from the Contingency Account to the Department of Recreation and Youth Services for youth basketball programs.
- The transfer of \$5,000 from the Contingency Account to the Fire Department for additional recruitment services.

- The transfer of \$10,000 from the Contingency Account to the Department of Community Development to restore funding for the Urban Fellows program.
- The transfer of \$8,000 from the Contingency Account to the Administration – Communications for the development of positive lifestyle messages aimed at youth.
- The transfer of \$15,000 from the Contingency Account to the Police Department to train several Police Officers as language trainers.
- The transfer of \$5,000 from the Contingency Account to the Department of Community Development to restore support for the Downtown City Living program.
- The transfer of \$2,500 from the Contingency Account to the Department of Community Development to support a design charette in the Susan B. Anthony neighborhood.

These amendments represent Council's commitment to the continued health of our City, balancing the need for appropriate services with the need for continued fiscal restraint. It should be noted that none of the amendments required additional property tax revenues.

Other Comments

In addition to the formal amendments approved by the Council, Councilmembers made a number of other suggestions during the review process. These suggestions generally involve the day-to-day operations of the government; grouped by department, they include:

Mayor- Pathways to Peace

- Council suggests that this important program be evaluated to determine how to achieve maximum effectiveness.

Department of Finance

- The plan to eliminate messenger service should be evaluated after a year for effectiveness and efficiency.

Department of Community Development

- As additional housing units are created within the Center City, staff should work closely with local developers to ensure that the mix of units is appropriate to market demand and the City's long-term interests.
- We are deeply committed to working with the Administration on the Housing Market Study that will serve as the basis of a new housing policy for Rochester. Council has a long-standing commitment to the issue of housing and will be an active partner in developing the new policy. We believe that a diverse range of market-rate and high-end housing must be developed to attract middle-class residents back to the City. The deconcentration of poverty is a two-way street, in which we assist residents of poorer areas to find better housing options in more stable neighborhoods and attract middle-class residents into the City. Housing policy is a key to both approaches
- The future of NBN needs to be considered carefully as our principal vehicle for citizen involvement in government. As part of that review, Council is very interested in renaming the sectors with more descriptive names rather than the numbers currently used. We expect to

work in close partnership with the department to ensure the most effective relationship with City neighborhoods.

NET

- Council would like to see a better alignment of NET service boundaries and neighborhood service areas.
- We urge the Administration to move quickly to revise the Certificate of Use program.
- A suggestion was made that NET consider using customer service evaluation cards in each NET office.

Department of Environmental Services

- As the Bureau of Parks is to be transferred to DES during the coming year, we urge that the identity of this treasured asset not be lost in the transition. Parks should appear somewhere in the name of the department.
- As the responsibility for Adopt-a-Block is transferred to the Department of Recreation and Youth Services, it is essential that public cleanliness not be sacrificed. We are concerned that a summer-youth project may not be an adequate substitute for this successful program.

We look forward to the long-desired coordination of 311 and the Office of Customer Service (5990) as a critical improvement in constituent services.

- A suggestion was made to consider the possibility of offering the City's refuse services to other jurisdictions.

Department of Recreation and Youth Services

- As noted above, as the responsibility for Adopt-a-Block is transferred from the Department of Environmental Services, it is essential that public cleanliness not be sacrificed in what is now becoming a summer youth project.
- The reopening of Durand Beach was an exciting new initiative. It will be of critical importance that the long-term environmental issues be resolvable prior to a permanent commitment to operating this facility.
- As the department expands the range of entertainment options, it will be important to ensure that we are getting the maximum "bang for the buck" from the various promoters and entrepreneurs with whom we will be dealing.

Police

- The exciting new Shotspotter technology should be fully evaluated for its ability to reduce violent crime prior to any significant expansion.
- As the Brooks Landing project moves toward implementation, it will be important for the department to coordinate security efforts with the University of Rochester to ensure seamless security services in the area.
- A suggestion was made that the department work with the State to raise the maximum age of new police recruits to take advantage of more mature candidates who may be seeking a mid-career change.

- While Council restored some funds for the FACIT counselors that were cut from the budget, we strongly urge the department to continue to seek grant funding to replace these valuable resources.

Fire

- Council expressed strong support for additional efforts to improve the diversity of the department; Chief Madison can count on Council's support for additional efforts in this important area.
- As part of such efforts, perhaps the Cadet trainee program could be expanded to additional schools beyond East High.
- In addition, the department should look at creating a local exam rather than relying on the NY State exam, which has resulted in a department lacking in diversity.

Library

- We continue to be concerned about the impact of the multi-year reductions in County and State funding for the Library. As we have noted often, one mark of a civilized society is its support for community education and access to information provided by public libraries. The County's decision to continue Library funding at the current year's level is a step in the right direction; the City's increase in funding should be viewed as a challenge to the County for next year.

Economic Development Department

- Council applauds the outreach the department has begun to its customers, the businesses of our community.
- As part of the department's internal changes, the various grant and loan programs need to be streamlined to make them more customer friendly.
- A suggestion was made to consider instituting free parking in our garages; while Council as a body is not yet ready to support such a radical change, we would support a careful analysis of the potential impacts of such a plan.
- For several years, Council has suggested that economic development benchmarks be developed, using other similar cities as comparison points. Return on investment and job creation, especially for City residents, should be central to such benchmarks. We renew that suggestion again this year.

City School District

The City School District's 2006-07 Adopted Budget is \$608,293,119, which represents an increase of \$20,334,255; 3.46%, from the Amended Budget of \$587,958,864, and an increase of \$29,567,905; 5.11% from the Approved Budget of \$578,725,214.

As always, the bulk of the District's expenditures are related to personnel. The total number of FTEs is increased from 6047.96 in the Amended Budget to 6075.44 in the 2006-07 Adopted Budget (+27.48). At the same time, student enrollment is projected to decline from 33,417 to 32,228, a reduction of 1,189 students. This continues a long-term reduction of students from a high of 37,254 in 1997-98 to a projected total of 27,352 in 2015-16. As we noted last year, such reductions will make it critical for the issue of school closings to be addressed. We continue to

be intensely interested in participating in the discussions around this issue because of the significant potential financial impact on City neighborhoods and on opportunities for reimbursement for capital expenditures.

In terms of format, the District's budget has continued to evolve, and now contains virtually everything that City Council has requested. Some organizational changes still make year-to-year comparisons nearly impossible, but the District staff have indicated that the current structure should remain stable for the coming years.

As first presented last year, personnel detail is provided in useful and generally meaningful ways. It is clear that the District does not use salary brackets in the same way that the City does, but the Proposed Budget has structured its personnel information to provide roughly equivalent information. For each of the District's Divisions (equal to our Departments) the information is clustered at the end of the introductory section, in front of the presentation of the Departmental (equal to our Bureaus) budget information. An example of the differences between the two systems can be found in the presentation of the Personnel Summary for Elementary Library Media Specialists (P. 16-26 & 27). The position is not really found in a "bracket" as the City would define it; it actually represents the step on a long scale as presented in Section 23. As you will note, some Library Media Specialists are in Bracket 3 and some in Bracket 36-3, meaning that the salary range for that position runs from \$39,500 to \$85,439, an unimaginably broad range for the same job.

We have been working closely with the District on the proposed Facilities Modernization Program (FMP) to ensure three things: first, that the required local share has no impact on the local tax payer; second, that the City has appropriate representation on the Joint Board that will oversee the project; and third, that the economic and neighborhood redevelopment activities ancillary to the are managed by the City. If these issues can be addressed, we will be able to fully support this initiative and tap into the substantial pool of State funds that will be available.

Finally, we had noted in the past several Budget messages that it was uncertain how long the District could be shielded from the kinds of reductions that City operating departments have been forced to make to keep the budget in balance. The increase in NY State aid this year allowed the allocation to the District to remain unchanged. While it is fervently hoped that reductions will not be necessary in the immediate future, our increasing reliance on New York State to provide equitable funding for Rochester is the central reality in avoiding such a situation.

Conclusion

We conclude by complimenting you and your Administration on producing a professional budget that provides high-quality customer service despite the difficult fiscal climate. Another round of efficiencies, tax and fee increases, and careful use of reserves has brought us through another difficult year. Your Administration took actions in cost-containment in this area, aggressively utilizing Medicare Part D benefits to replace local costs, along with moving to experience rating for some of our Preferred Care enrollees. The decline in the tax base seems to have reversed itself and continued growth in that base will be a critically important ingredient for future financial stability. There are numerous new initiatives and personnel; we note that, as always, the addition of these new items will inevitably result in elimination of services that were provided in previous years. Such trade-offs are inevitable if we are to continue to live within our means.

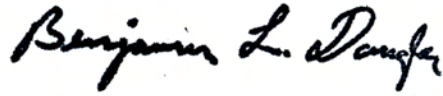
The projected increases in benefit costs, led by pension and medical insurance costs, continue to lead the way in challenging our ability to stay solvent. The net saving of \$2 million will recur annually. We stand ready to join with you to bring problems to the attention of the State

government, the only potential source of relief from the anticipated cost increases or for additional revenues to offset those mandates. Our message of equity among New York's cities must succeed if we are to grow and prosper.

Respectfully submitted,



Lois J. Giess
President



Benjamin L. Douglas, Chair
Finance & Public Services Committee

Tuesday, June 20, 2006

The Adolescent Parenthood Project at John Marshall High School provides support services and case management for pregnant and parenting teen students enrolled in John Marshall High School. These efforts have been effective in preventing youth from dropping out of school, and having a repeat pregnancy.

The project will be funded on a transitional basis for ten months, while a funding request to New York State is being developed to provide sustainable funding for the site.

A Project Information sheet is attached.

Respectfully submitted,
Patricia Malgieri
Deputy Mayor

Attachment No. AF-63

Ordinance No. 20006-176
(Int. No. 219)

Authorizing An Agreement For The Adolescent Parenthood Project

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Mayor is hereby authorized to enter into an agreement with the YWCA of Rochester and Monroe County for the Adolescent Parenthood Project at John Marshall High School, effective retroactively to June 1, 2006.

Section 2. The agreement shall obligate the City of Rochester to pay an amount not to exceed \$29,458, and said amount, or so much thereof as may be necessary, is hereby appropriated from the Emergency/Transitional Allocation of the 2005-06 Community Development Program.

Section 3. The agreement shall contain such additional terms and conditions as the Mayor deems to be appropriate.

Section 4. This ordinance shall take effect immediately.

Passed by the following vote:

Ayes – President Giess, Councilmembers Conklin, Lightfoot, McFadden, Miller, Pritchard, Santiago, Stevenson – 8.

Ayes – None – 0.

Councilmember Douglas abstained his vote because his wife is the Director of the YWCA.

TO THE COUNCIL
Ladies and Gentlemen:

Resolution No. 2006-25, Ordinance No. 2006-197
And Ordinance No. 2006-198
Re: 2006-07 Budget

Transmitted herewith for your approval is legislation relating to the 2006-07 Budget. This legislation will establish the Debt Limit, Debt Rollover and Debt Extension.

2006-07 Debt Limit

Tuesday, June 20, 2006

The Debt Limit for tax-supported borrowing is equal to the amount of principal on outstanding debt to be redeemed during the fiscal year for which the limit is established. The calculation excludes the redemption of principal on any borrowing approved as an exception to the Debt Limit (e.g. the Public Safety Building) and is further reduced by specific revenues attributable to bonded debt (e.g. Library Foundation Reimbursement).

The Debt Limit for FY 2006-07 is \$16,250,000. The attached Debt Authorization Plan calls for borrowing of \$16,078,000 in tax supported funds and an additional \$6,219,000 from Enterprise Funds.

Debt Rollover 2005-06 and 2004-05

The current and two previous fiscal years' Debt Authorization Plans are considered open so long as the rollover amounts are approved. This permits flexibility in the timing of authorizations which may vary depending upon project timing, availability of supporting funds, and the participation of private sector partners. The rollover amounts equal the difference between the debt limit for any fiscal year and the sum of the authorizations made from the debt plan associated with that fiscal year. This sum may be further reduced by the amount of items in the debt plan, unauthorized, that are deemed as no longer necessary. The presentation of the rollover also includes any modifications made to the debt plan. Such rollovers do not result in authorizations exceeding the allowable authorization for any year.

2005-06: The Debt Limit for this year is \$16,056,000. Of that, \$2,930,000 has been authorized, leaving a balance of \$13,126,000, for which approval of a rollover is requested. The plan was modified to include advance funding for Street Maintenance, City Hall Exterior Improvements and Manhattan Square Park as Council had been advised. The attached Debt Authorization Plan for 2005-06 itemizes remaining projects and details of changes resulting from advanced funding.

2004-05: The Rollover Limit for this year is \$4,247,000. Of that amount \$260,000 has been authorized, leaving a balance of \$3,987,000. Approval of a rollover of the balance is requested. An additional \$1,595,000 is requested for projects pertaining to Riverfront Development and Atlantic Avenue that were omitted from the requested rollover amount last year. The attached Debt Authorization Plan for 2004-05 itemizes projects remaining for that year.

Time Limit Extensions for 2003-04, 2002-03, 2001-02 and 2000-01

Time limit extensions are requested when projects are delayed beyond two years by market forces, significant reprogramming of funds, or other circumstances that justify carrying these authorizations beyond their expected authorization dates. Approval of extensions does not result in exceeding the allowable authorization for any fiscal year but is required by City Council Resolution. Extensions acknowledge the importance of these items as well as the fact that future replacement funds are not likely to be available.

2003-04: The request for one-year extensions relates to programming and timing:

F-1 Security Improvements	\$100,000
This amount is programmed for improvements at City facilities.	
F-1 City Hall Exterior Renovations	\$205,000
This amount is recommended to allocate to the Mt. Hope Gatehouse Roof.	
Total 2003-04 Extensions	\$305,000

2002-03: The request for one-year extensions relates to programming and timing:

G-7 Port of Rochester	\$1,167,000
This amount is recommended for retention for facility re-use.	

Tuesday, June 20, 2006

G-8 Center City Signage Expenditures for this project are not yet complete.	\$126,000
F-2 Hazardous Waste Remediation Retaining this amount will support further improvements of this type.	\$47,000
Total 2002-03 Extensions	\$1,340,000

2001-02: The request for one-year extensions relates to programming and timing:

T-9 Broad Street Subway Tunnel (Historic Aqueduct, East Approach) This amount is recommended as the project has expanded to include Interpretive Center.	\$152,000
G-8 Gateway Improvements Retaining this amount will support Exchange Boulevard Median improvements and crosswalks and West Main Street lighting improvements.	\$200,000
F-2 Hazardous Waste Remediation Retaining this amount will support further improvements of this type.	\$465,000
G-8 Housing Opportunity Initiatives This is the balance of a \$1,000,000 item originally programmed for the South River Corridor. This amount is to be reprogrammed for more housing initiatives.	\$387,000
G-8 Brooks Landing Various financial and regulatory delays affect this project to which the City remains committed.	\$800,000
Total 2001-02 Extensions	\$2,004,000

2000-01: City Council has approved one-year extensions for three items from this year that involve Economic Development Initiatives. An additional extension, until June 30, 2007, is requested on the same basis that justified the first extensions.

G-8 West Main Street	\$1,010,000
G-8 La Marketa	533,000
G-8 Brooks Landing	1,760,000
Total 2000-01	\$3,303,000

Each of these projects depend on the partnership of developers and the cooperation of other governments. Like any business venture, delays are inevitable when financial or regulatory obstacles delay implementation. At the same time, the City must continue to demonstrate its good faith by the continued availability of these authorizations.

Respectfully submitted,
Robert J. Duffy
Mayor

Attachment No. AF-64

Tuesday, June 20, 2006

Resolution No. 2006-25
(Int. No. 224)

Resolution Approving The 2006-07 Debt Limit For General
Municipal Purposes

BE IT RESOLVED, by the Council of the City of Rochester as follows:

WHEREAS, an important component of the City's expense budget and tax levy is debt; and

WHEREAS, the amount of debt outstanding is one of the major factors evaluated by credit agencies in the determination of bond rating; and

WHEREAS, control of the debt service expense and the amount of outstanding debt must necessarily be exercised through restrictions on bond and note authorizations; and

WHEREAS, bond ratings influence the rate of interest which must be paid on indebtedness and therefore the amount of debt service;

NOW, THEREFORE, BE IT RESOLVED, by the Council of the City of Rochester, that it is the intent and policy of the City to limit the amount of bonds and notes authorized in fiscal year 2006-07 to \$16,250,000 for general municipal purposes.

BE IT FURTHER RESOLVED, unused authorizations from the debt limits for fiscal years 2004-05 and 2005-06 shall continue to be available, but no authorization included in the debt limit for a prior fiscal year, if not actually approved by the City Council, shall be carried-over and included in the limit for this fiscal year. By this resolution, the Council specifically approves inclusion for this fiscal year of unused authorizations from the debt limit for fiscal year 2003-04 relating to Security Improvements, and City Hall Exterior Renovations, from the debt limit for fiscal year 2002-03 relating to Port of Rochester, Center City Signage and Hazardous Waste Remediation, from the debt limit for fiscal year 2001-02 relating to the Broad Street Subway Tunnel, Gateway Improvements, Hazardous Waste Remediation, Housing Opportunity Initiatives and Brooks Landing, and from the debt limit for fiscal year 2000-01 relating to West Main Street, La Marketa and Brooks Landing.

BE IT FURTHER RESOLVED, that exceptions to this policy are to be approved only for projects and purposes which could not reasonably be foreseen and, if not approved, would result in an obvious public danger or economic loss; and for projects and purposes for which the debt issued therefor would be self-supporting.

BE IT FURTHER RESOLVED, that to insure continued awareness of an adherence to this policy, each separate request for authorized debt shall be accompanied by a report in which the amount of debt actually authorized is compared to the amount of debt herein established as a limit.

BE IT FURTHER RESOLVED, that the redemption of any debt issued as an exception to a debt limit shall be excluded from the calculation of subsequent debt limits.

This resolution shall take effect immediately.

Adopted unanimously.

Ordinance No. 2006-197
(Int. No. 226)

Adoption Of The Budget Estimates For School Purposes For The
Fiscal Year Commencing July 1, 2006 And Expiring June 30, 2007,
And Appropriation Of Sums Set Forth Therein

Tuesday, June 20, 2006

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for school purposes for the fiscal year July 1, 2006 to June 30, 2007, providing for the expenditure of \$608,293,119, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for school purposes for the fiscal year 2006-07 are hereby authorized to be expended and the sum of \$608,293,119 is hereby appropriated to the Board of Education for the following purposes:

Operations	\$567,768,647
Cash Capital	11,770,758
Debt Service	<u>28,753,714</u>
Subtotal	608,293,119
Tax Reserve	<u>5,943,364</u>
Total	\$614,236,483

Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes, for school purposes for the fiscal year 2006-07 is hereby fixed and determined at \$506,175,322 and said sum is appropriated for the purposes set forth in the budget estimate.

Section 4. The budget estimate for the fiscal year 2006-07 providing for the raising of taxation on real estate for school purposes of the sum of \$108,061,161 is hereby adopted.

Section 5. This ordinance shall take effect on July 1, 2006.

Passed by the following vote:

Ayes – President Giess, Councilmembers Douglas, Lightfoot, McFadden, Santiago, Stevenson – 6.

Nays – Councilmembers Conklin, Miller, Pritchard – 3.

Ordinance No. 2006-198
(Int. No. 229)

Levying Taxes For School Purposes For The Fiscal Year
Commencing July 1, 2006 And Expiring June 30, 2007

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$108,061,161, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2006 and expiring June 30, 2007 the amount required to meet the budget estimates for school purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2006 and expiring June 30, 2007.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2006 and expiring June 30, 2007.

Section 3. This ordinance shall take effect on July 1, 2006.

Passed unanimously.

Tuesday, June 20, 2006

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-177

Re: Budget Amendment - Court Watch -
\$10,000

Transmitted herewith for your approval is an amendment to the 2005-06 Budget appropriating \$10,000 from Forfeiture Funds and increasing the budget of the Police Department by that amount to help underwrite expenses for the Court Watch program. This will continue an important initiative that City Council first funded last June.

Court Watch is a City-wide effort that relies on community volunteers to identify criminals involved in destructive neighborhood activities and to monitor the disposition of their cases in the criminal justice system. Volunteers observe courtroom activities and monitor the accountability of judges' decisions and District Attorney staff in vigorously prosecuting habitual offenders.

The requested funding will target Court Watch expenses for volunteers in several neighborhoods, including Sectors 3, 4, 8, 9, and 10. The funding will pay for parking expenses for volunteers attending Court appearances, office supplies, training sessions, web site updates and database maintenance. Coordination will be provided by the Sector 4 Community Development Corporation, which has worked with representatives of the other planning sectors to reinvigorate this important citizen-based program.

Respectfully submitted,
Adam C. McFadden
Councilmember
South District

Dana K. Miller
Councilmember-at-Large

Ordinance No. 2006-177
(Int. No. 236)

Amending The 2005-06 Budget Of The City Of Rochester In Regard
To Court Watch And Appropriating Funds - \$10,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Ord. No. 2005-201, the 2005-06 Budget of the City Of Rochester, as amended, is hereby further amended by increasing the revenue and expense estimates of the Police Department by \$10,000, which amount is hereby appropriated from funds realized from seized and forfeited assets.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-178

Re: Budget Amendment - Photo Archives
Maintenance - \$5,500

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$5,500 from the Contingency Account to the Department of Finance to provide resources for the maintenance of the City's Photo Archives.

Tuesday, June 20, 2006

As you know, the reorganization of the Bureau of Communications has resulted in the elimination of the position that formerly oversaw maintenance of the Archives. With the increased use of digital media, Communications no longer needs regular access to the Archive.

In order to ensure the preservation of the Archive as a valuable historic and aesthetic resource, the Department of Finance has agreed to accept responsibility for the collection and to incorporate it into the City's Records Archive. The estimated incremental cost of this maintenance is \$5,500 per year.

Respectfully submitted,
Lois J. Giess
President

William F. Pritchard
Councilmember-at-Large

Ordinance No. 2006-178
(Int. No. 225A)

Amending The 2006-07 Budget Of The City Of Rochester In Regard
To Maintenance Of The Photo Archives - \$5,500

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$5,500 from the Contingency Account to the Department of Finance to fund the maintenance of the City's Photo Archives.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-179
Re: Budget Amendment - Family and
Victims Services - \$22,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$22,000 from the Contingency Account to the Undistributed Account to the Police Department for Family and Victims Services. This legislation will provide for restoration of a part-time counseling position.

The Family and Victims Services Unit provides programs and services to juveniles who have been involved with the criminal justice system, to families which have experienced disputes or disturbances, and to victims of child abuse or other crimes.

The Proposed Budget included reductions to this activity to reflect the fact that, while portions of these services were funded by grants, the City has been providing significant local support as well. In order to enable the funding of additional Police Officers, some of the local funds were reprogrammed, resulting in the elimination of three positions.

While the addition of more Patrol Officers is vitally important, the Family and Victims Services contributions are also valuable. The proposed legislation provides funds for a half-time position to mitigate these cuts. In a related resolution, the Council encourages the Administration to seek new grant funds for these services and to restore additional positions during the year should such funds become available.

Respectfully submitted,
Benjamin L. Douglas

Adam C. McFadden

Tuesday, June 20, 2006

Councilmember
Northeast District

Councilmember
South District

Ordinance No. 2006-179
(Int. No. 225B)

Amending The 2006-07 Budget Of The City Of Rochester In Regard
To Family and Victims Services - \$22,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$20,000 from Contingency Account to the Police Department and \$2,000 from Contingency Account to the Undistributed Account for additional counseling services.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Resolution No. 2006-26
Re: Resolution of Budgetary Intent -
Family and Victims Services
Counselors

Transmitted herewith for your approval is a resolution of budgetary intent recommending that the Administration undertake an aggressive effort to generate additional outside funding sources to provide more Family and Victims Services counselors.

The Proposed 2006-07 Budget includes a reduction of three full-time counseling positions that are part of the whole range of choices that the Department made to enable the addition of twenty new Police Officers and the reassignment of eleven additional uniformed positions to Patrol. While that choice seems to be appropriate, many are concerned about the impact of the loss of the three counseling positions.

In a separate piece of legislation, Council is proposing the reinstatement of one-half of a counseling position through the transfer of funds from Contingency. This addresses part of the problem, but there are insufficient resources in the Proposed Budget to restore more than that.

This proposed resolution calls upon the Mayor and Chief of Police to work aggressively to develop new or enhanced funding sources so that the Family and Victims Services office can be staffed to meet the demand.

Respectfully submitted,
Benjamin L. Douglas
Councilmember
Northeast District

Carolee A. Conklin
Councilmember-at-Large

Resolution No. 2005-26
(Int. No. 225C)

Resolution of Budgetary Intent - Family and Victims Services
Counselors

Tuesday, June 20, 2006

WHEREAS, for many years the Rochester Police Department has supported the need to deal with the victims of crime by providing a collection of services through the Family and Victims Services office, and

WHEREAS, for 2006-07, the Administration determined that adding more Patrol Officers to the Police Department was among their highest priorities, and

WHEREAS, in order to add twenty new Police Officers, financial realities required that reductions be made in other parts of the Police budget, and

WHEREAS, included in those reductions was the elimination of three positions from the Family and Victims Services office, as well as eleven other civilian positions throughout the department, and

WHEREAS, the result of the reductions in the Family and Victims Services office may be exceptionally high caseloads and difficulty in providing timely services, and

WHEREAS, it is unlikely that the City will have the local resources available to restore those services in the foreseeable future,

BE IT THEREFORE RESOLVED, by the Council of the City of Rochester as follows:

Section 1. The Mayor is hereby requested to work closely with the Chief of Police and other appropriate members of the Administration to seek outside sources of revenue to enable an appropriate level of staffing for the Family and Victims Services office.

Section 2. The Mayor is further requested to report to City Council no later than December 31, 2006 as to the progress of these efforts.

Section 3. This resolution shall take effect immediately.

Adopted unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-180
Re: Budget Amendment - Park Patrol -
\$27,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$27,000 from the Contingency Account to the Department of Environmental Services to finance the cost of park security. This legislation will restore the Park Patrol.

Rochester is blessed with beautiful parks, many of which are situated along the Genesee River gorge. The tranquility of our parks often depends upon their physical separation from traffic and buildings; that same distance provides a potential haven for inappropriate activities. In an effort to protect our parks from vandalism and maintain security for park users, it is important that the Park Patrol is supported.

First instituted in 1991, the Park Patrol not only provides security, but also advises users of park rules and regulations as well as the historical, cultural and environmental features of the park.

Public safety is a central focus of the City government, and the Park Patrol plays a crucial role in providing security to citizens and visitors enjoying our parks.

Respectfully submitted,
Robert J. Stevenson
Councilmember

Dana K. Miller
Councilmember-at-Large

Tuesday, June 20, 2006

Northwest District

Ordinance No. 2006-180
(Int. No. 225D)

Amending The Proposed 2006-07 Budget In Regard To Park
Security Personnel - \$27,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The 2006-07 Proposed Budget of the City of Rochester is hereby amended by transferring the sum of \$27,000 from the Contingency Account to the Department of Environmental Services for the purpose of funding Park Patrol personnel and related equipment and supplies.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-181
Re: Budget Amendment - Security
Cameras - \$5,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$5,000 from Contingency Account to DES for security cameras.

During the past several years, the City has included the installation of security cameras as an eligible item through our various business assistance programs. The cameras have been popular and have been installed in numerous locations throughout the City.

A problem that has presented itself is the need for the responsible party to regularly change the videotape to ensure that the system works as designed. An alternative to the present system would be the use of digital cameras with a dedicated hard disc drive to store the images. This would allow the storage of significantly more material and would presumably make the entire system more reliable and user-friendly.

The proposed amendment would provide funds for two digital systems, one each to be installed on each side of the City as a demonstration project to test their effectiveness. It is recommended that Jones Square be one of the two areas to be designated, in response to the significant concerns voiced by neighbors about illegal activities occurring in that public space.

Respectfully submitted,
Carolee A. Conklin
Councilmember-at-Large

Robert J. Stevenson
Councilmember
Northwest District

Ordinance No. 2006-181
(Int. No. 225E)

Amending The 2006-07 Budget Of The City Of Rochester In Regard
To Security Cameras - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Tuesday, June 20, 2006

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from Contingency Account to DES for digital security cameras.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-182

Re: Budget Amendment - Summer Camp
Program - \$10,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$10,000 from the Contingency Account to the Department of Recreation and Youth Services to support summer opportunities for City youth at the Right On School Summer Camp.

The Right On School camp is a program operated by St. Luke & St. Simon Cyrene Church, with support from the Episcopal Diocese, the Joan & Harold Feinbloom Foundation, and Ronald McDonald House Charities. Its goal is to provide experiences that help promising urban children achieve academic success and acquire positive life-images, confidence, and problem-solving skills. A life-long interest in learning and high goals for success are encouraged.

The school offers non-religious training that incorporates culturally diverse experiences to enrich and enhance the lives of City children. It also incorporates an anti-violence program to help develop coping skills for dealing with challenging situations. The program lasts for six weeks; this funding will permit one hundred children to attend.

Respectfully submitted,
Lois J. Giess
President

Adam C. McFadden
Councilmember
South District

Ordinance No. 2006-182
(Int. No. 225F)

Amending The Proposed 2006-07 Budget Of The City Of Rochester
In Regard To Summer Camp -\$10,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$10,000 from the Contingency Account to the Department of Recreation and Youth Services to fund the Right On School summer camp.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-183

Re: Budget Amendment - Toys for

Tuesday, June 20, 2006

Special Needs Children - \$2,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$2,000 from the Contingency Account to the Library to fund the purchase of toys for children with special needs at the Toy Library housed at the Lincoln Branch Library.

The Toy Library is an exceptionally successful portion of the Lincoln Branch, offering the opportunity for children to access playthings that may otherwise be unaffordable to them. As you know, toys are a valuable part of the education of young children, assisting with cognitive development, enhanced motor skills, and increased emotional satisfaction.

During the past several years, there has been an effort to develop toys that are appropriate for children with learning disabilities or other cognitive challenges. The availability of such toys at the Library would enhance the lives of such children and offer tangible support for their families.

Respectfully submitted,
Lois J. Giess
President

Carolee A. Conklin
Councilmember-at-Large

Ordinance No. 2006-183
(Int. No. 225G)

Amending The Proposed 2006-07 Budget Of The City Of Rochester
In Regard To Toys For The Public Library - \$2,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City of Rochester is hereby amended by transferring \$2,000 from the Contingency Account to the Library to purchase toys for children with special needs for the Toy Library at the Lincoln Branch.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-184
Re: Budget Amendment - Youth
Basketball Programs - \$6,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$6,000 from the Contingency Account to the Department of Recreation and Youth Services to fund two youth basketball programs.

City Council has long been committed to the proposition that Rochester's youth should have positive recreation outlets, particularly during the long summer months. The Boys and Girls Clubs of Rochester, Inc. has served the community for 32 years, helping children learn life skills, develop positive relationships with adults, and play sports. The investment of \$5,000 would support year-long AAU Basketball at the Boys and Girls Clubs, and an additional \$1,000 would support the Chris Tuck and Press Murphy Summer Basketball Tournament, which is largely run by adult volunteers.

Providing our youth with activities lets them gain new experiences and develop skills. Getting kids involved in organized recreation also helps us support neighborhoods by keeping bored youth off the streets and fostering community among program participants and their families.

Tuesday, June 20, 2006

Respectfully submitted,
Adam C. McFadden
Councilmember
South District

Gladys Santiago
Vice President

Ordinance No. 2006-184
(Int. No. 225H)

Amending The Proposed 2006-07 Budget In Regard To Youth
Basketball Programs - \$6,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The 2006-07 Proposed Budget of the City of Rochester is hereby amended by transferring the sum of \$6,000 from the Contingency Account to the Department of Recreation and Youth Services for the purpose of funding youth basketball programs.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-185
Re: Budget Amendment - Recruitment
Efforts - Fire Department - \$5,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$5,000 from the Contingency Account to the Fire Department to enhance recruitment efforts.

During the budget hearings, it became apparent that the department has limited resources to dedicate to recruitment, especially the recruitment of minority-group and female candidates. Such efforts are especially important if the Fire Department is to improve the diversity of the force so that it more closely reflects the rich diversity of our citizenry.

Chief Madison has expressed a strong interest in developing additional tools to increase the diversity of the Department. It is anticipated that this allocation will be used to develop a recruitment program that can be included in the 2007-08 Budget in a fully-developed form.

Respectfully submitted,
Carolee A. Conklin
Councilmember at Large

John F. Lightfoot
Councilmember-at-Large

Ordinance No. 2006-185
(Int. No. 225I)

Amending The Proposed 2006-07 Budget Of The City Of Rochester
In Regard To Fire Department Recruitment - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Fire department to fund the development of a recruitment program.

Tuesday, June 20, 2006

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-186
Re: Budget Amendment - Leadership
Rochester Civic Engagement
Program - \$10,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$10,000 from the Contingency Account to the Department of Community Development to support the Leadership Rochester Civic Engagement Program.

The internships, currently in the fourth year of operation, are sponsored by the University of Rochester, Leadership Rochester, and the Sector 4 Common Council. They are designed to prepare young people for greater involvement and leadership in Rochester and in their home communities. The program emphasizes civic engagement, learning about urban issues, and encourages an appreciation of diverse cultural issues.

Built on the success of Leadership Rochester in preparing area leaders for an increasing role in the civic concerns of Rochester, this program also operates a series of workshops to teach students about such structures as the criminal justice, economic, cultural, and educational systems. The workshops will specifically examine Rochester institutions and services, and will also have broad application and meaning to those persons living and working in other urban areas. The program runs from October through April. An important goal of the Civic Engagement program is to retain young people who have recently graduated from college in the Rochester area.

The proposed funding will enable twelve persons to participate in the program.

Respectfully submitted,
Dana K. Miller
Councilmember at Large

John F. Lightfoot
Councilmember-at-Large

Ordinance No. 2006-186
(Int. No. 225J)

Amending The Proposed 2006-07 Budget Of The City Of Rochester
In Regard To Leadership Rochester Urban Fellows Program -
\$10,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City of Rochester is hereby amended by transferring \$10,000 from the Contingency Account to the Department of Community Development to fund the Leadership Rochester Urban Fellow Program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Tuesday, June 20, 2006

Ladies and Gentlemen:

Ordinance No. 2006-187
Re: Budget Amendment - Positive
Lifestyle Promotion - \$8,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$8,000 from the Contingency Account to the Bureau of Communications to finance the costs of creating television spots that promote a positive lifestyle for families and youth.

As we know, television is a powerful tool for disseminating information and promoting cultural norms. Sadly, much of the commercial content available to youth is destructive and negative in nature. This legislation provides funding for the creation of a positive lifestyle television promotional campaign. These promotional spots might include an anti-drug message, show conflict resolution, encourage kids to stay in school, demonstrate effective communication and listening skills for families, or address healthy eating issues.

The Federal Cable Act of 1991 includes a provision for Public, Education, and Government access channels, or PEG, by municipal cable franchisees. To date, there has been little emphasis on creating content for our government access channel, City 12. The proposed spots could be run on either the public access channel or City 12. If commercial channels were interested, the spots could be provided as public service ads.

These spots will be of professional quality in order to catch the eyes of viewers accustomed to commercial television productions and to portray the positive lifestyle as hip and desirable.

Respectfully submitted,
John F. Lightfoot
Councilmember-at-Large

Gladys Santiago
Vice President

Ordinance No. 2006-187
(Int. No. 225K)

Amending The Proposed 2006-07 Budget In Regard To Positive
Lifestyle Television Promotion - \$8,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The 2006-07 Proposed Budget of the City of Rochester is hereby amended by transferring the sum of \$8,000 from the Contingency Account to the Bureau of Communications for the purpose of funding a positive lifestyle television promotional campaign.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-188
Re: Budget Amendment - Police
Language Training - \$15,000

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$15,000 from the Contingency Account to the Police Department to fund Spanish Language training opportunities for Police Officers.

Tuesday, June 20, 2006

There is a large population of people in Rochester whose primary language is Spanish. When there are interactions between them and Police Officers, there can be communication problems that lead to misunderstandings and unnecessary confrontations.

The proposed funds will be used to create a "train the trainer" program in which ten officers will be trained in "workplace Spanish" through Empire State College. They, in turn, will provide ongoing training to other Officers to increase their communication abilities with Spanish-speaking citizens.

The program is similar to a program developed in the RPD for teaching American Sign Language (ASL) skills in recognition of the large deaf population in our community.

Respectfully submitted,
Gladys Santiago
Vice President

Benjamin L. Douglas
Councilmember
Northeast District

Ordinance No. 2006-188
(Int. No. 225L)

Amending The Proposed 2006-07 Budget Of The City Of Rochester
In Regard To Police Language Training - \$15,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City of Rochester is hereby amended by transferring \$15,000 from the Contingency Account to the Police Department to provide funds for a Spanish-language training program

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-189
Re: Budget Amendment - *Downtown*
City Living Program - \$5,000

Transmitted herewith for your approval is an amendment to the proposed 2006-07 Budget transferring \$5,000 from the Contingency Account to the Department of Community Development for the promotion of a *Downtown City Living* program.

The continuation of the City's sponsorship of the *Downtown City Living* program will enable the furtherance of Council's agenda for a 24/7 downtown by building upon the success of *City Living Sundays*. The *Downtown City Living* program will again be supported by the Greater Rochester Association of Realtors, Bank of America, City Newspaper and the Landmark Society of Western New York. The *Inside Downtown Tour* is scheduled for September 29 and 30, 2006. The Landmark Society estimates that last year, over 1,000 people attended its tour, providing an excellent vehicle for promoting Downtown living.

Highlighting the unique quality of residential living in downtown will strengthen the desirability of our City and the willingness of individuals and businesses to invest in it.

Respectfully submitted,
William F. Pritchard

Benjamin L. Douglas

Tuesday, June 20, 2006

Councilmember-at-Large

Councilmember
Northeast District

Ordinance No. 2006-189
(Int. No. 225M)

Amending The 2006-07 Budget Of The City Of Rochester In Regard
To The *Downtown City Living* Program - \$5,000

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Proposed 2006-07 Budget of the City Of Rochester is hereby amended by transferring \$5,000 from the Contingency Account to the Department of Community Development for the promotion of the *Downtown City Living* program.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL
Ladies and Gentlemen:

Ordinance No. 2006-190
Re: Budget Amendment - Susan B.
Anthony Design Charette - \$2,500

Transmitted herewith for your approval is an amendment to the Proposed 2006-07 Budget transferring \$2,500 from the Contingency Account to the Department of Community Development to support a design charette for the Susan B. Anthony Neighborhood.

The use of design charettes for neighborhood planning has been extremely successful in bringing citizens together to envision the future of their neighborhood, as well as teaching citizens about the role of City government in planning, building, and maintaining the built environment. Charettes have produced creative designs and strengthened ties among residents and between the neighborhood and City Hall.

The Susan B. Anthony Neighborhood has an active neighborhood association that, along with other concerned residents, is very interested in having a design charette to map out a positive future for this area. The City has already made considerable investments along the West Main Street corridor, including the commercial buildings between Canal and Madison Streets and the award-winning Anthony Square housing development on the south side of West Main Street. This modest investment will be used to leverage additional funds to implement the charette and to continue the revitalization of the Susan B. Anthony Neighborhood.

Respectfully submitted,
William F. Pritchard
Councilmember-at-Large

Lois J. Giess
President

Ordinance No. 2006-190
(Int. No. 225N)

Amending The Proposed 2006-07 Budget In Regard To The Susan
B. Anthony Neighborhood Design Charette - \$2,500

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Tuesday, June 20, 2006

Section 1. The 2006-07 Proposed Budget of the City of Rochester is hereby amended by transferring the sum of \$2,500 from the Contingency Account to the Department Community Development to support a design charette for the Susan B. Anthony Neighborhood.

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Ordinance No. 2006-191, Ordinance No. 2006-192,
Ordinance No. 2006-193, Local Improvement No. 1564,
Ordinance No. 2006-194 And Ordinance No. 2006-195

Re: 2006-07 Budget

Transmitted herewith for your approval is legislation relating to the 2006-07 Budget. This legislation will:

1. Approve appropriations and establish revenue estimates for the City and the City School District;
2. Authorize the tax levies required to finance appropriations for the City and City School District;
3. Authorize the budgets and related assessments for the Local Works program;
4. Confirm the assessments required for the following programs:
 - a. Street mall maintenance
 - b. Neighborhood parking lot operation
 - c. Public Market snow removal and security services
 - d. Street lighting and sidewalk districts
 - e. Merchants/Winton open space district
 - f. Downtown Guide District
 - g. Downtown Enhancement District
 - h. High Falls Improvement District;
5. Confirm the addition to the tax roll of various assessments, fees and unpaid charges;
6. Authorize an increase in local works rates;
7. Authorize an increase in residential refuse rates; and
8. Authorize fee increases for various City services.

The 2006-07 proposed budget of the City was submitted to City Council on May 19. The proposed legislation is based upon this budget which provides for:

1. Total appropriations of \$1,032,782,119 allocated for the City and the School District as follows:

	<u>Proposed 2006-07</u>	<u>Amended 2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
City	\$ 424,489,000	\$410,026,400	\$14,462,600	3.5
School*	<u>608,293,119</u>	<u>587,958,864</u>	<u>20,334,255</u>	3.4

Tuesday, June 20, 2006

Total \$1,032,782,119 \$997,985,264 \$34,796,855 3.5

Total non-tax revenue distributed between the City and the District as follows:

	<u>Proposed 2006-07</u>	<u>Amended 2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
City	\$378,469,259	\$358,270,225	\$20,199,034	5.6
School District	<u>506,175,322</u>	<u>478,526,355</u>	<u>27,648,967</u>	5.8
	\$884,644,581	\$836,796,580	\$47,848,001	5.7

2. Total tax levies of \$156,759,300 for the City and City School District as follows:

	<u>Proposed 2006-07</u>	<u>Amended 2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
Tax Revenue	\$148,137,538	\$145,352,434	\$2,785,104	1.9
Tax Reserve	<u>8,621,762</u>	<u>8,459,666</u>	<u>162,096</u>	1.9
Tax Levy	\$156,759,300	\$153,812,100	\$2,947,200	1.9

3. Total appropriations for the Local Works fund of \$14,556,800 and total assessments of \$14,397,300.

	<u>Proposed 2006-07</u>	<u>Amended 2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
Street Maintenance	\$ 3,534,822	\$ 2,966,494	\$ 568,328	19.1
Sidewalk Repair	1,297,012	1,169,499	127,513	10.9
Roadway Plowing	7,894,376	7,330,052	564,324	7.7
Sidewalk Plowing	<u>1,671,090</u>	<u>1,405,355</u>	<u>265,735</u>	18.9
Total	\$14,397,300	\$12,871,400	\$1,525,900	11.8

4. The budget for the Public Market was approved on March 15, 2006. The budgets for the Cascade and Norton Streetscapes and street malls were approved on April 12, 2006. The budgets for the lighting districts, open space districts, High Falls Business District, Downtown Enhancement Districts, Downtown Guides District, and parking lots were approved on May 19, 2006. The assessments required for the various programs consist of the following:

	<u>Proposed 2006-07</u>	<u>Amended 2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
Street Malls	\$ 80,684	\$ 83,580	\$ -2,896	-3.5
Parking Lots	59,900	69,575	-9,675	-13.9
Public Market	35,372	26,137	9,235	35.3
Lighting and Sidewalks	52,997	34,465	18,532	53.8
Open Space Districts	9,720	9,845	-125	-1.3
Downtown Guides	240,606	289,295	-48,689	-16.8
Downtown Enhancement	579,100	547,000	32,100	5.9
High Falls Improvement District	25,000	25,000	0	0.0
St. Paul Street Streetscape	20,649	20,649	0	0.0

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5. The proposed additions to the tax roll consist of the following charges:

	<u>Proposed</u> <u>2006-07</u>	<u>Amended</u> <u>2005-06</u>	<u>\$ Difference</u>	<u>% Difference</u>
Delinquent Refuse	\$ 483,287	\$ 505,542	\$ -22,255	-4.4
Delinquent Water	6,463,648	6,496,032	-32,384	-0.5
Code Enforcement	45,605	29,295	16,310	55.7
Supplemental and Omitted Taxes	210,918	356,360	-145,442	-40.8
Local Improvements	20,067	3,350	16,717	499.0
Encroachments	4,600	4,825	-225	-4.7
Rehabilitation/Demolition	228,018	97,875	130,143	133.0
Code Violations	2,733,400	2,531,919	201,481	8.0

6. A local works increase is proposed to balance the Local Works Fund. The proposed increase is expected to result in a net increase of \$1,410,000 in local works revenue.

7. A refuse rate increase for one-, two-, and three-family residences is proposed to balance the refuse fund. The proposed increase is expected to result in a net increase of \$1,316,400 in residential collection revenue.

8. Codify the authority of the Chief of Police to approve all Animal Control fees other than those established in the Municipal Code.

9. Codify the authority of the City Engineer to grant a waiver of fees for disconnection of utilities as part of a City demolition project.

Respectfully submitted,
Robert J. Duffy
Mayor

Ordinance No. 2006-191
(Int. No. 225)

Adoption Of The Budget Estimates For Municipal Purposes For
The 2006-07 Fiscal Year, Appropriation Of Sums Set Forth Therein
And Approving Commercial Refuse Fees, As Amended

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The budget estimate for municipal purposes for the fiscal year July 1, 2006 to June 30, 2007, providing for the expenditure of \$424,489,000, is in all respects adopted, confirmed, fixed, and determined.

Section 2. The sums of money designated in the budget estimate for municipal purposes for the fiscal year 2006-07 are hereby authorized to be expended and the sum of \$424,489,000 is hereby appropriated for the current expenses of the departments and agencies; cash capital; debt service; and for the other purposes therein, in the manner provided by law, as listed below:

City Council and Clerk	\$ 1,531,400	
Administration	[10,215,700]	<u>10,223,700</u>
Community Development	[6,031,900]	<u>6,049,400</u>
Economic Development	2,640,600	
Environmental Services	[75,425,800]	<u>75,457,800</u>
Finance	[7,558,800]	<u>7,564,300</u>

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Law	1,850,500	
Library	[10,617,800]	<u>10,619,800</u>
Recreation and Youth Services	[18,145,600]	<u>18,161,600</u>
Emergency Communications	8,910,100	
Police	[67,192,800]	<u>67,227,800</u>
Fire	[41,139,700]	<u>41,144,700</u>
Undistributed Expenses	[93,353,400]	<u>93,355,400</u>
Contingency	[13,268,900]	<u>13,145,900</u>
Cash Capital	30,964,000	
Debt Service	35,642,000	
Sub-total	\$424,489,000	
Tax Reserve	2,678,398	
Total	\$427,167,398	

Section 3. The budget estimate of the current revenues and other receipts, other than real estate taxes and the School Tax Relief (STAR) funds, for municipal purposes for the fiscal year 2006-07 is hereby fixed and determined at \$378,469,259 and said sum is appropriated for the purposes set forth in the budget estimate.

Section 4. The budget estimate for the fiscal year 2006-07 providing for the raising of taxation on real estate for municipal purposes of the sum of \$48,698,139 is hereby adopted.

Section 5. Pursuant to subsection 20-24B(1) of the Municipal Code, the Council hereby approves the fees for collection of commercial refuse and recyclables as proposed by the Mayor for fiscal year 2006-07.

Section 6. This ordinance shall take effect on July 1, 2006.

Bracketed material deleted; underlined material added

Passed unanimously.

Ordinance No. 2006-192
(Int. No. 227)

Levying Taxes For Municipal Purposes For The Fiscal Year
Commencing July 1, 2006 And Expiring June 30, 2007

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The sum of \$48,698,139, which sum is deemed by the Council sufficient with other revenues to produce from collection during the fiscal year commencing July 1, 2006 and expiring June 30, 2007, the amount required to meet the budget estimates for municipal purposes, is hereby levied on all taxable real property in the City of Rochester, as set forth in the assessment rolls, for the fiscal year commencing July 1, 2006 and expiring June 30, 2007.

Section 2. The Director of Finance shall cause the taxes levied above to be inserted in the assessment rolls for the fiscal year commencing July 1, 2006 and expiring June 30, 2007.

Section 3. This ordinance shall take effect on July 1, 2006.

Passed unanimously.

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Ordinance No. 2006-193
(Int. No. 228)

Confirming The Assessments, Amounts And Charges To Be
Inserted In The Annual Tax Rolls For The Fiscal Year Commencing
July 1, 2006 And Expiring June 30, 2007

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The following assessments, amounts and charges, and the allocation of said amounts against properties in the City, as set forth in roll or rolls on file in the City Clerk's Office, to be inserted into the annual tax rolls for the fiscal year commencing July 1, 2006 and expiring June 30, 2007 are hereby in all respects confirmed:

Street and Lot Maintenance	\$3,534,822.00
Roadway Snow Removal	7,894,376.00
Sidewalk Snow Removal	1,671,090.00
Hazardous Sidewalk Repair	1,297,012.00
Delinquent Refuse	483,287.48
Delinquent Water Charges	6,463,647.57
Supplemental Taxes	209,690.47
Omitted Taxes	1,227.79
Street Malls	80,684.00
Arnold Park Monuments	7,055.29
Parking Lots	59,900.00
Code Enforcements	45,604.50
Code Violations	2,733,400.00
Local Improvements	20,067.15
Downtown Enhancement	579,100.00
Public Market Plowing	4,503.13
Public Market Security	30,868.42
Encroachment Fees	4,600.00
Rehabilitation Charges	97,066.48
Downtown Guides	240,606.00
Lyell Avenue Street Lights - District I	2,373.42
Lyell Avenue Street Lights - District II	2,367.47
Wilson Blvd. Street Lights	522.76
Blossom Road Lights	609.42
Merchants/Winton Open Space	3,219.60
Monroe Avenue Lights I	7,094.71
Monroe Avenue Lights and Sidewalk II	9,517.87
Norton Street District	4,061.99
Cascade District	4,514.78
Lake Avenue Lights	3,646.92
High Falls Business Improvement District	25,000.00
Demolition	130,951.70
South Avenue-Alexander Open Space	6,500.00
St. Paul Street Streetscape	20,649.38
St. Paul Street Lighting	15,119.24
Rundel Park Lighting	3,168.68

Section 2. This ordinance shall take effect immediately.

Passed unanimously.

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Local Improvement Ordinance No. 1564
(Int. No. 230)

Local Improvement Ordinance - Street Cleaning, Street And
Sidewalk Snow Removal, And Hazardous Sidewalk Repair
Commencing July 1, 2006 And Expiring June 30, 2007

BE IT ORDAINED, by the Council of The City of Rochester as follows:

Section 1. The Council finds and declares (1) that it is in the public interest to provide street cleaning, snow removal services on the streets and sidewalks, and the repair of hazardous sidewalks in the City of Rochester during the fiscal year from July 1, 2006 to June 30, 2007; (2) that the provision of such service benefits the properties abutting on such streets and sidewalks; and (3) that the cost of providing such services should be borne by the benefitted properties according to the benefit received by such properties.

Section 2. The Commissioner of Environmental Services shall cause the following improvements and work to be provided on streets, sidewalks and lots in the City of Rochester during the fiscal year July 1, 2006 to June 30, 2007:

- A. The removal of snow from such sidewalks and the repair of such hazardous sidewalks as the Commissioner may direct.
- B. The removal of snow and ice from the roadway of such streets as the Commissioner may direct, including the use of sodium chloride, calcium chloride, and other chemicals or abrasives for the treatment of slippery or icy pavement as deemed necessary by the Commissioner.
- C. The cleaning and/or flushing of such streets as the Commissioner may direct, including hand-cleaning, tank flushing, mechanical sweeping, and the collection and removal of brush, leaves, and debris.

Section 3. Such work shall be done by competitive contract, or by the Department of Environmental Services, as the Commissioner of Environmental Services deems appropriate.

Section 4. The cost of providing such street cleaning and street snow removal services for the 2006-07 fiscal year shall be assessed against all parcels of property that abut a street, reflecting the benefit to be derived by such parcels from such services. The cost of providing such sidewalk repair and snow removal services for the 2006-07 fiscal year shall be assessed against all parcels of property that abut a sidewalk, reflecting the benefit to be derived by such parcels from such services.

Section 5. The amount assessed shall be allocated among all benefitted parcels in direct proportion to each parcel's street or sidewalk footage, defined for purposes of this ordinance as the full footage of the parcel along the street or sidewalk upon which it fronts, plus one-third of the footage along any other abutting streets or sidewalks. The Council hereby determines that such street or sidewalk footage represents the relative amount of benefit received by each such parcel.

Section 6. The total cost of such services to be assessed on July 1, 2006 shall be \$14,397,300 consisting of \$3,534,822 for street and lot maintenance, \$1,297,012 for sidewalk repair, \$7,894,376 for roadway snow removal, and \$1,671,090 for sidewalk snow removal services. Such total amount constitutes an estimate of the amount necessary to pay contractors to provide services and to cover the costs of providing services with City crews between July 1, 2006 and June 30, 2007, less any miscellaneous revenues estimated to be collected during the same period, plus a reasonable reserve for uncollected assessments. All assessments collected shall be paid into the Local Works Fund, and all

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costs incurred shall be paid from such fund. The amounts assessed herein are appropriated for that purpose.

Section 7. The amount assessed on July 1, 2006 shall be billed on the tax bill and shall be due in one installment. Delinquent assessments collected more than sixty days into a fiscal year subsequent to the fiscal year billed shall be credited as revenue in the year collected and applied against costs in that fiscal year.

Section 8. This ordinance shall take effect on July 1, 2006.

Passed unanimously.

Ordinance No. 2006-194
(Int. No. 231)

Amending The Municipal Code With Respect To Refuse Fees

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Section 20-24 of the Municipal Code, Residential and commercial user refuse fees, as amended, is hereby further amended by amending subsection A(1) thereof to read in its entirety as follows:

(1) Fees:

<u>Number of Dwelling Units</u>	<u>Annual Fee</u>
1	\$338.00
2	677.00
3	752.00

Section 2. This ordinance shall take effect on July 1, 2006.

Passed unanimously.

Ordinance No. 2006-195
(Int. No. 232)

Amending The Municipal Code With Respect To Fees

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. Chapter 30 of the Municipal Code, Animals, as amended, is hereby further amended by adding thereto the following new Section:

Section 30-41. Fees.

The Chief of Police shall establish fees for adoption of animals other than cats and for additional services offered by the Animal Control Center.

Section 2. Section 31-20 of the Municipal Code, Fees for dog licenses and dog control activities, as amended, is hereby further amended by adding thereto the following new subsection:

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- D. The Chief of Police shall establish fees for additional services offered by the Animal Control Center.

Section 3. Section 47A-7 of the Municipal Code, Permit application materials, as amended, is hereby further amended by adding to the end of subsection B(17) thereof the following new sentence:

The City Engineer is authorized to waive permit fees for work being done as part of the demolition of City owned structures.

Section 4. This ordinance shall take effect immediately.

Passed unanimously.

TO THE COUNCIL

Ladies and Gentlemen:

Local Law No. 4 And
Ordinance No. 2006-196

Re: Amending the City Charter

Transmitted herewith for your approval is legislation amending the City Charter so that changes in the organization of the Administration, which are presented in the Proposed Budget, will be reflected accurately. These changes include:

1. The Department of Parks, Recreation and Human Services will become the Department of Recreation and Youth Services. There will be a concomitant change in the name of the Commissioner.
2. The functions of Forestry and Parks Maintenance will be transferred to the Department of Environmental Services. This will incorporate into DES all maintenance of City-owned facilities and properties. Parks programming and permitting will remain with the Department of Recreation and Youth Services.

Respectfully submitted,
Robert J. Duffy
Mayor

Local Law No. 4
(Int. No. 233)

Local Law Amending The City Charter With Respect To The Name
And Functions Of The Department Of Parks, Recreation And
Human Services, As Amended

BE IT ENACTED, by the Council of the City of Rochester as follows:

Section 1. Chapter 755 of the Laws of 1907, entitled "An Act Constituting the Charter of the City of Rochester", as amended, is hereby further amended by deleting the words "Department of Parks, Recreation and Human Services" in each place that they appear therein, and by inserting in their place the words "Department of Recreation and Youth Services". The Charter of the City of Rochester is hereby further amended by deleting the words "Commissioner of Parks, Recreation and Human Services" in each place that they appear therein and by inserting in their place the words "Commissioner of Recreation and Youth Services".

Section 2. Section 7-1 of the Charter of the City of Rochester, Department of Environmental Services, as amended, is hereby further amended by adding the words "forestry[, parks] and" before the

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words "municipal property maintenance;" where they are contained in the first unnumbered paragraph thereof.

Section 3. Section 11A-1 of the Charter of the City of Rochester, Department of Recreation and Youth Services, as amended in Section 1, is hereby further amended by amending the first sentence thereof to read in its entirety as follows:

The Department of Recreation and Youth Services shall be responsible for the administration of programs providing recreation, cultural and other leisure-time services to residents; for parks programming and maintenance; for the administration of youth services programs; and for providing such other special events and public services as may be required and assigned to the Department, including responsibility for Mount Hope and Riverside Cemeteries, the Community War Memorial and the Public Market.

Section 4. This local law shall take effect on July 1, 2006.

Bracketed material deleted; underlined material added.

Passed unanimously.

Ordinance No. 2006-196
(Int. No. 234)

Amending The Municipal Code With Respect To The Commissioner
Of Parks, Recreation And Human Services

BE IT ORDAINED, by the Council of the City of Rochester as follows:

Section 1. The Municipal Code of the City of Rochester, as amended, is hereby further amended by deleting the words "Commissioner of Parks, Recreation and Human Services" in each place that they appear therein, and by inserting in their place the words "Commissioner of Recreation and Youth Services".

Section 2. This ordinance shall take effect on July 1, 2006.

Passed unanimously.

By Councilmember McFadden
June 20, 2006

To the Council:

The Public Safety Committee recommends for adoption the following entitled legislation:

Int. No. 196 - Authorizing An Agreement With The County Of Monroe For The Emergency Training And Information Network (ETIN)

Int. No. 197 - Adopting The National Incident Management System (NIMS)

Int. No. 198 - Establishing Maximum Compensation For Professional Services Agreements For Veterinary Services

<u>Increases</u>	
<p>Revenue:</p> <ul style="list-style-type: none"> <input type="checkbox"/> New York State municipal aid increases <input type="checkbox"/> Sales tax revenue increases <input type="checkbox"/> A proposed property tax levy increase is required to balance the budget <input type="checkbox"/> A refuse rate increase is proposed <input type="checkbox"/> A local works rate increase is proposed 	<p>Expense:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Police foot and bike patrols by funding 20 new Police Officer positions and transferring 11 other Officers from non-patrol areas <input type="checkbox"/> Wage and salary increases in accordance with current labor agreements or awards and allowance for contracts currently under negotiation <input type="checkbox"/> Medical coverage for current and retired employees in accordance with rates provided by third party insurers <input type="checkbox"/> Implementation of the Lead Paint Inspection Program
<u>Decreases</u>	
<p>Revenue:</p> <ul style="list-style-type: none"> <input type="checkbox"/> The transfer from Premium and Interest Fund required to balance the budget decreases <input type="checkbox"/> Conclusion or reduction of various grant funds <input type="checkbox"/> Annual transfers from the Retirement Reserve conclude 	<p>Expense:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Program eliminations or reductions in the departmental sections <input type="checkbox"/> One year funding moratorium on General Fund purchase of passenger vehicles <input type="checkbox"/> Efficiencies realized through productivity and prior year investments

REVENUE SUMMARY SUMMARY OF REVENUE CHANGES

General Fund 2006-07 revenue estimates are \$12,069,300 or 3.9% more than the 2005-06 Budget. The additional \$17.9 million in state aid approved by New York State is budgeted. One time spin-up aid and prior year spin-down aid results in a net increase of \$11,244,600 assumed for New York State municipal aid. An increase in sales tax reflects an anticipated 1.5% growth in taxable sales. Interest earnings are assumed to continue to increase as interest rates rise. The proposed tax levy is required to balance the budget.

Special Fund 2006-07 revenue estimates are \$425,600 or 2.7% more than the 2005-06 Budget. Monroe County support for the Central Library remains constant at the 2005 level.

Enterprise Fund 2006-07 revenue estimates are \$2,047,700 or 2.4% more than the 2005-06 Budget. A proposed increase in residential refuse rates is required to balance the fund. A proposed Local Works rate increase will support street maintenance and other activities.

REVENUE SUMMARY
SUMMARY OF REVENUE CHANGES

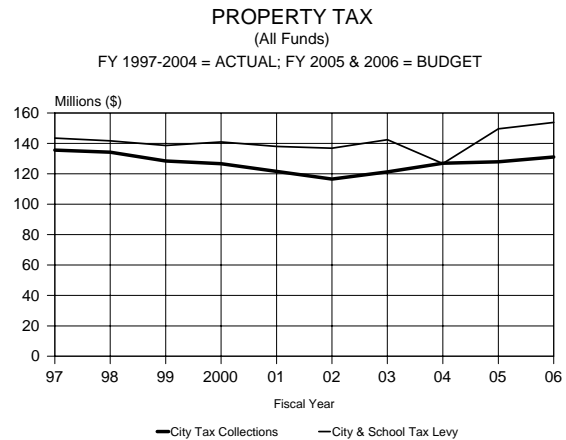
	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
General Fund				
Taxes				
Property Tax (City & School)	123,601,000	125,236,200	1,635,200	1.3%
Delinquent and Supplemental Taxes	4,600,000	4,600,000	0	0.0%
In-Lieu-of-Tax Payments	10,697,300	11,053,100	355,800	3.3%
Interest Penalties	3,370,600	3,359,200	-11,400	-0.3%
Sales Tax	120,600,000	123,900,000	3,300,000	2.7%
Utilities Gross Receipts Tax	9,100,000	9,100,000	0	0.0%
Mortgage Tax	<u>1,800,000</u>	<u>1,800,000</u>	<u>0</u>	0.0%
Total General Fund Taxes	273,768,900	279,048,500	5,279,600	1.9%
Other General Fund Revenues				
Departmental Income	5,621,500	5,675,800	54,300	1.0%
Use of Money & Property	2,434,300	3,729,100	1,294,800	53.2%
Fines & Forfeitures	4,628,900	4,601,800	-27,100	-0.6%
Licenses & Permits	2,353,700	2,198,000	-155,700	-6.6%
Sale of Property & Compensation for Loss	1,645,300	1,647,200	1,900	0.1%
Miscellaneous	6,293,000	6,095,800	-197,200	-3.1%
Intergovernmental State	82,068,800	93,759,100	11,690,300	14.2%
Intergovernmental Federal	6,940,100	5,894,700	-1,045,400	-15.1%
Intergovernmental Other	13,982,400	14,606,100	623,700	4.5%
Interfund Revenue	<u>-89,880,100</u>	<u>-95,330,000</u>	<u>-5,449,900</u>	6.1%
Total Other General Fund	36,087,900	42,877,600	6,789,700	18.8%
Total General Fund	309,856,800	321,926,100	12,069,300	3.9%
Other Funds Totals				
Animal Control	1,403,800	1,448,200	44,400	3.2%
Library	14,784,400	15,165,600	381,200	2.6%
Water	35,127,900	36,208,100	1,080,200	3.1%
War Memorial	3,131,800	3,137,400	5,600	0.2%
Parking	4,056,800	4,819,400	762,600	18.8%
Cemetery	2,209,400	2,023,000	-186,400	-8.4%
Public Market	975,600	765,600	-210,000	-21.5%
Refuse	24,478,800	24,438,800	-40,000	-0.2%
Local Works	<u>13,921,100</u>	<u>14,556,800</u>	<u>635,700</u>	4.6%
Total Other Funds	100,089,600	102,562,900	2,473,300	2.5%
Total All Funds	409,946,400	424,489,000	14,542,600	3.5%

Note: Property taxes are spread between the General Fund, Animal Control Fund, Library Fund, Parking Fund, War Memorial Fund, Cemetery Fund, and the Public Market Fund in the above display.

REVENUE SUMMARY DESCRIPTIONS & CHANGES

PROPERTY TAX

New York State General City Law authorizes Rochester to levy taxes on the value of real property. The assessed value of the property and the tax rate determine the amount of tax to be paid by a property owner. Taxes are billed annually, and quarterly installments are allowed for the first \$6,200 owed on each parcel. Responsibility for collecting property taxes is vested in the Department of Finance, Bureau of Treasury. Property taxes are allocated to various funds as necessary to balance them. Beginning in 1994-95 City and School property tax collections are accounted for within the City Budget. Funding for the City School District is provided within the Interfund revenue section. Prior to 1994-95 the School District received property tax collections outside of the City Budget. Beginning in 1998-99 the STAR program enabled a decrease in the property tax billings with an equal offset in State aid. For detailed information on the calculation of property taxes, see the Property Tax Computation and Analysis section, which follows the Revenue Summary Section.



Major Change

Four major factors influence the amount of revenue generated by the property tax:

1. The Tax Base – The total assessed valuation of the City is the base on which revenues are generated. The assessed valuation increases by \$35,972,956 from the 2005-06 level. A description of assessment changes is included in the Property Tax Computation and Analysis section.
2. The Revenue Requirement – The amount of property tax revenue required to finance City services is determined by the cost of the services provided and the availability of revenue sources other than the property tax. The following summarizes changes in expenses and revenues from the 2005-06 budget:

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Expenses	409,946,400	424,489,000	14,542,600
Non-Property Tax Revenue	<u>278,856,800</u>	<u>290,685,400</u>	<u>11,828,600</u>
Property Tax Required (City & School)	131,089,600	133,803,600	2,714,000

Further specific changes in revenue receipts are detailed under the appropriate revenue headings that follow. Expense changes are described in the appropriate department budget section.

3. The Collection Rate – It is anticipated that 93 percent of the tax levy will be collected during 2006-07. In addition, anticipated collections for the first sixty days following the current year are accrued as 2006-07 receipts. This accrual is estimated to be 1.5 percent of the tax levy, bringing total collections to 94.5 percent. A Tax Reserve of 5.5 percent of the required property tax revenue is also levied to compensate for those taxes that will not be collected or accrued during 2006-07 and an amount for the settlement of assessment review proceedings. In accordance with Generally Accepted Accounting Principles, the tax reserve is not reflected in the budget.

4. STAR Program – In 1998-99 New York State enacted the School Tax Relief (STAR) Program, which provides two types of exemption for owner-occupied primary residences. The “Enhanced” program is for property owners 65 years of age or older, with incomes of less than \$66,050. Approximately 4,910 property owners will benefit from this program in 2006-07. All other owner-occupied property owners are eligible for the “Basic” STAR program. Approximately 25,685 property owners will take advantage of the “Basic” program in 2006-07.

This program is further defined in the Property Tax Computation and Analysis portion of the Revenue Summary section.

REVENUE SUMMARY DESCRIPTIONS & CHANGES

Year-to-Year Comparison	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
All Funds	131,089,600	133,803,600	2,714,000
General Fund	123,601,000	125,236,200	1,635,200

DELINQUENT & SUPPLEMENTAL TAXES

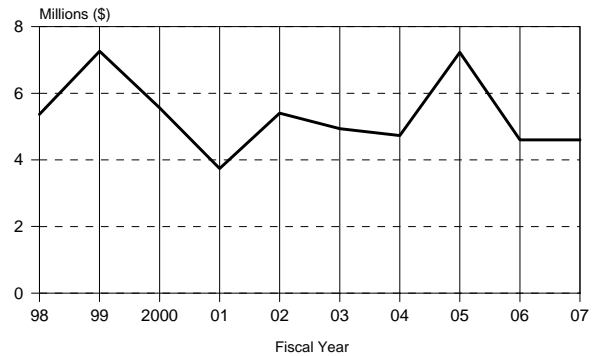
Revenue from property taxes levied but not collected or accrued in previous years is classified as delinquent taxes. After properties have been delinquent for one year, foreclosure actions are taken; uncollected balances are canceled when these actions are completed.

When properties lose their tax exempt status through transfer of ownership, property owners receive a supplemental tax bill that includes both current and delinquent payments.

When an assessment is inadvertently left off the tax roll, property owners are later notified and billed the following year as an omitted tax.

DELINQUENT & SUPPLEMENTAL TAXES

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	4,600,000	4,600,000	0

IN LIEU OF TAX PAYMENTS

To facilitate construction of public housing units and encourage industrial development, various sections of New York State law authorize certain property owners to make payments as a substitute for property tax. Currently, such payments are authorized under four different statutes:

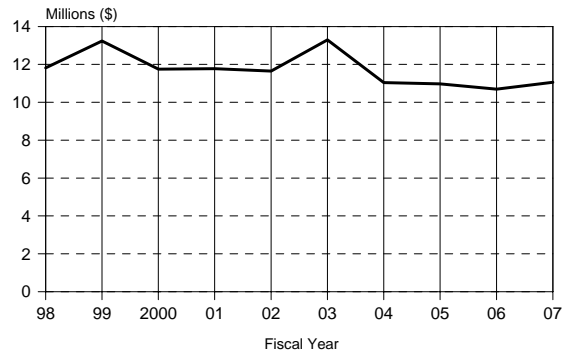
1. The Private Housing Finance Law applies to projects constructed with private resources to provide housing for low and moderate income families. Payments for such projects are generally calculated at a rate of 10% of sheltered rents. Sheltered rents are determined by subtracting that portion of rent needed for utility service from total rent payments.

2. The Public Housing Law authorizes payments in lieu of taxes for property owned by public housing agencies. Payments are calculated in the same manner as those covered under the Private Housing Finance Law.

3. The Urban Development Act provides tax exemptions for properties owned by the Urban Development Corporation (UDC). When such properties are leased, payments in lieu of taxes are negotiated. For housing projects, the sheltered rent formula is generally applied, while economic development projects pay based on the percent of floor space occupied or percent of operating revenues.

IN LIEU OF TAX PAYMENTS

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



REVENUE SUMMARY DESCRIPTIONS & CHANGES

4. The General Municipal Law authorizes the County of Monroe Industrial Development Agency (COMIDA) to receive tax exemptions on properties owned. In lieu of tax payments are negotiated when such properties are leased. Generally, the payments are equal to the amount that would have been paid if the property were not owned by COMIDA.

Currently sixty-six COMIDA projects make payments in lieu of taxes. Forty-three housing projects make shelter rent payments. The Department of Finance, Bureau of Accounting, administers these accounts.

Major Change

An increase in COMIDA payments occurs.

Year-to-Year Comparison

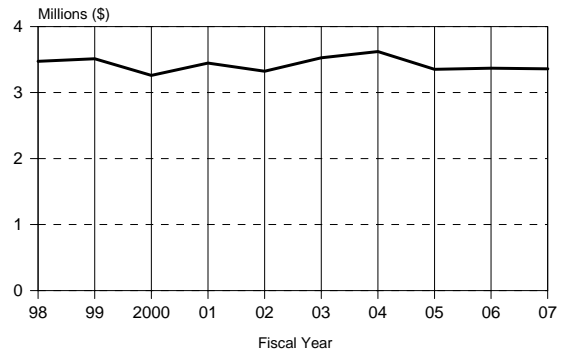
	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	10,697,300	11,053,100	355,800

INTEREST & PENALTIES

The City levies a finance charge of 1.5% per month on unpaid tax and fee balances. Penalty fees for unpaid taxes are added to subsequent tax bills and are collected in the same manner as property taxes.

INTEREST & PENALTIES

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	3,370,600	3,359,200	-11,400

SALES TAX

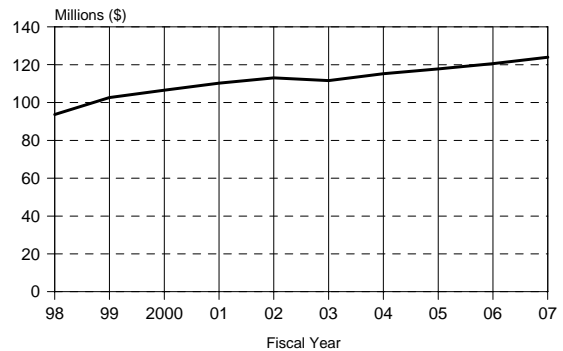
New York State Tax Law authorizes Monroe County to impose a tax on sales transactions in the County. A four percent tax (besides the four percent imposed by the State) is charged on most sales transactions except sales of food and home heating fuels. The local sales tax rate increased from 3 percent to 3.5 percent in September 1992 and to 4 percent in March 1993.

Sales tax proceeds are collected by the State and distributed to the County every month. Under the current sales tax distribution formula the City receives 35.63 percent of total County collections generated from the 3 percent local share.

The City's initial share of the additional 1 percent, approximately 4.1%, began on December 1, 1993, and was suspended on November 30, 1994. During that period the City School District received approximately 3.7% of the additional percent directly from the County. The City resumed sharing the additional 1 percent on December 1, 1995. Beginning in December 1995 the City share of the additional 1 percent became 2.5%, and it increased annually for the next four years to 5%, 12%, 15.75% and 19.22%. The City share of the additional 1 percent decreased to 18.1% in January 2001 to reflect population changes identified in the 2000 Census.

SALES TAX

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



REVENUE SUMMARY DESCRIPTIONS & CHANGES

Major Change

Taxable sales are anticipated to increase by 1.5% on a slightly higher base than anticipated in 2005-06.

Year-to-Year Comparison

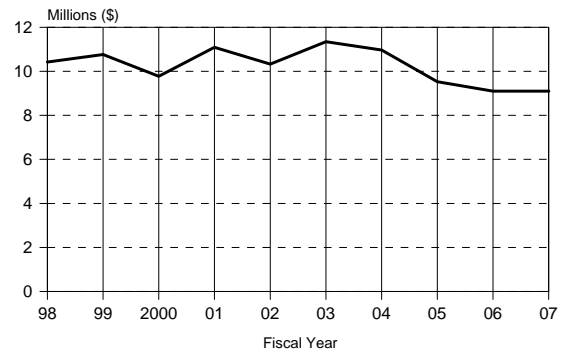
	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	120,600,000	123,900,000	3,300,000

UTILITIES GROSS RECEIPTS TAX

As provided by Section 20b of the General City Law, Rochester imposes a 3% tax on the gross income of utility company transactions in the City. Rochester Gas & Electric Corporation and Frontier Corporation pay approximately 85% of these taxes.

UTILITIES GROSS RECEIPTS TAX

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

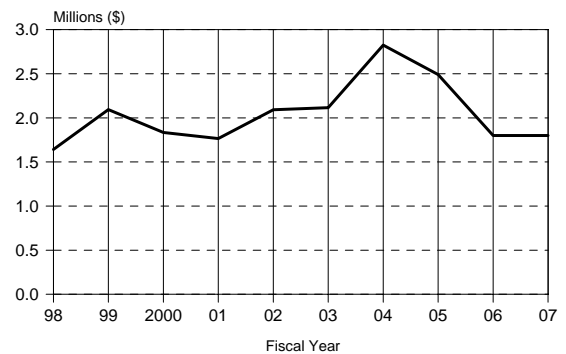
	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	9,100,000	9,100,000	0

MORTGAGE TAX

New York State Tax Law authorizes the Monroe County Clerk to collect a tax on mortgage transactions in the County. A tax is charged on the transactions and distributed pursuant to Section 261 of the Tax Law. The City receives 50 percent of the amount collected, less an allowance for administrative expenses, on mortgage transactions within the City.

MORTGAGE TAX

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	1,800,000	1,800,000	0

REVENUE SUMMARY DESCRIPTIONS & CHANGES

DEPARTMENTAL INCOME

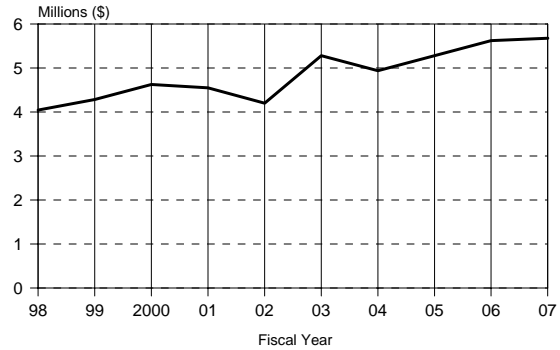
Revenues generated by departmental operations are classified as departmental income. Examples include fees collected at skating rinks, charges for processing at the Police photo lab, towing fees, foreclosure fees, and zoning application fees. The City Code authorizes these fees. The fees are calculated to cover all or part of the cost of specific services.

Major Change

Police fees decrease a net of \$282,700 due to 25% reduction in towing fees as a result of mild winters (\$200,000), fees for record checks, fingerprinting and related reports and photos decline 50% (\$108,000), and a proposal provides a slight increase for retrieval of personal property from towed vehicles and instituting a fee for stolen plate reports (\$25,300). The first full year of higher foreclosure fees increases revenue, \$135,000. Revenue increases as the Arts and Athletics Summer Camp program begins, \$104,000. A decline the number of permits issued for fire alarms reduces revenue, \$93,400. New York State Workers' Compensation reimbursement is anticipated to increase, \$50,000. Fees collected from various entities to cover transmission costs of the Emergency Training and Information Network increases revenue, \$42,800. A net increase of \$39,400 for reimbursable services performed by the Department of Environmental Services is primarily from fuel sales to the FBI. Manhattan Square ice skating rink re-opens, \$31,000. Anticipated rise in requests for use of the Fire Academy increase revenue, \$30,500. Net of other changes decreases revenue, \$2,300.

DEPARTMENTAL INCOME

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	5,621,500	5,675,800	54,300

USE OF MONEY & PROPERTY

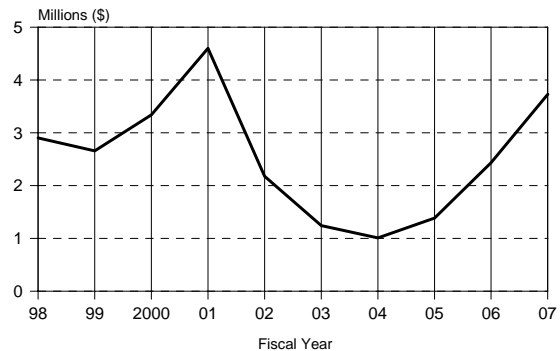
The major revenue source in this category is from investment of cash. Under provisions of the New York State General Municipal Law, Rochester is authorized to invest funds in interest bearing commercial bank accounts until these funds are needed to meet payrolls or to pay bills. The second source of revenue in this category is from rental of City-owned property.

Major Change

Interest rates are anticipated to continue to rise and increase revenue, \$1,320,500. Monroe County rental of Reservoir Avenue ends, \$24,800. Net of other changes decreases revenue, \$900.

USE OF MONEY AND PROPERTY

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	2,434,300	3,729,100	1,294,800

FINES & FORFEITURES

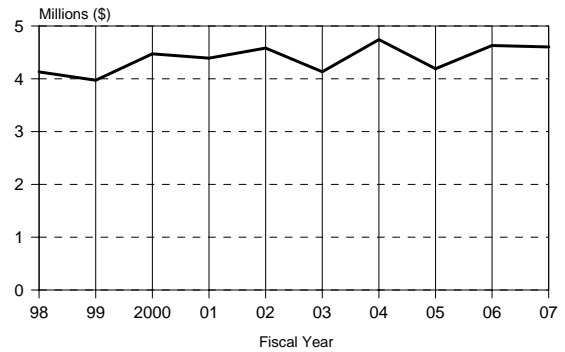
The revenue in this category consists of fines and penalties levied by the Criminal Branch of City Court, proceeds from parking tickets issued by the Police Department and other authorized agents, municipal code fines collected by the Parking & Municipal Violations Bureau, and a distribution of fines collected by New York State for traffic violations committed in the City.

Major Change

Revised estimates for parking fines decreases revenue, \$50,000. Moving violations revenue increases slightly, \$25,000. Net of other changes decreases revenue, \$2,100.

FINES & FORFEITURES

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
4,628,900	4,601,800	-27,100

LICENSES & PERMITS

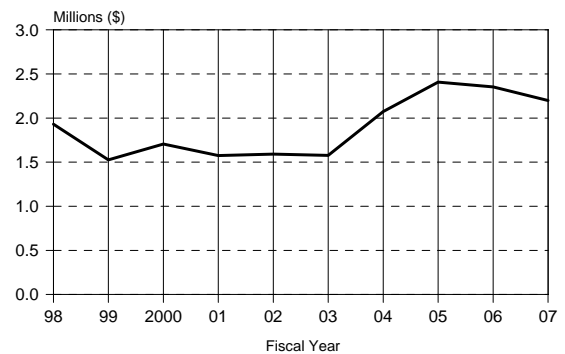
The Municipal Code authorizes the City to regulate various activities by issuing permits and licenses. This is done to protect public safety. Fees for permits and licenses are designed to fully or partially recover the administrative and enforcement costs of regulated activities. Most permits are issued by the Department of Community Development.

Major Change

The "off-year" for electricians and stationary engineers bi-annual license cycle decreases revenue, \$247,000. Building permit revenue increases, \$200,000. The fee for the Certificate of Use program is not implemented decreasing business and occupational license revenue estimates, \$158,500. Rochester Gas & Electric requirement for safety inspections increases revenue for electrical permits, \$75,000. Net of other changes decreases revenue, \$25,200.

LICENSES & PERMITS

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
2,353,700	2,198,000	-155,700

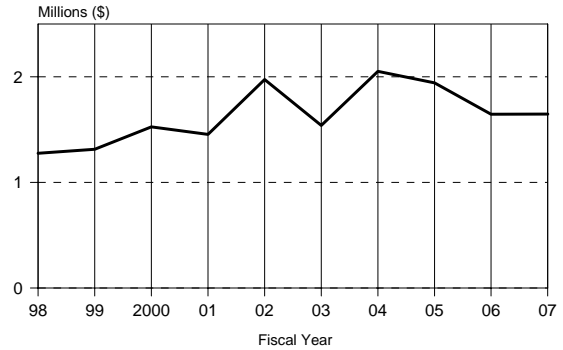
REVENUE SUMMARY DESCRIPTIONS & CHANGES

SALE OF PROPERTY & COMPENSATION FOR LOSS

Revenue in this category comes from sale of real property, sale of excess materials, insurance recoveries, and the sale of unclaimed property. The sale of real property is the largest revenue source in this group.

SALE OF PROPERTY & COMPENSATION

1998-2005 = ACTUAL; FY 2006 & 2007 = BUDGET



Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
1,645,300	1,647,200	1,900

MISCELLANEOUS

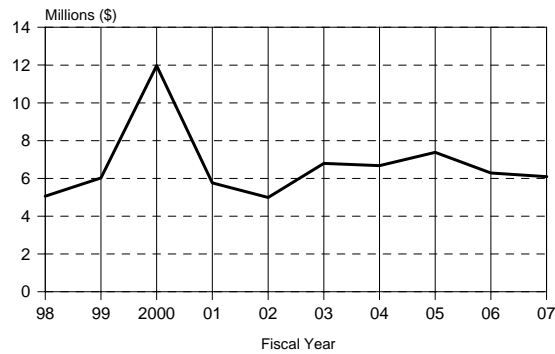
Miscellaneous revenues consist of refunds or reimbursements for expenses incurred in prior years, an appropriation of surplus from prior years, cable television franchise revenues, and miscellaneous income.

Major Change

The estimate for cancellation of prior year encumbrances decreases, \$300,000. The General Fund surplus increases, \$83,000. Cable TV franchise revenue is anticipated to increase, \$52,800. Prior year expense decreases, \$25,000. Net of other changes decreases revenue, \$8,000.

MISCELLANEOUS

1998-2005 = ACTUAL; FY 2006 & 2007 = BUDGET



Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
6,293,000	6,095,800	-197,200

INTERGOVERNMENTAL – NEW YORK STATE

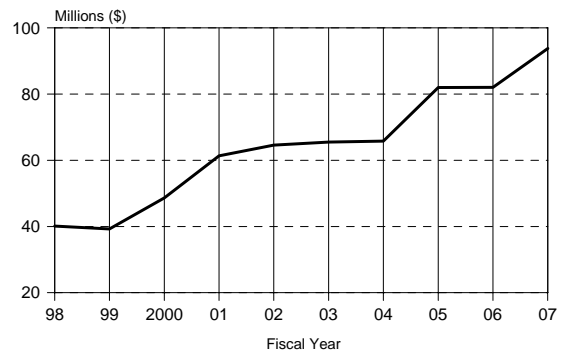
Revenues received from New York State constitute this category. There are four types of aid: general purpose, categorical, and miscellaneous, and New York State Tax Relief (STAR).

1. General purpose aid provides revenue for unrestricted use by municipalities under the Aid & Incentives for Municipalities (AIM) program. AIM incorporated into a single program the four prior programs of General Purpose State Aid, Emergency Financial Aid, Emergency Financial Assistance, and Supplemental Municipal Aid.

2. Categorical aid is directed to support specific objectives and, as a result, is restricted to certain purposes. Support is received for such functions as street improvements, crime prevention, and youth recreation.

INTERGOVERNMENTAL REVENUE - STATE AID

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



3. Miscellaneous aid includes reimbursements for various services.

4. The New York State Tax Relief (STAR) Program provides revenue to municipalities to offset school property tax relief for targeted taxpayers.

Major Change

The additional \$17.9 million in state aid approved by New York State is budgeted. One time spin-up aid and prior year spin-down aid results in a net increase of \$11,244,600 is assumed for New York State municipal aid. Consolidated highway improvement revenue increases based on program schedule, \$273,000. Higher property assessments increase STAR payments, \$121,600. Fire emergency medical services reimbursement increases, \$40,700. Net of other changes increases revenue, \$10,400.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
82,068,800	93,759,100	11,690,300

INTERGOVERNMENTAL – FEDERAL

The Federal Aid category includes reimbursements for the administration of federally funded programs. The program appropriations are approved by City Council separate from the City operating budget. The Community Development Block Grant (CDBG) Program is the largest such “off budget” fund .

Major Change

Funding does not recur or is reduced for various public safety grants including: Operation Impact, \$301,600; Weed and Seed, \$247,000; Homeland Security, \$202,200; Federal Emergency Management Act, \$191,000; Project Safe Neighborhoods, \$73,400; and Law Enforcement Block Grant, \$36,000. A net increase occurs in CDBG support, \$117,400. A one-time grant for the High Falls Film Festival does not recur, \$99,200. Net of other changes decreases revenue, \$12,400.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
6,940,100	5,894,700	-1,045,400

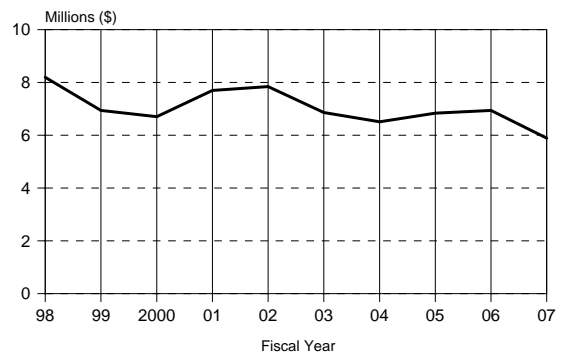
INTERGOVERNMENTAL – OTHER

Revenues received from governmental agencies other than the Federal and New York State levels constitute this category. Reimbursement for debt service from the Pure Waters Agency for sewers and from Monroe County for highways account for the majority of the revenues in this classification. Profits distributed by the Western Region Off-Track Betting (OTB) Corporation and Monroe County reimbursements for highway maintenance, public safety activities, and various other programs comprise the remaining intergovernmental revenues.

Major Change

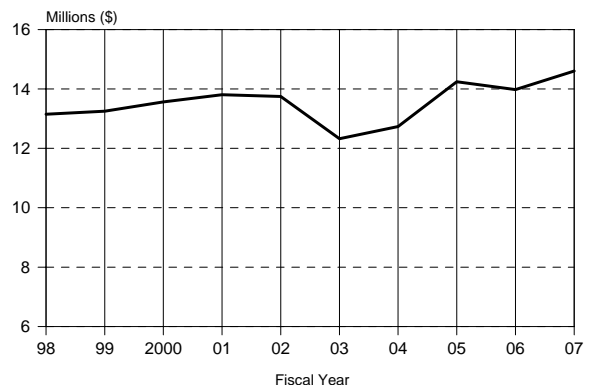
Monroe County reimbursement increases for operation of the Emergency Communications Department, \$714,000, and for the Move In-Move Out program, \$26,000; decreases occur in the allocation for traffic shares, \$68,000, and the Lead Hazard Control grant concludes,

INTERGOVERNMENTAL REVENUE - FEDERAL AID
1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



INTERGOVERNMENTAL REVENUE - OTHER

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



REVENUE SUMMARY DESCRIPTIONS & CHANGES

\$13,600. The scheduled reduction for Pure Waters sewer debt payment occurs, \$49,300. Net of other changes increases revenue, \$14,600.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
13,982,400	14,606,100	623,700

INTERFUND REVENUES & TRANSFERS

Interfund transfers consist of three categories:

1. Reimbursements to the General Fund for services provided to other operating funds. In these cases, the cost of services (motor equipment, telephone, etc.) are included in the General Fund as well as the appropriate non-General Fund. The reimbursements offset the General Fund expense. Revenues in this group include transfers from the Library Fund and Enterprise Funds.

2. Reimbursements to the General Fund from funds that are not included in the operating budget. Revenues in these funds are generally restricted and can be transferred to the General Fund only to the extent that eligible expenses are identified.

3. Beginning in 1994-95, transfers to the City School District to fund educational expenditures in accordance with the City Charter.

Major Change

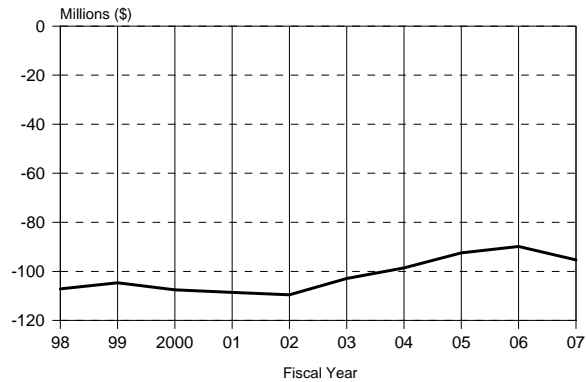
The transfer from Premium and Interest Fund required to balance the budget decreases, \$6,800,000. A transfer from the Tax Relief Fund occurs, \$2,000,000. Annual transfers from the Retirement Reserve conclude, \$1,227,400. Transfers from Enterprise and Special Funds to reimburse the General Fund increase primarily for the rise in motor equipment service chargebacks, \$974,400 and \$31,100, respectively. A Property Management Fund appropriation to support ongoing efforts to manage and develop city owned properties is not repeated, \$189,200. Appropriations of Greater Rochester Area Narcotics Enforcement Team (GRANET) forfeiture funds do not recur, \$152,000. The Foreign Insurance Fund transfer decreases, \$120,000. Rising wage and benefits costs increase the Downtown Enhancement District transfer to the General Fund, \$32,100. Net of other changes increases revenue, \$1,100.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
-89,880,100	-95,330,000	-5,449,900

INTERFUND REVENUE

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



REVENUE SUMMARY DESCRIPTIONS & CHANGES

ANIMAL CONTROL FUND

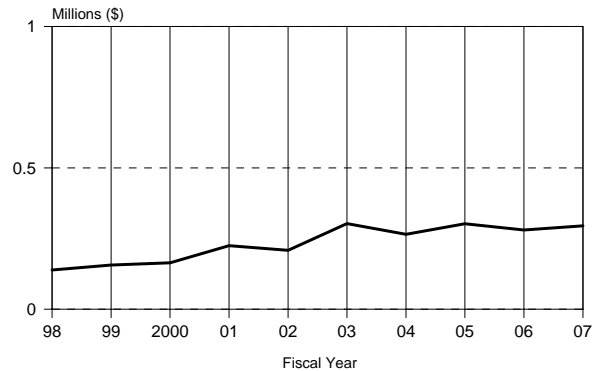
Under Article 7 of the New York Agriculture and Markets Law, all expenditures and revenues associated with the licensing and impounding of animals must be recorded in a special fund. Accordingly, the Animal Control Fund includes revenues from the sale of dog licenses, fines for unlicensed dogs, and operating revenues from the Animal Control Center. Since the Animal Control Fund does not generate sufficient revenues to cover expenses, a portion of the property tax is allocated to this fund.

Major Change

Interest earnings exceed prior year estimates, \$11,300. Net of other changes increases revenue, \$3,600. Property tax support increases, \$29,500.

ANIMAL CONTROL FUND

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Operating Revenue	280,300	295,200	14,900
Property Tax Allocation	<u>1,123,500</u>	<u>1,153,000</u>	<u>29,500</u>
	1,403,800	1,448,200	44,400

LIBRARY FUND

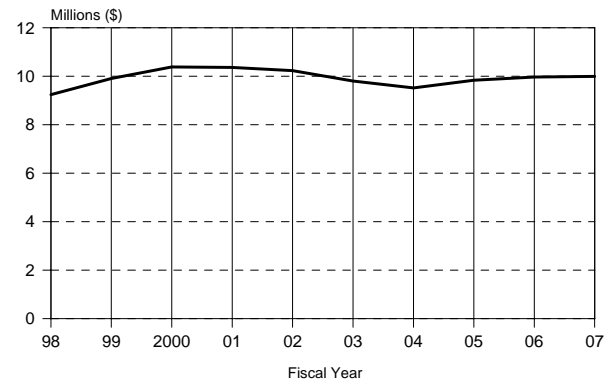
Section 259 of the New York State Education Law requires that all revenues generated from library operations be recorded in a special fund. Revenues associated with the operation of the Central Library and 10 branch libraries include Monroe County reimbursement for the Central Library, reimbursements from the Monroe County Library System (MCLS) for library material processing and inter-library loan services, State aid and grants, and miscellaneous income. These revenues are not sufficient to cover library costs; therefore, a portion of the property tax is allocated to this fund.

Major Change

Service charge revenue estimates increase, \$381,900. New York State aid declines, \$91,200. Annual transfers from the retirement reserve conclude, \$12,500. The appropriation of fund balance does not recur, \$232,000. Net of other changes decreases revenue, \$17,800. Property tax support increases, \$352,800.

LIBRARY FUND

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Operating Revenue	9,965,900	9,994,300	28,400
Property Tax Allocation	<u>4,818,500</u>	<u>5,171,300</u>	<u>352,800</u>
Total	14,784,400	15,165,600	381,200

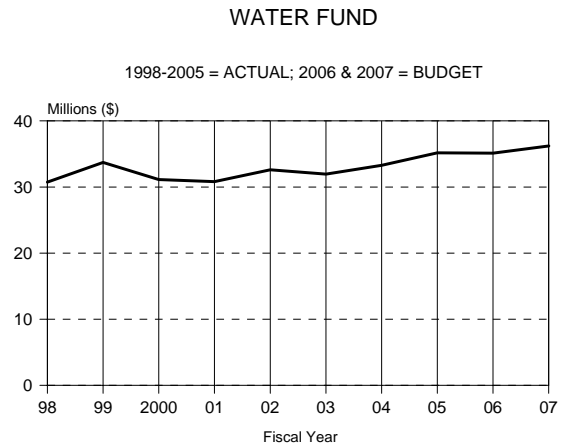
REVENUE SUMMARY DESCRIPTIONS & CHANGES

WATER FUND

This fund records the expenses and revenues of the Water enterprise, which provides potable water for domestic and commercial use and for fire protection purposes. Revenues are generated by metered water sales, sales to other municipalities, various service charges and wholesale water sales to the Monroe County Water Authority (MCWA). Most customers are billed quarterly, except for high volume users that are billed monthly.

Major Change

The 2.5% rate adjustment in January 2006 increases revenue for metered water, \$550,000. The higher exchange rate for water sales to Monroe County increases anticipated revenue, \$245,800. The appropriation of fund balance increases, \$290,600. Net of other changes decreases revenue, \$6,200.



Year-to-Year Comparison

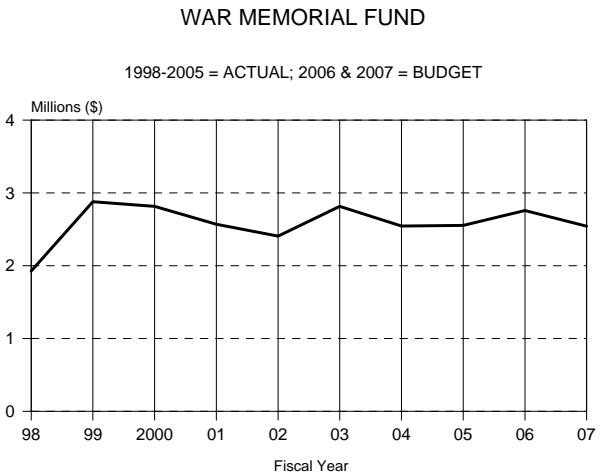
<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
35,127,900	36,208,100	1,080,200

WAR MEMORIAL FUND

This fund records the expenses and revenues from the Blue Cross Arena at the War Memorial. The Arena is operated by a private contractor from whom the City receives a ticket surcharge, a percent of concession receipts, and reimbursement for utility expenses. The City also receives funds from naming rights of the facility. A share of receipts from the City's portion of the Hotel/Motel Occupancy Tax is credited to this fund.

Major Change

The appropriation of fund balance does not recur, \$195,000. A decline in attendance reduces revenue estimates, \$25,800. Net of other changes increases revenue, \$4,300. Property tax support increases, \$222,100.



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Operating Revenue	2,758,500	2,542,000	-216,500
Property Tax	<u>373,300</u>	<u>595,400</u>	<u>222,100</u>
Total	3,131,800	3,137,400	5,600

REVENUE SUMMARY DESCRIPTIONS & CHANGES

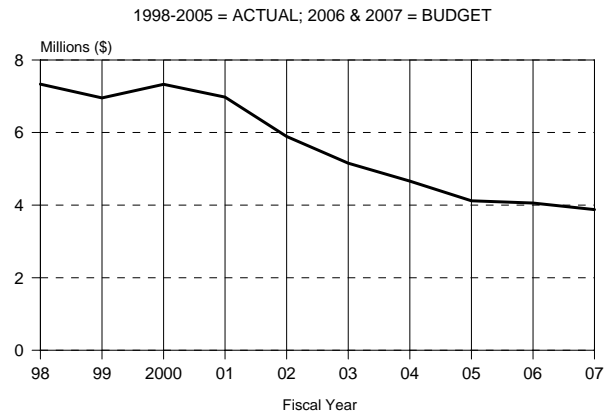
PARKING FUND

Revenues in this fund are generated from nine downtown parking garages, eighteen surface lots, and on-street parking meters. Most facilities are operated by private contractors who pay a percentage of operating revenue to the City. The Cultural Center Commission reimburses the City for administrative expenses associated with the City's oversight of the East End Garage.

Major Change

The decrease in parking ramp revenue is due primarily to South Avenue ramp rehabilitation, \$162,000. Revenue from on-street meters continues to decline, \$17,000. Net of other changes increases revenue, \$1,000. Property tax support is initiated to fund independent inspection of city garages and required capital investments, \$940,600.

PARKING FUND



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Operating Revenue	4,056,800	3,878,800	-178,000
Property Tax	0	940,600	940,600
Total	4,056,800	4,819,400	762,600

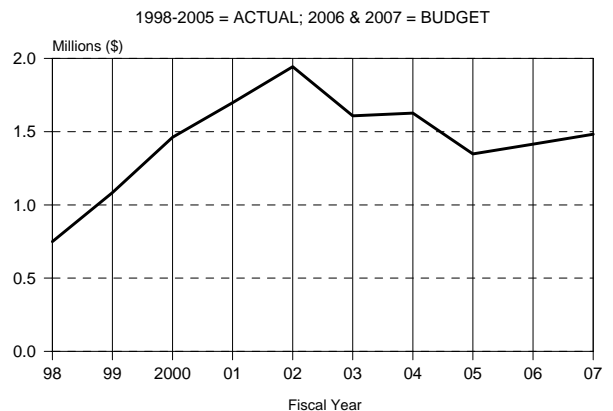
CEMETERY FUND

The City owns and operates two cemeteries, Mt. Hope and Riverside. Revenues in the Cemetery Fund are received from the sale of single graves, lots, mausoleums, interments, burial service charges, crematory charges, and interest earned on funds set aside for perpetual care.

Major Change

Interest earnings exceed prior year estimates, \$124,900. Revenue decreases as inventory of mausoleum declines, \$67,000. Service charge revenue increases, \$41,900. Pre-need sales decline, \$29,000. Net of other changes decreases revenue, \$2,200. Increased operating revenue enables a decrease in property tax support, \$255,000.

CEMETERY FUND



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Operating Revenue	1,414,300	1,482,900	68,600
Property Tax Allocation	795,100	540,100	-255,000
Total	2,209,400	2,023,000	-186,400

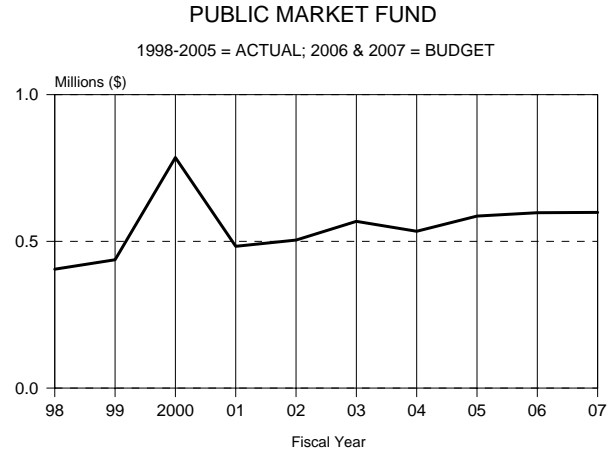
REVENUE SUMMARY DESCRIPTIONS & CHANGES

PUBLIC MARKET FUND

A farmers' market, consisting of two open sheds and one enclosed shed, is owned and operated by the City. Rental of shed space occurs on an annual, semi-annual, or daily basis.

Major Change

A one-time New York State grant for improvements to the selling shed superstructure concludes, \$39,900. Various market fees increase, \$38,400. Net of other changes increases revenue, \$2,700. Property tax support decreases as debt service for prior year market improvements decrease, \$211,200.



Year-to-Year Comparison

Operating Revenue
Property Tax Allocation
Total

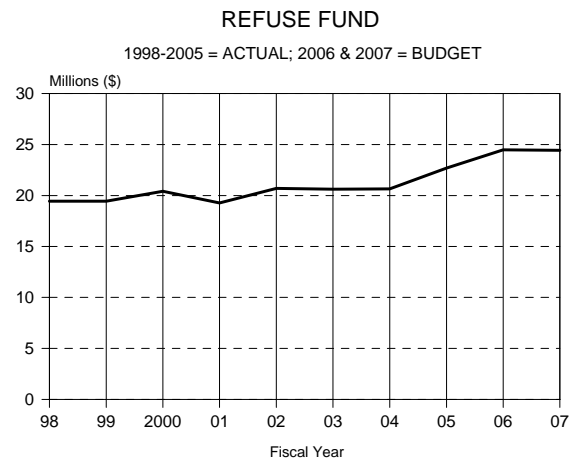
<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
597,400	598,600	1,200
<u>378,200</u>	<u>167,000</u>	<u>-211,200</u>
975,600	765,600	-210,000

REFUSE FUND

Rochester's refuse collection and disposal costs are financed principally from the proceeds of user fees. Separate rates are charged for residential and commercial services. Residential fees are included with property tax bills, and commercial accounts receive separate quarterly bills.

Major Change

A proposed rate increase for residential customers increases revenue, \$1,316,400. The appropriation of fund balance and transfer from Premium & Interest do not recur decreasing revenue, \$797,000 and \$553,400, respectively. Net of other changes decreases revenue, \$6,000.



Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
24,478,800	24,438,800	-40,000

**REVENUE SUMMARY
DESCRIPTIONS & CHANGES**

LOCAL WORKS FUND

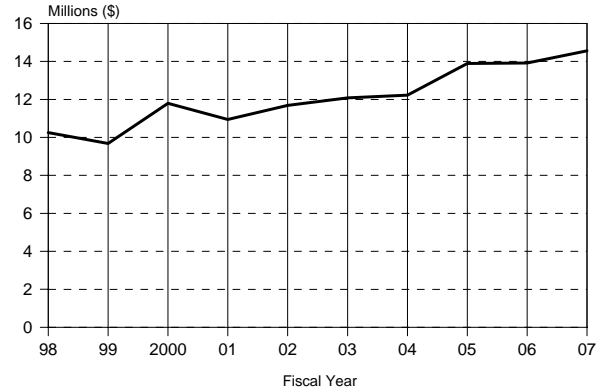
Revenues to support street cleaning, snow and ice control services, and hazardous sidewalk replacement are derived from front footage assessments. These assessments are charged with the property tax bill. Other revenues include reimbursements from New York State for snow and ice control on highways and, if required, an appropriation from the Local Works fund balance.

Major Change

A proposed rate increase increases revenue, \$1,410,000.
 An appropriation of fund balance does not recur, \$958,500.
 Interest earnings exceed prior year estimates, \$181,300.
 Net of other changes increases revenue, \$2,900.

LOCAL WORKS FUND

1998-2005 = ACTUAL; 2006 & 2007 = BUDGET



Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	13,921,100	14,556,800	635,700

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
GENERAL FUND				
TAXES				
Property Tax (City & School)	119,672,039	124,011,400	123,601,000	125,236,200
Delinquent and Supplemental Taxes	7,228,154	4,600,000	4,600,000	4,600,000
In-Lieu-of-Tax Payments	10,975,065	10,697,300	10,697,300	11,053,100
Interest Penalties	3,351,232	3,359,000	3,370,600	3,359,200
Sales Tax	117,785,023	122,150,000	120,600,000	123,900,000
Utilities Gross Receipts Tax	9,532,567	8,050,000	9,100,000	9,100,000
Mortgage Tax	<u>2,491,827</u>	<u>1,800,000</u>	<u>1,800,000</u>	<u>1,800,000</u>
	271,035,907	274,667,700	273,768,900	279,048,500
DEPARTMENTAL INCOME				
Police Fees	1,109,129	1,066,000	1,420,100	1,129,500
Fire Fees	667,052	715,000	715,000	652,200
Finance Fees	368,641	447,400	377,000	523,300
Repairs & Clean-up Fees	112,485	111,200	121,200	121,200
Parks & Recreation Fees	973,640	1,169,900	1,162,100	1,311,900
Zoning Fees	95,503	100,000	100,000	97,000
Charges for Service	643,895	666,200	720,700	752,600
Other Dept. Income	<u>1,307,803</u>	<u>1,078,600</u>	<u>1,005,400</u>	<u>1,088,100</u>
	5,278,148	5,354,300	5,621,500	5,675,800
USE OF MONEY & PROPERTY				
Interest Earnings	1,213,202	2,281,200	2,281,200	3,601,700
Rental of Real Property	<u>171,977</u>	<u>158,100</u>	<u>153,100</u>	<u>127,400</u>
	1,385,179	2,439,300	2,434,300	3,729,100
FINES & FORFEITURES				
City Court Fines	80,299	76,200	78,000	76,200
Moving Violations	924,966	973,500	900,000	925,000
Parking Violations	2,429,929	2,800,000	2,900,000	2,850,000
Municipal Code Fines	754,908	1,100,000	750,000	750,000
Miscellaneous	<u>1,078</u>	<u>600</u>	<u>900</u>	<u>600</u>
	4,191,180	4,950,300	4,628,900	4,601,800
LICENSES & PERMITS				
Business & Occupational Licenses	432,947	441,800	441,800	283,300
Bingo Licenses	15,033	15,000	20,000	15,000
Professional Licenses	42,590	276,000	271,000	39,500
Other Licenses	59,432	60,200	60,200	57,600
Building Permits	1,503,598	1,398,100	1,291,400	1,554,100
Street Opening Permits	<u>352,993</u>	<u>277,300</u>	<u>269,300</u>	<u>248,500</u>
	2,406,593	2,468,400	2,353,700	2,198,000
SALE OF PROPERTY & COMPENSATION FOR LOSS				
Sale of Scrap	309,685	256,000	102,000	174,200
Sale of Real Property	1,112,645	1,100,000	1,100,000	1,050,000
Sale of Unclaimed Property	346,456	379,000	311,000	313,000
Other Compensation for Loss	<u>174,081</u>	<u>140,300</u>	<u>132,300</u>	<u>110,000</u>
	1,942,867	1,875,300	1,645,300	1,647,200

REVENUE SUMMARY
REVENUE ESTIMATES

1-19

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
MISCELLANEOUS				
Refund - Prior Year's Expense	117,397	175,000	175,000	150,000
General Fund Surplus	3,737,000	3,868,000	3,868,000	3,951,000
Cable TV Franchise Revenue	1,656,377	1,600,000	1,564,000	1,616,800
Miscellaneous	<u>1,873,837</u>	<u>717,000</u>	<u>686,000</u>	<u>378,000</u>
	7,384,611	6,360,000	6,293,000	6,095,800
INTERGOVERNMENTAL - NEW YORK STATE				
Aid & Incentives to Municipalities	0	63,678,700	63,678,700	74,923,300
General Purpose State Aid	19,371,744	0	0	0
Emergency Financial Aid	5,642,685	0	0	0
Emergency Financial Assistance	1,264,042	0	0	0
Supplemental Municipal Aid	36,930,268	0	0	0
STAR	13,572,979	14,294,600	14,262,800	14,384,400
Youth Aid	193,852	189,100	189,100	184,800
Consolidated Highway Improvements	2,358,000	2,404,300	2,340,000	2,613,000
Miscellaneous	<u>2,619,489</u>	<u>2,144,300</u>	<u>1,598,200</u>	<u>1,653,600</u>
	81,953,059	82,711,000	82,068,800	93,759,100
INTERGOVERNMENTAL - FEDERAL				
Community Development Block Grant	4,980,392	4,424,100	4,424,100	4,590,000
Crime Bill	338,688	73,400	73,400	0
Homeland Security	172,391	202,200	202,200	0
Law Enforcement Block Grant	0	43,500	36,000	0
Weed & Seed Grant	204,369	278,100	396,600	174,600
Transportation Grants	223,024	226,400	226,400	214,900
Federal Nutrition	345,308	323,500	362,800	368,200
Lead Programs	158,507	220,800	220,800	232,000
HUD-Emergency Shelter Grant	21,572	21,200	21,200	21,100
Metro. Medical Response	180,486	0	112,000	135,700
Substance Abuse Grant	0	100,000	100,000	100,000
Miscellaneous	<u>212,330</u>	<u>795,300</u>	<u>764,600</u>	<u>58,200</u>
	6,837,067	6,708,500	6,940,100	5,894,700
INTERGOVERNMENTAL - OTHER				
Off Track Betting	264,698	240,000	240,000	264,000
Monroe County Reimbursements:				
Pure Waters Agency Sewer Debt	710,348	650,200	656,300	607,000
Emergency Communications	11,074,074	11,150,000	11,111,400	11,825,400
Police Services-Firearms Instruction	55,700	55,700	55,700	55,700
Downtown Public Safety	300,000	300,000	300,000	300,000
Traffic Shares	429,474	314,000	314,000	246,000
STOP-DWI	148,647	139,500	144,400	135,000
Hotel/Motel Tax (Convention Center)	865,154	795,000	795,000	795,000
Miscellaneous	<u>396,395</u>	<u>365,600</u>	<u>365,600</u>	<u>378,000</u>
	14,244,490	14,010,000	13,982,400	14,606,100

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
INTERFUND REVENUE & TRANSFERS				
City School District	-119,100,000	-119,100,000	-119,100,000	-119,100,000
Water Fund	4,678,500	4,678,500	4,678,500	4,678,500
Special & Enterprise Funds	8,716,100	9,130,800	9,107,800	10,113,300
Street Lighting Districts	35,599	53,400	36,000	53,400
Premium & Interest Fund	5,900,000	9,800,000	9,800,000	3,000,000
Foreign Insurance Fund	380,000	735,000	735,000	615,000
Cultural District	68,315	67,500	67,500	67,500
HUD Asset Control Fund	162,284	132,000	132,000	102,800
Downtown Enhancement District	590,428	547,000	547,000	579,100
Downtown Guide District	256,906	293,000	293,000	314,800
Retirement Reserve	1,299,400	1,227,400	1,227,400	0
Seized Property Fund	2,731,619	451,200	451,200	100,000
Care & Embellishment Fund	31,500	32,200	32,200	33,300
Tax Repayment Fund	1,762,300	1,762,300	1,762,300	1,762,300
Tax Relief Fund	0	0	0	2,000,000
Reforest Rochester Fund	2,995	0	0	0
Capital Funds	<u>0</u>	<u>350,000</u>	<u>350,000</u>	<u>350,000</u>
	-92,484,054	-89,839,700	-89,880,100	-95,330,000
GENERAL FUND TOTAL	304,175,047	311,705,100	309,856,800	321,926,100
SPECIAL FUNDS				
ANIMAL CONTROL				
Animal Control Center Fees	163,183	175,000	171,900	177,600
Dog Licenses	30,446	26,000	30,000	22,900
Animal Fines	62,786	60,000	55,000	60,000
Miscellaneous	4,828	0	0	0
Interest Earnings	14,012	23,400	23,400	34,700
Appropriation of Fund Balance	<u>27,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
	302,255	284,400	280,300	295,200
Property Tax	<u>917,416</u>	<u>1,123,500</u>	<u>1,123,500</u>	<u>1,153,000</u>
	1,219,671	1,407,900	1,403,800	1,448,200
LIBRARY				
Library Charges	1,960,793	1,738,500	2,085,900	2,467,800
County Reimbursement	6,620,000	6,620,000	6,620,000	6,620,000
State Aid	682,791	883,400	874,500	783,300
Rundel Foundation	135,675	129,500	129,500	123,200
Trans. from Retirement Reserve	13,300	12,500	12,500	0
Interest Earnings	-4,391	11,500	11,500	0
Miscellaneous	49,060	0	0	0
Appropriation of Fund Balance	<u>380,000</u>	<u>232,000</u>	<u>232,000</u>	<u>0</u>
	9,837,228	9,627,400	9,965,900	9,994,300
Property Tax	<u>4,630,100</u>	<u>4,818,500</u>	<u>4,818,500</u>	<u>5,171,300</u>
	14,467,328	14,445,900	14,784,400	15,165,600
SPECIAL FUNDS TOTAL	15,686,999	15,853,800	16,188,200	16,613,800

REVENUE SUMMARY
REVENUE ESTIMATES

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	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
ENTERPRISE FUNDS				
WATER				
Metered Water Sales	26,393,847	27,550,000	27,700,000	28,250,000
Upland Sales/MCWA	2,679,623	2,501,000	2,550,000	2,542,000
Other Municipalities	309,519	314,200	429,000	334,000
Delinquent Collections	1,200,646	1,255,000	1,260,000	1,254,500
Service Charges	149,087	315,000	260,000	247,500
Interest and Penalties	1,402,656	1,105,000	1,165,000	1,275,000
Interest Earnings	14,285	55,300	55,300	74,000
Trans. from Retirement Reserve	34,100	32,200	32,200	0
MCWA Reimbursements	1,249,892	1,201,100	1,229,100	1,474,900
Intergovernmental Federal	2,874	0	0	0
Miscellaneous	1,021,358	383,000	131,800	151,300
Refund Prior Years Expense	91,533	88,700	88,700	87,500
Appropriation of Fund Balance	<u>621,100</u>	<u>0</u>	<u>226,800</u>	<u>517,400</u>
	35,170,520	34,800,500	35,127,900	36,208,100
WAR MEMORIAL				
Hotel/Motel Tax	957,813	905,000	905,000	905,000
War Memorial Revenue	1,465,688	1,499,100	1,636,600	1,610,800
Interest Earnings	9,563	21,400	21,400	26,200
Miscellaneous	49,074	8,700	0	0
Trans. from Retirement Reserve	500	500	500	0
Appropriation of Fund Balance	<u>71,000</u>	<u>195,000</u>	<u>195,000</u>	<u>0</u>
	2,553,638	2,629,700	2,758,500	2,542,000
Property Tax	<u>494,300</u>	<u>373,300</u>	<u>373,300</u>	<u>595,400</u>
	3,047,938	3,003,000	3,131,800	3,137,400
PARKING				
Parking Ramps	2,798,033	2,440,300	2,685,000	2,523,000
Parking Lots	436,509	469,900	472,200	464,800
Meters	519,430	524,000	535,000	518,000
East End Garage	20,662	22,500	22,500	21,000
Parking Fines	219,702	215,900	215,900	236,400
Interest Earnings	10,985	38,600	38,600	37,300
Trans. Premium & Interest	0	11,200	11,200	0
Trans. from Retirement Reserve	600	600	600	0
Miscellaneous	113,272	77,100	67,800	78,300
Appropriation of Fund Balance	<u>600</u>	<u>8,000</u>	<u>8,000</u>	<u>0</u>
	4,119,793	3,808,100	4,056,800	3,878,800
Property Tax	<u>0</u>	<u>0</u>	<u>0</u>	<u>940,600</u>
	4,119,793	3,808,100	4,056,800	4,819,400

**REVENUE SUMMARY
REVENUE ESTIMATES**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
CEMETERY				
Sale of Lawn Crypts	-2,885	-14,300	3,900	4,300
Sale of Cemetery Lots	432,762	292,800	364,000	335,000
Service Charges	537,382	556,300	536,600	578,500
Mausoleum Sales	79,444	46,000	125,000	58,000
Sale of Foundations, Markers and Urns	177,700	170,800	182,400	182,400
Interest Earnings	120,146	201,200	199,200	323,100
Miscellaneous	1,539	1,900	1,600	1,600
Trans. from Retirement Reserve	1,895	1,600	1,600	0
	<u>1,347,983</u>	<u>1,256,300</u>	<u>1,414,300</u>	<u>1,482,900</u>
Property Tax	<u>1,005,712</u>	<u>795,100</u>	<u>795,100</u>	<u>540,100</u>
	2,353,695	2,051,400	2,209,400	2,023,000
PUBLIC MARKET				
Market Fees	515,612	524,400	529,200	567,600
Embellishment Fees	25,916	24,400	26,100	26,100
Interest Earnings	1,109	1,500	1,500	4,900
State Grant	23,862	39,900	39,900	0
Miscellaneous	1,494	400	0	0
Trans. from Retirement Reserve	800	700	700	0
Trans. Premium & Interest	17,600	0	0	0
	<u>586,393</u>	<u>591,300</u>	<u>597,400</u>	<u>598,600</u>
Property Tax	<u>523,985</u>	<u>378,200</u>	<u>378,200</u>	<u>167,000</u>
	1,110,378	969,500	975,600	765,600
REFUSE COLLECTION				
Current Collections	17,616,602	18,365,000	18,281,500	19,597,900
Commercial Charges	3,169,833	3,200,000	3,282,000	3,200,000
Delinquent Collections	1,418,992	1,545,000	1,426,700	1,443,800
Interest Earnings	35,379	59,200	59,200	116,000
Sale of Scrap	161,941	57,400	30,000	60,000
Trans. from Retirement Reserve	32,300	30,500	30,500	0
Miscellaneous	138,893	20,200	18,500	21,100
Trans. Premium & Interest	0	553,400	553,400	0
Appropriation of Fund Balance	117,000	797,000	797,000	0
	<u>22,690,940</u>	<u>24,627,700</u>	<u>24,478,800</u>	<u>24,438,800</u>
LOCAL WORKS				
Current Collections	11,643,913	11,837,600	11,930,000	13,340,000
Delinquent Collections	762,377	750,000	749,100	751,600
Interest Earnings	178,481	219,900	219,900	401,200
State Reimbursement-Snow & Ice Control	33,956	36,300	34,500	34,000
Trans. from Retirement Reserve	8,100	7,600	7,600	0
Miscellaneous	34,878	21,500	21,500	30,000
Refund Prior Years Expense	105	0	0	0
Appropriation of Fund Balance	1,232,500	958,500	958,500	0
	<u>13,894,310</u>	<u>13,831,400</u>	<u>13,921,100</u>	<u>14,556,800</u>
ENTERPRISE FUNDS TOTAL	82,387,574	83,091,600	83,901,400	85,949,100
TOTAL - ALL FUNDS	402,249,620	410,650,500	409,946,400	424,489,000

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

The property tax is the single largest source of revenue to the City. The fundamental equation for the property tax is: (Tax Rate x Assessed Value) = Tax Levy. In Rochester, this fundamental equation is modified in two significant ways.

First, according to Article 19 of the New York State Real Property Tax Law, Rochester's levy is apportioned between Homestead and Non-Homestead classes of property. (Homestead properties, generally, are one, two, and three family residences. Non-Homestead properties are all others.) That is, separate tax rates for Homestead and Non-Homestead properties are applied to the separate assessment rolls for each class of property. The following display distinguishes the tax information for each class of property. The apportionment of the levy between the classes reflects the state mandated adjustment as calculated by the formula specified by Article 19. This adjustment occurs from year to year and is commonly called "the Shift".

Secondly, because the Rochester City School District is not permitted under law to levy a property tax, the City does so on behalf of the District for funding education purposes. The City also levies a property tax on its own behalf for funding municipal government purposes. While technically two separate tax levies (and, due to differing exemption provisions, based upon separate and unequal assessment rolls), the City and School property tax collections are accounted for within the City Budget as a combined total. The District receives its portion of the taxes collected and other revenue received by the City subject to a revenue sharing agreement between the City and the District. This distribution is displayed as an interfund transfer ("Negative Revenue") elsewhere in the Revenue Summary. The following display shows the combination of the separate City and School tax rates and impacts in a consolidated presentation. It is this consolidated rate that is most commonly referred to in discussion of the "City property tax." Detailed information on the calculation of each property tax follows.

The 2006-07 STAR revenue of \$14,384,400 is subtracted from tax levy prior to billing after the tax rate has been determined. Only eligible taxpayers receive the STAR benefit.

PROPERTY TAX RATES & BURDENS

The assessed value for a typical single family residence (Homestead) is \$60,500 in 2006-07, The assessed value for a typical commercial property (Non-Homestead) is \$238,700 in 2006-07.

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>	<u>Percent Change</u>
TAX RATE (per \$1,000)				
Homestead Class				
- City	6.61	6.67	0.06	0.91%
- School	<u>14.38</u>	<u>14.53</u>	<u>0.15</u>	1.04%
Total	20.99	21.20	0.21	1.00%
Non-Homestead Class				
- City	13.92	14.04	0.12	0.86%
- School	<u>30.87</u>	<u>31.14</u>	<u>0.27</u>	0.87%
Total	44.79	45.18	0.39	0.87%
TAX BURDEN				
Single Family Residence				
- City	\$399.91	\$403.54	\$3.63	0.91%
- School	<u>\$869.99</u>	<u>\$879.07</u>	<u>\$9.08</u>	1.04%
Total	\$1,269.90	\$1,282.61	\$12.71	1.00%
Commercial Property				
- City	\$3,322.70	\$3,351.35	\$28.65	0.86%
- School	<u>\$7,368.67</u>	<u>\$7,433.12</u>	<u>\$64.45</u>	0.87%
Total	\$10,691.37	\$10,784.47	\$93.10	0.87%

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

COMPUTATION OF CITY 2006-07 PROPERTY TAX LEVY

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	357,883,000			357,883,000
Cash Capital		30,964,000		30,964,000
Debt Service			35,642,000	35,642,000
Tax Reserve	<u>626,166</u>	<u>1,039,762</u>	<u>961,970</u>	<u>2,627,898</u>
Total	358,509,166	32,003,762	36,603,970	427,116,898
REVENUE				
Operating	346,206,159			346,206,159
Cash Capital		13,099,000		13,099,000
Debt Service			<u>19,113,600</u>	<u>19,113,600</u>
Total	<u>346,206,159</u>	<u>13,099,000</u>	<u>19,113,600</u>	<u>378,418,759</u>
TOTAL TAX LEVY	12,303,007	18,904,762	17,490,370	48,698,139
Homestead (42.35522%)*				20,626,204
Non-Homestead (57.64478%)*				28,071,935
ASSESSED VALUE				5,094,593,315
Homestead				3,094,647,907
Non-Homestead				1,999,945,408
TAX RATE				
Homestead	1.68	2.59	2.40	6.67
Non-Homestead	3.55	5.45	5.04	14.04

*In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes.

The 2006-07 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19.

The 2005-06 Homestead and Non-Homestead apportionment was 42.73776% and 57.26224% respectively.

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

COMPUTATION OF SCHOOL 2006-07 PROPERTY TAX LEVY

Expenses and revenues related to the City School District are located within the School District Budget, not the City Budget. Exceptions are: (1.) the City's \$119.1 million dollar funding of the District (shown as a negative fund transfer in the City's Revenue Summary) and (2.) the property tax collection estimate within the City Budget that represents collection of City and School taxes. The current revenue allocation displayed below reflects the \$119.1 million dollars less anticipated receipt of School taxes. A portion of the debt service revenue allocation listed below is debt service that is treated as a current expense (i.e. Early Retirement Debt Service, Revenue Anticipation Notes, and debt related to the Hurd Decision).

	<u>Current Operations</u>	<u>Cash Capital</u>	<u>Debt Service</u>	<u>Total</u>
EXPENSE				
Operating	79,746,866	11,770,758	28,753,714	120,271,338
Cash Capital				
Debt Service				
Tax Reserve	<u>3,998,880</u>	<u>685,071</u>	<u>1,259,413</u>	<u>5,943,364</u>
Total	83,745,746	12,455,829	30,013,127	126,214,702
REVENUE				
Operating	11,038,839			11,038,839
Cash Capital				
Debt Service*			<u>7,114,702</u>	<u>7,114,702</u>
Total	<u>11,038,839</u>		<u>7,114,702</u>	<u>18,153,541</u>
TOTAL TAX LEVY	72,706,907	12,455,829	22,898,425	108,061,161
Homestead (42.35522%)**				45,769,542
Non-Homestead (57.64478%)**				62,291,619
ASSESSED VALUE				5,151,480,019
Homestead				3,151,043,238
Non-Homestead				2,000,436,781
TAX RATE				
Homestead	9.78	1.67	3.08	14.53
Non-Homestead	20.95	3.59	6.60	31.14

*Revenues and debt exclusions are recorded here. Revenues related to City School District debt are located within the School District Budget not the City Budget.

**In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes.

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

COMPUTATION OF PROPERTY TAX REVENUE FOR THE GENERAL FUND
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City Property Tax Levy	48,698,139
School Property Tax Levy	108,061,161
Total Property Tax Levy	156,759,300
Less: Allowance for Uncollectables (Tax Reserve)	8,571,262
Less: STAR Revenue	14,384,300
Combined City and School Property Tax Revenue	133,803,700
Distributions from the General Fund Property Tax Revenue to non-self supporting Special and Enterprise Funds:	
Animal Control Fund	1,153,000
Library Fund	5,171,300
War Memorial Fund	595,400
Parking Fund	940,600
Cemetery Fund	540,100
Public Market Fund	167,000
Net General Fund Property Tax Revenue	125,236,300

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

STAR

Beginning in 1998-99 New York State enacted the School Tax Relief Program (STAR) within section 425 of the Real Property Tax Law. The program provides an exemption from property taxes for owner-occupied primary residences.

There are two types of STAR programs: The first, called Enhanced STAR, is for property owners 65 years of age or older, with incomes of less than \$66,050. The second, called Basic STAR, is for all other home owners regardless of age or income.

Eligible property owners for the 2006-07 program receive up to a \$50,000 and \$30,000 assessment exemption for the Enhanced program and Basic program, respectively. Both values are adjusted by the equalization rate. For large cities with fiscally dependent school districts, the enacting legislation assumed 67% of the combined tax rate to be for school purposes.

For 2005-06 the maximum assessed value exemption for an eligible property owner under the Enhanced program was \$34,070. For 2005-06 the maximum assessed value exemption for an eligible property owner under the Basic program was \$20,450.

The Board of Real Property Services may establish special equalization rates that may result in revised STAR exemption amounts if the determined STAR exemption is 5% or more different than the previous year's exemptions. For 2006-07 the exemption under the Enhanced program is \$38,060, and under the Basic program \$20,100. These exemptions are applied against the combined City and School tax rate. Approximately 5,000 property owners will benefit from the Enhanced STAR program and 26,000 property owners for the Basic STAR program in 2006-07.

The actual calculation of the dollar savings from the STAR exemption is determined subsequent to the determination of the City and School tax rates. The revenue from the STAR program is not counted in determining the tax rates.

The process is as follows: First, the tax rates are determined. Second, eligible property owners receive a credit based upon the exemption. Third, the actual amount of the tax levy billed is reduced by the aggregate of the City and School exemption values applied against the City and School tax rates. Fourth, New York State reimburses the City for the reduced billing.

The calculation of the 2006-07 STAR revenue to be reimbursed from the state is as follows:

	Assessed Value Exemption	Tax Rates	STAR Revenue
City:			
Homestead	657,138,332	6.67	4,383,113
Non-Homestead	<u>6,133,700</u>	14.04	<u>86,117</u>
	663,272,032		4,469,230
School:			
Homestead	669,005,292	14.53	9,720,647
Non-Homestead	<u>6,244,062</u>	31.14	<u>194,440</u>
	675,249,354		9,915,087
Total	N/A	N/A	14,384,317

N/A - Not Applicable

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

ASSESSED VALUE – CHANGES

The City's municipal taxable assessed valuation for property tax levies changes by:

2006-07 Assessed Value	5,094,593,315
2005-06 Assessed Value	<u>5,057,647,759</u>
Change	36,945,556
Percent Change	0.73%

The change in taxable assessment is substantially attributable to the following:

Non-Homestead Assessment:

Special Franchise	62,513,500
Corn Hill Landing Apartments	2,660,000
Rocheste General Hospital (taxable portion of new parking garage)	950,000
Hickey Freeman	786,100
REDCO (Upper Falls)	629,900
Gannett Co.	600,000
Kodak Park	-11,153,000
Valeo	-7,800,000
Citizens Bank	-1,400,000
Maguire Properties	-868,000
Norlin Development	-804,000
Rochester Coca Cola Plant	-800,000
 Non-Homestead Net other changes	 -11,668,201
Subtotal	33,646,299

Homestead Assessment :

Decrease in Veterans Exemption	3,049,087
Homestead Net of other changes	250,170
Subtotal	3,299,257

Total Assessment Change 36,945,556

ASSESSED VALUATION – HISTORIC

Fiscal Year	General Municipal Purposes	Veterans Exemption*	Total School Purposes	Change from Prior Year
2006-07	5,094,593,315	56,886,704	5,151,480,019	33,815,713
2005-06	5,057,647,759	60,016,547	5,117,664,306	11,857,246
2004-05	5,042,827,983	62,979,077	5,105,807,060	370,473,195
2003-04	4,674,520,611	60,813,254	4,735,333,865	-46,784,522
2002-03	4,717,404,474	64,713,913	4,782,118,387	-7,369,451
2001-02	4,722,309,412	67,178,426	4,789,487,838	-12,918,711
2000-01	4,730,799,907	71,606,642	4,802,406,549	-241,838,994
1999-2000	4,968,556,948	75,688,595	5,044,245,543	-28,359,372
1998-99	4,988,153,242	84,451,673	5,072,604,915	-47,741,649
1997-98	5,031,843,192	88,503,372	5,120,346,564	-82,588,503

*Subject to School Purposes but not General Municipal Purposes.

REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS

TAX COLLECTION EXPERIENCE

The following tables are all billings on the tax file. Items billed include: ad valorem taxes, residential refuse charges, local works charges, local improvements, property rehabilitation charges, municipal code fines, special assessment district charges, delinquent water charges, and supplemental and omitted taxes.

A. Current Taxes

<u>Fiscal Year</u>	<u>Tax Billed July 1</u>	<u>Current Collections</u>	<u>Percent of Levy</u>	<u>Tax Balances June 30*</u>
2005-06	184,085,987	168,439,943	91.50	15,646,044
2004-05	178,379,701	165,030,459	92.52	13,349,242
2003-04	173,144,803	159,866,394	92.33	12,360,263
2002-03	166,991,400	152,269,776	91.18	13,387,076
2001-02	160,731,647	146,154,747	90.93	13,123,245
2000-01	163,894,342	150,096,940	91.58	12,687,906
1999-2000	168,683,315	155,680,276	92.30	12,264,332
1998-99	169,603,948	156,697,127	92.39	12,027,564
1997-98	174,623,890	161,178,722	92.30	11,979,846
1996-97	176,468,490	162,672,917	92.20	12,634,627

B. Delinquent Taxes

<u>Fiscal Year</u>	<u>Delinquent Tax Balances July 1</u>	<u>Delinquent Tax Collections</u>	<u>Percent of Delinquent Tax Balances</u>	<u>Delinquent Tax Balances June 30*</u>	<u>Total Tax Balances June 30**</u>
2005-06	23,003,806	10,594,328	41.71	12,409,478	28,055,522
2004-05	22,968,443	13,313,879	57.97	9,654,564	23,003,806
2003-04	23,506,991	9,739,204	41.43	12,044,654	24,180,897
2002-03	22,905,693	9,949,240	43.44	10,119,915	23,506,991
2001-02	21,911,683	9,951,536	47.14	9,782,447	22,905,692
2000-01	21,405,580	10,065,294	47.02	9,223,775	21,911,681
1999-2000	21,275,743	9,726,123	45.71	9,142,412	21,406,744
1998-99	20,558,498	10,059,828	48.93	9,248,145	21,275,709
1997-98	21,985,254	10,780,366	49.03	8,578,655	20,558,501
1996-97	21,309,238	10,138,303	47.60	9,350,627	21,985,254

*Current and delinquent tax balances on June 30 reflect the beginning balances less collections and adjustments for cancellations.

**Total tax balances is the sum of current and delinquent balances at June 30.

**REVENUE SUMMARY
PROPERTY TAX COMPUTATION & ANALYSIS**

CONSTITUTIONAL OPERATING TAX LIMIT

The State Constitution, Article VIII, Section 10, limits the maximum amount of real property taxes that can be raised for operating purposes. The limit is two percent of the five-year average of full valuation of taxable real property. The total taxable assessed valuation for school purposes is the assessed value used for this calculation. The limit pertains to cities of 125,000 or more inhabitants, except New York City, which has a limit of two and one-half percent.

The levy subject to the limit is equal to the total tax levy (City and School) minus appropriations for debt service (with a few exceptions) and budgetary appropriations for which a period of probable usefulness has been determined by law (Cash Capital).

The State Constitution also limits the maximum amount of real property taxes raised for debt service. This is described within the Capital section of the City Budget.

<u>Fiscal Year</u>	<u>Assessed Value</u>	<u>Equalization Ratio</u>	<u>Full Assessed Valuation</u>
2006-07	5,151,480,019	95.37	5,401,572,842
2005-06	5,117,664,306	97.2	5,265,086,735
2004-05	5,105,807,060	98.67	5,174,629,634
2003-04	4,735,333,865	93.42	5,068,865,195
2002-03	4,779,118,360	100.86	4,738,368,392
	Five Year Total		25,648,522,798
	Five Year Average		5,129,704,560
	Constitutional Percentage		0.02
	Constitutional Limit		102,594,091

CONSTITUTIONAL TAX LIMIT & MARGIN HISTORIC

The following table contains the historical trend of the City's tax limit for operating purposes and the amount of the limit used. The amount of limit used is calculated by adding City and School operating levies and then subtracting Water Fund debt service. The tax margin is calculated by subtracting the amount used from the limit.

<u>Fiscal Year</u>	<u>Limit</u>	<u>Amount Used</u>	<u>Tax Margin</u>
2006-07	102,594,091	78,369,414	24,224,677
2005-06	100,062,845	87,548,500	12,514,345
2004-05	95,786,706	81,033,103	14,753,603
2003-04	93,374,182	81,679,387	11,694,795
2002-03	95,244,442	84,533,287	10,711,155
2001-02	97,037,612	58,253,768	38,783,844
2000-01	99,609,567	51,975,217	47,634,350
1999-2000	107,132,525	59,073,650	48,058,875
1998-99	131,836,106	64,461,526	67,374,580
1997-98	127,018,640	79,418,423	47,600,217

REVENUE SUMMARY
APPLICATION OF REVENUE BY UNIT

Beginning on the next page is an informational display of revenues for each major department or unit and the major category of revenue by fund. This display distributes revenues to the department to which they are most closely related. In this fashion, a sense of the overall revenue level for a given function can be approximated.

REVENUE SUMMARY APPLICATION OF REVENUE BY UNIT

	<u>Council and Clerk</u>	<u>Administration</u>	<u>Law</u>	<u>Finance</u>	<u>Community Development</u>	<u>Economic Development</u>	<u>Environmental Services</u>	<u>ECD</u>
General Fund								
Property Tax								
Other Taxes							5,219,200	
Departmental Income	17,500	141,400		347,800	228,100	8,500	554,200	200
Use of Money and Property		2,200		100,000	90,000			
Fines and Forfeiture		562,500		900,000	0			
Licenses and Permits	107,800	152,900		4,500	1,490,700		248,500	
Sale of Property & Comp.			80,000	174,200	1,050,000		30,000	
Miscellaneous			161,700				0	
Intergovernmental-State				32,000	10,000		2,634,700	
Intergovernmental-Federal		356,700	217,100	326,600	2,383,800	953,700	225,100	
Intergovernmental-Other		346,000					853,000	11,825,400
Interfund Revenue	<u>399,800</u>	<u>1,349,400</u>	<u>652,600</u>	<u>1,853,200</u>	<u>15,900</u>	<u>382,300</u>	<u>9,669,600</u>	
Total General Fund	525,100	2,911,100	1,111,400	3,738,300	5,268,500	1,344,500	19,434,300	11,825,600
Animal Control Fund								
Property Tax								
Departmental Income								
Use of Money & Property								
Fines & Forfeitures								
Total Animal Control Fund								
Library Fund								
Property Tax								
Departmental Income								
Intergovernmental State								
Intergovernmental Other								
Total Library Fund								
Local Works Fund								
Departmental Income							14,091,600	
Use of Money & Property							401,200	
Miscellaneous							30,000	
Intergovernmental State							<u>34,000</u>	
Total Local Works Fund							14,556,800	
Water Fund								
Departmental Income							33,903,000	
Use of Money & Property							1,548,900	
Miscellaneous							238,800	
Appropriation of Fund Balance							<u>517,400</u>	
Total Water Fund							36,208,100	
War Memorial Fund								
Property Tax								
Departmental Income								
Use of Money & Property								
Intergovernmental Other								
Total War Memorial Fund								
Parking Fund								
Property Tax								
Departmental Income						3,526,800		
Use of Money & Property						37,300		
Fines & Forfeitures							168,900	
Miscellaneous						<u>78,300</u>		
Total Parking Fund						3,642,400	168,900	
Cemetery Fund								
Property Tax								
Departmental Income								
Use of Money & Property								
Miscellaneous								
Total Cemetery Fund								
Public Market Fund								
Property Tax								
Departmental Income								
Use of Money & Property								
Total Public Market Fund								
Refuse Fund								
Departmental Income							24,301,700	
Use of Money & Property							116,000	
Miscellaneous							<u>21,100</u>	
Total Refuse Fund							24,438,800	
TOTAL ALL FUNDS	525,100	2,911,100	1,111,400	3,738,300	5,268,500	4,986,900	94,806,900	11,825,600

REVENUE SUMMARY APPLICATION OF REVENUE BY UNIT

Police	Fire	Library	Rec. & Youth Serv.	Undistributed	Debt	Total Applied	General Revenue	Total Revenue	
							125,236,200	125,236,200	General Fund
						5,219,200	148,593,100	153,812,300	Property Tax
1,129,500	1,213,700		1,314,900	720,000		5,675,800		5,675,800	Other Taxes
			35,200			227,400	3,501,700	3,729,100	Departmental Income
3,138,700						4,601,200	600	4,601,800	Use of Money and Property
193,600						2,198,000		2,198,000	Fines and Forfeiture
313,000						1,647,200		1,647,200	Licenses and Permits
				200,600		362,300	5,733,500	6,095,800	Sale of Property & Comp.
415,200	54,600		1,004,900			4,151,400	89,607,700	93,759,100	Miscellaneous
174,600	135,700		1,121,400			5,894,700		5,894,700	Intergovernmental-State
522,700			795,000			14,342,100	264,000	14,606,100	Intergovernmental-Federal
100,000	615,000		33,300	258,100	1,762,300	17,091,500	-112,421,500	-95,330,000	Intergovernmental-Other
5,987,300	2,019,000		4,304,700	1,178,700	1,762,300	61,410,800	260,515,300	321,926,100	Interfund Revenue
						0	1,153,000	1,153,000	Animal Control Fund
200,500						200,500		200,500	Property Tax
34,700						34,700		34,700	Departmental Income
60,000						60,000		60,000	Use of Money & Property
295,200						295,200	1,153,000	1,448,200	Fines & Forfeitures
								1,448,200	Total Animal Control Fund
						0	5,171,300	5,171,300	Library Fund
						2,591,000		2,591,000	Property Tax
		2,591,000				783,300		783,300	Departmental Income
		783,300				6,620,000		6,620,000	Intergovernmental State
		6,620,000				9,994,300	5,171,300	15,165,600	Intergovernmental Other
		9,994,300						15,165,600	Total Library Fund
						14,091,600		14,091,600	Local Works Fund
						401,200		401,200	Departmental Income
						30,000		30,000	Use of Money & Property
						34,000		34,000	Miscellaneous
						14,556,800		14,556,800	Intergovernmental State
								14,556,800	Total Local Works Fund
						33,903,000		33,903,000	Water Fund
						1,548,900		1,548,900	Departmental Income
						238,800		238,800	Use of Money & Property
						517,400		517,400	Miscellaneous
						36,208,100		36,208,100	Appropriation of Fund Balance
								36,208,100	Total Water Fund
							595,400	595,400	War Memorial Fund
						1,610,800		1,610,800	Property Tax
			1,610,800			26,200		26,200	Departmental Income
			26,200			905,000		905,000	Use of Money & Property
			905,000			2,542,000	595,400	3,137,400	Intergovernmental Other
			2,542,000					3,137,400	Total War Memorial Fund
							940,600	940,600	Parking Fund
						3,526,800		3,526,800	Property Tax
						37,300		37,300	Departmental Income
						236,400		236,400	Use of Money & Property
				67,500		78,300		78,300	Fines & Forfeitures
						3,878,800	940,600	4,819,400	Miscellaneous
				67,500				4,819,400	Total Parking Fund
						0	540,100	540,100	Cemetery Fund
						1,158,200		1,158,200	Property Tax
			1,158,200			323,100		323,100	Departmental Income
			323,100			1,600		1,600	Use of Money & Property
			1,600			1,482,900	540,100	2,023,000	Miscellaneous
			1,482,900					2,023,000	Total Cemetery Fund
						0	167,000	167,000	Public Market Fund
						593,700		593,700	Property Tax
						4,900		4,900	Departmental Income
						598,600	167,000	765,600	Use of Money & Property
								765,600	Total Public Market Fund
						24,301,700		24,301,700	Refuse Fund
						116,000		116,000	Departmental Income
						21,100		21,100	Use of Money & Property
						24,438,800		24,438,800	Miscellaneous
								24,438,800	Total Refuse Fund
6,282,500	2,019,000	9,994,300	8,928,200	1,246,200	1,762,300	155,406,300	269,082,700	424,489,000	TOTAL ALL FUNDS

EXPENDITURE SUMMARY SUMMARY OF EXPENDITURE CHANGES

EXPENSE CHANGES – HIGHLIGHTS

The Mayor's Proposed Budget of \$424,489,000 increases expenditures by \$14,542,600 or 3.55% over the 2005-06 Budget. Highlights of the changes that produce this variance are noted in the following display. Details of these and other expense changes are found in Tabs 4 through 14 of this document.

MAJOR PROPOSED INCREASES

- Police foot and bike patrols by funding 20 new police officer positions and transferring 11 other officers from non-patrol areas
- Wage and salary increases in accordance with current labor agreements or awards and allowance for contracts currently under negotiation
- Medical coverage for current and retired employees in accordance with rates provided by third party insurers
- Implementation of the Lead Paint Inspection Program

MAJOR PROPOSED DECREASES

- Program eliminations or reductions in the departmental sections
- One year funding moratorium on General Fund purchase of passenger vehicles
- Efficiencies realized through productivity and prior year investments

A net of twenty-one full time positions are eliminated as detailed in the Proposed Budget.

APPROVED BUDGET

City Council passed thirteen ordinances amending the Mayor's Proposed Budget, none of which were objected to by the Mayor, doing the following:

Moving appropriations for:

- photo archive maintenance from Contingency to Finance
- family and victims services from Contingency to Police and Undistributed
- restoration of the Parks Patrol from Contingency to Environmental Services
- security cameras from Contingency to Environmental Services
- a Summer Camp from Contingency to Recreation & Youth Services
- toy library purchases from Contingency to Library
- a youth basketball program from Contingency to Recreation & Youth Services
- development of a recruitment program from Contingency to Fire
- support of the Leadership Rochester Civic Engagement program from Contingency to Community Development
- a positive lifestyle promotion campaign from Contingency to Administration
- Spanish language training from Contingency to Police and Undistributed
- promotion of Downtown City Living from Contingency to Community Development
- a Susan B. Anthony design charette from Contingency to Community Development

EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES

These amendments did not change the total from the Mayor's Proposed Budget. The changes made by City Council are detailed in the *City Council Report* section and in the impacted departmental sections starting with Tab #2.

Year-to-Year Comparison

		<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget		409,946,400	424,489,000	14,542,600
Salary & Wage	General	Vacancy	Miscellaneous	Major Change
<u>Adjustment</u>	<u>Inflation</u>	<u>Allowance</u>		
2,403,900	1,225,100	-39,300	10,700	9,503,600
	<u>Chargebacks</u>			<u>Total</u>
	1,438,600			14,542,600
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>	<u>Percent</u>
	<u>2005-06</u>	<u>2006-07</u>		<u>Change</u>
City Council and Clerk Administration:	1,514,400	1,531,400	17,000	1.1
Mayor's Office	2,481,100	2,307,700	-173,400	-7.0
NET	4,005,300	4,345,500	340,200	8.5
Budget & Efficiency	715,400	693,600	-21,800	-3.0
Human Resource Management	1,962,200	2,081,700	119,500	6.1
Communications	752,800	795,200	42,400	5.6
Law	1,883,300	1,850,500	-32,800	-1.7
Finance	7,690,100	7,564,300	-125,800	-1.6
Community Development	6,326,500	6,049,400	-277,100	-4.4
Economic Development	2,686,400	2,640,600	-45,800	-1.7
Environmental Services	72,435,300	75,457,800	3,022,500	4.2
Emergency Communications	8,788,800	8,910,100	121,300	1.4
Police	65,830,700	67,227,800	1,397,100	2.1
Fire	40,137,000	41,144,700	1,007,700	2.5
Library	10,138,100	10,619,800	481,700	4.8
Recreation & Youth Services.	18,420,000	18,161,600	-258,400	-1.4
Undistributed Expense	94,577,600	93,355,400	-1,222,200	-1.3
Contingency	6,087,900	13,145,900	7,058,000	115.9
Cash Capital	30,885,800	30,964,000	78,200	0.3
Debt Service	<u>32,627,700</u>	<u>35,642,000</u>	<u>3,014,300</u>	9.2
TOTAL	409,946,400	424,489,000	14,542,600	3.5

EXPENDITURE SUMMARY
SUMMARY OF APPROPRIATIONS

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
City Council and Clerk	1,491,221	1,465,100	1,514,400	1,531,400
Administration				
Mayor's Office	2,366,159	2,329,200	2,481,100	2,307,700
NET	3,590,421	3,845,400	4,005,300	4,345,500
Budget & Efficiency	617,135	698,700	715,400	693,600
Human Resource Management	1,837,753	2,014,500	1,962,200	2,081,700
Communications	714,431	751,300	752,800	795,200
Law Department	<u>1,854,499</u>	<u>1,810,900</u>	<u>1,883,300</u>	<u>1,850,500</u>
	10,980,398	11,450,000	11,800,100	12,074,200
Finance				
Director's Office	612,766	687,200	699,900	635,700
Accounting	905,478	948,700	1,003,200	901,800
Treasury	1,584,372	1,636,400	1,757,600	1,772,000
Assessment	929,761	952,400	977,000	997,900
Parking & Municipal Violations	781,129	799,400	845,300	814,100
Purchasing	745,217	789,600	809,800	783,700
Information Systems	2,492,730	2,513,600	2,541,500	2,613,500
	<u>790,500</u>	<u>868,500</u>	<u>944,200</u>	<u>954,400</u>
	7,260,953	7,458,800	7,690,100	7,564,300
Community Development				
Office of the Commissioner	455,300	440,300	500,700	543,100
Neighborhood Initiatives	350,035	315,000	414,000	332,400
Buildings & Zoning	2,343,713	2,425,500	2,468,600	2,485,700
Housing & Project Development	2,199,300	1,900,000	2,413,600	2,358,900
Planning	<u>305,593</u>	<u>474,400</u>	<u>529,600</u>	<u>329,300</u>
Total	5,653,941	5,555,200	6,326,500	6,049,400
Economic Development	2,413,528	2,358,700	2,686,400	2,640,600
Environmental Services				
Office of the Commissioner	3,429,773	3,694,200	3,680,400	3,327,600
Architecture & Engineering	3,845,315	3,874,000	3,987,300	3,831,000
Operations	39,666,446	41,574,200	43,253,900	47,816,100
Water & Lighting	24,940,781	25,607,200	25,945,800	26,150,800
Less: Intrafund Credit	<u>3,959,500</u>	<u>4,432,100</u>	<u>4,432,100</u>	<u>5,667,700</u>
	67,922,815	70,317,500	72,435,300	75,457,800
Emergency Communications	8,445,655	8,741,100	8,788,800	8,910,100
Police	64,276,210	65,637,700	65,830,700	67,227,800
Fire	39,494,306	40,056,900	40,137,000	41,144,700
Library				
Central Library	7,242,992	7,211,100	7,369,300	7,840,300
Community Library	<u>2,690,201</u>	<u>2,699,600</u>	<u>2,768,800</u>	<u>2,779,500</u>
	9,933,193	9,910,700	10,138,100	10,619,800

EXPENDITURE SUMMARY
SUMMARY OF APPROPRIATIONS

1-37

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Recreation & Youth Services				
Office of the Commissioner	1,801,385	1,825,400	1,917,100	2,254,500
Parks and Recreation	10,087,356	10,347,500	10,352,600	9,487,800
Special Services	4,194,098	4,390,400	4,302,200	4,259,000
Human Services	<u>1,773,763</u>	<u>1,786,200</u>	<u>1,848,100</u>	<u>2,160,300</u>
	17,856,602	18,349,500	18,420,000	18,161,600
Undistributed	82,408,146	90,819,000	94,675,900	93,467,700
Less: Intrafund Credit	<u>106,200</u>	<u>100,600</u>	<u>98,300</u>	<u>112,300</u>
	82,301,946	90,718,400	94,577,600	93,355,400
Contingency	0	6,087,900	6,087,900	13,145,900
CAPITAL				
Cash Capital	34,932,600	30,885,800	30,885,800	30,964,000
Debt Service	<u>33,271,347</u>	<u>32,627,700</u>	<u>32,627,700</u>	<u>35,642,000</u>
	68,203,947	63,513,500	63,513,500	66,606,000
TOTAL	386,234,715	401,621,000	409,946,400	424,489,000

**EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT OF EXPENSE**

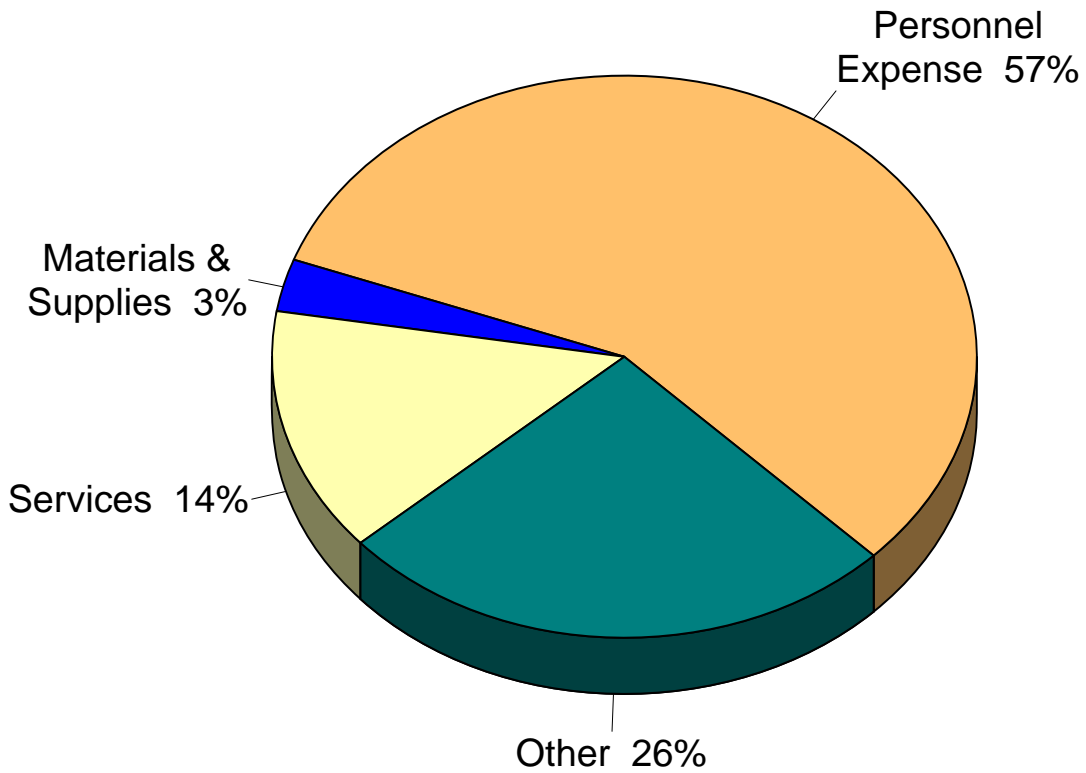
	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
PERSONNEL EXPENSES				
City Council and Clerk	1,268,494	1,247,200	1,296,500	1,316,300
Administration	8,257,281	8,437,900	8,661,000	8,482,900
Law	1,627,631	1,585,100	1,655,100	1,618,800
Finance	6,403,040	6,454,700	6,611,000	6,630,400
Community Development	5,157,862	4,923,100	5,407,600	5,329,100
Economic Development	1,390,176	1,337,700	1,470,300	1,405,100
Environmental Services	30,384,431	30,719,400	31,201,300	31,297,700
Emergency Communications	7,554,430	7,686,000	7,696,600	7,765,800
Police	56,439,508	57,589,400	57,791,600	58,496,600
Fire	36,662,284	37,502,100	37,627,700	38,408,200
Library	7,569,971	7,257,200	7,499,300	7,810,100
Recreation & Youth Services	9,441,000	9,343,400	9,267,700	8,471,500
Undistributed	<u>62,538,989</u>	<u>64,376,500</u>	<u>68,463,900</u>	<u>70,500,600</u>
	234,695,097	238,459,700	244,649,600	247,533,100
MATERIALS AND SUPPLIES				
City Council and Clerk	7,162	9,000	9,000	9,000
Administration	100,757	101,800	100,300	93,400
Law	42,965	47,800	47,800	49,400
Finance	166,770	185,700	183,600	168,800
Community Development	39,007	44,300	65,500	61,600
Economic Development	5,195	5,800	8,825	9,300
Environmental Services	6,461,374	7,402,100	7,811,900	8,619,000
Emergency Communications	137,922	117,400	112,300	144,500
Police	1,051,343	1,241,500	1,235,100	1,285,000
Fire	688,276	587,700	595,100	592,600
Library	837,634	864,400	895,300	873,900
Recreation & Youth Services	<u>950,311</u>	<u>704,800</u>	<u>637,900</u>	<u>562,000</u>
	10,488,716	11,312,300	11,702,625	12,468,500
SERVICES				
City Council and Clerk	215,565	208,900	208,900	206,100
Administration	767,861	1,099,400	1,155,500	1,647,400
Law	183,903	178,000	180,400	182,300
Finance	1,481,643	1,686,900	1,839,700	1,719,500
Community Development	457,072	587,800	853,400	658,700
Economic Development	1,018,157	1,015,200	1,207,275	1,226,200
Environmental Services	27,999,568	30,043,600	31,269,700	32,192,600
Emergency Communications	753,303	937,700	979,900	999,800
Police	6,785,359	6,806,800	6,804,000	7,446,200
Fire	2,143,746	1,967,100	1,914,200	2,143,900
Library	1,465,588	1,729,100	1,663,500	1,835,800
Recreation & Youth Services	7,396,205	8,240,300	8,445,900	9,046,600
Capital	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>	<u>39,400</u>
	50,707,370	54,540,200	56,561,775	59,344,500

EXPENDITURE SUMMARY
SUMMARY BY MAJOR OBJECT OF EXPENSE

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
OTHER				
Environmental Services	7,036,942	6,584,500	6,584,500	9,016,200
Library	60,000	60,000	80,000	100,000
Recreation & Youth Services	69,086	61,000	68,500	81,500
Undistributed	19,869,157	26,442,500	26,212,000	22,967,100
Contingency	0	6,087,900	6,087,900	13,145,900
Capital	<u>68,164,547</u>	<u>63,474,100</u>	<u>63,474,100</u>	<u>66,566,600</u>
	95,199,732	102,710,000	102,507,000	111,877,300
LESS: INTRAFUND CREDITS	4,856,200	5,401,200	5,474,600	6,734,400
Total	386,234,715	401,621,000	409,946,400	424,489,000

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

SUMMARY BY MAJOR OBJECT



Note: Does not reflect intrafund credits

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

The adopted budget may, under certain circumstances, be amended by City Council. Upon written recommendation of the Mayor, City Council may transfer unencumbered balances from one department to another. The transfer is done by passage of an ordinance, which can amend multiple budgets. Examples of amendments are the transfer from Contingency to the departments for purposes of a wage settlement and the transfer of funds from a department with a surplus to one with a deficit. In addition, revenues from any source other than the property tax can be appropriated by City Council upon recommendation of the Mayor. Usually, this occurs upon receipt of a grant and entails increasing both expense and the offsetting revenue. The summaries that follow present 2005-06 Budget amendments by department and by individual ordinance, which indicates the appropriation of additional revenue.

	Approved Budget	Amended Budget	Change	Ordinances
City Council & Clerk	1,514,400	1,514,400	0	
Administration:				
Mayor's Office	2,412,300	2,481,100	68,800	2005-373, 2006-53
NET	4,005,300	4,005,300	0	
Budget & Efficiency	715,400	715,400	0	
Human Resource Management	1,962,200	1,962,200	0	
Communications	752,700	752,800	100	2006-53
Law	1,883,300	1,883,300	0	
Finance	7,658,200	7,690,100	31,900	2005-413, 2006-53
Community Development	5,938,500	6,326,500	388,000	2005-256, 2005-257, 2005-315, 2005-378, 2006-53
Economic Development	2,686,400	2,686,400	0	
Environmental Services	71,117,400	72,435,300	1,317,900	2006-53, 2006-72
Emergency Communications	8,719,300	8,788,800	69,500	2006-53, 2006-58
Police	64,926,200	65,830,700	904,500	2005-247, 2005-273, 2005-370, 2005-371, 2005-372, 2005-373 2006-15, 2006-29, 2006-30, 2006-53 2006-56
Fire	39,973,900	40,137,000	163,100	2006-53, 2006-58
Library	10,134,100	10,138,100	4,000	2006-53
Parks, Recreation & Human Services	18,001,800	18,420,000	418,200	2005-261, 2005-289, 2005-327, 2005-333, 2005-352, 2005-399 2006-25, 2006-26, 2006-53
Undistributed Expense	92,536,400	94,577,600	2,041,200	2005-372, 2005-373, 2006-58, 2006-68 2006-72
Contingency	7,383,000	6,087,900	-1,295,100	2005-256, 2005-326, 2006-53, 2006-72
Cash Capital	28,475,300	30,885,800	2,410,500	2005-326, 2005-334, 2005-335, 2006-386, 2006-57, 2006-65, 2006-68, 2006-71, 2006-72
Debt Service	32,627,700	32,627,700	0	
	403,423,800	409,946,400	6,522,600	

**EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS**

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2005-247	Appropriation of Forfeiture Funds for GRANET	35,000	Police
2005-256	Community Design Services	120,000	Community Development
		-120,000	Contingency
		0	
2005-257	Design Intern Program	15,500	Community Development
2005-261	Clarissa Street Reunion	5,000	Parks, Recreation & Human Services
2005-273	Police Recruitment Education Program	9,500	Police Department
2005-289	Rochester MusicFest 2005	25,000	Parks, Recreation & Human Services
2005-315	Property Management Funds	189,200	Community Development
2005-326	Removal Of Hazardous Trees	60,000	Cash Capital
		<u>-60,000</u>	Contingency
		0	
2005-327	Urban Forestry Management Plan	10,000	Parks, Recreation & Human Services
2005-333	Rochester After School Academy I Program	95,900	Parks, Recreation & Human Services
2005-334	Fire Prevention And Safety	52,200	Cash Capital
2005-335	Buffer Zone Protection Plan Program	150,000	Cash Capital
2005-352	Substance Abuse Prevention Program	100,000	Parks, Recreation & Human Services
2005-370	Appropriation of Forfeiture Funds for GRANET	117,000	Police
2005-371	Operation IMPACT II	301,600	Police
2005-372	Weed & Seed Program	86,800	Police
		<u>7,800</u>	Undistributed
		94,600	
2005-373	Weed & Seed Anti-Gang Initiative	67,900	Mayor's Office
		18,300	Police
		6,900	Undistributed
		93,100	
2005-378	Design Intern Program	63,000	Community Development

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2005-386	Library Grants	42,200	Cash Capital
2005-399	High Falls Film Festival	99,200	Parks, Recreation & Human Services
2005-413	New York State Archives Grant	31,500	Finance
2006-15	Rochester Area Crimestoppers Program	10,000	Police
2006-25	Learn To Swim Program	10,000	Parks, Recreation & Human Services
2006-26	Biz Kid\$ II Program	28,900	Parks, Recreation & Human Services
2006-29	Traffic Enforcement Programs	19,700	Police
2006-30	Police Dog	5,000	Police
2006-53	Motor Vehicle Chargebacks	686,000	Environmental Services
		271,600	Police
		53,600	Fire
		44,200	Parks, Recreation & Human Services
		4,000	Library
		900	Administration/Mayor's Office
		500	Emergency Communications
		400	Finance
		300	Community Development
		100	Administration/Communications
		<u>-449,200</u>	Contingency
		612,400	
2006-56	Motor Vehicle Theft And Insurance Fraud Prevention Programs	30,000	Police
2006-57	Automated External Defibrillators	6,200	Capital
2006-58	Hurricane Katrina Mutual Aid	109,500	Fire
		69,000	Emergency Communications
		<u>12,500</u>	Undistributed
		191,000	
2006-65	Maplewood Branch Library Improvements	40,000	Cash Capital
2006-68	Demolitions and Tax Relief	2,000,000	Cash Capital
		<u>2,000,000</u>	Undistributed

EXPENDITURE SUMMARY
SUMMARY OF BUDGET AMENDMENTS

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
		4,000,000	
2006-71	Public Market Improvements	39,900	Cash Capital
2006-72	Ferry Terminal Expenses and Placement of Bollards on City-owned Vacant Lots	631,900	Environmental Services
		20,000	Capital
		<u>14,000</u>	Undistributed
		-665,900	Contingency
		0	

*Appropriation of additional revenue

EXPENDITURE SUMMARY
APPLICATION OF RELATED
EXPENDITURES & REVENUES

An informational display is provided on the next page which gives appropriations for each department or major subdivision, related expenditures, and revenues that are found elsewhere in the Budget. The City's budgeting and accounting systems place employee benefits, capital items, and debt in separate departments for monitoring and control purposes. This display distributes those expenses to the department to which they are judged most closely related. In this fashion, a sense of the overall expense level for a given department can be approximated. Intrafund credits, where applicable, have been subtracted from the department's budget to reflect net planned expenditures.

The display also distributes revenue that is judged related to a department. The *Application of Revenue* section, pages 1-31 to 1-33, provides additional detail on the sources of this revenue. This applied revenue is subtracted from the total expenditures for the departments, yielding a net expense for each department. This net amount is funded by the property tax and other General Fund revenues that are not applied.

**EXPENDITURE SUMMARY
APPLICATION OF RELATED
EXPENDITURES & REVENUES**

	Current Expense Budget	Employee Benefits	Cash Capital	Debt Service	Total Expenditures	Less Directly Applicable Revenue	Balance Required from Taxes and General Revenue
City Council and Clerk	1,531,400	676,100			2,207,500	525,100	1,682,400
Administration	10,223,700	4,301,800	1,017,000	100,000	15,642,500	2,911,100	12,731,400
Law	1,850,500	831,600			2,682,100	1,111,400	1,570,700
Finance	7,564,300	3,403,100	2,564,000		13,531,400	3,738,300	9,793,100
Community Development	6,049,400	2,731,900	3,512,000	3,892,500	16,185,800	5,268,500	10,917,300
Economic Development	2,640,600	740,000	1,523,000	2,448,600	7,352,200	4,986,900	2,365,300
Environmental Services	75,457,800	17,897,900	15,448,000	18,954,000	127,757,700	94,806,900	32,950,800
Emergency Communication	8,910,100	3,989,200	120,000		13,019,300	11,825,600	1,193,700
Police	67,227,800	29,909,300	1,864,000		99,001,100	6,282,500	92,718,600
Fire	41,144,700	19,726,900	2,675,000	477,500	64,024,100	2,019,000	62,005,100
Library	10,619,800	2,623,800	737,000	1,323,700	15,304,300	9,994,300	5,310,000
Recreation & Youth Services	18,161,600	4,210,600	1,504,000	4,504,300	28,380,500	8,928,200	19,452,300
Undistributed*	2,313,200				2,313,200	1,246,200	1,067,000
Contingency	13,145,900				13,145,900		13,145,900
Cash Capital	N/A						
Debt Service**	N/A			3,941,400	3,941,400	1,762,300	2,179,100
Total		91,042,200	30,964,000	35,642,000	424,489,000	155,406,300	269,082,700

*Other expenses not distributed.

**Includes only expenditures not distributed to departmental budgets.

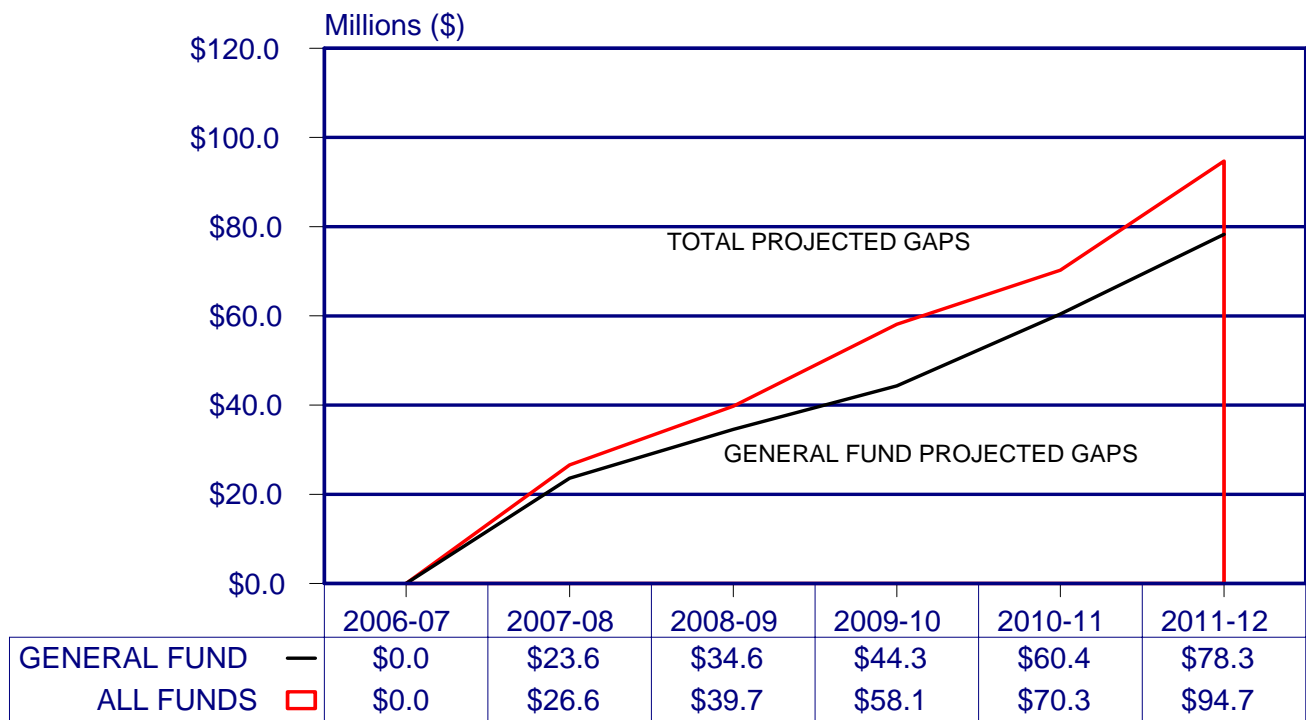
N/A - Not applicable; all expenditures distributed
Net of all intrafund chargebacks

Introduction

The multi-year projection is a forecast of revenues and expenditures for City purposes only. It does not include a forecast for the City School District.

The multi-year projection is not a prediction of future events. Instead, the projection illustrates the City's fiscal condition over the next five years based on existing trends and specified assumptions. As indicated in forecast below, a gap for all funds of approximately \$26.6 million is expected for 2007-08. This gap accumulates to \$94.7 million in 2011-12.

PROJECTED CITY BUDGET GAPS



MULTI-YEAR PROJECTION MAJOR ASSUMPTIONS & TRENDS

REVENUE

Property Tax

In recognition of the unusually high property tax burden that City taxpayers currently bear, and to stay competitive with other residential and commercial locations, the multi-year projection assumes a constant property tax level.

Sales Tax

A sales tax rate of 8.0% is assumed, with distributions according to the current formula. The taxable sales growth rate assumed is 2.0 % per year for 2007-08 through 2011-12.

City School District

The City revenue allocation to the City School District is assumed constant at \$119.1 million.

Intergovernmental

The following actions are assumed of the Federal Government:

- Continuation of the Community Development Block Grant.

The following actions are assumed of the New York State Government:

- General, unrestricted State aid is reduced \$3.4 million in 2007-08 due to the phase out of a "spin-up" advance, and is held constant for each year thereafter.
- Continuation of categorical and miscellaneous aid programs that were included in the New York State's 2006-07 budget (i.e. Consolidated Highway Improvement Program funds).

The following actions are assumed of Monroe County:

- Continued funding of the emergency communications system.
- Continued funding of a portion of downtown police services.

Fees and Enterprise Revenues

The multi-year projection assumes no change in all major service charges (water, refuse collection, front foot assessment). No parking rate increase is assumed.

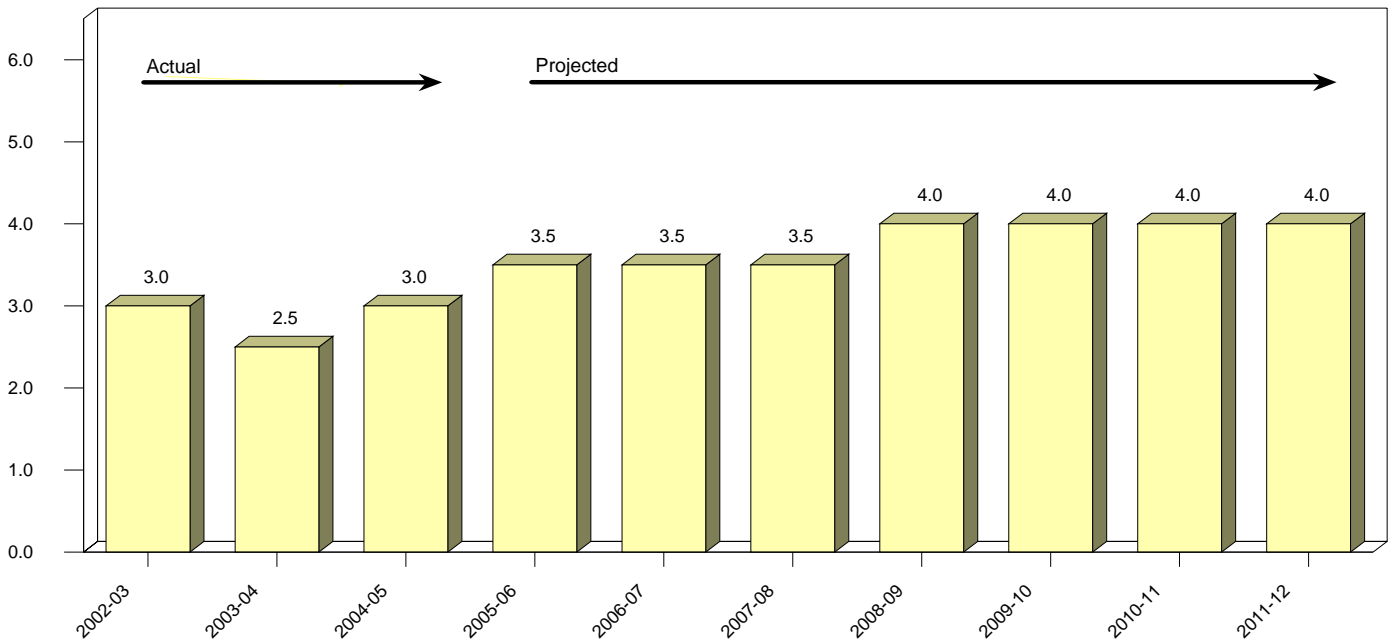
Other Revenues

The multi-year projection assumes the appropriation of \$3.9 million General Fund surplus in 2007-08, and remaining constant thereafter.

EXPENSE

Inflation is responsible for the most significant pressure on projected expenditures. The Consumer Price Index (CPI) is projected to increase 3.5% in 2007-08 and 4.0% for each year thereafter. The effects of inflation on the operating budget are direct and immediate, resulting in increased costs for employee wages and salaries, construction projects, materials, and other services. Cost increases based on expected inflation rates and current labor agreements are reflected in the multi-year expense projection.

MULTI-YEAR INFLATION RATES



The multi-year projection assumes a constant level of services. Only programmatic and service changes currently known are recognized. The constant services approach does not take into account changes in the demand for service.

Expenditure forecasts for Cash Capital and Debt Service are based on the City's 2007-2011 Capital Improvement Program.

Retirement expense reflects projections based on the most recent information from the New York State Retirement System. Projections for active employee hospitalization and medical insurance assume 15% in 2007-08 and each year thereafter. Projections for retiree hospitalization and medical insurance assume 15% in 2007-08 and each year thereafter. A contribution of \$1,000,000 to the insurance reserve is projected in 2008-09 and each year thereafter with an inflationary adjustment. The projected debt service reflects projects in the Capital Improvement Program.

CLOSING THE GAP

A funding gap is anticipated for each year of the projection. Since New York State Law requires that municipalities prepare balanced budgets, it is necessary that actions be taken to eliminate the gap. Actions are likely to be combinations of the revenue and expenditure options listed below.

Revenue Options

Because adjustments to existing taxes (except property taxes) have been included in the projection, revenue options are limited to the following:

- Intergovernmental aid and grant increase.
- New tax authorizations.
- Property tax increase.
- Service charge increase.
- Expand use of Enterprise activities.

Expenditure Options

Major expenditure options to eliminate the gap are to:

- Improve productivity – Through improved use of technological advances and innovative management techniques, cost reductions can be realized without reducing service levels.
- Reduce service – If the options above are not sufficient to eliminate the funding gap, service reductions or eliminations will be required.
- Consolidate services with other units of government.
- Negotiate savings in collective bargaining agreements.
- Invest in capital projects with a return on investment.

FUND ACCOUNTING

In accordance with generally accepted accounting principles, the City records financial transactions of its operations in various funds, each of which is a separate entity. Funds that do not generate sufficient revenues from operations are supported by property tax revenue. Following is a description of the funds and a table summarizing transactions in these funds during 2005-06.

GENERAL FUND

This is Rochester's principal fund and includes all operations not contained in other funds.

WAR MEMORIAL FUND

This fund includes the Blue Cross Arena at the Rochester War Memorial operations.

ANIMAL CONTROL FUND

This fund includes the operation of Animal Control. Under Article 7 of the Agriculture and Markets Law, licensing and impoundment fees, fines and penalties are deposited in this fund and are used solely for animal control purposes.

PARKING FUND

This fund includes operations of Rochester's parking garages, lots, and meters.

LIBRARY FUND

This fund includes operations of the Central and Community libraries. Under Section 259 of the Education Law, all moneys received from taxes or other public sources for library purposes are to be maintained in a separate fund.

CEMETERY FUND

This fund includes operations of Mt. Hope and Riverside Cemeteries.

LOCAL WORKS FUND

This fund includes street cleaning, roadway plowing and salting, sidewalk plowing, and hazardous sidewalk replacement. Revenues are derived primarily from front footage charges to property owners for services rendered.

PUBLIC MARKET FUND

This fund includes the operations of Rochester's Public Markets.

WATER FUND

This fund includes water production, treatment, and distribution.

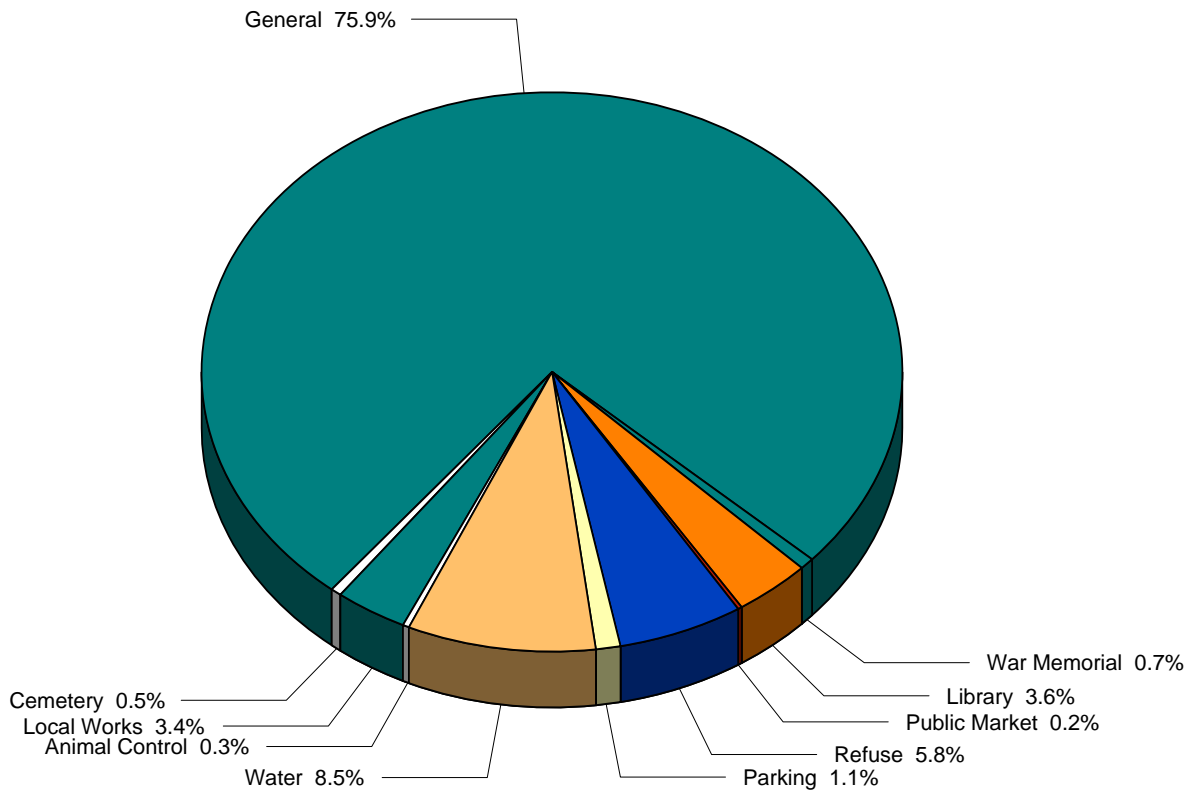
REFUSE FUND

This fund includes refuse collection and disposal operations.

FUND SUMMARY

FUND SUMMARY	General	Animal Control	Library	Local Works	Water	War Memorial	Parking	Cemetery	Public Market	Refuse	Total
Expense											
City Council and Clerk	1,531,400										1,531,400
Administration	10,223,700										10,223,700
Law	1,850,500										1,850,500
Finance	7,564,300										7,564,300
Community Development	6,049,400										6,049,400
Economic Development	1,649,200						991,400				2,640,600
Environmental Services	26,334,300			9,764,200			171,700			17,231,500	75,457,800
Emergency Communications	8,910,100										8,910,100
Police	66,116,600	1,111,200									67,227,800
Fire	41,144,700										41,144,700
Library			10,619,800								10,619,800
Recreation & Youth Services	15,206,800					988,200					18,161,600
Undistributed Expenses	80,057,500	281,900	2,633,900	2,511,800	3,244,600	78,000	240,200	395,800	501,300	3,865,300	93,355,400
Contingency	11,587,000	55,100	390,200	211,800	384,900	1,100	24,500	46,900	7,400	437,000	13,145,900
Cash Capital	20,131,000		666,000	2,069,000	3,982,000	126,000	943,000	115,000	27,000	2,905,000	30,964,000
Debt Service	23,569,600		855,700		6,640,500	1,944,100	2,448,600		183,500		35,642,000
Total	321,926,100	1,448,200	15,165,600	14,556,800	36,208,100	3,137,400	4,819,400	2,023,000	765,600	24,438,800	424,489,000
Revenue											
Property Tax	125,236,200	1,153,000	5,171,300			595,400	940,600	540,100	167,000		133,803,600
Other Taxes	153,812,300										153,812,300
Departmental Income	5,675,800	177,600	2,591,000	14,091,600	33,903,000	1,610,800	3,526,800	1,158,200	593,700	24,301,700	89,105,100
Use of Money and Property	3,729,100	34,700		401,200	1,548,900	26,200	37,300	323,100	4,900	116,000	4,746,500
Fines and Forfeiture	4,601,800	60,000					236,400				4,898,200
Licenses and Permits	2,198,000	22,900									2,220,900
Sale of Property & Compensation	1,647,200										1,647,200
Miscellaneous	6,095,800			30,000	238,800		78,300	1,600		21,100	6,465,600
Intergovernmental-State	93,759,100		783,300								94,576,400
Intergovernmental-Federal	5,894,700			34,000							5,894,700
Intergovernmental-Other	14,606,100					905,000					22,131,100
Interfund Revenue	-95,330,000										-95,330,000
Non-General Fund:											
Appropriation of Fund Balance						517,400					517,400
Total	321,926,100	1,448,200	15,165,600	14,556,800	36,208,100	3,137,400	4,819,400	2,023,000	765,600	24,438,800	424,489,000

OPERATING BUDGET BY FUND



Note: Does not reflect intrafund credits

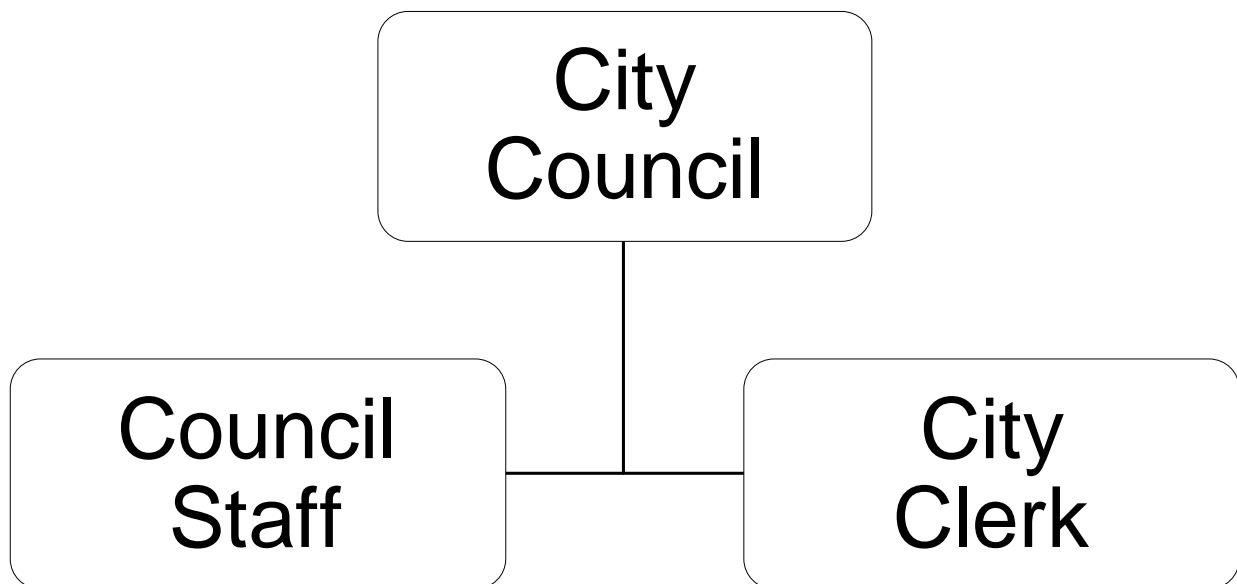
Purpose

The City Council governs the City through the enactment of local laws, ordinances, and resolutions. It has nine members elected to overlapping four year terms, with four elected from districts and five from the City at large. The President of City Council is elected by members of Council and presides over its meetings.

The Office of the City Clerk maintains official records of the proceedings of the City Council. It issues several types of licenses and administers compensation of City election inspectors.

Organization

The Department has two major units: City Council and the Office of the City Clerk.



Year-to-Year Comparison

<u>Activity</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
City Council	936,600	897,000	-39,600	-4.2%
Office of the City Clerk	268,600	320,300	51,700	19.2%
Licensing	153,400	158,300	4,900	3.2%
Elections	<u>155,800</u>	<u>155,800</u>	<u>0</u>	0.0%
Total	1,514,400	1,531,400	17,000	1.1%
Employee Years	27.2	27.2	0.0	0.0%

Change Detail

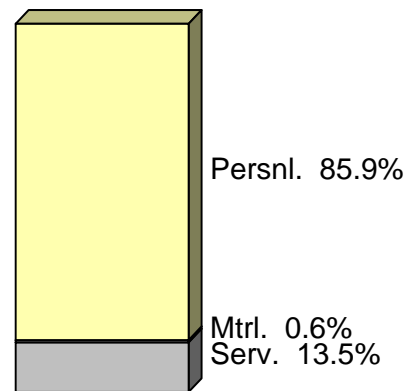
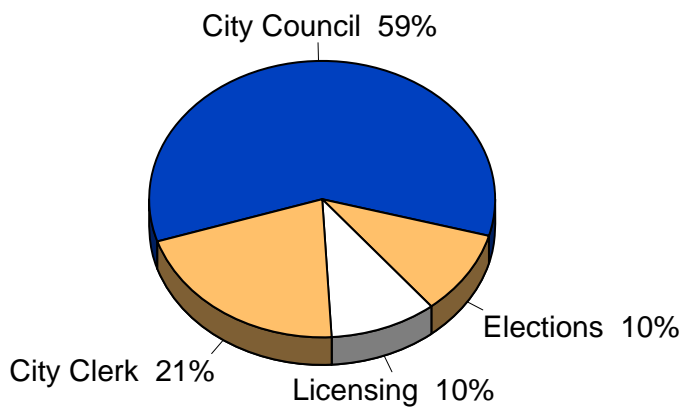
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
24,000	9,200	2,300	0	3,400	-21,900	17,000

Major Change

One-time allocation for legal services is completed	-10,000
City Council wage freeze results in savings	-4,200
One-time allocation for the purchase of an interpretype devise is completed	-4,000
Productivity improvements results in savings	-3,700

CITY COUNCIL AND CLERK
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,268,494	1,247,200	1,296,500	1,316,300
Materials & Supplies	7,162	9,000	9,000	9,000
Services	215,565	208,900	208,900	206,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,491,221	1,465,100	1,514,400	1,531,400
Appropriation by Activity				
City Council	893,075	908,600	936,600	897,000
Office of the City Clerk	288,883	266,300	268,600	320,300
Licensing	158,029	152,000	153,400	158,300
Elections	<u>151,234</u>	<u>138,200</u>	<u>155,800</u>	<u>155,800</u>
Total	1,491,221	1,465,100	1,514,400	1,531,400
Employee Years by Activity				
City Council	8.7	8.4	8.8	8.2
Office of the City Clerk	3.8	3.8	3.8	4.4
Licensing	4.1	4.1	4.1	4.1
Elections	<u>10.4</u>	<u>10.4</u>	<u>10.5</u>	<u>10.5</u>
Total	27.0	26.7	27.2	27.2



CITY COUNCIL

This activity includes the members of the City Council and appropriations for Council research, support staff, and other related expenses.

OFFICE OF THE CITY CLERK

This activity prepares the agendas for City Council meetings, records the proceedings, and prints and distributes the minutes. It prints supplements and amendments to the City Code and Charter. It also advertises public hearings and notifies the Secretary of State of changes in local laws. It also administers and audits the payroll for City election inspectors.

LICENSING

This activity receives applications and payments for licenses for businesses, occupations, marriages, passports, dogs, fire and burglar alarms, and handicapped parking permits. It prepares related reports for City, County, and State agencies.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
License applications:				
● Dog	4,461	4,438	4,475	4,432
● Marriage	1,352	1,440	1,558	1,500
● Duplicate Marriage	1,494	1,286	1,332	1,342
● Commissioner of Deeds	161	174	178	170
● Business	1,842	1,864	1,953	1,909
● Hack Plates	210	215	305	220
● Taxicab drivers	470	478	608	480
● Other taxicab	319	339	301	339
● Domestic Partnerships	141	159	116	127
Alarm permits	9,319	9,556	9,518	9,780
Handicapped parking	2,935	3,315	3,135	3,135
Marriage ceremonies	405	432	457	460
Passports	215	185	240	220
WORKLOAD				
Licenses processed:				
● Dog	4,461	4,438	4,475	4,432
● Marriage	1,352	1,440	1,558	1,500
● Duplicate Marriage	1,494	1,286	1,332	1,342
● Commissioner of Deeds	161	174	178	170
● Business	1,842	1,864	1,953	1,909
● Hack Plates	210	215	305	220
● Taxicab drivers	470	478	608	480
● Other taxicab	319	339	301	339
● Domestic Partnerships	141	159	116	127
Alarm permits	9,319	9,556	9,518	9,780
Handicapped parking	2,935	3,315	3,135	3,135
Marriage ceremonies	405	432	457	460
Passports	215	185	240	220

ELECTIONS

The Elections activity consists of salary and training expenses for election inspectors. Inspectors, who are directly supervised by the Monroe County Board of Elections, administer election laws and procedures at local polling places. They record, certify, and transmit election returns to the County Board of Elections.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Primary elections	1	1	1	1
General elections	1	1	1	1
Election districts	235	235	235	235
WORKLOAD				
Election inspector hours:				
• Primary elections	5,701	5,484	5,400	5,500
• General election	13,887	12,842	13,000	13,000

**CITY COUNCIL AND CLERK
PERSONNEL SUMMARY**

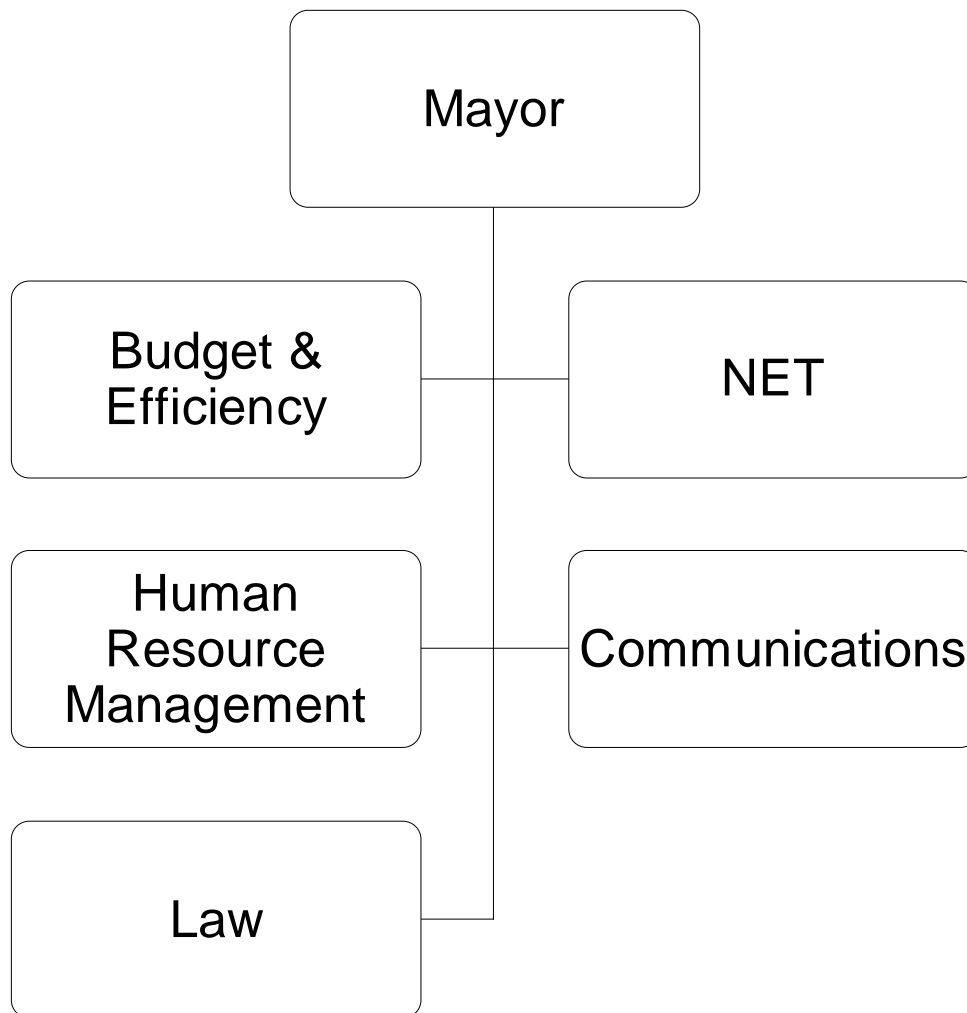
FULL TIME POSITIONS				City Council	Office of the City Clerk	Licensing	Elections
Br.	Title	Budget 2005-06	Approved 2006-07				
36	Chief of Staff	1	1	1			
31	City Clerk	1	1		1		
28	Senior Legislative Coordinator	1	1	0	1		
24	Senior Legislative Analyst	2	2	2			
20	Senior Legislative Assistant	1	1			1	
16	Legislative Assistant	2	2	0.3	1.5	0.2	
16	Secretary to Council	1	1	1			
11	Receptionist to City Council	1	1	0.5	0.5		
9	Senior Legislative Clerk	1	1			1	
7	Legislative Clerk	1	1			1	
FX	President-City Council	(1)	(1)	(1)			
FX	Vice President-City Council	(1)	(1)	(1)			
FX	Council Member	(7)	(7)	(7)			
() = not in totals							
EMPLOYEE YEARS							
Full Time		12.0	12.0	4.8	4.0	3.2	0.0
Overtime		0.0	0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		16.2	16.2	3.6	0.5	1.0	11.1
Less: Vacancy Allowance		<u>1.0</u>	<u>1.0</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>	<u>0.6</u>
Total		27.2	27.2	8.2	4.4	4.1	10.5

Purpose

Administration performs the City's executive and central support functions. These include managing City departments, implementing policies for affirmative action, resolving and preventing chronic quality of life, nuisance and disorder issues, preparing and administering the annual budget and capital programs, providing centralized personnel, civil service, and communications functions, distributing information, examining and evaluating City programs, and attending to the legal business of the City.

Organization

Administration consists of six major units: Mayor's Office, NET Office, Bureau of Budget and Efficiency, Bureau of Human Resource Management, Bureau of Communications, and Law Department.



Year-to-Year Comparison

<u>Main Functions</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Mayor's Office	2,481,100	2,307,700	-173,400	-7.0%
NET	4,005,300	4,345,500	340,200	8.5%
Budget & Efficiency	715,400	693,600	-21,800	-3.0%
Human Resource Management	1,962,200	2,081,700	119,500	6.1%
Communications	752,800	795,200	42,400	5.6%
Law Department	<u>1,883,300</u>	<u>1,850,500</u>	<u>-32,800</u>	-1.7%
Total	11,800,100	12,074,200	274,100	2.3%
Employee Years	188.8	184.3	-4.5	-2.4%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
153,600	19,200	13,100	0	5,200	83,000	274,100

Major Change Highlights As proposed by the Mayor:

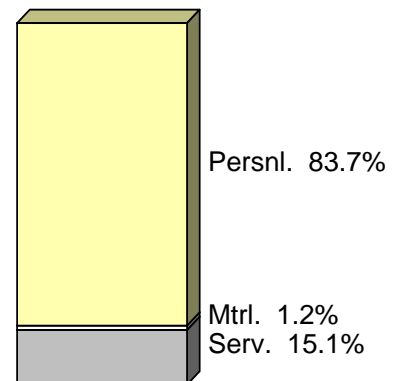
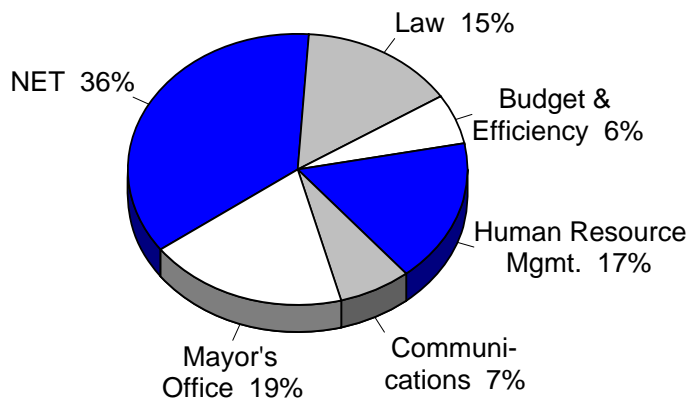
Expense increases in NET for the Lead Paint program's first year of operation, including seven full time employees and a provision for lead wipes	727,500
Expense decreases for the Enhanced Certificate of Use program due to budget constraints in NET	-526,400
Positions are eliminated as an economy measure, including two full time positions and non-full time support staff in the Mayor's Office	-198,900
The Training and Safety Coordinator, support position and materials and supplies allocations transfer from the Department of Environmental Services to centralize employee development efforts in Human Resource management, professional fees are reduced as an economy measure	130,400
Grant funded positions and activities, in the Mayor's Office, reduce as the Department of Criminal Justice Services and Weed & Seed grants conclude in 2006-07, with a corresponding decrease in revenue	-109,200
Funding is added for special video projects to promote City living and economic development in the Bureau of Communications	40,000
The Office of Public Integrity is established in the Mayor's Office, an allocation for professional fees is provided	35,000
Professional fees increase to support cultural affairs in the Mayor's Office	35,000
Staffing reconfigured as an efficiency measure in the Budget Bureau	-31,100

 As amended by City Council:

Funds are transferred from Contingency for a Positive Lifestyle promotion campaign	8,000
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ADMINISTRATION EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	9,884,912	10,023,000	10,316,100	10,101,700
Materials & Supplies	143,722	149,600	148,100	142,800
Services	951,764	1,277,400	1,335,900	1,829,700
Other	0	0	0	0
<u>Total</u>	10,980,398	11,450,000	11,800,100	12,074,200
Appropriation by Activity				
Mayor's Office	2,366,159	2,329,200	2,481,100	2,307,700
NET	3,590,421	3,845,400	4,005,300	4,345,500
Budget & Efficiency	617,135	698,700	715,400	693,600
Human Resource Management	1,837,753	2,014,500	1,962,200	2,081,700
Communications	714,431	751,300	752,800	795,200
Law Department	1,854,499	1,810,900	1,883,300	1,850,500
<u>Total</u>	10,980,398	11,450,000	11,800,100	12,074,200
Employee Years by Activity				
Mayor's Office	34.7	32.5	33.4	31.2
NET	68.7	67.2	71.3	69.3
Budget & Efficiency	10.7	10.7	10.7	10.7
Human Resource Management	37.9	34.4	36.4	37.1
Communications	12.0	12.0	13.0	12.5
Law Department	24.0	24.0	24.0	23.5
<u>Total</u>	188.0	180.8	188.8	184.3



**ADMINISTRATION
MAYOR'S OFFICE**

The Mayor is the chief executive officer of the City and is elected by the citizens to a four-year term. The Mayor is empowered to enforce City laws and ordinances, appoint and remove department heads, develop programs and policies, prepare the operating and capital budgets, and examine the performance of all City operations. The Mayor also is responsible for the City's intergovernmental relations.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Continue monthly meetings with citizens	Customer Service	Ongoing
Finalize and conduct comprehensive analysis of performance measures; begin meetings with City staff for Rochester By the Numbers (RBN) process	Customer Service	First Quarter
Identify/resolve One Call to City Hall (311) network access issues, determine logistics and complete facilities assessment	Customer Service	First Quarter
Hold annual Peace Fest (Anti-Violence and Community Fair)	Education	First Quarter
Commence truancy reduction and intervention initiative	Education	First Quarter
Initiate a centralized grants coordination process	Customer Service	First Quarter
Implement Mayor's Office of Volunteerism and Center for Community Engagement	Customer Service	First Quarter
Partner with volunteers from the Greater Rochester Quality Council (GRQC) to review three City processes and identify opportunities for efficiencies and streamlining	Customer Service	Second Quarter
Determine 311 training needs and develop programs, conduct training	Customer Service	Second Quarter
Develop RBN and Customer Service data collection systems	Customer Service	Third Quarter
Launch 311 through phased in deployment	Customer Service	Third Quarter
Continue to work with Fair Share Coalition, local delegation, state legislative leadership, and Governor to increase state aid to City	Customer Service	Third Quarter
Provide training and technical assistance to transition RBN process to City staff	Customer Service	Fourth Quarter
Develop arts and cultural programming	Education	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,481,100	2,307,700	-173,400
Employee Years	33.4	31.2	-2.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
31,700	4,800	-3,300	0	5,600	-212,200	-173,400

Major Change

Positions are eliminated as an economy measure, including two full time positions and non-full time support staff	-198,900
Grant funded positions and activities reduce as the Department of Criminal Justice Services and Weed & Seed grants conclude in 2006-07, with a corresponding decrease in revenue	-109,200
Pathways to Peace unit's off-site relocation increases expense for provision of part-time clerical support, utilities, and maintenance	40,000
The Office of Public Integrity is established, an allocation for professional fees is provided	35,000
Professional fees increase to support cultural affairs	35,000
The bingo inspection function is eliminated due to budget constraints and the lack of revenue from the bingo activity	-13,700
Travel and training allocations reduce as an economy measure	-8,100
The allocation for contract labor increases due to elimination of non-full time support positions	4,000
The expense for an Executive Staff Assistant I position added during 2005-06 is offset by a personnel expense reduction from turnover in vacant positions	3,700

MAYOR'S OFFICE

This activity assists the Mayor in performing official duties, including coordinating management of City departments and intergovernmental relations. It also serves as the City's central headquarters for volunteer recruitment, referral, and tracking.

Program Change

The Mayor's Office is responsible for oversight of the development of the Rochester By the Numbers (RBN) process. This new process measures efficiency and effectiveness of departments and reports on improvement projects that result from the RBN.

A centralized grants coordination process is begun with responsibility for developing and maintaining a database of grants awarded to the City, grant opportunities, quality control, and technical assistance to departments.

The Office of Volunteerism and Center for Community Engagement will develop and maintain a centralized database of volunteer opportunities, the volunteers and their interests and skills, and will deploy and monitor volunteer activity.

PUBLIC INTEGRITY/AUDIT & REVIEW

This unit examines and evaluates the controls, compliance, and performance of City programs through audits, evaluations, and special studies. It consults with management staff to enhance and strengthen program performance.

Program Change

This unit will no longer inspect bingo games conducted in the City.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Projects scheduled:				
● Audits	20	20	20	20
● Reviews and consultations	9	9	9	9
● Bingo expense reviews	6	6	6	0
● Payroll field checks	15	15	15	15
Bingo games conducted	1,624	1,300	1,650	1,300
WORKLOAD				
Projects completed:				
● Audits	21	20	20	20
● Reviews and consultations	10	9	9	9
● Bingo expense reviews	6	6	6	6
● Payroll field checks	15	15	15	15
Bingo games inspected	210	200	150	0

PATHWAYS TO PEACE

This unit identifies at-risk youth between the ages of 12 and 25 who are in need of prevention and intervention services. It collaborates with community service providers and law enforcement. It proactively addresses youth via referrals to appropriate services, follows up on referrals and services, and monitors results of violence reduction among youth in the City.

Performance Indicators

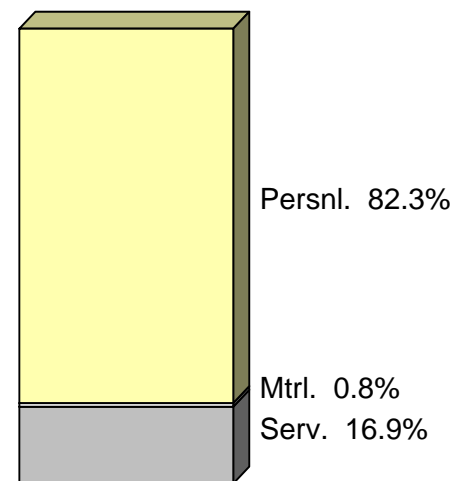
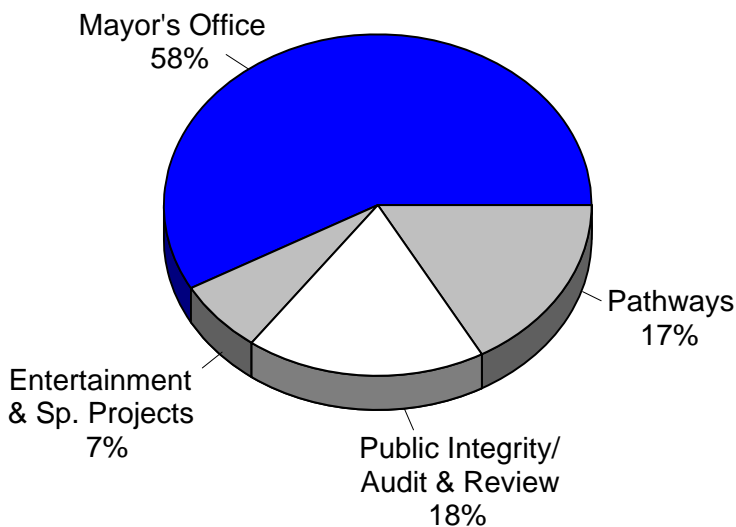
	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Juvenile crimes	700	800	700	800
WORKLOAD				
Client caseload	150	250	250	250
Client contacts	1,381	1,300	1,300	1,300
Anti-violence presentation recipients	2,906	4,600	4,100	3,500

ENTERTAINMENT & SPECIAL PROJECTS

This unit oversees the implementation of the following: education initiatives, youth initiatives, faith based initiatives, and special and alternative programs. This will include coordinating the management of City departments, intergovernmental relations, and community based relationships.

ADMINISTRATION
MAYOR'S OFFICE
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,112,818	1,981,300	2,129,800	1,900,200
Materials & Supplies	14,810	17,000	17,000	17,200
Services	238,531	330,900	334,300	390,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,366,159	2,329,200	2,481,100	2,307,700
Appropriation by Activity				
Mayor's Office	1,272,133	1,335,600	1,355,400	1,346,400
Public Integrity/Audit & Review	438,748	385,200	441,900	404,700
Pathways to Peace	444,668	428,900	464,200	399,500
Entertainment/Special Projects Unit	<u>210,610</u>	<u>179,500</u>	<u>219,600</u>	<u>157,100</u>
Total	2,366,159	2,329,200	2,481,100	2,307,700
Employee Years by Activity				
Mayor's Office	15.7	16.6	16.7	17.6
Public Integrity/Audit & Review	6.7	5.8	6.7	5.4
Pathways to Peace	9.2	7.9	7.0	8.2
Entertainment/Special Projects Unit	<u>3.1</u>	<u>2.2</u>	<u>3.0</u>	<u>1.0</u>
Total	34.7	32.5	33.4	32.2



ADMINISTRATION
MAYOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Mayor's Office	Public Integrity/ Internal Audit	Pathways to Peace	Entertainment & Special Projects
Br.	Title	Budget 2005-06	Approved 2006-07				
FX	Mayor	1	1	1			
FX	Deputy Mayor	1	1	1			
36	Assistant to Mayor	1	1	1			
36	Chief of Staff	1	1	1			
35	Director of Special Projects	1	0				
32	Manager, Internal Audit	1	1		1		
29	Executive Staff Assistant IV	1	2	2			
28	Principal Field Auditor	1	1		1		
26	Associate Field Auditor	1	1		1		
26	Executive Staff Assistant III	3	3	2			1
26	Youth Intervention Supervisor	1	1			1	
24	Sr. Administrative Analyst	1	1	1			
23	Executive Staff Assistant II	2	1	1			
23	Secretary to Mayor	0	1	1			
23	Sr. Youth Intervention Specialist	1	0				
22	Secretary to Deputy Mayor	0	1	1			
21	Secretary to Chief of Staff	0	1	1			
21	Secretary to Mayor	1	0				
20	Executive Staff Assistant I	0	1	1			
20	Sr. Youth Intervention Specialist	0	1			1	
20	Teen Court Coordinator	1	0				
20	Weed and Seed Coordinator	1	0				
18	Secretary to Assistant to Mayor	0	1	1			
18	Secretary to the Deputy Mayor	1	0				
18	Senior Field Auditor	2	1		1		
18	Youth Intervention Specialist	4	4			4	
18	Youth Intervention Specialist Bilingual	1	1			1	
16	Administrative Assistant	1	1		1		
13	Secretary to Chief of Staff	1	0				
11	Receptionist to the Mayor	1	1	1			
6	Receptionist Typist	1	0				
EMPLOYEE YEARS							
Full Time		32.0	29.0	16.0	5.0	7.0	1.0
Overtime		0.0	0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		1.4	2.2	0.6	0.4	1.2	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		33.4	31.2	16.6	5.4	8.2	1.0

ADMINISTRATION
NET OFFICE

The Neighborhood Empowerment Team (NET) Office consists of ten teams of City employees, with one team assigned to each of the ten Neighbors Building Neighborhoods (NBN) sectors. Each team includes property inspectors and sworn Police personnel to focus on resolution and prevention of chronic quality of life, nuisance, and disorder issues. Traditional Certificate of Occupancy and property complaint services are also provided by NET. Beginning in 2006-07, NET will operate the Lead Paint Program to help prevent the poisoning caused by lead-based paint. The NET teams are based in six site offices located throughout the City.

Expenditures for non-Police personnel and support costs of operating the NET offices are included in this budget. Salary costs for sworn Police personnel assigned to NET teams are included in the Police Department budget.

<u>NET Area</u>	<u>Office Location</u>
A	1495 Lake Avenue
B	492 Lyell Avenue
C	923 Genesee Street
D	846 S. Clinton Avenue
E	212 Webster Avenue
F	500 Norton Street

This budget includes expenditures related to the administration of NET, the operation of six NET field offices, and the conduct of inspection functions. It issues Notice and Orders that notify property owners of code violations, and issues Certificates of Occupancy, which verify compliance with applicable codes. It maintains the computer based Building Information System and other Bureau records. This includes processing of tickets and fines when voluntary compliance is not achieved. This unit also manages the nuisance abatement process and acts as a liaison to the Parking and Municipal Code Violations Bureau. This unit also performs inspections for the Monroe County Department of Social Services (MCDSS) Move In/Move Out Inspection Program and for the Proactive Property Management Project.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement the initial phase of the City's lead paint poisoning prevention ordinance	Economic Development & Jobs Public Safety	First Quarter
Partner with local residents and the Department of Environmental Services to implement the Clean Sweep Initiative	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,005,300	4,345,500	340,200
Employee Years	71.3	69.3	-2.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
65,000	8,100	17,600	0	0	249,500	340,200

**ADMINISTRATION
NET OFFICE**

Major Change

Expense increases for the Lead Paint program's first year of operation, including seven full time employees and a provision for lead wipe	727,500
Expense decreases for the Enhanced Certificate of Use program due to budget constraints	-526,400
Professional service increase to cover maintenance cost for wireless pen-tablets	29,800
Expense increases for taxes paid at the Lake Avenue NET office as required by lease agreement	23,000
The contract that provides for cutting and cleaning of private yards in violation of the City Code increases to reflect demand	12,900
Efficiencies, particularly in dues and travel, result in savings	-12,700
Productivity improvements result in savings	-4,600

Program Change

Initial implementation of Lead Paint Program in Area's B & F.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Complaints:				
● Code violation	3,898	4,100	4,600	4,200
● Drug house	1,123	600	1,650	700
● High grass/weeds	3,098	3,100	3,100	3,100
● Refuse	675	300	1,000	350
● Trash/debris	1,862	1,600	1,600	1,600
● Unlicensed vehicle	1,826	2,000	2,200	2,200
● Vacant structure	1,145	1,250	1,250	1,250
RESULTS				
Complaints resolved:				
● Code violation	4,133	6,000	4,400	6,000
● Drug house	1,203	1,270	1,270	1,270
● High grass/weeds	3,164	4,000	4,000	4,000
● Refuse	657	400	850	500
● Trash/debris	1,754	2,000	1,600	2,000
● Unlicensed vehicle	2,148	2,000	2,650	2,200
● Vacant structure	1,104	1,400	1,200	1,400
Other actions:				
● New Building Information System cases	18,276	18,000	18,000	18,000
● Closed Building Information System cases	18,274	22,000	22,000	22,000
● Notice & Orders issued	19,870	21,000	20,300	21,000
● Certificates of Occupancy issued	4,360	5,200	5,200	5,200
● Walk-Ins	10,694	11,000	12,500	11,500
● Incoming phone calls	85,706	90,000	90,000	90,000
● DSS inspections for QHI	8,076	9,000	4,130	9,000
Work orders to Department of Environmental Services:				
● Board ups	2,396	2,500	3,000	2,750
● Property clean ups	1,272	1,200	1,400	1,300
● Graffiti removal	140	160	100	200

ADMINISTRATION
NET OFFICE

3-11

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
Residential involvement:				
● PAC-TAC volunteers, monthly average	334	300	300	300
● Block Clubs, monthly average	119	140	116	150
● NET/Resident meetings	2,770	2,800	2,800	2,800
Refuse/Right of way:				
● Notices issued	3,860	3,750	3,500	3,700
● Bills generated	751	1,000	1,000	1,000
Get Tough Program:				
● High grass/weeds cited	1,806	2,300	2,400	2,400
● High grass/weeds abated	1,017	2,200	2,300	2,300
● Properties referred to private contractor	571	600	600	650
● Trash/debris cited	308	1,200	1,300	1,300
● Trash/debris abated	291	1,150	1,250	1,250
Vehicles removed:				
● Towed for scrap	N/A	320	330	330
● Towed to pound	N/A	200	200	200
Enforcement actions:				
● Enforcement cases	19,094	22,000	18,100	22,000
● Final Warning (K-1) letters issued	1,867	2,000	2,150	2,100
● Housing Code tickets issued	2,558	2,600	3,100	2,700
● Housing Code Get Tough vacant tickets issued	945	1,200	1,000	1,200
● Get Tough tickets	2,471	3,400	2,500	3,400
● Nuisance letters sent	146	220	100	200
● Nuisance waiver letters sent	146	240	200	200
● Nuisance waivers approved	41	25	50	30
Certificate of Use Program:				
● Applications received	695	1,800	1,800	1,800
● Inspections	943	1,800	2,370	400
● Certificates issued	519	2,000	2,160	1,800
● Conditional Certificates issued	13	50	200	25
● Denials	4	5	7	2
Lead Paint Program:				
● Units wipe tested	N/A	N/A	N/A	4,500
● Test wipes performed (based on 30% Failure Rate)	N/A	N/A	N/A	5,850
● Failures*	N/A	N/A	N/A	1,350
● Substantial Compliance*	N/A	N/A	N/A	3,150
● Notice & Orders issued for lead related violations	N/A	N/A	N/A	4,000

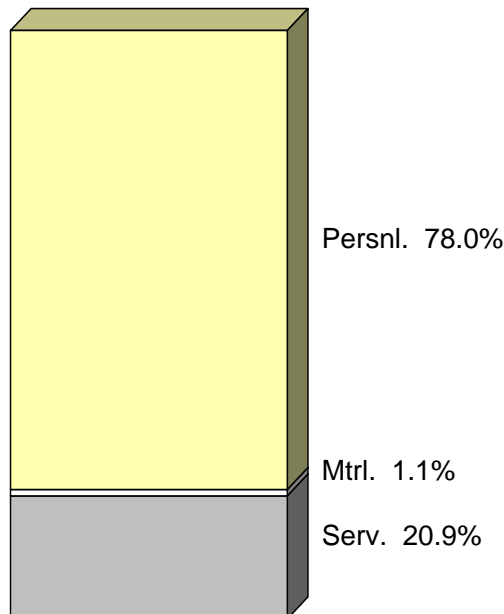
N/A - Not Applicable

*Compliance/fail rates based on wipes conducted by City Staff and not the result of a corrected deteriorated paint violation.

ADMINISTRATION
NET OFFICE
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	3,212,865	3,311,900	3,436,700	3,389,200
Materials & Supplies	62,362	58,000	55,500	46,800
Services	315,194	475,500	513,100	909,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	3,590,421	3,845,400	4,005,300	4,345,500
Appropriation by Activity				
Neighborhood Empowerment Team Office	3,590,421	3,845,400	4,005,300	4,345,500
Employee Years by Activity				
Neighborhood Empowerment Team Office	68.7	67.2	71.3	69.3

NET Resource Allocation - Dollars				
NET Allocation	3,590,421	3,845,400	4,005,300	4,345,500
Police Department NET Allocation	<u>1,682,159</u>	<u>1,851,600</u>	<u>1,927,300</u>	<u>1,593,300</u>
Total NET Allocation	5,272,580	5,697,000	5,932,600	5,938,800
NET Resource Allocation - Employee Years				
NET Allocation	68.7	67.2	71.3	69.3
Police Department NET Allocation	<u>26.8</u>	<u>28.6</u>	<u>29.8</u>	<u>25.8</u>
Total NET Allocation	95.5	95.8	101.1	95.1
Note: Salary costs for sworn Police personnel assigned to NET teams are included in the Police Department budget and are shown here for reference only.				



ADMINISTRATION
NET OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
35	NET Director	1	1
31	NET Administrator	6	6
27	Assistant Net Administrator	2	2
27	NET Code Coordinator	1	1
24	Lead Paint Program Coordinantor	0	1
21	Neigh. Conservation Officer	27	27
21	Neigh. Conservation Officer Bilingual	1	1
20	Executive Assistant	3	2
20	Executive Assistant Bilingual	1	0
17	Property Conservation Inspector	4	5
16	Administrative Assistant	1	1
12	Customer Service Representative	6	6
11	Secretary	1	0
11	Senior Service Assistant	1	1
9	Clerk II	1	1
9	Clerk II Bilingual	2	1
7	Clerk III	2	2
7	Clerk III with Typing	4	4
7	Clerk III with Typing Bilingual	2	2
3	Clerk Typist	1	1
EMPLOYEE YEARS			
	Full Time	67.0	65.0
	Overtime	0.2	0.2
	Part Time, Temporary, Seasonal	5.1	5.1
	Less: Vacancy Allowance	<u>1.0</u>	<u>1.0</u>
	Total	71.3	69.3

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NET offices and are shown here for reference only.

Br.	Title	2005-06	2006-07
94	Police Lieutenant	8	4
90	Police Officer	22	22
EMPLOYEE YEARS			
	Full Time	30.0	26.0
	Overtime	0.4	0.4
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.6</u>	<u>0.6</u>
	Total	29.8	25.8

ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY

The Bureau of Budget and Efficiency supervises the preparation and administration of the annual budget, the Capital Improvement Program, and other appropriations. It develops long-range fiscal plans, conducts studies of agencies to determine work quality and improve efficiency, recommends standards of management, work measurement and performance, recommends programs and policies, and conducts research on matters of general concern to the City.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Review type of City-owned vehicles and the assignment of City-owned vehicles and identify opportunities for savings	Customer Service	First Quarter
Revise budget document format and performance indicators data to reflect Rochester by the Numbers	Customer Service	Second Quarter
Assist with development of extension or successor City-County 911 Operating Agreement	Public Safety	Second Quarter
Partner with City School District to identify mutually beneficial opportunities including leveraging outside funding and operating efficiencies	Education	Second Quarter
Evaluate alternative service delivery models in cooperation with City departments	Customer Service	Third Quarter
Report on status of Approved Budget amendments initiated by City Council	Customer Service	Ongoing

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	715,400	693,600	-21,800
Employee Years	10.7	10.7	0.0

Change Detail

Salary & Wage	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
<u>Adjustment</u>						
	32,900	0	-600	0	-300	-53,800
						-21,800

Major Change

Staffing reconfigured as an efficiency measure	-31,100
Services and supplies reduced due to budget constraints	-16,700
One-time allocation for creation of historical markers to support the Freedom Trail Commission is completed	-6,000

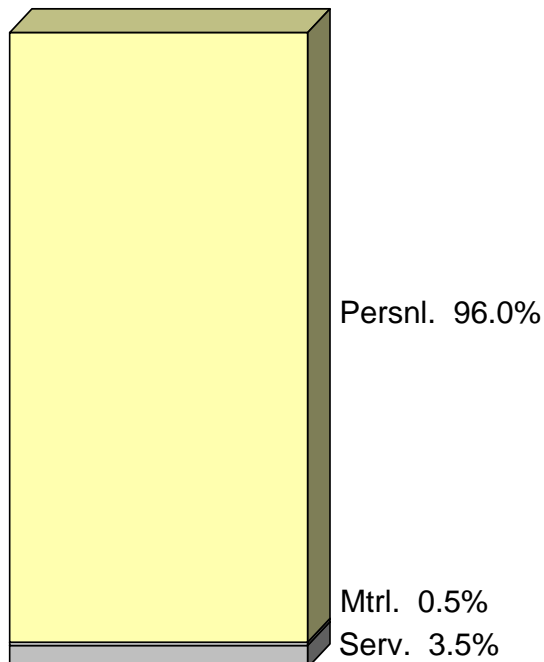
ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
WORKLOAD				
Budget amendments processed	51	42	45	45
Appropriation transfers reviewed	650	630	650	650
Contracts reviewed	852	860	800	900

ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	595,598	660,100	664,200	666,000
Materials & Supplies	3,013	3,500	4,000	3,500
Services	18,524	35,100	47,200	24,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	617,135	698,700	715,400	693,600
Appropriation by Activity				
Budget & Management Analysis	617,135	698,700	715,400	693,600
Employee Years by Activity				
Budget & Management Analysis	10.7	10.7	10.7	10.7



ADMINISTRATION
BUREAU OF BUDGET & EFFICIENCY
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
36	Director of Budget & Efficiency	0	1
35	Director of Budget & Efficiency	1	0
32	Assistant Director of Budget & Efficiency	1	1
26	Associate Administrative Analyst	1.5	2.5
26	Assistant to Dir. of Budget & Efficiency	1	0
24	Senior Administrative Analyst	2	1
20	Administrative Analyst	1	1
18	Municipal Assistant	1	1
16	Management Trainee	1	2
15	Secretary to Dir. of Budget & Efficiency	1	1
EMPLOYEE YEARS			
	Full Time	10.5	10.5
	Overtime	0.2	0.2
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	10.7	10.7

**ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT**

The Bureau of Human Resource Management, through its five activities, provides centralized personnel services.

Administration manages the Bureau, establishes personnel policies, implements policies for affirmative action, and oversees all bureau activities. Civil Service classifies positions, administers civil service examinations, and establishes lists of eligible applicants. Labor Relations negotiates and administers labor contracts. Staffing Services is responsible for all phases of the employment process and monitors and implements employment aspects of the City's Affirmative Action Plan. Benefits Administration administers benefit programs for employees and retirees as well as providing reporting for OSHA requirements.

Program Change

A training unit is established to centralize employee development programs

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Conduct Police Officer examination	Public Safety	Second Quarter
Coordinate and/or conduct employee development workshops	Customer Service	Third Quarter
Conduct Firefighter examination	Public Safety	Fourth Quarter
Partner with departments to analyze key bureau processes and policies, implement improvements	Customer Service	Fourth Quarter
Develop management training program	Customer Service	Fourth quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,962,200	2,081,700	119,500
Employee Years	36.4	37.1	0.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
21,700	1,300	200	0	-2,600	98,900	119,500

Major Change

The Training and Safety Coordinator, support position and materials and supplies allocations transfer from the Department of Environmental Services to centralize employee development efforts, professional fees are reduced as an economy measure	130,400
Two positions are eliminated as an economy measure	-69,300
The net increase to respond to public safety examination requests includes adding a Project Assistant position, materials and services	41,300
Printing and advertising allocations reduce as financial support to external departments for advertising and other recruitment efforts is discontinued	-10,200

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

Major Change

A comprehensive compensation study is undertaken	8,400
Travel and training allocations reduce due to budget constraints	-6,700
An on-call position is added to support systems activities	5,000

ADMINISTRATION

Administration directs, manages, and sets policy for the Bureau and implements policies for affirmative action. It coordinates the Bureau's activities with those of other City departments.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Employee status changes:				
• Job title/position/pay	9,501	9,600	9,600	9,700
• Payroll deductions	<u>12,990</u>	<u>12,400</u>	<u>12,400</u>	<u>13,000</u>
Total	22,491	22,000	22,000	22,700
Job creations and abolishments	625	575	575	625

WORKLOAD

Affirmative Action assistance:

• Consultations held	63	45	50	50
• Investigations conducted	10	10	20	15
• ADA accommodations processed	3	3	8	5
Employee status changes processed	22,491	22,000	22,000	22,700

ADA - Americans with Disabilities Act

CIVIL SERVICE

The Civil Service unit administers New York State Civil Service Law for the City of Rochester and the Rochester Housing Authority. The Civil Service Commission, consisting of five members appointed by the Mayor, prescribes rules. The Civil Service staff carries out the rules through classifying positions, developing and administering civil service examinations, establishing lists of eligible job applicants, and hearing appeals.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Provisional Positions	106	110	120	100
Civil Service and job applications received	7,563	8,000	9,000	9,000
WORKLOAD				
Civil Service list certifications	176	170	170	170
Examinations administered	133	100	80	80
Specifications developed or revised	111	100	60	60
Exams developed locally	3	3	3	2
Civil service exam and job applications reviewed	7,563	8,000	9,000	9,000

ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT

LABOR RELATIONS

Labor Relations negotiates and administers collective bargaining agreements with City employee unions. It processes grievances, represents the City in arbitration proceedings and legislative hearings, and represents the City in conferences and hearings before the Public Employee Relations Board. It advises the Mayor and department heads on contract matters and conducts related research.

This unit holds regular labor-management meetings in departments to identify and address issues before they become grievances. It also trains supervisory and management personnel in contract interpretation and administration.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Grievances filed	120	100	100	105
WORKLOAD				
Contracts negotiated	5	5	5	5
Grievances resolved pre-arbitration	83	100	100	100
Grievances requiring arbitration	6	12	12	12
Improper Practices Filed	4	8	8	6
Improper Practices Resolved	2	9	9	4

STAFFING SERVICES

Staffing Services is responsible for processing the hiring, promoting, transferring, and terminating of employees. It monitors position vacancies, processes personnel requisitions from departments, arranges advertisements, interviews, referrals, and administers posting, bidding, and layoff procedures in accordance with City policies and collective bargaining agreements. This unit is also responsible for monitoring and implementing the employment aspects of the City's Affirmative Action Plan. Staff meets with departmental representatives during all phases of the employment process.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Number of positions requisitioned	1,006	650	700	750
WORKLOAD				
Job recruitments conducted:				
● Postings	51	70	60	65
● Advertisements	<u>61</u>	<u>75</u>	<u>75</u>	<u>90</u>
	112	145	135	155
RESULTS				
Affirmative Action new hires:				
● percent females	29.0	37.5	39.6	39.6
● percent minority	39.7	37.3	39.1	39.1
Affirmative Action workforce participation:				
● percent females	26.9	27.4	27.7	28.0
● percent minority	27.8	27.0	26.9	27.3
Number of requisitioned positions filled	742.0	600.0	650.0	675.0

BENEFITS ADMINISTRATION

Benefits provides OSHA related reporting and administers benefit programs for City employees and retirees. The benefit programs administered include the following:

- | | |
|--------------------------|---------------------------------------|
| Group Health Insurance | Deferred Compensation |
| Group Dental Insurance | Benefit Open Enrollment |
| Group Life Insurance | Child Care Referral Service |
| Cafeteria Benefits Plan | Parking Transit Reimbursement Account |
| Domestic Partner Program | Flexible Spending Account |
| Long Term Disability | |

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Benefits inquiries	14,000	14,000	14,500	14,000
Health Care Plans available	9	11	9	11
Health Plans groups	96	96	96	96
Personal injury accidents	329	340	350	350
Motor vehicle accidents	104	125	140	130
WORKLOAD				
Benefits inquiries responses	14,000	14,000	14,500	14,000
OSHA recordable accident reports processed	216	230	244	240
Motor vehicle accident reports completed	104	125	140	130
Motor vehicle accidents:				
● Preventable	47	65	65	65
● Non-preventable	57	60	75	65
RESULTS				
Accident rate per 100 non-uniformed employees:				
● Personal injury (percent)	18	19	19	19
● Motor vehicle (percent)	6	7	8	7
Percent of personal injury accidents judged OSHA recordable (percent)	66	68	70	69
Percent of motor vehicle accidents judged preventable (percent)	45	52	46	50

OSHA - Occupational Safety and Health Administration

TRAINING

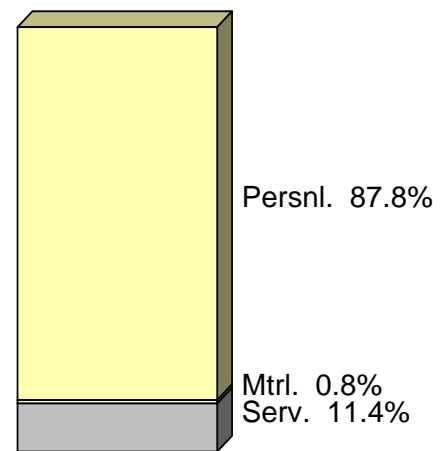
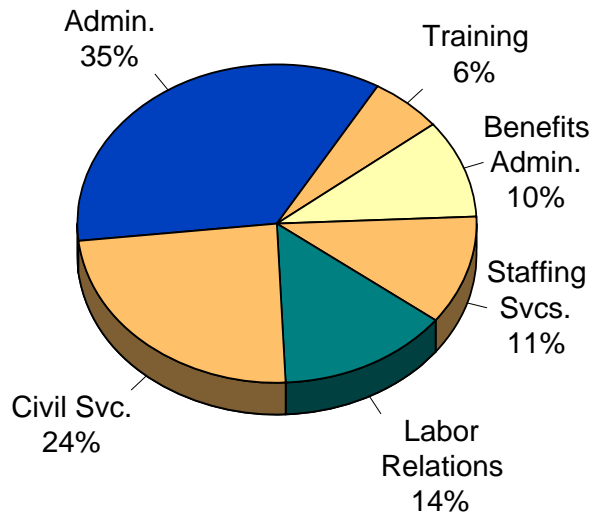
This unit provides training for employees to enhance the performance of their jobs. The unit develops and delivers management, technical and customer service training.

**ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,659,147	1,772,600	1,720,300	1,827,800
Materials & Supplies	9,640	13,800	13,800	15,600
Services	168,966	228,100	228,100	238,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,837,753	2,014,500	1,962,200	2,081,700

Appropriation by Activity				
Administration	635,549	794,900	748,000	727,400
Civil Service	552,074	481,800	450,700	493,700
Labor Relations	184,837	227,800	216,900	296,500
Staffing Services	331,520	321,500	339,900	227,100
Benefits Administration	133,773	188,500	206,700	206,600
Training	<u>0</u>	<u>0</u>	<u>0</u>	<u>130,400</u>
Total	1,837,753	2,014,500	1,962,200	2,081,700

Employee Years by Activity				
Administration	12.2	11.6	12.0	10.1
Civil Service	8.9	8.8	8.5	9.3
Labor Relations	3.4	4.0	4.0	3.9
Staffing Services	8.9	7.0	7.9	6.9
Benefits Administration	4.5	3.0	4.0	4.9
Training	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>2.0</u>
Total	37.9	34.4	36.4	37.1



ADMINISTRATION
BUREAU OF HUMAN RESOURCE MANAGEMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Civil Service	Labor Relations	Staffing Services	Benefits Administration	Training Unit
Br.	Title	Budget 2005-06	Approved 2006-07						
36	Director of Human Resource Management	0	1	1					
35	Director of Human Resource Management	1	0						
32	Assistant Director of Human Resource Management	1	1	1					
32	Manager of Labor Relations	1	1			1			
26	Diversity Coordinator	1	0						
26	Human Resource Coordinator	1	1		1				
26	Labor Relations Specialist	1	1			1			
26	Training & Safety Coordinator	0	1						1
24	Affirmative Action Officer	0	1	1					
24	Senior Administrative Analyst	1	2	2					
24	Senior Human Resource Consultant	3	3		1		1	1	
21	Human Resource Consultant	2	0						
21	Human Resource Consultant II	0	1				1		
20	Administrative Analyst	1	0						
20	Computer Programmer	1	0						
20	Senior Personnel Analyst	1	1					1	
18	Human Resource Consultant I	0	5	1	1		3		
18	Human Resource Specialist	2	0						
18	Human Resources Specialist Bilingual	1	0						
15	Confidential Secretary	1	0						
15	Secretary to Director of Human Resource Management	1	1	1					
14	Senior Human Resource Associate	1	2			1			1
12	Human Resource Associate	1	1			1			
12	Project Assistant	0	1			1			
9	Clerk II with Typing	4	3					2	
9	Clerk II with Typing Bilingual	1	1	1					
7	Clerk III with Typing	6	5	1	1		2	1	
7	Clerk III with Typing Bilingual	0	1		1				
6	Receptionist Typist	1	1	1					
EMPLOYEE YEARS									
	Full Time	34.0	35.0	10.0	7.0	4.0	7.0	5.0	2.0
	Overtime	2.4	0.8	0.0	0.8	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	0.8	1.9	0.3	1.6	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.8</u>	<u>0.6</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>
	Total	36.4	37.1	10.1	9.3	3.9	6.9	4.9	2.0

**ADMINISTRATION
BUREAU OF COMMUNICATIONS**

The Bureau of Communications is responsible for providing information about the City to the public utilizing multiple media platforms. It is responsible for oversight, consolidation and branding of the City's communications efforts and ensures that they are consistent with the administration's goals and objectives. It issues news releases and is responsible for the City's media and public relations policies and procedures. It responds to inquiries under the Freedom of Information and Open Meeting laws. It establishes citizen outreach campaigns and prepares speeches and talking points for City officials. It schedules news conferences and arranges public appearances. It provides advertising services to City departments and plans and administers public information campaigns.

It is responsible for writing, editing, designing and producing promotional materials for public distribution and display. It produces television programming for the City's government access channel and other outlets. It provides telecommunication services through the management of the City's government access television channel. It ensures compliance to the Cable Television Franchise agreement. It responds to requests for photography and performs audio and video recording and production. It produces multimedia presentations and supplies audiovisual equipment for the City's marketing, promotion, advertising, documentation, training and development needs. It documents City events and maintains the City's large contemporary and historical print, negative, slide and video collection.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Create and implement Citizen Outreach Initiative	Customer Service	Second Quarter
Investigate best practices for Freedom of Information inquiries	Customer Service	Second Quarter
Market City services and programs to the Greater Rochester area	Customer Service Economic Development & Jobs Education Public Safety	Second Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	752,800	795,200	42,400
Employee Years	13.0	12.5	-0.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
7,400	500	200	0	2,500	31,800	42,400

Major Change

As proposed by the Mayor:

Funding is added for special video projects to promote City living and economic development	40,000
Reorganization results in one less full time position and reduced salary expense	-32,500
Additional funding is provided for part-time clerical support	14,800
Funding is increased for maintenance and repair of equipment	1,500

As amended by City Council:

Major Change

Funds are transferred from Contingency for a Positive Lifestyle promotion campaign 8,000

Program Change

The Information and Graphic Services and the Photographic and Video Services activities are eliminated and there will be a transition from conventional to digital photography. The Bureau will have oversight of all communications materials and graphic output with increased emphasis on the use of media and web as well as print. City-produced content for the government access tv station (Channel 12), web, and other broadcast outlets will be created. Outreach will be established to improve City communications with neighborhood and community groups through such efforts as *City Hall On The Road*. Communications will be responsible for speech writing and talking points for City officials.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Major promotional campaign requests	30	60	80	30
Speech writing requests	**	120	N/A	240
Press conference and briefing requests	91	91	60	100
News release requests	562	570	570	570
Citizen outreach campaigns requests	**	15	N/A	15
Media ads requested	298	298	N/A	298
Promotional copy writing requests	**	250	N/A	250
City 12 CityWise talk shows scheduled	98	98	N/A	98
City 12 content and other cable and broadcast outlet productions (airings)	**	294	N/A	100
Video for web and other media requests	**	36	N/A	36
Audio/visual equipment setup requests	293	300	150	300
Audio/visual recording requests	62	110	85	140
Audio/visual duplication requests	390	500	500	500
PowerPoint presentation design requests	86	78	N/A	50
Conventional Photography				
●Requests for prints	7,100	7,000	7,100	2,500
●Requests for slides	500	400	500	150
●Photographic assignments	442	445	440	225
Digital Photography				
●Requests for prints	220	200	350	300
●Requests for scans	3,200	3,000	3,300	1,600
Graphics projects requested	363	550	400	300
Speeches, briefings, talking points	**	200	200	200
Freedom of Information applications	2,770	2,441	3,000	3,000
WORKLOAD				
Major promotional campaigns designed	30	60	80	30
Speech writing requests completed	**	120	N/A	240
Press conferences and briefings scheduled	91	91	60	100
News releases prepared	562	570	570	570
Citizen outreach campaigns completed	**	15	N/A	15
Media ads completed	298	298	N/A	298
Promotional copy writing completed	**	250	N/A	250
City 12 CityWise talk shows produced	98	98	N/A	98

ADMINISTRATION
BUREAU OF COMMUNICATIONS
EXPENDITURE SUMMARY

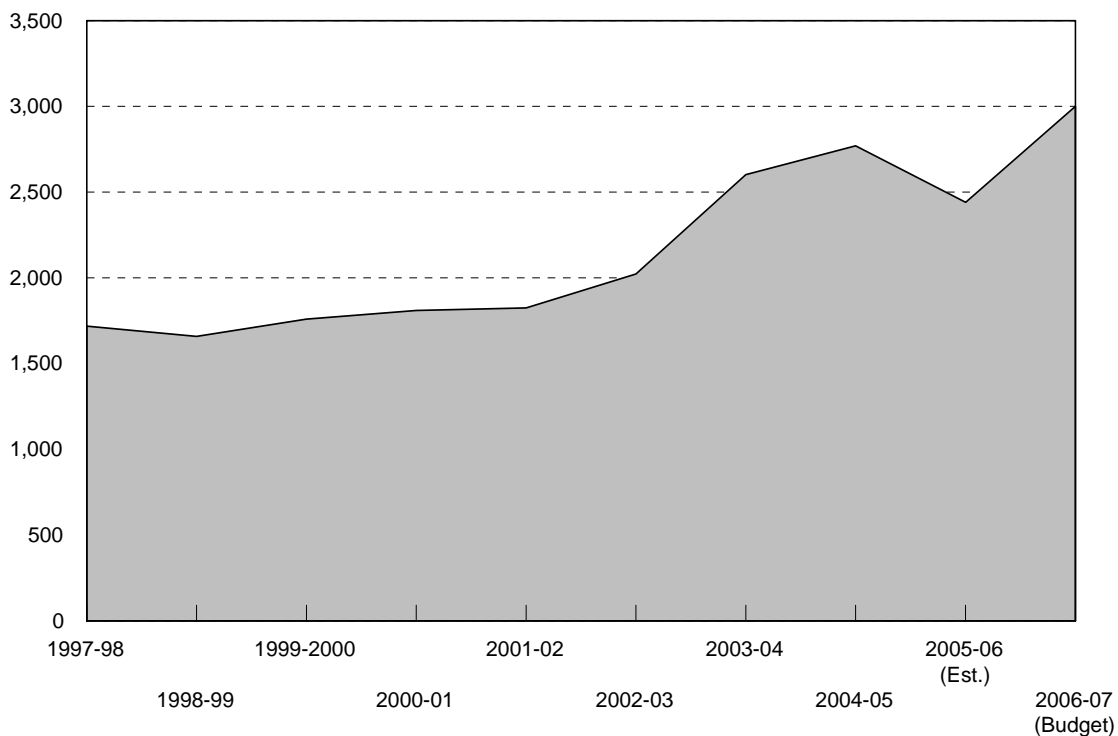
Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
City 12 content and other cable and broadcast outlet productions (airings)	**	294	N/A	100
City 12 bulletin board postings	900	900	208	1,200
Video for web and other media produced	**	36	N/A	36
Audio/video equipment setups completed	293	300	150	300
Audio/video recording assignments completed	62	110	85	140
Audio/video duplications made	390	500	500	500
PowerPoint presentations designed	86	78	N/A	50
Conventional Photography				
●Prints made	7,100	7,000	7,100	2,500
●Slides made	500	400	500	150
●Photographic assignments completed	442	445	440	225
Digital Photography				
●Prints made	220	200	350	300
●Scans made	3,200	3,000	3,300	1,600
Graphics projects produced	363	550	400	300
Speeches, briefings, talking points	**	200	200	200
Freedom of Information applications processed	2,613	2,613	3,000	2,640

N/A - Not Applicable

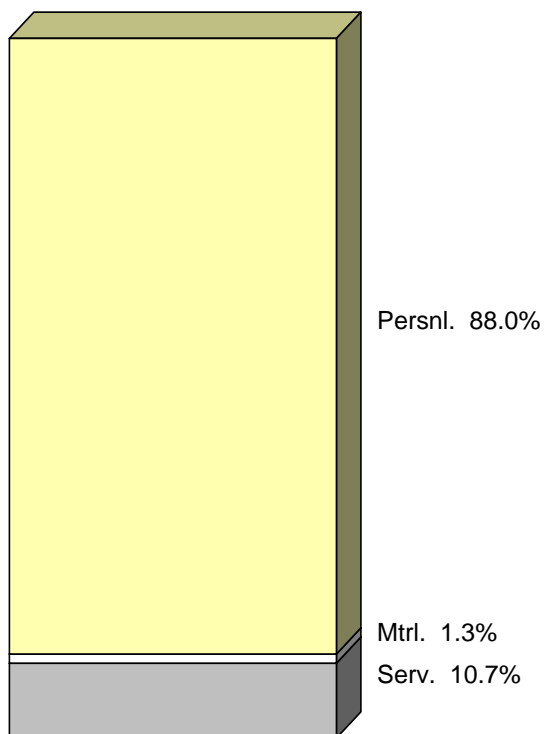
**- Not Available

Freedom of Information Applications



ADMINISTRATION
BUREAU OF COMMUNICATIONS
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	676,853	712,000	710,000	699,700
Materials & Supplies	10,932	9,500	10,000	10,300
Services	26,646	29,800	32,800	85,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	714,431	751,300	752,800	795,200
Appropriation by Activity				
Information and Graphic Services	502,042	554,000	531,900	795,200
Photographic and Video Services	<u>212,389</u>	<u>197,300</u>	<u>220,900</u>	<u>0</u>
Total	714,431	751,300	752,800	795,200
Employee Years by Activity				
Information and Graphic Services	8.0	8.0	9.0	12.5
Photographic and Video Services	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>0.0</u>
Total	12.0	12.0	13.0	12.5



ADMINISTRATION
BUREAU OF COMMUNICATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
36	Director, Communications	0	1
35	Director, Communications	1	0
32	Deputy Director of Communications	0	1
28	Communications Creative Coordinator	0	1
28	Principal Communications Assistant	1	0
25	Assistant to Director - Communications	0	1
25	Cross Platform Content Producer	0	1
25	Outreach Coordinator	0	1
25	Principal Graphic Designer	1	0
23	Assistant to Director - Communications	1	0
23	Photolab Supervisor	1	0
23	Principal Television Technician	1	0
21	Sr. Communications Assistant	1	0
21	Videographer/Editor	0	1
18	Graphic Designer	1	1
18	Photographer II	1	1
18	Senior Television Technician	1	0
16	Communications Aide	1	1
15	Secretary to Director - Communications	1	1
EMPLOYEE YEARS			
	Full Time	12.0	11.0
	Overtime	0.0	0.0
	Part Time, Temporary, Seasonal	1.0	1.5
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	13.0	12.5

The Law Department attends to the City's legal business. It provides legal advice and advocacy to City Council, the Mayor, City departments, boards, and agencies. It prepares and interprets contracts and assists in labor negotiations and collective bargaining. It drafts local laws and ordinances. It reviews proposed New York State legislation affecting the City and researches New York State and Federal legislation. It handles acquisition, management, and disposal of properties and represents the City in civil, criminal, and bankruptcy proceedings. It also implements legal remedies to address quality-of-life and nuisance abatement issues.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Participate with the Neighborhood Empowerment Team Office in developing and enforcing lead safe housing ordinance	Customer Service	Second Quarter
Participate with Neighborhood Empowerment Team, Police, and Fire in restructuring and reinvigorating neighborhood quality of life programs including Certificate of Use Program	Customer Service	Second Quarter
Research and purchase an automated case and workload management system	Customer Service	First Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,883,300	1,850,500	-32,800
Employee Years	24.0	23.5	-0.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-5,100	4,500	-1,000	0	0	-31,200	-32,800

Major Change

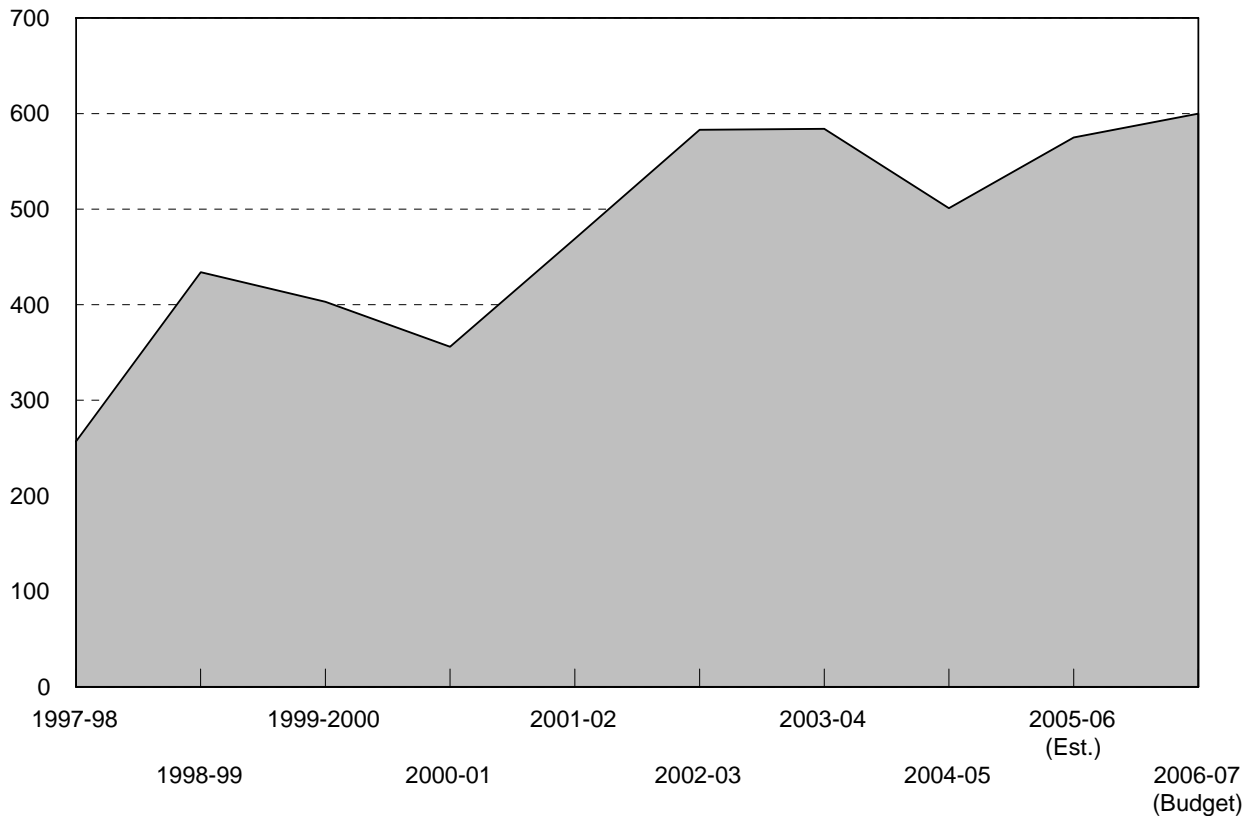
One vacant Legal Assistant position is eliminated due to budget constraints	-47,300
One vacant part-time Municipal Attorney I position is converted to full time to enhance legal support for the Neighborhood Empowerment Team	16,100

ADMINISTRATION
LAW DEPARTMENT

Performance Indicators

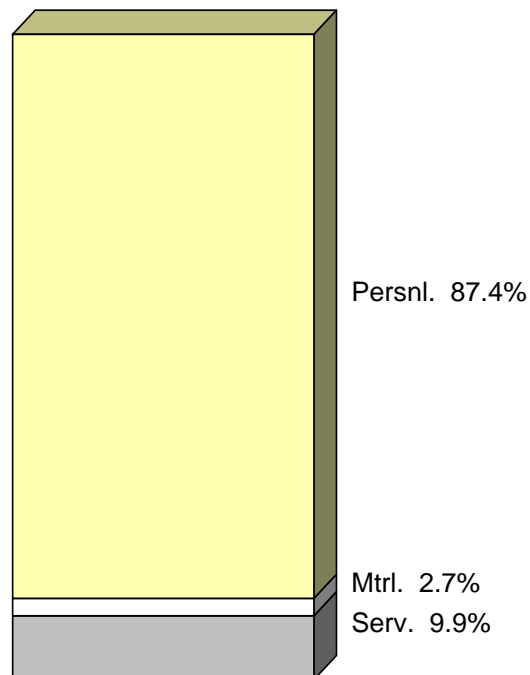
	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Claims filed against City	409	450	500	450
WORKLOAD				
Trials and arbitrations	56	60	70	60
Appeals	22	30	35	30
Collection cases	245	200	260	200
Bankruptcies	120	130	150	140
Motions and discovery	459	450	450	450
Administrative contests	75	100	120	120
Freedom of Information Law reviews & appeals	501	575	625	600
Real estate closings	909	900	1,100	900
Legislative items drafted	433	450	450	450
Contracts drafted	165	200	150	175
Contracts, bonds, liens reviewed	989	1,000	900	1,000
Quality-of-life and nuisance abatement inquiries, cases, contests & reviews	196	175	200	200

Freedom of Information Reviews & Appeals



ADMINISTRATION
LAW DEPARTMENT
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,627,631	1,585,100	1,655,100	1,618,800
Materials & Supplies	42,965	47,800	47,800	49,400
Services	183,903	178,000	180,400	182,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,854,499	1,810,900	1,883,300	1,850,500
Appropriation by Activity				
Legal Services	1,854,499	1,810,900	1,883,300	1,850,500
Employee Years by Activity				
Legal Services	24.0	24.0	24.0	23.5



ADMINISTRATION
LAW DEPARTMENT
PERSONNEL SUMMARY

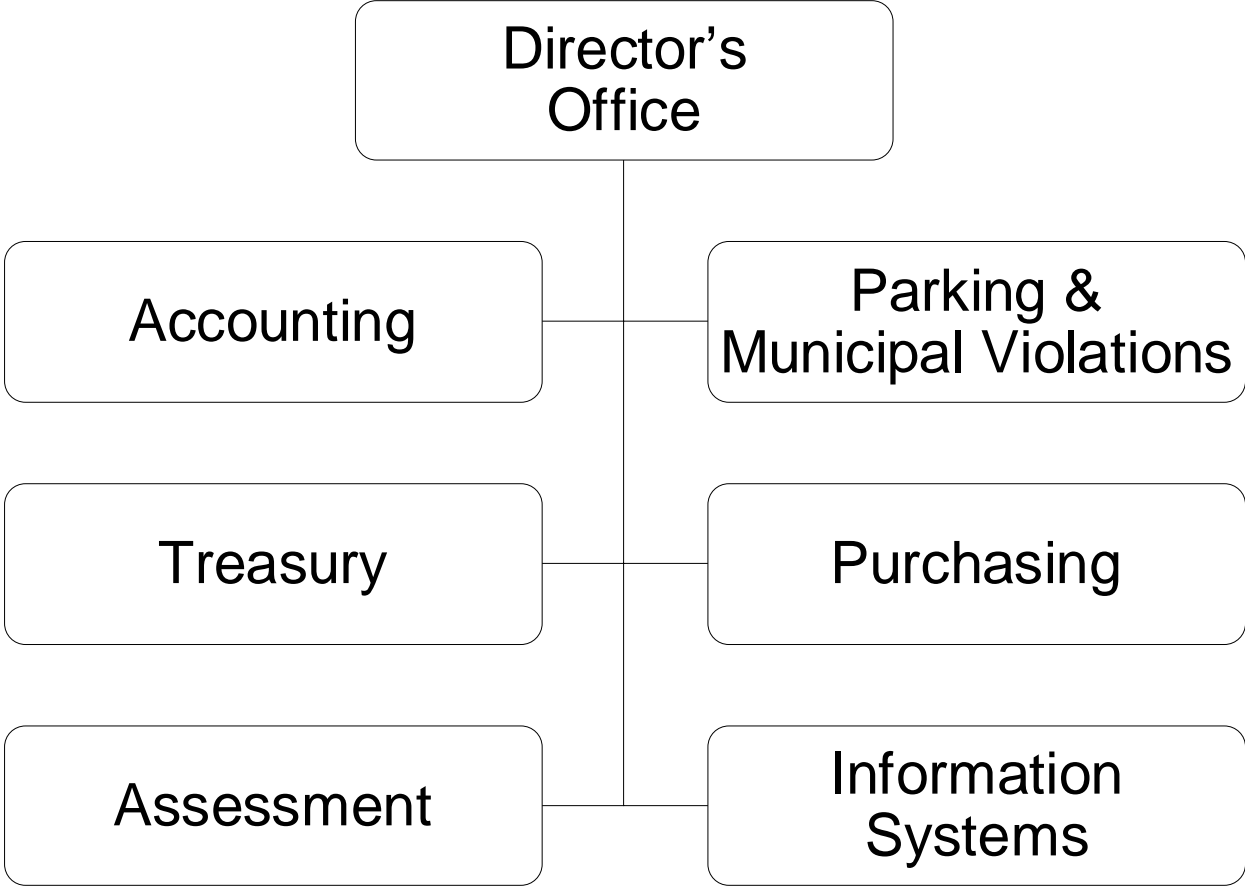
FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
36	Corporation Counsel	1	1
34	Municipal Attorney IV	1	1
32	Municipal Attorney III	9	9
29	Municipal Attorney II	2	2
25	Municipal Attorney I	1	2
20	Assistant to Corporation Counsel	1	1
20	Legal Asst./Claims Investigator	1	1
20	Legal Asst./Real Estate	3	2
11	Senior Legal Secretary	4	3
9	Legal Secretary	0	1
EMPLOYEE YEARS			
Full Time		23.0	23.0
Overtime		0.0	0.0
Part Time, Temporary, Seasonal		1.0	0.5
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>
Total		24.0	23.5

Purpose

The Department of Finance manages the City's financial affairs. It collects revenues, manages and invests cash, manages City debt, and controls financial processing. Its responsibilities include managing payroll, purchasing, and assessment operations, maintaining financial records and reports, enforcing financial policies and standards, and collecting and storing City records.

Organization

The Department is composed of seven units: the Director's Office, Accounting, Treasury, Assessment, Parking and Municipal Violations, Purchasing, and Information Systems.



Bureau	Highlights	Priorities Supported	Projected Completion
Accounting	Implement new financial reporting requirements regarding post employment benefits	Customer Service	Second Quarter
Assessment	Commence initial phase of a city-wide revaluation of all properties	Customer Service	Fourth Quarter
Information Systems	Significantly increase operating and capital investments in information technology, telecommunications and website development	Customer Service	On-Going

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Director's Office	699,900	635,700	-64,200	-9.2%
Accounting	1,003,200	901,800	-101,400	-10.1%
Treasury	1,757,600	1,772,000	14,400	0.8%
Assessment	977,000	997,900	20,900	2.1%
Parking & Municipal Violations	845,300	814,100	-31,200	-3.7%
Purchasing	809,800	783,700	-26,100	-3.2%
Information Systems	<u>2,541,500</u>	<u>2,613,500</u>	<u>72,000</u>	2.8%
Total	8,634,300	8,518,700	-115,600	-1.3%
Less: Intrafund Credit	<u>944,200</u>	<u>954,400</u>	<u>10,200</u>	1.1%
Total	7,690,100	7,564,300	-125,800	-1.6%
Employee Years	138.8	138.6	-0.2	-0.1%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-19,900	19,100	34,100	1,000	900	-161,000	-125,800

Major Change Highlights
 As proposed by the Mayor:

A Chief Information Officer position is added to coordinate the City's computer technology, telephony, website and records management functions and to be responsible for the efficient and effective collection, dissemination, use and storage of data in all its forms to improve internal and external customer service	90,000
Initial actuarial analysis to comply with new financial reporting requirements is completed	-75,000
Operational savings due to the purchase of a new enterprise server	-70,000
Higher information systems technology licensing and support costs	38,000
The number of planned bond and note sales reduces from four to three	-37,000
New York State Records Management Grant concludes	-31,500
Mailing of property data inventory commences the initial phase of a city-wide revaluation of all properties	27,000
Inter-office mail for City Hall A & B Buildings is converted to self-service resulting in the need for one fewer interdepartmental messenger	-25,800
Services and supplies are reduced department-wide due to budget constraints	-23,900
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for photo archive maintenance	5,500

**DEPARTMENT OF FINANCE
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	6,403,040	6,454,700	6,611,000	6,630,400
Materials & Supplies	166,770	185,700	183,600	168,800
Services	1,481,643	1,686,900	1,839,700	1,719,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	8,051,453	8,327,300	8,634,300	8,518,700
Less: Intrafund Credit*	<u>790,500</u>	<u>868,500</u>	<u>944,200</u>	<u>954,400</u>
Total	<u>7,260,953</u>	<u>7,458,800</u>	<u>7,690,100</u>	<u>7,564,300</u>

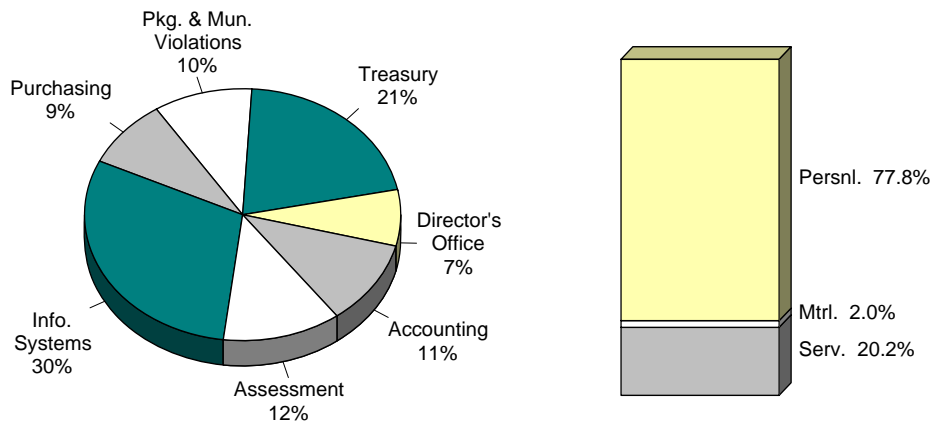
Appropriation by Activity

Director's Office	612,766	687,200	699,900	635,700
Accounting	905,478	948,700	1,003,200	901,800
Treasury	1,584,372	1,636,400	1,757,600	1,772,000
Assessment	929,761	952,400	977,000	997,900
Parking & Municipal Violations	781,129	799,400	845,300	814,100
Purchasing	745,217	789,600	809,800	783,700
Information Systems	<u>2,492,730</u>	<u>2,513,600</u>	<u>2,541,500</u>	<u>2,613,500</u>
Total	8,051,453	8,327,300	8,634,300	8,518,700
Less: Intrafund Credit*	<u>790,500</u>	<u>868,500</u>	<u>944,200</u>	<u>954,400</u>
Total	<u>7,260,953</u>	<u>7,458,800</u>	<u>7,690,100</u>	<u>7,564,300</u>

Employee Years by Activity

Director's Office	7.9	8.4	8.4	8.4
Accounting	17.6	17.1	18.0	18.0
Treasury	25.1	24.3	25.2	24.2
Assessment	17.6	18.9	19.0	19.0
Parking & Municipal Violations	15.9	16.1	16.9	16.7
Purchasing	12.3	12.4	13.1	13.1
Information Systems	<u>37.6</u>	<u>37.9</u>	<u>38.2</u>	<u>39.2</u>
Total	134.0	135.1	138.8	138.6

*Reflects chargeback for postage, duplicating, Geographic Information System (GIS)



Administration and records management are the primary responsibilities of this office.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	699,900	635,700	-64,200
Employee Years	8.4	8.4	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
4,800	1,200	200	0	500	-70,900	-64,200

Major Change

As proposed by the Mayor:

The number of planned bond and note sales reduces from four to three	-37,000
New York State Records Management Grant concludes	-31,500
Services and supplies are reduced due to budget constraints	-6,700
Productivity improvements result in savings	-1,200

As amended by City Council:

Funds are transferred from Contingency for photo archive maintenance	5,500
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DIRECTOR'S OFFICE

This unit manages the Department of Finance, supervises the City's debt and risk management activities, and administers and enforces Federal and New York State labor standards in construction projects. It monitors Minority/Women Business Enterprise (M/WBE) contract compliance for prime contractors and wage compliance for both prime and sub-contractors. The Office provides central planning, programming, and development services to the bureaus of the Department.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Outstanding debt (\$000)	344,117	339,747	333,167	360,900
WORKLOAD				
Bond and note sales	3	4	4	3
Bond and note sales value (\$000)	135,155	205,050	190,205	174,045
Construction payment applications reviewed	1,830	2,239	1,486	2,796
RESULTS				
Federal construction contracts:				
● M/WBE sub-contracts	12	10	18	15
Non-Federal construction contracts:				
● M/WBE prime contracts	2	4	1	1
● M/WBE sub-contracts	42	199	102	168

DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE

RECORDS MANAGEMENT

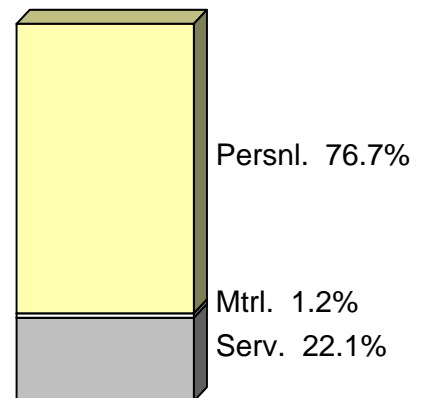
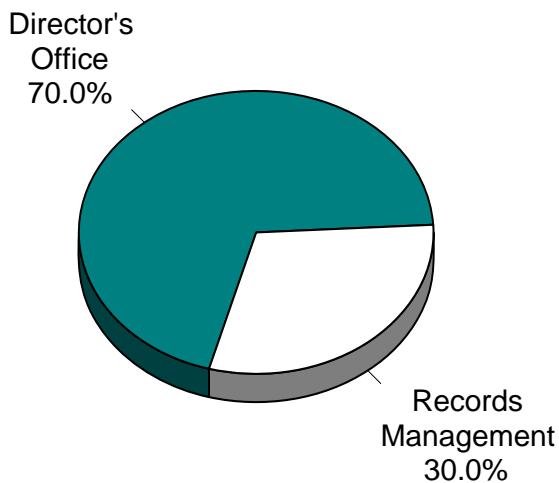
Records Management stores and retrieves City records. It conducts record and file inventories, microfilms relevant records, and purges duplicate or redundant records and those that conform to the disposal schedules of the New York State Education Department. It also conducts and publishes historical research about Rochester and responds to public inquiries.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Record retrieval requests	1,425	1,500	1,500	1,500
WORKLOAD				
Records disposed - cu. ft.	750	1,200	1,200	1,200
Images microfilmed (000)	732	825	825	825
Record retrieval requests completed	1,385	1,475	1,500	1,500

DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	459,238	472,200	478,400	487,700
Materials & Supplies	7,557	8,300	8,300	7,800
Services	145,971	206,700	213,200	140,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	612,766	687,200	699,900	635,700
Appropriation by Activity				
Director's Office	371,577	478,300	489,600	447,000
Records Management	<u>241,189</u>	<u>208,900</u>	<u>210,300</u>	<u>188,700</u>
Total	612,766	687,200	699,900	635,700
Employee Years by Activity				
Director's Office	5.1	5.2	5.2	5.2
Records Management	<u>2.8</u>	<u>3.2</u>	<u>3.2</u>	<u>3.2</u>
Total	7.9	8.4	8.4	8.4



DEPARTMENT OF FINANCE
DIRECTOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Director's Office	Records Management
Br.	Title	Budget 2005-06	Approved 2006-07		
36	Director of Finance	1	1	1	
27	City Historian	1	1		1
24	Contract Administrator	1	1	1	
22	Asst. Records Mgmt. Coordinator	1	1		1
18	Secretary to Director	1	1	1	
16	Wage & Hour Investigator	1	1	1	
15	Accountant	1	1	1	
5	Microfilm Operator	1	1		1
EMPLOYEE YEARS					
	Full Time	8.0	8.0	5.0	3.0
	Overtime	0.2	0.2	0.2	0.0
	Part Time, Temporary, Seasonal	0.2	0.2	0.0	0.2
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	8.4	8.4	5.2	3.2

Accounting reviews, processes, and maintains records of City financial transactions, thus providing information on the City's financial position. It processes payrolls and oversees the fiscal component of Federal and New York State grant programs.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Prepare Comprehensive Annual Financial Report for 2005-06 in accordance with national accounting standards for the public sector	Customer Service	Second Quarter
Implement new financial reporting requirements regarding post employment benefits	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,003,200	901,800	-101,400
Employee Years	18.0	18.0	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-7,700	300	500	0	200	-94,700	-101,400

Major Change

Initial actuarial analysis to comply with new financial reporting requirements is completed	-75,000
An accounting position is downgraded due to budget constraints	-18,700
Productivity improvements result in savings	-700
Services and supplies are reduced due to budget constraints	-300

ADMINISTRATION

This activity manages the Bureau and sets and maintains standards resulting in accurate and efficient accounting services.

ACCOUNTING SERVICES

This activity maintains general ledger and subsidiary records, reconciles bank statements, and prepares financial statements.

ACCOUNTS PAYABLE/DATA INPUT

This unit receives and audits claim vouchers, the form used by departments to pay vendors. It administers and processes contracts, travel authorizations, and appropriation transfers. It processes documents approved for payment, adjusts account balances, and enters new balances into the Financial Information System.

DEPARTMENT OF FINANCE
ACCOUNTING

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Transactions requested	88,071	89,400	90,900	89,400
WORKLOAD				
Vouchers audited and input	46,217	47,000	48,000	47,000
Appropriation transfers input	5,983	6,000	6,000	6,000
Account lines input	5,149	5,200	5,400	5,200
Cash transactions input	22,133	22,200	22,500	22,200
Encumbrances set up	8,589	9,000	9,000	9,000

PAYROLL

This unit issues paychecks to each employee and certain pensioners. It prepares necessary payroll-related regulatory reports for Federal, New York State, and other agencies, and performs accounting functions related to health and dental insurance.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Payrolls Required	175	176	176	176
WORKLOAD				
Checks issued	123,400	128,000	128,000	128,000
Payrolls prepared	175	176	176	176

GRANT ACCOUNTING

This unit prepares financial reports, assists in audits, and provides centralized accounting for Federal and New York State grants. It reviews grant budgets and monitors loan programs. It also maintains certain receivable files and administers payments in lieu of taxes.

Performance Indicators

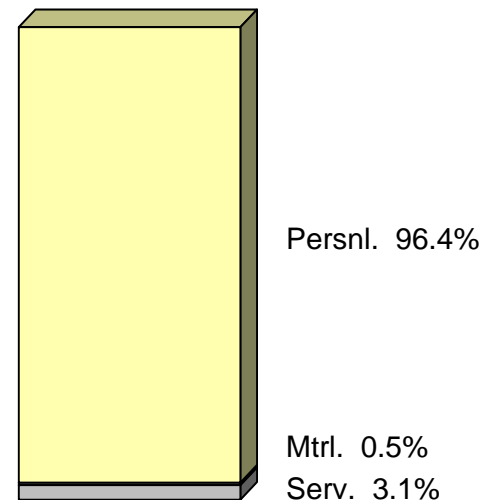
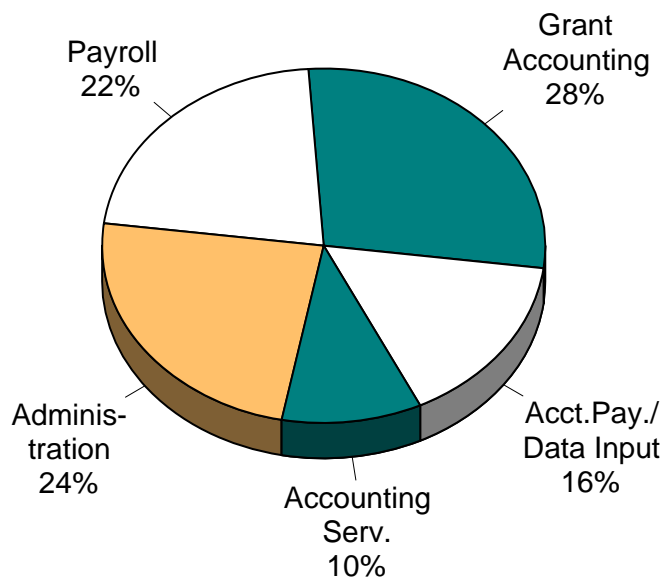
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Federal and New York State grants	107	110	95	110
Loan types	28	29	28	29
Residential property improvement loans serviced	405	430	450	420
In lieu of tax agreements	107	111	113	111
WORKLOAD				
Audits reviewed	12	30	11	25
Reports	520	580	600	560
Accounts receivable billings	6,900	7,200	7,000	7,200
Cash requests	962	990	1,100	1,000

DEPARTMENT OF FINANCE
ACCOUNTING
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	877,830	880,400	896,000	869,600
Materials & Supplies	2,797	3,800	3,500	3,800
Services	24,851	64,500	103,700	28,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	905,478	948,700	1,003,200	901,800

Appropriation by Activity				
Administration	191,234	240,100	283,200	214,100
Accounting Services	87,670	87,500	87,000	87,000
Accounts Payable/Data Input	147,655	142,800	146,800	144,000
Payroll	192,616	198,500	195,500	194,400
Grant Accounting	<u>286,303</u>	<u>279,800</u>	<u>290,700</u>	<u>262,300</u>
Total	905,478	948,700	1,003,200	901,800

Employee Years by Activity				
Administration	2.0	2.0	2.0	2.0
Accounting Services	2.0	2.0	2.0	2.0
Accounts Payable/Data Input	3.9	3.8	4.0	4.0
Payroll	3.7	3.8	4.0	4.0
Grant Accounting	<u>6.0</u>	<u>5.5</u>	<u>6.0</u>	<u>6.0</u>
Total	17.6	17.1	18.0	18.0



DEPARTMENT OF FINANCE
ACCOUNTING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Accounting Services	Accounts Payable/ Data Input	Payroll	Grant Accounting
Br.	Title	Budget 2005-06	Approved 2006-07					
33	Director, Accounting	1	1	1				
30	Assistant Director, Accounting	0	1	1				
28	Assistant Director, Accounting	1	0					
26	Payroll Systems Supervisor	1	1				1	
26	Principal Finance Officer	1	1					1
24	Associate Accountant	0	1					1
20	Senior Accountant	6	4		1	1	1	1
18	Payroll Auditor	1	1				1	
17	Payroll Technician	1	1				1	
15	Accountant	2	3		1			2
11	Clerk I	1	1					1
9	Clerk II	1	1			1		
9	Clerk II with Typing	2	2			2		
EMPLOYEE YEARS								
	Full Time	18.0	18.0	2.0	2.0	4.0	4.0	6.0
	Overtime	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	18.0	18.0	2.0	2.0	4.0	4.0	6.0

Treasury collects all monies owed to the City, including taxes and water bills. It has care and custody, including investment responsibility, of all resources of the City and the City School District. The Bureau disburses funds according to policies and regulations. It meters and posts U.S. Mail and provides messenger services to City departments.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,161,100	1,150,500	-10,600
Employee Years	25.2	24.2	-1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-17,100	2,900	25,400	0	2,000	-23,800	-10,600

Major Change

Inter-office mail for City Hall A & B Buildings is converted to self-service resulting need in the for one fewer interdepartmental messenger	-25,800
Higher use of contract labor anticipated during periods of peak demand	4,000
Productivity improvements result in savings	-2,000

ADMINISTRATION

This activity manages and supervises Treasury operations and invests City and City School District funds to generate interest income. It also maintains the City's cash ledger.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Average daily cash ledger balance (\$000)	288,493	292,000	250,000	297,000
WORKLOAD				
Average daily invested cash bank balance (\$000)	283,444	289,100	250,000	294,800

DEPARTMENT OF FINANCE
TREASURY

CASH CONTROL

Cash Control receives and deposits all revenue for the City and the City School District, disburses all City funds, countersigns and distributes payroll checks, processes tax, water, and refuse bills, sells bus passes and parking stamps, and processes and issues bingo licenses. The unit also processes travel vouchers and prepares and indexes claim vouchers and water payments for scanning.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
WORKLOAD				
Cash disbursements	43,892	45,000	46,200	45,000
Payments processed:				
• Tax bills	197,123	200,000	201,000	199,000
• Water bills	179,960	180,000	183,000	180,000
• Commercial refuse bills	6,770	6,800	7,000	6,800
Internet payments processed	6,511	11,100	6,300	16,300
Development loan payments processed	4,709	5,000	5,800	5,000
Bingo & Games of Chance licenses and payments processed	2,029	2,530	3,240	3,050

TAX ACCOUNTING

This activity maintains tax receivable records and collects delinquent tax payments. It applies tax payments to the proper accounts and enters necessary adjustments and cancellations. In addition to responding to inquiries from taxpayers about their accounts, Tax Accounting maintains and posts a separate file for property rehabilitation and code enforcement charges. Delinquent account payments are collected, tax payment agreements administered, and foreclosure actions initiated as provided under New York State law.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Tax accounts	67,192	67,054	67,300	67,200
Delinquent tax accounts	9,321	8,692	10,200	10,000
Prior years tax agreements	428	500	525	525
Requests for new tax agreements	252	270	200	225
WORKLOAD				
Tax adjustments made	2,235	2,000	1,900	2,100
Foreclosure notices mailed	3,394	3,156	3,200	3,200
Tax agreement applications	252	270	200	225
RESULTS				
Tax agreements processed	267	270	200	225
City initiated foreclosures	361	434	350	450
Actual foreclosure sales	257	262	240	270
Defaulted tax agreements	28	7	35	25
Properties redeemed before foreclosure	1,913	2,076	2,000	2,000

Note: see Revenue Summary, Tax Collection Experience section, for current and delinquent tax data and history.

MAIL & MESSENGER SERVICE

This activity processes all interdepartmental and outgoing mail from City facilities, processes U.S. mail for the bureau, acts as liaison to the U.S. Postal Service, processes and dispatches all City billings, and provides logistical support to City departments for targeted mailings. This activity delivers daily mail to outlying City facilities, makes necessary special deliveries, and provides transportation services.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Outgoing mail (000)	930	932	993	1,105
Incoming mail (000)	185	185	195	185

Chargebacks

<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
CITY COUNCIL & CLERK	17,900	17,900
ADMINISTRATION		
Mayor's Office	6,900	7,000
NET	61,000	61,200
Budget	100	100
Human Resource Mgt.	19,600	19,700
Communications	3,300	3,300
Law	<u>9,600</u>	<u>9,600</u>
TOTAL:	100,500	100,900
FINANCE		
Director's Office	3,900	3,900
Accounting	7,900	7,900
Treasury	70,300	67,300
Assessment	18,000	44,200
Parking & Municipal Violations	75,500	75,800
Purchasing	13,500	13,500
Information Systems	<u>400</u>	<u>400</u>
TOTAL:	189,500	213,000
COMMUNITY DEVELOPMENT		
Commissioner	2,900	3,000
Neighborhood Initiatives	600	600
Buildings & Zoning	16,900	17,000
Housing & Project Dev.	14,400	14,500
Planning	<u>300</u>	<u>300</u>
TOTAL:	35,100	35,400

<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
ECONOMIC DEVELOPMENT		
Administration	11,900	11,900
Municipal Parking	<u>400</u>	<u>400</u>
TOTAL:	12,300	12,300
ENVIRONMENTAL SERVICES		
Commissioner	131,500	132,000
Engineering	7,400	7,400
Operations	700	700
Water & Lighting	<u>2,300</u>	<u>2,300</u>
TOTAL:	141,900	142,400
EMERGENCY COMMUNICATIONS	4,400	4,400
POLICE	80,900	81,200
FIRE	2,300	2,300
RECREATION & YOUTH SERVICES		
Commissioner	3,600	3,600
Recreation	9,500	9,500
Special Services	26,100	26,200
Youth Services	<u>3,500</u>	<u>3,500</u>
TOTAL:	42,700	42,800
CITY TOTAL	627,500	652,600
Interfund	31,000	31,100
Intrafund	596,500	621,500
CITY TOTAL	627,500	652,600

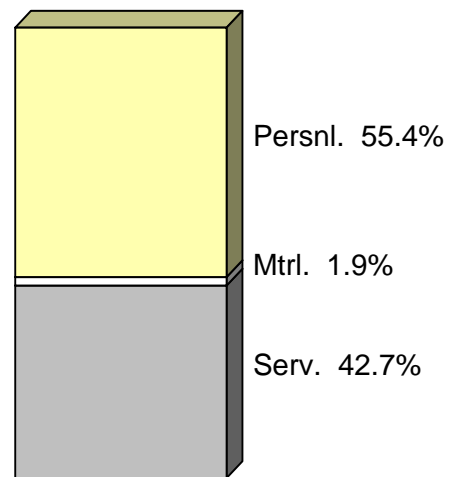
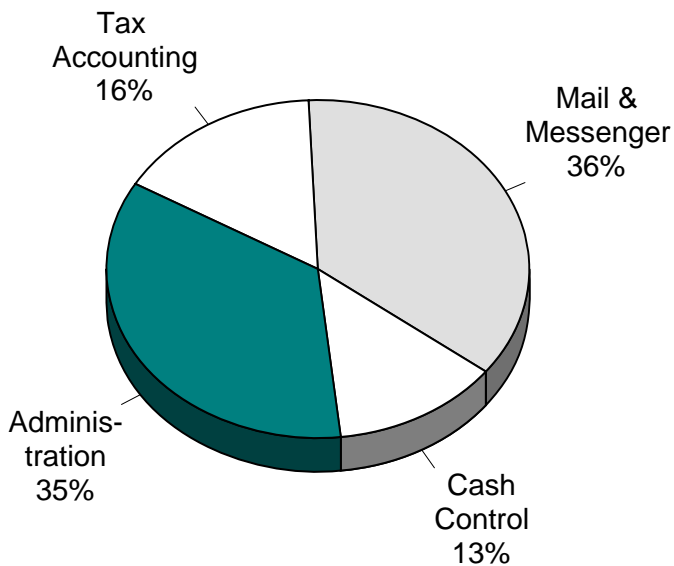
**DEPARTMENT OF FINANCE
TREASURY
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,000,663	971,200	1,025,000	982,100
Materials & Supplies	31,581	35,000	34,000	34,000
Services	552,128	630,200	698,600	755,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,584,372	1,636,400	1,757,600	1,772,000
Less: Intrafund Credit*	<u>496,000</u>	<u>524,700</u>	<u>596,500</u>	<u>621,500</u>
Total	1,088,372	1,111,700	1,161,100	1,150,500

Appropriation by Activity				
Administration	588,675	596,900	617,200	612,700
Cash Control	224,544	233,300	257,000	223,300
Tax Accounting	255,137	257,400	255,900	283,400
Mail and Messenger Service	<u>516,016</u>	<u>548,800</u>	<u>627,500</u>	<u>652,600</u>
Total	1,584,372	1,636,400	1,757,600	1,772,000
Less: Intrafund Credit*	<u>496,000</u>	<u>524,700</u>	<u>596,500</u>	<u>621,500</u>
Total	1,088,372	1,111,700	1,161,100	1,150,500

Employee Years by Activity				
Administration	7.2	6.6	7.1	7.1
Cash Control	7.0	7.7	7.7	7.7
Tax Accounting	7.5	7.0	7.1	7.1
Mail and Messenger Service	<u>3.4</u>	<u>3.0</u>	<u>3.3</u>	<u>2.3</u>
Total	25.1	24.3	25.2	24.2

*Reflects chargeback for postage



DEPARTMENT OF FINANCE
TREASURY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Cash Control	Tax Accounting	Mail & Messenger Service
Br.	Title	Budget 2005-06	Approved 2006-07				
33	City Treasurer	1	1	1			
30	Deputy Treasurer	0	1	1			
28	Deputy Treasurer	1	0				
24	Sr. Administrative Analyst	2	2	2			
20	Senior Accountant	2	2	1		1	
18	Head Cashier	1	1		1		
15	Accountant	1	1	1			
15	Principal Account Clerk	1	1		1		
14	Senior Resource Collector	1	1			1	
13	Senior Cashier Bilingual	1	1		1		
12	Junior Accountant	3	3	1	1	1	
12	Mailroom Coordinator	1	1				1
12	Resource Collector	2	2			2	
9	Clerk II with Typing	2	2		2		
7	Clerk III with Typing	2	2			2	
6	Interdept. Messenger	2	1				1
5	Account Clerk	1	1		1		
EMPLOYEE YEARS							
	Full Time	24.0	23.0	7.0	7.0	7.0	2.0
	Overtime	1.0	1.0	0.2	0.7	0.1	0.0
	Part Time, Temporary, Seasonal	0.3	0.3	0.0	0.0	0.0	0.3
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	25.2	24.2	7.1	7.7	7.1	2.3

**DEPARTMENT OF FINANCE
ASSESSMENT**

The Bureau determines the market value of every property in the City through on-site visits and recording of pertinent data. The Bureau monitors recent property transfers, neighborhood and economic conditions, financing, legal restrictions, and environmental issues as they pertain to City properties. The public is provided data on property ownership, tax exemption programs, legal deadlines, and sales information. The Bureau processes tax exemption applications, deeds of transfer, assessment changes, and letters of notice.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Commence initial phase of a city-wide revaluation of all properties	Customer Service	Fourth Quarter
Complete enhancements to City's website to allow on-line review of assessment and sales data and scheduling of review appointments	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	977,000	997,900	20,900
Employee Years	19.0	19.0	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
700	1,100	300	1,000	-2,000	19,800	20,900

Major Change

Mailing of property data inventory commences the initial phase of a city-wide revaluation of all properties	27,000
Services and supplies are reduced due to budget constraints	-6,800
Productivity improvements result in savings	-400

ADMINISTRATION

This activity manages and supervises the Bureau.

RECORDS

This activity records City real estate transfers and changes in assessment and exemption value. It prepares, mails, and processes applications for exemption programs and reports. It prepares and publishes assessment rolls and responds to inquiries from citizens.

APPRAISAL

Appraisal inspects properties and calculates assessments based on these inspections. It inspects tax exempt properties and properties whose owners apply for exempt status to confirm that they comply with applicable laws and eligibility standards. Appraisal also inspects properties for which building permits have been issued and records any changes in assessed value. It processes applications, complaints, and appeals to the Board of Assessment Review.

Program Change

The first phase of a revaluation commences with the mailing of preliminary property data notice to all City property owners.

Performance Indicators

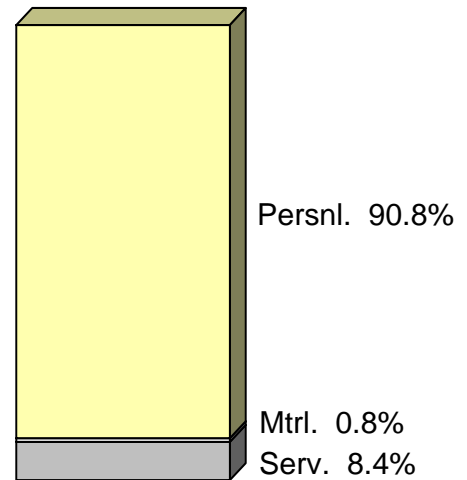
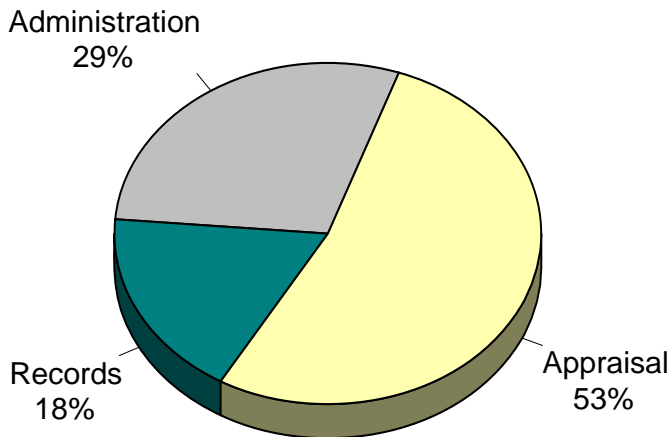
	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Properties in City	67,054	66,965	67,100	67,100
WORKLOAD				
Owner requests for review	1,058	1,000	2,500	2,000
Reviews performed:				
● Sales	2,458	2,660	3,500	3,000
● Building permits	6,400	6,300	6,000	6,000
● Exemptions (new and renewal)	12,489	12,700	14,000	14,000
Revaluation Related:				
● Data entry on City properties	4,592	6,950	7,500	7,400
● Notices and Letters	37,161	25,500	50,000	102,000

**DEPARTMENT OF FINANCE
ASSESSMENT
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	870,981	886,100	905,600	906,300
Materials & Supplies	3,353	4,500	5,500	7,300
Services	55,427	61,800	65,900	84,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	929,761	952,400	977,000	997,900

Appropriation by Activity				
Administration	246,975	261,200	272,000	294,200
Records	189,841	159,600	175,600	174,200
Appraisal	<u>492,945</u>	<u>531,600</u>	<u>529,400</u>	<u>529,500</u>
Total	929,761	952,400	977,000	997,900

Employee Years by Activity				
Administration	3.1	3.1	3.1	3.1
Records	6.1	5.7	5.7	5.7
Appraisal	<u>8.4</u>	<u>10.1</u>	<u>10.2</u>	<u>10.2</u>
Total	17.6	18.9	19.0	19.0



DEPARTMENT OF FINANCE
ASSESSMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Records	Appraisal
Br.	Title	Budget 2005-06	Approved 2006-07			
33	Assessor	1	1	1		
28	Deputy City Assessor	1	1	1		
27	Commercial Appraiser	1	1			1
27	Supervising Real Prop. Appraiser	1	1			1
20	Real Property Appraiser	7	7			7
13	Real Property Appraiser Trainee	1	1			1
11	Clerk I	1	1		1	
11	Secretary	1	1	1		
7	Clerk III w/Typing	3	3		3	
EMPLOYEE YEARS						
	Full Time	17.0	17.0	3.0	4.0	10.0
	Overtime	0.5	0.5	0.1	0.2	0.2
	Part Time, Temporary, Seasonal	1.5	1.5	0.0	1.5	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	19.0	19.0	3.1	5.7	10.2

**DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS**

Parking and Municipal Violations enforces parking, dog control, and other provisions of the Municipal Code. It collects fines, state surcharges and state scofflaw clearance fees. It conducts an administrative adjudication system that provides hearings for those contesting summonses or who fail to pay fines within a specified period. The Bureau also prepares a civil judgment roll for judicial certification, administers contracts with commercial collection agencies, and certifies scofflaws to the New York State Department of Motor Vehicles (DMV).

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	845,300	814,100	-31,200
Employee Years	16.9	16.7	-0.2

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-3,200	0	-8,200	0	0	-19,800	-31,200

Major Change

Youth Worker total budgeted hours are reduced due to budget constraints	-10,700
Services and supplies are reduced due to budget constraints	-6,900
Reduction in various service expenses based on projected demand	-2,200

ADMINISTRATION

This activity manages the Bureau, prepares required reports, and responds to citizen complaints and inquiries.

ACCOUNTS RECEIVABLE & ENFORCEMENT

This activity receives and processes payments of penalties and fines and maintains daily financial records. This activity also prepares and enforces civil judgements against parking offenders and municipal code violators, prepares and enforces scofflaw notices, and administers contracts with commercial collection agencies.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Tickets issued:				
● Parking	87,808	105,000	105,000	105,000
● Dog code violations	1,965	2,500	2,500	2,000
● Housing & Municipal Code (all types)	10,217	8,000	8,000	10,200
Parking cases placed in judgment	28,659	35,000	35,000	35,000
Scofflaws certified	3,679	4,100	4,100	4,100
RESULTS				
Judgment cases prepared	35,696	35,000	35,000	35,000
Scofflaw clearances issued	2,623	2,000	2,000	2,700
Satisfaction notices prepared	13,718	11,600	11,600	13,800

DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS

ADJUDICATION

This activity schedules hearings for municipal code violations, compiles hearing dockets, prepares and mails hearing notice, maintains records of proceedings, and processes appeals.

Performance Indicators

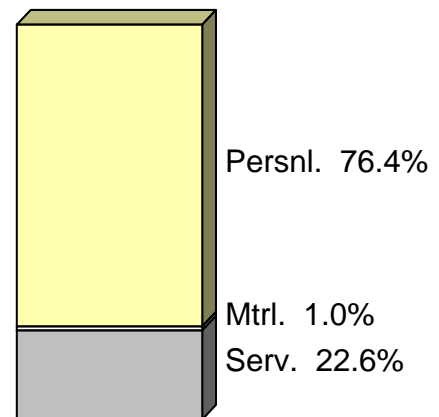
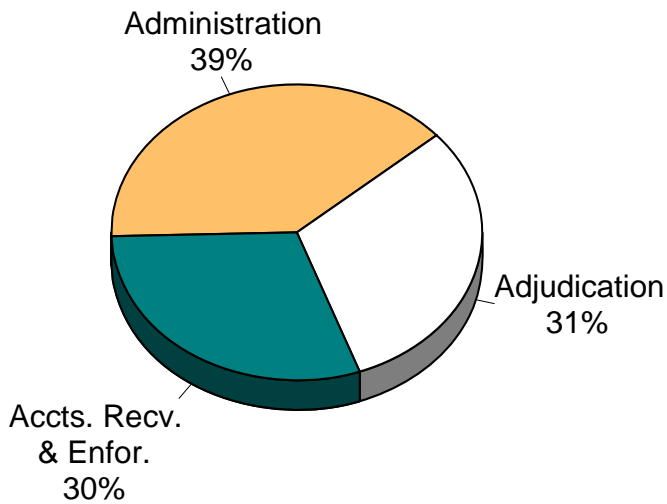
	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Parking tickets issued	87,808	105,000	105,000	105,000
Hearing notices prepared	3,216	3,400	3,400	3,400
WORKLOAD				
Cases heard:				
● Parking	7,115	12,100	12,100	12,100
● Municipal code	3,217	4,700	4,000	4,000
Default cases processed:				
● Parking	28,659	38,900	38,900	38,900
● Municipal code	7,037	7,000	7,000	7,000

**DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	597,708	615,300	636,300	622,400
Materials & Supplies	11,380	12,700	10,000	8,000
Services	172,041	171,400	199,000	183,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	781,129	799,400	845,300	814,100

Appropriation by Activity				
Administration	307,091	322,300	337,400	321,300
Accounts Receivable & Enforcement	229,814	246,200	252,400	241,000
Adjudication	<u>244,224</u>	<u>230,900</u>	<u>255,500</u>	<u>251,800</u>
Total	781,129	799,400	845,300	814,100

Employee Years by Activity				
Administration	3.3	3.0	3.3	3.3
Accounts Receivable & Enforcement	6.9	7.3	7.3	7.1
Adjudication	<u>5.7</u>	<u>5.8</u>	<u>6.3</u>	<u>6.3</u>
Total	15.9	16.1	16.9	16.7



DEPARTMENT OF FINANCE
PARKING & MUNICIPAL VIOLATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Accounts Receivable & Enforcement	Adjudication
Br.	Title	Budget 2005-06	Approved 2006-07			
33	Director of Parking Violations	1	1	1		
26	Asst. Director, Parking Violations	1	1	1		
20	Executive Assistant	1	1		1	
11	Secretary	1	1	1		
9	Clerk II	1	1		1	
7	Clerk III	7	7		2	5
7	Clerk III Bilingual	1	1		1	
5	Account Clerk	1	1		1	
3	Clerk Typist	2	2		1	1
EMPLOYEE YEARS						
	Full Time	16.0	16.0	3.0	7.0	6.0
	Overtime	0.0	0.0	0.0	0.0	0.0
	Part Time, Temporary, Seasonal	1.0	0.8	0.3	0.2	0.3
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.1</u>	<u>0.0</u>
	Total	16.9	16.7	3.3	7.1	6.3

DEPARTMENT OF FINANCE
PURCHASING

This Bureau purchases or leases all material, supplies, equipment, and contract services necessary for the City to perform its tasks. It writes specifications for items, obtains written and verbal quotes from vendors, solicits, analyzes and awards bids, and issues contracts and purchase orders. Purchasing ensures that contractors employed by the City comply with Federal and New York State labor standards and all applicable legal requirements. The Bureau provides central duplicating and office supply services to City departments and disposes of surplus property.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	638,500	627,200	-11,300
Employee Years	13.1	13.1	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-7,200	700	14,400	0	200	-19,400	-11,300

Major Change

Duplicating maintenance coverage reduced due to budget constraints	-10,000
Printing supplies reduced based on projected demand	-5,500
Services and supplies are reduced due to budget constraints	-3,200
Productivity improvements result in savings	-700

PURCHASING

This activity prepares specifications, obtains price quotes, generates purchase orders from requisitions received from City departments, administers the competitive bidding process, and disposes of surplus property. It also provides general administration for the Bureau.

The City's Minority/Women Business Enterprise program (M/WBE) identifies opportunities and provides assistance to minority firms interested in doing business with City agencies.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Requisitions received	4,293	4,500	4,800	4,700
Contracts/projects received:				
• Construction*	60	46	65	54
• Construction (M/WBE)*	96	138	195	162
• Supplies/services	298	300	300	300
Call numbers requested for purchases under \$300	1,816	2,400	2,600	2,500

DEPARTMENT OF FINANCE
PURCHASING

4-27

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
WORKLOAD				
Informal quotes obtained	3,753	4,200	4,000	4,300
Bids advertised	447	400	375	400
Contracts awarded:				
● Construction (\$000)*	36,978	34,500	36,490	31,990
● Construction-M/WBE (\$000)*	3,702	3,449	5,428	3,729
● Supplies/services	436	500	600	600
Purchase orders issued	4,315	6,000	6,300	6,200
Call numbers issued for purchases under \$300	1,816	2,000	2,600	2,200
Auctions held	28	30	34	30
M/WBE utilization plans reviewed	60	46	65	54

*Source: Department of Environmental Services (DES), Bureau of Architecture & Engineering; includes only contracts over \$20,000. The items received from DES are received as projects; once successfully bid out the projects become contracts. Purchasing does not monitor sub-contractors.

DUPLICATING SERVICES

This activity provides copying services to City Hall departments and maintains a central inventory of office supplies.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Work Orders	3,535	3,600	3,700	3,900
WORKLOAD				
Copies made (000):				
● Convenience copies	3,477	3,800	3,500	3,800
● Central duplicating	3,693	3,800	3,900	3,800
● Color copies	112	200	N/A	200

N/A - Not Applicable

DEPARTMENT OF FINANCE
PURCHASING

Chargebacks

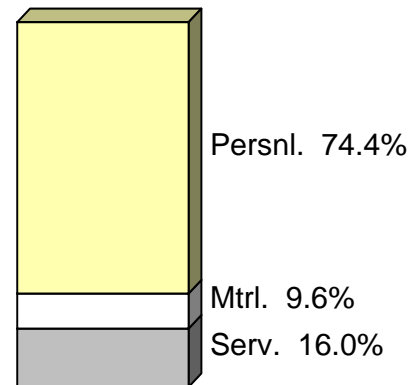
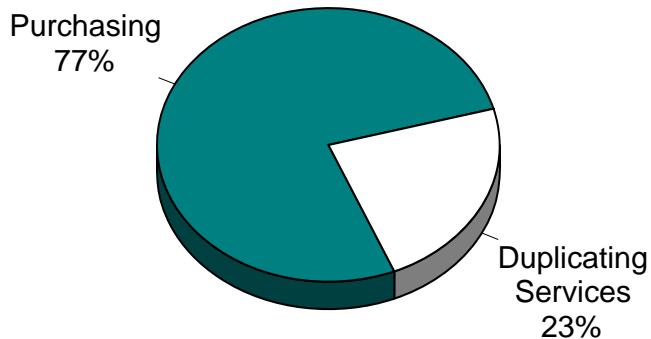
<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
CITY COUNCIL & CLERK	7,900	7,100	ENVIRONMENTAL SERVICES		
ADMINISTRATION			Commissioner	8,000	7,400
Mayor's Office	7,500	7,900	Architecture & Engineering	12,900	11,500
NET	17,900	16,400	Operations	3,100	2,400
Budget	8,300	7,600	Water & Lighting	<u>1,000</u>	<u>1,500</u>
Human Resources Mgt.	20,400	18,500	TOTAL:	24,900	22,800
Communications	4,900	4,500	EMERGENCY COMMUNICATIONS		
Law	<u>6,000</u>	<u>5,500</u>		2,200	2,000
TOTAL:	65,000	60,400	RECREATION & YOUTH SERVICES		
FINANCE			Commissioner	5,900	4,800
Director's Office	1,400	1,300	Recreation	10,200	9,800
Accounting	2,600	2,400	Youth Services	<u>2,900</u>	<u>2,600</u>
Treasury	4,900	4,500	TOTAL:	18,200	17,200
Assessment	1,500	1,400	CITY TOTAL	176,800	158,800
Purchasing	6,100	5,600	Interfund	2,500	2,300
Information Systems	<u>200</u>	<u>200</u>	Intrafund	171,300	156,500
TOTAL:	16,700	15,400	CITY TOTAL	176,800	158,800
COMMUNITY DEVELOPMENT					
Commissioner	7,300	6,700			
Neighborhood Initiatives	2,800	2,600			
Buildings & Zoning	4,000	3,700			
Housing & Project Dev.	9,100	8,300			
Planning	<u>7,400</u>	<u>6,800</u>			
TOTAL:	30,600	28,100			
ECONOMIC DEVELOPMENT					
	6,400	5,800			

DEPARTMENT OF FINANCE
PURCHASING
EXPENDITURE SUMMARY

4-29

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	553,845	574,700	590,300	583,100
Materials & Supplies	76,762	81,000	80,900	75,400
Services	114,610	133,900	138,600	125,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	745,217	789,600	809,800	783,700
Less: Intrafund Credit*	<u>139,900</u>	<u>171,300</u>	<u>171,300</u>	<u>156,500</u>
Total	605,317	618,300	638,500	627,200
Appropriation by Activity				
Purchasing	580,177	592,800	614,100	602,800
Duplicating Services	<u>165,040</u>	<u>196,800</u>	<u>195,700</u>	<u>180,900</u>
Total	745,217	789,600	809,800	783,700
Less: Intrafund Credit*	<u>139,900</u>	<u>171,300</u>	<u>171,300</u>	<u>156,500</u>
Total	605,317	618,300	638,500	627,200
Employee Years by Activity				
Purchasing	11.3	11.4	12.1	12.1
Duplicating Services	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Total	12.3	12.4	13.1	13.1

*Reflects chargeback for duplicating



DEPARTMENT OF FINANCE
PURCHASING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Purchasing	Duplicating Services
Br.	Title	Budget 2005-06	Approved 2006-07		
33	Purchasing Agent	1	1	1	
24	Minority & Women Business Enterprise Officer	1	1	1	
19	Purchaser	6	6	6	
14	Coordinator Duplicating & Supplies	1	1		1
11	Secretary	1	1	1	
10	Purchasing Control Clerk	1	1	1	
7	Clerk III with Typing	2	2	2	
EMPLOYEE YEARS					
	Full Time	13.0	13.0	12.0	1.0
	Overtime	0.1	0.1	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	13.1	13.1	12.1	1.0

Information Systems provides computer services to City departments, including system analysis and design, programming, data entry, network and computer operation and maintenance. Major systems maintained by Information Systems include:

- Building Information System
- Finance Information System
- Geographic Information System (GIS)
- Human Resources System
- Parking Violations Collections System
- Real Property Information System
- Tax Billing & Receivables System
- Water Information System

Smaller systems are also maintained, including commercial refuse billing and the water valve location and status system. Oversight is provided for the planning of office automation applications and Help Desk support provided to computer users.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Significantly increase operating and capital investments in information technology, telecommunications and website development	Customer Service	On-Going

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,365,100	2,437,100	72,000
Employee Years	38.2	39.2	1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
9,800	12,900	1,500	0	0	47,800	72,000

Major Change

A Chief Information Officer position is added to coordinate the City's computer technology, telephony, website and records management functions and to be responsible for the efficient and effective collection, dissemination, use and storage of data in all its forms to improve internal and external customer service	90,000
Operational savings due to the purchase of a new enterprise server	-70,000
Higher information systems technology licensing and support costs	38,000
Reduced volume of hard copy reports	-8,900
Productivity improvements result in savings	-1,300

ADMINISTRATION

Administration manages the Bureau and develops objectives, policies, and procedures for its operation.

DEPARTMENT OF FINANCE
INFORMATION SYSTEMS

COMPUTER OPERATIONS

Computer Operations manages and maintains the City's mainframe computer, remote terminals and peripheral devices. Computer Operations maintains computer forms and supplies, produces paper and microfiche output documents, and supports teleprocessing transactions.

DATA PREPARATION & CONTROL

This activity processes batch data from user departments into machine readable form for computer input. It maintains system control logs and distributes reports and other output. This activity administers tape and program libraries and assists in general clerical activities.

SYSTEMS & PROGRAMMING

This activity performs research, designs and maintains systems, and develops programs. It analyzes project requests, audits existing systems, and devises procedures to meet departmental needs.

GIS Chargebacks

<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
FINANCE	6,500	6,500	FIRE	1,100	1,100
COMMUNITY DEVELOPMENT			CITY TOTAL	176,400	176,400
Commissioner	4,800	4,800	Interfund	0	0
Neighborhood Initiatives	12,500	12,500	Intrafund	176,400	176,400
Buildings & Zoning	12,300	12,300	CITY TOTAL	176,400	176,400
Housing & Project Dev.	5,400	5,400			
Planning	<u>35,000</u>	<u>35,000</u>			
TOTAL:	70,000	70,000			
ECONOMIC DEVELOPMENT					
	47,200	47,200			
ENVIRONMENTAL SERVICES					
Commissioner	3,500	3,500			
Architecture & Engineering	44,200	44,200			
Operations	<u>3,900</u>	<u>3,900</u>			
TOTAL:	51,600	51,600			

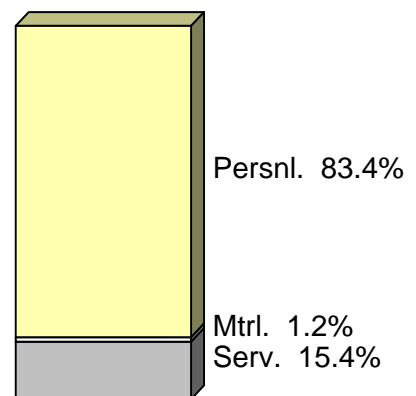
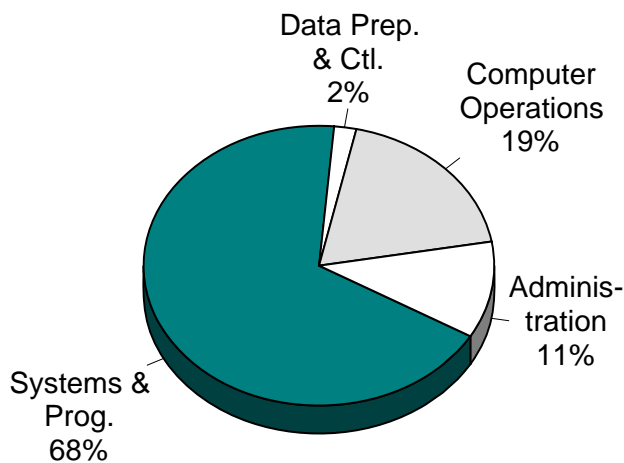
DEPARTMENT OF FINANCE
INFORMATION SYSTEMS
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,042,775	2,054,800	2,079,400	2,179,200
Materials & Supplies	33,340	40,400	41,400	32,500
Services	416,615	418,400	420,700	401,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,492,730	2,513,600	2,541,500	2,613,500
Less: Intrafund Credit*	<u>154,600</u>	<u>172,500</u>	<u>176,400</u>	<u>176,400</u>
Total	2,338,130	2,341,100	2,365,100	2,437,100

Appropriation by Activity				
Administration	185,686	189,400	189,300	280,500
Computer Operations	506,338	513,900	516,400	490,600
Data Preparation & Control	64,251	69,100	55,400	57,000
Systems & Programming	<u>1,736,455</u>	<u>1,741,200</u>	<u>1,780,400</u>	<u>1,785,400</u>
Total	2,492,730	2,513,600	2,541,500	2,613,500
Less: Intrafund Credit*	<u>154,600</u>	<u>172,500</u>	<u>176,400</u>	<u>176,400</u>
Total	2,338,130	2,341,100	2,365,100	2,437,100

Employee Years by Activity				
Administration	2.0	2.0	2.0	3.0
Computer Operations	2.2	2.1	2.1	2.1
Data Preparation & Control	2.1	2.1	2.1	2.1
Systems & Programming	<u>31.3</u>	<u>31.7</u>	<u>32.0</u>	<u>32.0</u>
Total	37.6	37.9	38.2	39.2

*Reflects chargeback for Geographic Information System (GIS)



DEPARTMENT OF FINANCE
INFORMATION SYSTEMS
PERSONNEL SUMMARY

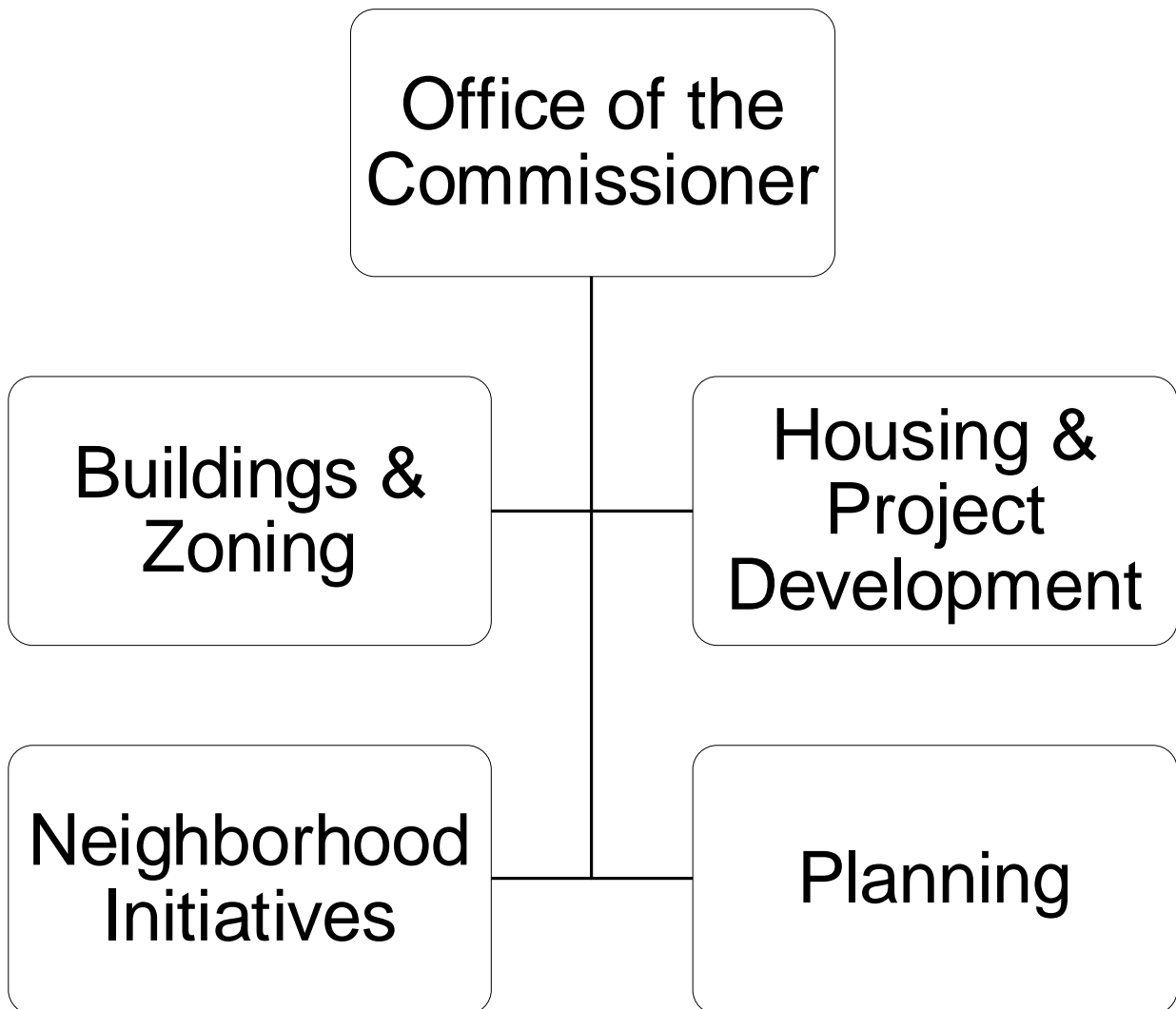
FULL TIME POSITIONS				Administration	Computer Operations	Data Preparation & Control	Systems & Programming
Br.	Title	Budget 2005-06	Approved 2006-07				
35	Chief Information Officer	0	1	1			
34	Director of Information Systems	1	1	1			
31	Assistant Director, Info. Systems	1	1	1			
29	Computer Systems Analyst	4	4				4
27	Sr. Programmer Analyst	5	5				5
27	Systems Programmer	1	1				1
25	Programmer Analyst	7	7				7
25	Webmaster	1	1				1
23	Sr. Computer Programmer	2	3				3
20	Computer Programmer	10	9				9
17	Office Automation Specialist	2	2				2
12	Computer Operator	2	2		2		
7	Data Entry Clerk	2	2			2	
EMPLOYEE YEARS							
	Full Time	38.0	39.0	3.0	2.0	2.0	32.0
	Overtime	0.3	0.3	0.0	0.1	0.1	0.1
	Part Time, Temporary, Seasonal	0.5	0.5	0.0	0.0	0.0	0.5
	Less: Vacancy Allowance	<u>0.6</u>	<u>0.6</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.6</u>
	Total	38.2	39.2	3.0	2.1	2.1	32.0

Purpose

The Department of Community Development monitors physical, economic, and social conditions and trends relative to the City and engages, facilitates, and supports citizens in creating community and neighborhood visions and plans. It helps preserve, promote, and create quality housing. It encourages and regulates the appropriate use and development of land and construction of residential and commercial buildings so as to promote taxable value for the City.

Organization

The Department is composed of five major units: the Office of the Commissioner and the Bureaus of Neighborhood Initiatives, Buildings & Zoning, Housing & Project Development, and Planning.



Highlights of the Department's 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of the Commissioner	Review departmental policies and procedures and make changes where necessary	Customer Service	Second Quarter
	Prepare the Annual Consolidated Community Development Plan	Customer Service	Fourth Quarter
Neighborhood Initiatives	Restructure Bureau of Neighbor Initiatives to focus on neighborhood planning activities	Customer Service	First Quarter
Buildings & Zoning	Determine feasibility of online permitting	Public Safety	Second Quarter
	Complete handheld inspection program review study	Public Safety	Third Quarter
Housing & Project Development	Design and implement a housing rehabilitation program to meet the needs of lower income senior citizen homeowners	Customer Service	Third Quarter
	Implement CityScape market rate housing project in the East End and South River Corridor	Economic Development and Jobs	Fourth Quarter
	Develop Home Expo 2007 on the former site of the Olean Street Townhouses	Economic Development and Jobs	Fourth Quarter
Planning	Conduct Housing Market Analysis study	Customer Service	First Quarter
	Prepare housing plan	Customer Service	Third Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	500,700	543,100	42,400	8.5%
Neighborhood Initiatives	414,000	332,400	-81,600	-19.7%
Buildings & Zoning	2,468,600	2,485,700	17,100	0.7%
Housing & Project Development	2,413,600	2,358,900	-54,700	-2.3%
Planning	<u>529,600</u>	<u>329,300</u>	<u>-200,300</u>	<u>-37.8%</u>
	6,326,500	6,049,400	-277,100	-4.4%
Employee Years	97.9	96.6	-1.3	-1.3%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
7,200	17,900	1,500	-2,500	1,000	-302,200	-277,100

Major Change Highlights As proposed by the Mayor:

One time funding for the Regional Design Center Program is completed	-120,000
Design Intern Program is eliminated due to budget constraints	-63,000
Allocation for Port Studies is reduced based on projected need	-68,900
Inspector position is eliminated due to budget constraints	-46,900
A position is added, to be shared with the Department of Economic Development, to lead the One Stop Shop Initiative.	40,800
One Assistant Community Planner position is eliminated due to budget constraints	-39,000
Inspector position is added during 2005-06 and is offset by revenue	37,900
Funding for professional fees decrease to reflect historical use	-17,800
Evictions and property repairs increase funding for City-owned properties	17,500
Productivity improvements result in savings	-17,700
Funds are added to support the use of portable computers in the inspection process	16,500
Consulting services were decrease due to budget constraints	-15,800
Allocation for services and materials are reduced due to budget constraints	-27,300
Funding for Urban Fellows Program completed	-10,000
Wilson Day program is eliminated due to budget constraints	-6,000

 As amended by City Council:

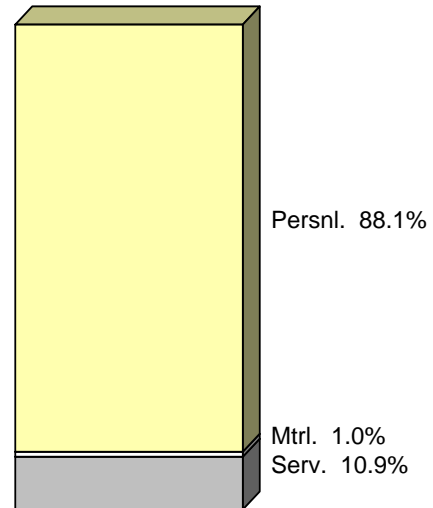
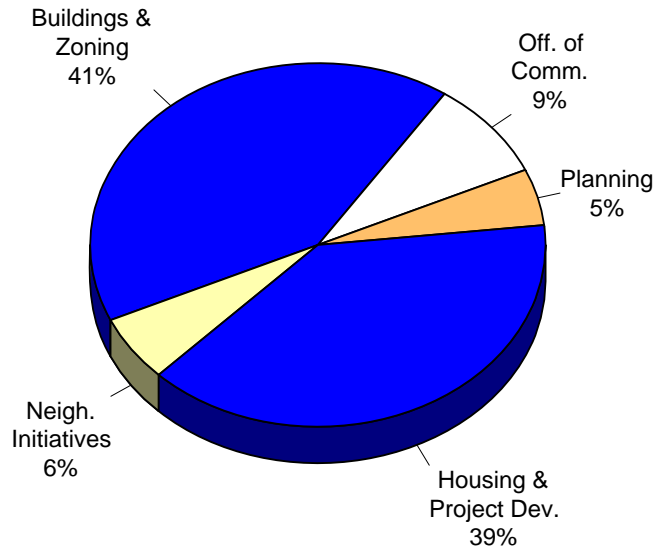
Funds are transferred from Contingency to support the Leadership Rochester Civic Engagement program	10,000
Funds are transferred from Contingency for promotion of Downtown City Living	5,000
Funds are transferred from Contingency for a Susan B. Anthony design charette	2,500

DEPARTMENT OF COMMUNITY DEVELOPMENT
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	5,157,862	4,923,100	5,407,600	5,329,100
Materials & Supplies	39,007	44,300	65,500	61,600
Services	457,072	587,800	853,400	658,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,653,941	5,555,200	6,326,500	6,049,400

Appropriation by Activity				
Office of the Commissioner	455,300	440,300	500,700	543,100
Neighborhood Initiatives	350,035	315,000	414,000	332,400
Buildings & Zoning	2,343,713	2,425,500	2,468,600	2,485,700
Housing & Project Development	2,199,300	1,900,000	2,413,600	2,358,900
Planning	<u>305,593</u>	<u>474,400</u>	<u>529,600</u>	<u>329,300</u>
Total	5,653,941	5,555,200	6,326,500	6,049,400

Employee Years by Activity				
Office of the Commissioner	6.5	6.5	6.5	7.5
Neighborhood Initiatives	6.0	6.0	6.0	5.1
Buildings & Zoning	43.0	43.9	43.4	41.9
Housing & Project Development	39.0	38.0	38.0	38.0
Planning	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.1</u>
Total	98.5	98.4	97.9	96.6



The Office of the Commissioner organizes and manages the Department, oversees the attainment of the Department's goals, policies and programs. It also prepares applications for formula grants administered by the U.S. Department of Housing and Urban Development and monitors formula program finances.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Review Departmental Policies and procedures and make changes where necessary	Customer Service	Second Quarter
Prepare Annual Consolidated Community Development Plan	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	500,700	543,100	42,400
Employee Years	6.5	7.5	1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
12,500	1,300	200	0	0	28,400	42,400

Major Change

As proposed by the Mayor:

A position is added, to be shared with the Department of Economic Development, to lead the One Stop Shop initiative	40,800
Allocation for services and materials are reduced due to budget constraints	-11,400
Funding for Urban Fellows Program completes	-10,000
Wilson Day program is eliminated due to budget constraints	-6,000

As amended by City Council:

Funds are transferred from Contingency to support the Leadership Rochester Civic Engagement program	10,000
Funds are transferred from Contingency for promotion of Downtown City Living	5,000

ADMINISTRATION

Administration organizes and manages the Department. It oversees the attainment of the Department's goals, policies and programs.

Program Change

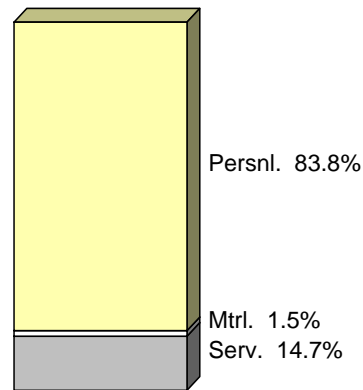
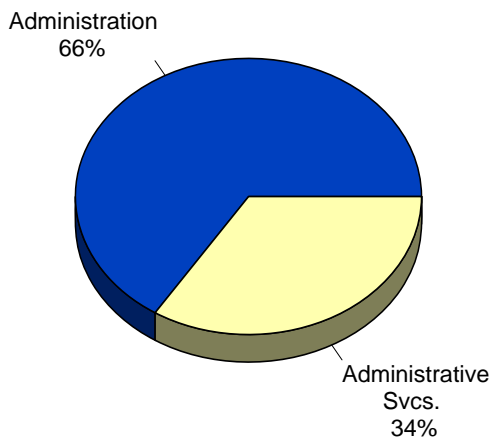
University of Rochester Wilson Day is eliminated.

ADMINISTRATIVE SERVICES

This activity is responsible for the departmental budget and personnel processes and the Consolidated Plan preparation and control. It has administrative responsibility for the Bureau of Buildings & Zoning.

DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	375,870	367,800	401,800	455,100
Materials & Supplies	4,474	4,200	10,700	8,000
Services	74,956	68,300	88,200	80,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	455,300	440,300	500,700	543,100
Appropriation by Activity				
Administration	308,489	416,700	469,200	358,600
Administrative Services	<u>146,811</u>	<u>23,600</u>	<u>31,500</u>	<u>184,500</u>
	455,300	440,300	500,700	543,100
Employee Years by Activity				
Administration	3.0	3.0	3.0	3.5
Administrative Services	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>4.0</u>
	6.5	6.5	6.5	7.5



DEPARTMENT OF COMMUNITY DEVELOPMENT
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Administrative Services
Br.	Title	Budget 2005-06	Approved 2006-07		
36	Commissioner	1.0	1.0	1.0	
35	Deputy Commissioner	0.5	0.5	0.5	
31	Dir. Community & Econ. Dev. Integration	0.0	0.5	0.5	
29	Principal Staff Assistant	0.5	0.5		0.5
24	Senior Administrative Analyst	1.0	1.0		1.0
18	Secretary to Commissioner	1.0	1.0	1.0	
12	Project Assistant		0.5		0.5
10	Senior Account Clerk	0.0	1.0		1.0
9	Clerk II with Typing	0.5	0.5	0.5	
7	Clerk III	1.5	0.5		0.5
EMPLOYEE YEARS					
	Full Time	6.0	7.0	3.5	3.5
	Overtime	0.0	0.1	0.0	0.1
	Part Time, Temporary, Seasonal	0.5	0.4	0.0	0.4
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	6.5	7.5	3.5	4.0

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF NEIGHBORHOOD INITIATIVES**

The Bureau of Neighborhood Initiatives provides technical support and provides resources to neighborhood groups, organizations, and City departments involved in planning efforts through the Neighbors Building Neighborhoods (NBN) process. It coordinates and oversees implementation strategies. It builds the capacity of neighborhood groups to develop and implement sector and neighborhood action plans. To achieve its mission the Bureau manages major support systems, including Neighborlink and the NBN Institute.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Restructure Bureau of Neighborhood Initiatives to focus on neighborhood planning activities	Customer Service	First Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	414,000	332,400	-81,600
Employee Years	6.0	5.1	-0.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-25,200	1,100	-500	-2,000	0	-55,000	-81,600

Major Change

One Assistant Community Planner position is eliminated due to budget constraints	-39,000
Printing services and office supplies are reduced due to budget constraints	-10,700
Productivity improvements result in savings	-5,300

ADMINISTRATION

This activity oversees the administration and fiscal management of the Bureau. It supervises staff work plans and responds to requests for policy guidance.

Program Change

Greater emphasis on neighborhood planning activities.

COMMUNITY PLANNING & SUPPORT

This activity acts as a liaison and provides technical support to neighborhood groups, organizations, and City departments involved in planning efforts through the Neighbors Building Neighborhoods (NBN) process. This activity provides support and technical assistance for other programs and initiatives integrated with NBN. It oversees the operation of ten citywide computer sites, databases and tracking reporting system through the NeighborLink Network. It provides training and capacity building to citizens through the NBN Institute and Leadership Development Program.

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF NEIGHBORHOOD INITIATIVES

Performance Indicators

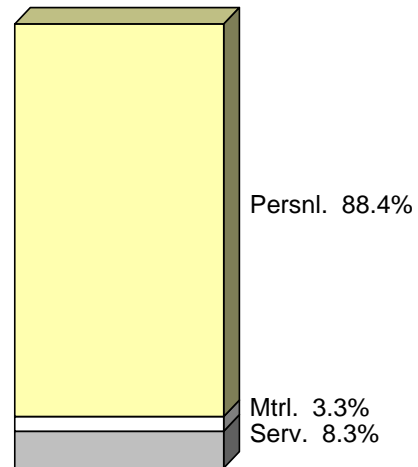
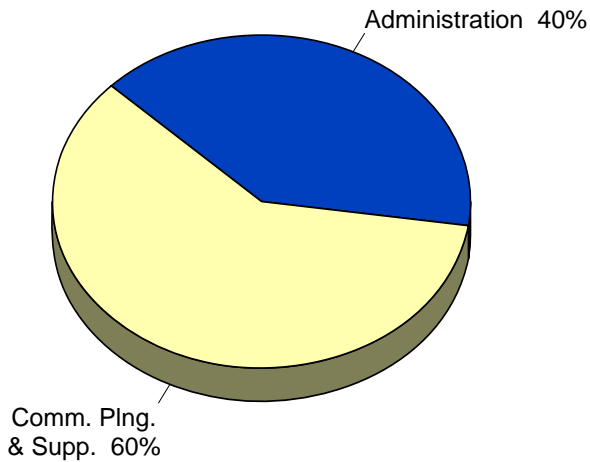
	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Neighbors Building Neighborhoods (NBN) plan assistance requests	10	10	10	10
NBN plan activities	337	350	350	350
Participatory Evaluation Process (PEP) Focus Groups	N/A	4	4	0
WORKLOAD				
NBN plan technical assistance requests provided	10	10	10	10
NBN plan activities implemented	313	350	350	313
Programs coordinated with NBN plan	9	8	8	6
N/a - Not Applicable				

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF NEIGHBORHOOD INITIATIVES
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	331,902	279,800	365,300	293,800
Materials & Supplies	3,191	4,000	14,200	11,000
Services	14,942	31,200	34,500	27,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	350,035	315,000	414,000	332,400

Appropriation by Activity				
Administration	111,970	96,700	124,200	131,300
Community Planning & Support	<u>238,065</u>	<u>218,300</u>	<u>289,800</u>	<u>201,100</u>
Total	350,035	315,000	414,000	332,400

Employee Years by Activity				
Administration	1.0	1.0	1.0	1.0
Community Planning & Support	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>4.1</u>
Total	6.0	6.0	6.0	5.1



DEPARTMENT OF COMMUNITY DEVELOPMENT
 BUREAU OF NEIGHBORHOOD INITIATIVES
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Community Planning & Support	
Br.	Title	Budget 2005-06	Approved 2006-07			
33	Director of Neighborhood Initiatives	1	1	1		
28	Asst. Dir. of Neighborhood Initiatives	1	0			
26	Associate Community Program Planner	0	1			1
24	Senior Community Program Planner/Neighborhood Initiatives	1	0			
24	Senior Community Program Planner/Neighborhood Initiatives Bilingual	0	1			1
20	Community Program Planner	1	1			1
18	Asst. Community Program Planner	2	1			1
EMPLOYEE YEARS						
Full Time		6.0	5.0	1.0	4.0	
Overtime		0.1	0.1	0.0	0.1	
Part Time, Temporary, Seasonal		0.0	0.0	0.0	0.0	
Less: Vacancy Allowance		<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	
Total		6.0	5.1	1.0	4.1	

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

The Bureau of Buildings & Zoning administers the New York State Uniform Fire Prevention and Building Code and the City of Rochester Zoning Ordinance. The Bureau regulates subdivisions and land use; examines permit applications; conducts periodic progress inspections on all buildings that require permits; and regulates the skilled trades by issuing licenses. Staff support is provided to citizen Boards and Commissions that assist in these endeavors. The Bureau ensures a high quality of life in the City of Rochester through maintaining a safe and sound environment in accordance with City codes and standards.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete electrical fee permit review study	Public Safety	First Quarter
Determine feasibility of online permitting	Public Safety	Second Quarter
Complete handheld inspection program review study	Public Safety	Third Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,468,600	2,485,700	17,100
Employee Years	43.9	41.9	-2.0

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
25,200	3,300	100	-400	-100	-11,000	17,100

Major Change

Inspector position is eliminated due to budget constraints	-46,900
Inspector position is added during 2005-06 and is offset by revenue	37,900
Funds are added to support the use of portable computers in the inspection process	16,500
Consulting services decrease due to budget constraints	-15,800
Services and materials associated with inspectors, including wearing apparel, rent for exams, and travel	2,700
Mileage cost are reduced due to the investment in computer technology	-2,700
Productivity improvements result in savings	-3,000
Allowance is made for purchase of digital cameras to reduce the future need for film and printing	1,800
Printing cost reduces due to the investment in digital technology	-1,500

ADMINISTRATION

Administration manages the Bureau of Buildings & Zoning and represents the Bureau on various study groups and task forces.

PERMITS

This activity issues permits for new construction, alterations, conversions, fences, signs, elevators, heating systems, plumbing work, and demolition. It prepares applications for Certificates of Occupancy and letters for code compliance, manages the licensing process for the skilled trades, and receives and records rent payments for City owned properties. Licenses are renewed on a biennial cycle. The Permit Office also provides support for the Elevator Examining Board.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Applications filed:				
● Permits	8,804	8,930	8,115	8,930
● Licenses	745	2,480	2,440	910
● Elevator certificates	2,318	3,500	3,600	3,400
● Certificates of Occupancy	3,219	3,000	3,000	3,000
WORKLOAD				
Documents issued:				
● Permits:				
– Buildings	2,972	3,000	2,700	3,000
– Electrical	3,287	3,400	2,800	3,400
– Plumbing	2,517	2,500	2,600	2,500
– Elevator	28	30	15	30
● Licenses:				
– Electrical	153	1,250	1,220	250
– Plumbing	155	30	35	160
– Elevator	16	100	15	100
– Stationary Engineer	421	1,100	1,170	400
● Elevator certificates	2,318	3,500	3,600	3,500

PLAN REVIEW & INSPECTIONS

This activity reviews plans and permit applications for construction, reconstruction, and alterations to determine compliance with codes and fire protection standards. Periodic field reviews are carried out to determine compliance with the New York State Uniform Code and filed construction documents. It also reviews plumbing permits and inspects plumbing, electrical, and building construction in progress. The Plan Review and Inspections unit coordinates with the New York State Historic Preservation Office (SHPO) to ensure compliance of SHPO-related projects, and it provides technical support to the Board of Review, the Examining Board of Plumbers, and the Board of Examiners of Stationary Engineers and Refrigeration Operators. This activity provides plan review and inspection services to the Town of Brighton and the Town of Gates.

Program Change

Hand held wireless computers will be used on location for onsite building and electrical analysis.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Permit applications reviewed	2,907	3,200	2,600	3,000
Value of permits issued (\$ millions)	134	150	95	120
Applications referred for inspection:				
● Building permits	2,786	3,000	2,700	2,800
● Plumbing permits	2,724	2,600	2,600	2,600
● Electrical	3,015	3,300	2,800	3,100
WORKLOAD				

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
Average monthly permits open:				
● Buildings	263	300	310	280
● Plumbing	213	240	210	250
● Electrical	251	250	250	250
Building permits issued	2,786	3,000	2,700	2,800
Plumbing permits issued	2,724	2,600	2,600	2,600
Certificates of Occupancy issued	276	275	250	250
Letters of Completion issued	655	900	1,000	800

RESULTS

Average number of permits closed per month/inspector:

● Building	43	45	40	45
● Plumbing	42	50	40	50
● Electrical	73	75	65	75

ZONING

This activity administers and maintains the City's Zoning Ordinance and maintains the City's official maps. It ensures that all land use proposals conform with applicable ordinances and environmental standards by reviewing plans and performing inspections of construction, reconstruction, and/or alteration of structures. As the primary contact in zoning enforcement issues and a channel of communication in the enforcement process between citizens and governmental agencies, Zoning staff perform inspections, participate in Municipal Code Violation Bureau hearings, and review Notice and Orders involving zoning violations. This activity receives and reviews applications requiring special approvals by the Zoning Board of Appeals, City Planning Commission, and the Rochester Preservation Board. It also provides staff support to the Rochester Environmental Commission.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Permit applications reviewed	2,972	3,000	2,700	3,000
Cases involving activity by Zoning	2,378	2,400	3,300	2,400
Rochester Environmental Commission (REC) referrals	22	22	50	25
Certificate of Use applications received	300	50	300	50

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING

5-15

Performance Indicators

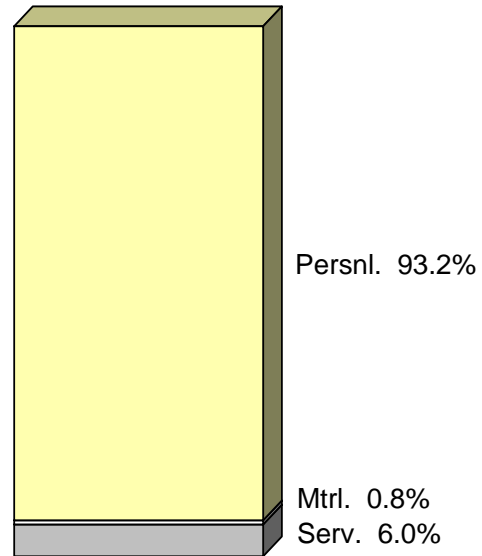
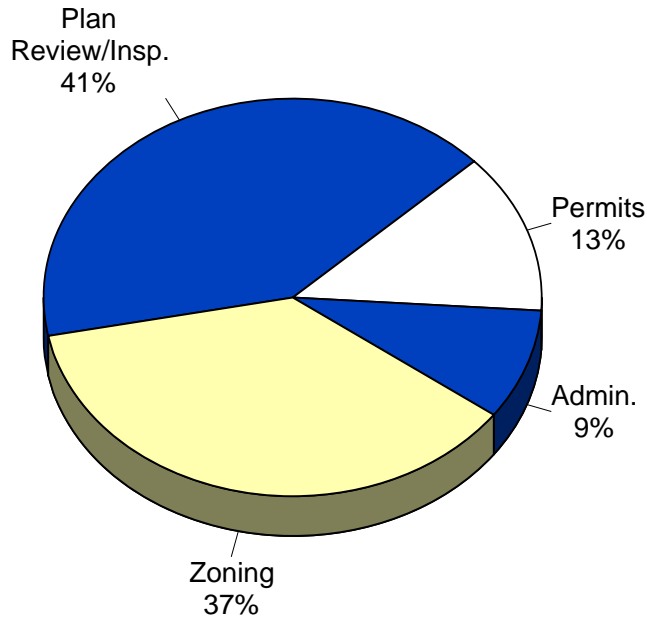
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
WORKLOAD				
Certificates of Zoning Compliance (CZC) reviewed	2,595	2,300	3,000	2,300
Site plan reviews	129	130	90	130
Administrative resubdivision reviews	143	110	110	110
Special decision packages prepared	629	650	700	650
Zoning inspections conducted	4,280	4,300	4,500	4,300
REC referrals	50	50	50	50
Certificate of Use applications reviewed	1,724	50	300	50
Zoning Notice & Order cases opened	513	450	600	400
RESULTS				
CZCs issued	1,699	1,600	2,400	1,600
Certificates of non-conformity issued	59	60	70	70
Cases resolved through zoning approval procedures	89	90	170	170
Zoning Notice & Order cases closed	203	200	400	200

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,212,363	2,274,950	2,307,900	2,318,500
Materials & Supplies	12,154	15,800	16,000	18,800
Services	119,196	134,750	144,700	148,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,343,713	2,425,500	2,468,600	2,485,700

Appropriation by Activity				
Administration	197,716	195,450	196,400	217,400
Permits	300,730	343,800	336,100	328,700
Plan Review & Inspections	969,261	968,450	1,012,500	1,025,700
Zoning	<u>876,006</u>	<u>917,800</u>	<u>923,600</u>	<u>913,900</u>
Total	2,343,713	2,425,500	2,468,600	2,485,700

Employee Years by Activity				
Administration	2.0	1.5	1.5	1.5
Permits	6.1	7.6	7.1	6.2
Plan Review & Inspections	18.9	19.8	19.8	19.2
Zoning	<u>16.0</u>	<u>15.0</u>	<u>15.0</u>	<u>15.0</u>
Total	43.0	43.9	43.4	41.9



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF BUILDINGS & ZONING
PERSONNEL SUMMARY

FULL TIME POSITIONS				Adminis- tration	Permits	Plan Review & Inspections	Zoning
Br.	Title	Budget 2005-06	Approved 2006-07				
31	Director of Zoning	1.0	1.0				1.0
31	Mgr. of Plan Review & Building Inspections	1.0	1.0			1.0	
29	Principal Staff Assistant	1.5	1.5	1.0	0.5		
28	Permit Office Manager	1.0	1.0		1.0		
28	Senior Engineer Mechanical	1.0	1.0			1.0	
28	Supervising City Planner	1.0	1.0				1.0
24	Architect	1.0	1.0			1.0	
24	Code Enforcement Coordinator	1.0	1.0				1.0
24	Engineer/Mechanical	1.0	1.0			1.0	
24	Senior Administrative Analyst	1.0	2.0		1.0		1.0
24	Senior City Planner	6.0	5.0				5.0
24	Senior City Planner - Urban Design Specialist	2.0	2.0				2.0
21	Assistant Architect	1.0	1.0			1.0	
21	Building Construction Inspector with Electrical	5.0	5.0			5.0	
21	Electrical Inspector	2.0	3.0			3.0	
21	Elevator Inspector	1.0	1.0			1.0	
21	Neighborhood Conservation Officer	2.0	2.0				2.0
21	Plumbing Inspector	5.0	0.0				
20	Plumbing Inspector	0.0	4.0			4.0	
12	Project Assistant	0.0	0.5		0.5		
11	Senior Service Assistant	1.0	1.0		1.0		
9	Clerk II	4.0	4.0		2.0		2.0
7	Clerk III	0.5	0.5	0.5			
6	Receptionist/Typist	1.0	0.0				
6	Receptionist Typist Bilingual	0.0	1.0			1.0	
EMPLOYEE YEARS							
Full Time		41.0	41.5	1.5	6.0	19.0	15.0
Overtime		0.1	0.3	0.0	0.0	0.1	0.2
Part Time, Temporary, Seasonal		2.5	0.6	0.0	0.3	0.3	0.0
Less: Vacancy Allowance		<u>0.2</u>	<u>0.5</u>	<u>0.0</u>	<u>0.1</u>	<u>0.2</u>	<u>0.2</u>
Total		43.4	41.9	1.5	6.2	19.2	15.0

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT**

The Bureau of Housing & Project Development is responsible for the City's real estate functions, demolition permitting and monitoring, the planning, implementation and administration of new construction and rehabilitation housing programs and major economic development projects designed to help create vital neighborhoods while promoting taxable value for the City.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Design and implement a housing rehabilitation program to meet the needs of lower income senior citizen homeowners	Customer Service	Third Quarter
Implement CityScape market rate housing project in the East End and South River Corridor	Economic Development & Jobs	Fourth Quarter
Develop Home Expo 2007 on the former site of the Olean Street Townhouses	Economic Development & Jobs	Fourth Quarter
Continued collaborative efforts to redevelop River Park Commons as a lower density, mixed income project pursuant to the 2004 Memorandum of Understanding with Conifer Development	Economic Development & Jobs	On-Going

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,413,600	2,358,900	-54,700
Employee Years	38.0	38.0	0.0

Change Detail

Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-8,500	11,400	1,400	0	1,100	-60,100	-54,700

Major Change

Allocation for Port Studies is reduced based on projected need	-68,900
Evictions and property repairs increase funding for City-owned properties	17,500
Productivity improvements result in savings	-8,700

ADMINISTRATION

Administration directs and coordinates the operation of the Bureau.

Program Change

Vacant properties decrease due to increase funding for demolitions.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Vacant residential properties	2,410	2,435	3,130	2,280
RESULTS				
Vacant residential properties reoccupied/rehabilitated	204	299	254	309
Residential properties demolished	176	348	200	297
New homes sold	19	18	28	12
Home ownership opportunities created	148	135	252	202
Rental units developed	120	151	125	77
Residential properties receiving City rehabilitation assistance	675	671	976	897

REAL ESTATE

Real Estate sells, leases, manages, and acquires real estate for the City of Rochester, the Rochester Urban Renewal Agency, and other agencies, where specific projects require the assembly of land. The unit conducts appraisals, determines the disposition of real estate in conjunction with other City departments, and conducts negotiated sales and other sales programs to promote increasing taxable value for the City.

Program Change

A one-time adjustment is made to the property database to establish an accurate account of City owned vacant lots. The Home Ownership Investment Program ended in 2005-06, reducing the amount of City properties available for sale.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Surplus City property:				
• Structures	362	380	400	400
• Vacant lots	2,100	2,164	845	2,200
Foreclosures (City and County)	346	348	380	365
Judicial actions	974	1,206	1,000	1,200
Real Estate activities requested	733	739	690	727
WORKLOAD				
City property offered	500	487	630	485
Judicial sale property offered	395	528	430	530
Real Estate activities:				
• Rental properties managed	80	80	85	80
• Easements, leases, and licenses issued	85	85	85	85
• Acquisitions	111	127	100	112
• Appraisals conducted	457	447	420	450
Relocations	8	3	2	3
RESULTS				
Property sales revenue (\$)	1,112,645	1,000,000	1,100,000	1,050,000
Property rental revenue (\$)	128,158	122,943	109,800	90,000
HUD and private owner occupant program properties sold	38	84	100	80

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT

TECHNICAL SERVICES

The Technical Services activity provides application taking, processing, and technical construction monitoring and assistance for the City's housing rehabilitation and demolition program. This includes determining rehabilitation program eligibility, preparing written specifications and cost estimates, and conducting construction inspections. Demolition support includes inspecting demolition projects, providing supporting information for demolition hearings, and preparing demolition specifications. The unit also undertakes proposal review, structural analysis, and rehabilitation cost estimating for City-sponsored housing efforts.

Program Change

Vacant buildings decrease due to increase funding for demolitions. The Emergency Assistance Program is dissolved in 2006-07 and future funding will be distributed through the various neighborhood organizations through the Residential Assistance Program (RAP).

Performance Indicators

	Actual 2004-05	Estimated 2005-06	Budget 2005-06	Budget 2006-07
DEMAND				
Total vacant buildings*	3,130	2,669	3,130	2,450
Rehabilitation specification requests	420	443	655	550
Demolition applications	247	375	320	320
WORKLOAD				
Rehabilitation program applications processed	420	443	655	550
Rehabilitation inspections	3,438	3,618	3,568	4,050
Rehabilitation specifications prepared	382	402	596	500
Demolition permits authorized	247	375	230	320
Demolition inspections	1,976	3,000	1,840	2,560
Demolition hearings prepared	9	54	25	25
RESULTS				
Owner/Occupant Rehabilitation Grants :				
● Grants awarded	36	18	42	50
● Value (\$)	814,112	560,300	1,000,000	2,000,000
● Average award (\$)	22,614	31,128	24,000	40,000
Lead Hazard Reduction Grant:				
● Grants awarded	137	180	204	215
● Value (\$)	3,173,761	4,727,734	4,896,000	5,805,000
● Average award	23,166	26,265	24,000	27,000
Emergency Assistance:				
● Grants awarded	42	4	100	0
● Value (\$)	147,000	14,000	350,000	0
● Average award	3,500	3,500	3,500	0
Demolitions:				
● By private owner	107	100	100	100
● By City contract	140	275	130	220

*Includes commercial and industrial buildings

CONTRACT SERVICES

Contract Services prepares and monitors contracts for neighborhood revitalization programs, demolition and asbestos removal, housing services, and subsidy and development activities for the Department. This activity performs financial services for the City's housing rehabilitation programs. It is also responsible for planning Council legislation, financial reports, grantee performance and quarterly program/project status reports for the Bureau.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Department programs	12	12	12	12
WORKLOAD				
Contracts prepared and monitored:				
● Grant applications	0	1	1	1
● Housing Services	28	30	23	23
● Operating/Capacity Building	9	8	9	8
● Grant/Subsidy	621	648	400	416
● Home Buyer Assistance Agreements	65	86	44	50
● Housing Rehabilitation Development	66	126	84	116
● Development Projects	37	39	35	34
● New Construction	8	5	5	5
● Demolition/Asbestos Abatement	271	660	330	590
● Loan and Grant awards serviced*	1,429	1,359	1,648	1,442
● Lead Program Support	23	21	19	18
● Miscellaneous/Professional Services	14	14	14	14

*Includes EACH Program and residency verifications

HOUSING

The Housing unit plans, implements, and monitors the City's housing programs and projects, including home ownership and rental efforts. It collects and analyzes housing data and provides information for program and policy development. Housing also functions as a liaison with external housing entities and provides assistance to private and non-profit developers. It seeks and leverages public and private financial resources to implement housing development projects.

Performance Indicators

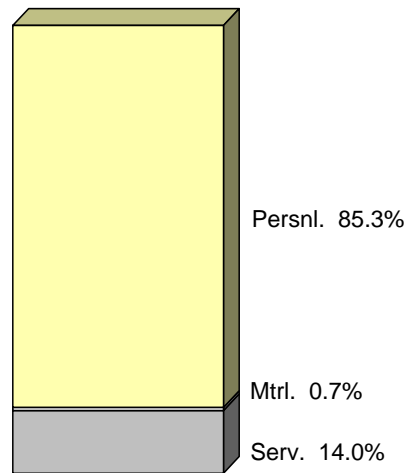
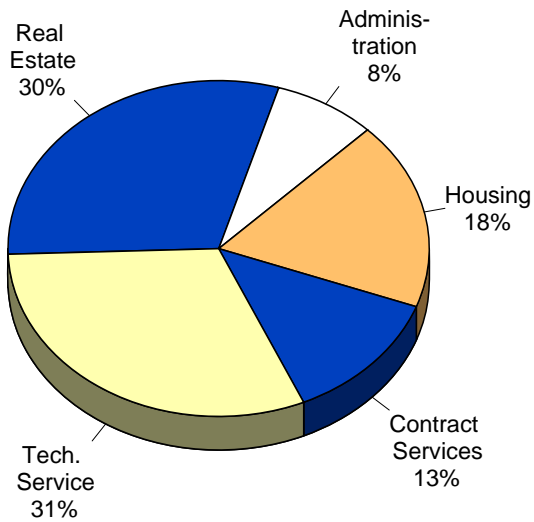
	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Vacant Residential Properties	2,410	2,435	3,130	2,280
WORKLOAD				
Housing programs/projects managed	134	123	123	112
Vacant properties qualified for housing initiatives	2,219	2,261	2,416	2,261
RESULTS				
Housing Investment Funds Leverage(\$000)	20,004	31,358	18,727	29,241

**DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,986,451	1,699,650	2,022,400	2,011,400
Materials & Supplies	14,995	16,300	15,600	17,000
Services	197,854	184,050	375,600	330,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,199,300	1,900,000	2,413,600	2,358,900

Appropriation by Activity				
Administration	186,870	100,900	195,500	188,700
Real Estate	543,119	487,000	729,300	709,400
Technical Services	730,362	634,200	726,900	724,900
Contract Services	363,476	418,650	421,300	309,500
Housing	<u>375,473</u>	<u>259,250</u>	<u>340,600</u>	<u>426,400</u>
Total	2,199,300	1,900,000	2,413,600	2,358,900

Employee Years by Activity				
Administration	2.0	2.0	2.0	2.0
Real Estate	8.0	7.0	7.0	7.3
Technical Services	16.0	15.0	15.0	14.9
Contract Services	7.0	8.0	8.0	7.9
Housing	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>5.9</u>
Total	39.0	38.0	38.0	38.0



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF HOUSING & PROJECT DEVELOPMENT
PERSONNEL SUMMARY

FULL TIME POSITIONS				Adminis- tration	Real Estate	Technical Services	Contract Services	Housing
Br.	Title	Budget 2005-06	Approved 2006-07					
33	Director of Development Services	1	1	1				
30	Director of Real Estate	1	0					
28	Director of Real Estate	0	1		1			
28	Manager, Contract Services	1	1				1	
28	Manager, Housing	1	1					1
28	Manager, Technical Services	1	1			1		
26	Associate Administrative Analyst	0	1				1	
26	Associate Real Estate Specialist	1	1		1			
24	Senior Administrative Analyst	1	0					
24	Senior Community Housing Planner	4	3		1			2
24	Senior Community Program Planner/Neighborhood Development	2	2				2	
24	Senior Property Rehab. Specialist	0	1			1		
24	Senior Real Estate Specialist	2	2		2			
20	Administrative Analyst	0	1			1		
20	Building Construction Inspector	3	3			3		
20	Community Housing Planner	1	2					2
20	Executive Assistant	1	2	1		1		
20	Property Rehabilitation Specialist	7	5			5		
20	Real Estate Specialist Bilingual	1	1		1			
18	Municipal Assistant	1	1				1	
16	Administrative Assistant	2	1			1		
11	Secretary	2	2				2	
9	Clerk II	1	1		1			
9	Clerk II with Typing	1	1			1		
9	Clerk II with Typing Bilingual	1	1				1	
7	Clerk III with Typing	2	2			1		1
EMPLOYEE YEARS								
Full Time		38.0	38.0	2.0	7.0	15.0	8.0	6.0
Overtime		0.1	0.1	0.0	0.0	0.1	0.0	0.0
Part Time, Temporary, Seasonal		0.0	0.4	0.0	0.4	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.1</u>	<u>0.5</u>	<u>0.0</u>	<u>0.1</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>
Total		38.0	38.0	2.0	7.3	14.9	7.9	5.9

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING

The Bureau of Planning conducts and coordinates strategic policy and physical development plans for the City. It collects data and conducts research on the physical, economic, and social factors relevant to the well-being of the City and its neighborhoods and coordinates the City's planning programs with outside planning agencies. It provides support for "Rochester 2010 - The Renaissance Plan" and its implementation and updating processes. The Bureau works in close cooperation with other City departments, as well as neighborhood and business groups throughout the City to provide planning and design assistance on special projects.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Conduct Housing Market Analysis study	Customer Service	First Quarter
Prepare housing plan	Customer Service	Third Quarter
Partner with the Rochester Downtown Development Corporation and the Department of Economic Development to complete the downtown parking study	Economic Development & Jobs	Third Quarter
Continued enhancement of community access to GIS	Customer Service	Ongoing

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	529,600	329,300	-200,300
Employee Years	4.0	4.1	0.1

Change Detail

Salary & Wage Adjustment	General Inflation	Chargebacks	Vacancy Allowance	Miscellaneous	Major Change	Total
3,200	800	300	-100	0	-207,000	-202,800

Major Change

As proposed by the Mayor:

One time funding for the Regional Design Center Program is completed	-120,000
Design Intern Program is eliminated due to budget constraints	-63,000
Funding for professional fees decrease to reflect historical use	-17,800
Reduction in services and materials due to budget constraints	-5,500
Productivity improvements results in saving	-700

As amended by City Council

Funds are transferred from Contingency for a Susan B. Anthony design charette	2,500
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ADMINISTRATION

This activity manages the Bureau. It develops goals and policies and evaluates the progress of work objectives for the Bureau. It also prepares and coordinates responses to requests by other City and non-City agencies, as well as the general public, on topics related to current and future City plans and conditions. This activity coordinates the City's various planning programs with the Mayor's Office, City Council, City departments and other agencies, including the Genesee-Finger Lakes Regional Planning Council, Monroe County Department of Planning, and the Genesee Transportation Council.

COMPREHENSIVE PLANNING

This activity undertakes the physical, economic, and social factors relevant to the well being of the City. It supports the implementation of "Rochester 2010 - The Renaissance Plan" by interpreting the Plan with respect to development proposals and City policies and provides support for specific Campaign implementation and overall Plan updates. Staff analyzes and maps data on the physical, social, and economic characteristics and trends of the City and provides various analyses, products, technical planning advice, and consultant services to City departments for planning related projects and or topics. In addition, it develops plans and implementation programs for special areas of the City, including its waterfront, and provides support and assistance to other Department of Community Development Bureaus, City Departments, and neighborhood groups on community design issues.

Program Change

Regional Design Center Program is completed.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Geographic and Demographic Information				
● Data analysis requests	260	260	260	260
● Request to participate on various committees	12	12	12	12
● Staff & community training/materials requests	45	45	45	45
Geographic Information System:				
● Data analysis requests	350	350	350	350
● Staff & community training orientation requests	50	50	50	50
● Steering committee meeting support requests	12	12	12	12
Comprehensive Plan Process:				
● Orientation requests	60	60	60	60
● Special Area Plan Projects	35	35	35	35
● Renaissance 2010 Plan Campaigns support requests	4	4	4	4
Zoning Reviews				
● Data analysis completed	35	35	150	150

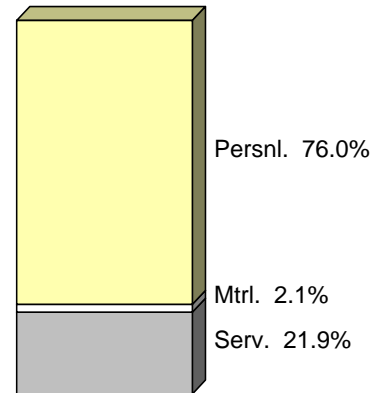
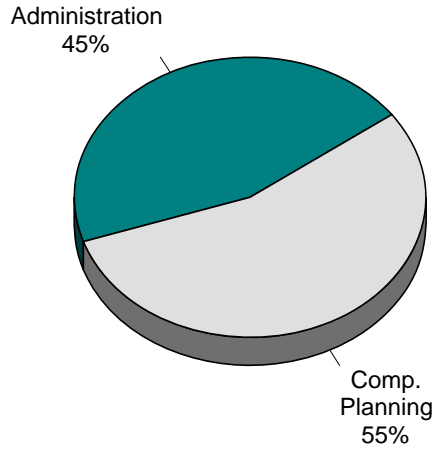
DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
WORKLOAD				
Geographic Information System:				
● Data analyses completed	35	35	150	150
● Staff & community training orientation sessions conducted	10	10	35	35
● Steering committee meetings coordinated	14	14	14	14
Comprehensive Plan Process:				
● Orientations conducted	30	30	30	30
Zoning Reviews				
● Design Reviews Assisted	60	60	60	60
Special Area Plans developed:				
● Specific Area Plans	4	4	4	4
● Concept Models (Urban Villages and future development)	3	3	3	3
Renaissance Plan Campaigns supported:				
● Direct staffing	3	3	3	3
● Technical assistance	0	0	0	3

DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	251,276	300,900	310,200	250,300
Materials & Supplies	4,193	4,000	9,000	6,800
Services	50,124	169,500	210,400	72,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	305,593	474,400	529,600	329,300
Appropriation by Activity				
Administration	118,967	239,800	288,100	147,700
Comprehensive Planning	<u>186,626</u>	<u>234,600</u>	<u>241,500</u>	<u>181,600</u>
Total	305,593	474,400	529,600	329,300
Employee Years by Activity				
Administration	1.0	1.0	1.0	1.0
Comprehensive Planning	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.1</u>
Total	4.0	4.0	4.0	4.1



DEPARTMENT OF COMMUNITY DEVELOPMENT
BUREAU OF PLANNING
PERSONNEL SUMMARY

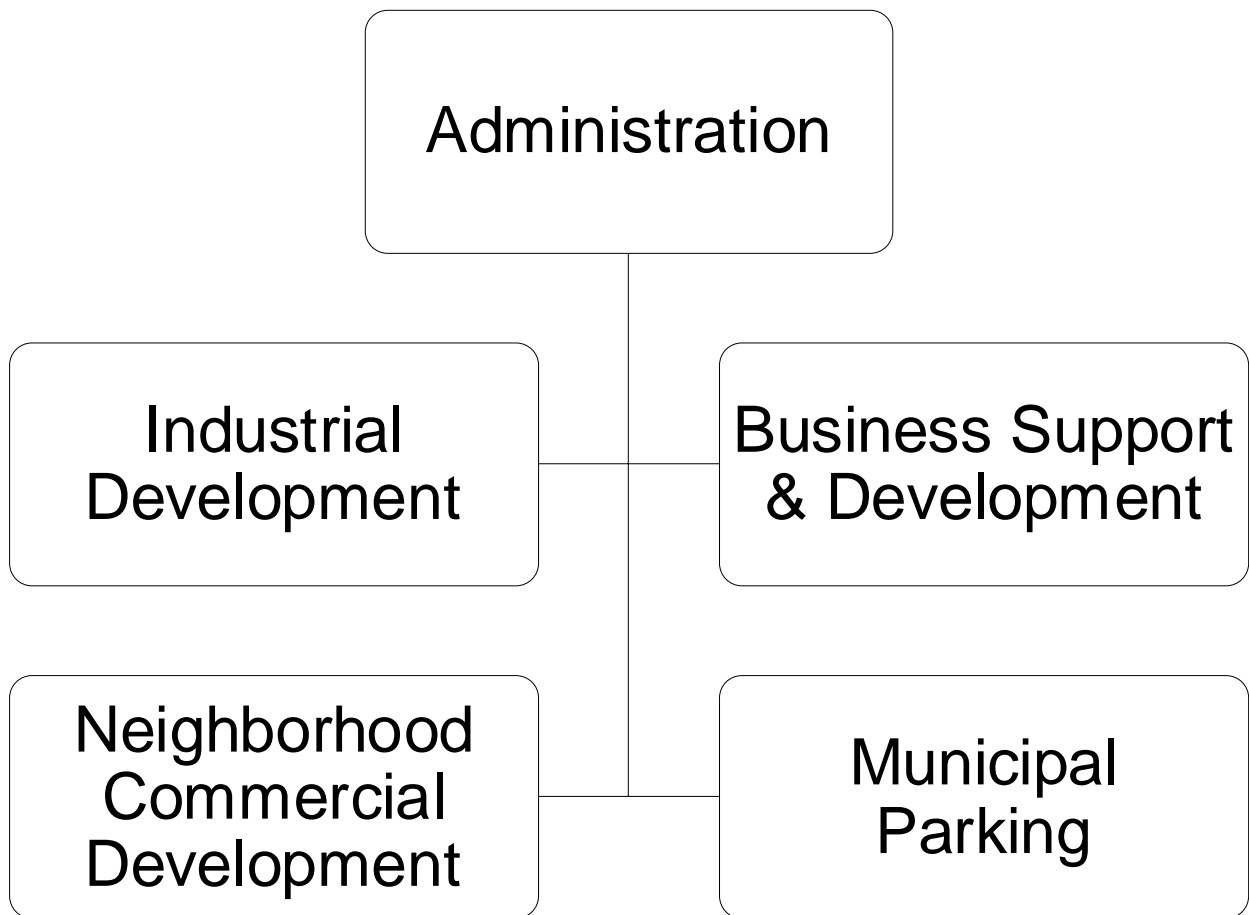
FULL TIME POSITIONS				Adminis- tration	Comprehen- sive Planning
Br.	Title	Budget 2005-06	Approved 2006-07		
35	Deputy Commissioner	0.5	0.5	0.5	
28	Supervising City Planner	1.0	1.0		1.0
24	Senior City Planner	0.0	1.0		1.0
24	Senior City Planner - Urban Design Specialist	1.0	0.0		
12	GIS Technician	1.0	1.0		1.0
9	Clerk II with Typing	0.5	0.5	0.5	
EMPLOYEE YEARS					
	Full Time	4.0	4.0	1.0	3.0
	Overtime	0.1	0.1	0.0	0.1
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	4.0	4.1	1.0	3.1

Purpose

The Economic Development Department supports business growth, job creation and retention, and investment in the City. It develops strategies and programs; provides technical, financial, informational, and support services to new and existing industrial and commercial businesses; and administers the Municipal Parking operation.

Organization

The Department is composed of five units: Administration, Industrial Development, Neighborhood Commercial Development, Business Support and Development, and Municipal Parking.



Highlights of the Department's 2006-07 work program are presented below.

Bureau	Highlights	Priorities Supported	Projected Completion
Commissioner's Office	Partner with the Rochester Downtown Development Corporation and the Department of Community Development to complete the downtown parking study	Economic Development & Jobs	Third Quarter
Industrial Development	Increase outreach to existing companies	Economic Development & Jobs	Third Quarter
	Promote low interest loan assistance and tax benefits to attract and retain companies such as Delphi, Gleason, and Nukote	Economic Development & Jobs	Third Quarter
	Collaborate with other economic development agencies such as the Greater Rochester Enterprise and New York State to put together attractive ideas to secure business development	Economic Development & Jobs	Third Quarter
Neighborhood Commercial Development	Increase activities in the City Center and Neighborhood Sectors	Economic Development & Jobs	Fourth Quarter
Business Support & Development	Provide financial and technical assistance for the City Center and real estate development	Economic Development & Jobs	Fourth Quarter
	Explore national and international investment	Economic Development & Jobs	Fourth Quarter
	Address parking needs and requirements of the business community	Economic Development & Jobs	Ongoing

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>	<u>Change</u>	<u>Percent</u> <u>Change</u>
Administration	419,600	492,200	72,600	17.3%
Industrial Development	369,100	377,700	8,600	2.3%
Neighborhood Commercial Development	301,500	319,600	18,100	6.0%
Business Support & Development	548,800	459,700	-89,100	-16.2%
Municipal Parking	<u>1,047,400</u>	<u>991,400</u>	<u>-56,000</u>	-5.3%
Total	<u>2,686,400</u>	<u>2,640,600</u>	<u>-45,800</u>	-1.7%
Employee Years	24.7	22.8	-1.9	-7.7%

Change Detail

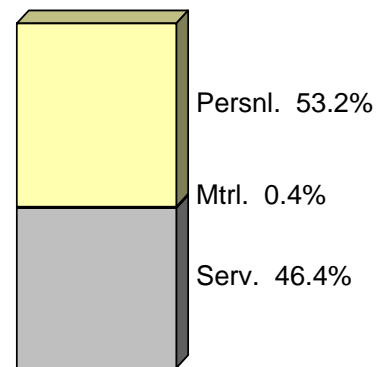
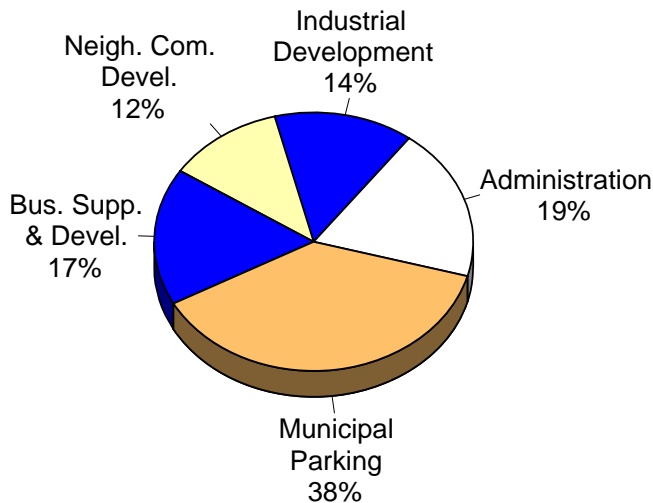
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
7400	6,600	17300	0	500	-77,600	-45,800

Major Change

One Senior Economic Development Specialist and one Senior Real Estate Development Specialist positions are eliminated due to budget constraints	-112,900
Funding for a full-time position converts to funding professional services	45,000
A new position is added and shared with the Department of Community Development to lead the One Stop Shop initiative	40,800
Maintenance on the laser dish and equipment for the laser show at High Falls is discontinued until funding partners can be identified	-21,300
Wireless feasibility study is completed	-15,000
New maintenance contract shifts expense to the parking garage operator	-10,800
Productivity improvements result in savings	-3,400

**ECONOMIC DEVELOPMENT DEPARTMENT
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,390,176	1,337,700	1,470,300	1,405,100
Materials & Supplies	5,195	5,800	8,825	9,300
Services	1,018,157	1,015,200	1,207,275	1,226,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,413,528	2,358,700	2,686,400	2,640,600
Appropriation by Activity				
Administration	360,811	373,300	419,600	492,200
Industrial Development	374,395	371,100	369,100	377,700
Neighborhood Commercial Development	329,582	301,450	301,500	319,600
Business Support & Development	446,762	471,500	548,800	459,700
Municipal Parking	<u>901,978</u>	<u>841,350</u>	<u>1,047,400</u>	<u>991,400</u>
Total	2,413,528	2,358,700	2,686,400	2,640,600
Employee Years by Activity				
Administration	3.1	3.1	3.1	3.7
Industrial Development	5.9	5.9	5.9	6.0
Neighborhood Commercial Development	5.9	4.9	4.9	5.0
Business Support & Development	4.9	4.9	4.9	3.0
Municipal Parking	<u>5.9</u>	<u>5.9</u>	<u>5.9</u>	<u>5.1</u>
Total	25.7	24.7	24.7	22.8



ADMINISTRATION

This activity develops overall economic development policies and provides support services to the Department. Administration's activities include fiscal control, budgeting, personnel and office management, information systems, communications, and administrative support. This activity administers the progress of the Renewal Community and Federal Enterprise Community Zone programs and oversees the Federal Section 108 Loan, the Economic Development Initiative Grant, the Federal Economic Development Administration Grant, and the New York State Empire Zone programs. Staff provides services to the Rochester Economic Development Corporation (REDCO), an entity that facilitates financial packaging for business and development projects.

Program Change

New initiative of One Stop Shop for Business Development.

INDUSTRIAL DEVELOPMENT

This activity implements industrial development programs designed to generate jobs and investment through the attraction of new businesses to the City and the expansion and retention of existing industrial businesses within the City. It provides outreach, financial, technical, and site selection assistance to businesses and coordinates high-technology projects.

Program Change

Decrease in Community Development Block Grant (CDBG) funding reduces the amount of financial assistance applications processed and approved.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Industrial businesses (manufacturing & wholesale) (est.)	1,600	1,700	1,700	1,800
WORKLOAD				
Business assistance requests:				
• Technical assistance	280	275	275	285
• Financial assistance	105	100	100	110
• Empire Zone Assistance	<u>50</u>	<u>150</u>	<u>150</u>	<u>150</u>
Total	435	525	525	545
Industrial financial assistance applications processed	22	25	25	20
Empire Zone certification applications processed	50	50	50	50
RC Companies receiving Commercial Revitalization Deductions (CRD)	3	8	7	8
Value of CRD Allocations (000)	8,868	10,604	10,000	12,000
RESULTS				
Industrial financial assistance applications approved after internal underwriting	19	22	18	25
Empire Zone certification applications approved	50	42	40	40
Total Investment (\$000)	41,273	43,944	40,500	41,000
Jobs generated:				
• Created	531	637	775	700
• Retained	1,879	2,223	1,400	1,400
Minority/Women's Business Enterprise financial applications approved	4	5	4	5

NEIGHBORHOOD COMMERCIAL DEVELOPMENT
--

This activity implements neighborhood commercial business outreach to neighborhood commercial districts and related programs. It organizes neighborhood business associations, provides business association support and administers the Commercial Exterior Improvement, Business Assistance, Neighbors Shopping Neighborhoods, Targeted Business Assistance programs. In addition it provides assistance to sector-based and faith-based community development corporations.

Program Change

Decrease in Community Development Block Grant (CDBG) funding reduces the amount of financial assistance applications processed and approved.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Commercial businesses (retail & service) (est.)	4,515	4,515	4,515	4,515
Historically Underutilized Businesses (HUB)	3,418	3,418	3,418	3,418
Zone businesses				
WORKLOAD				
Business assistance requests:				
● Technical assistance	2,400	2,400	2,450	2,400
● Financial assistance	<u>780</u>	<u>740</u>	<u>780</u>	<u>780</u>
Total	3,180	3,140	3,230	3,180
Commercial financial assistance applications received and processed	146	160	165	110
Business associations supported	17	17	17	18
Minority/Women's Business Enterprise financial applications processed	60	70	60	45
Historically Under-utilized Businesses (HUB)	14	27	30	0
Zone certification applications received				
Entrepreneur Development Program applications received	20	20	20	20
RESULTS				
Commercial financial assistance applications approved	146	160	160	110
Investment (\$000)	4,508	3,755	3,755	3,000
Jobs generated:				
● Created	63	70	75	47
● Retained	621	500	315	450
Minority/Women's Business Enterprise financial applications approved	60	70	60	45
Community Development Corps assisted	5	5	5	5
Number of seminars for small businesses various topics	6	6	6	6
Business associations supported	17	17	17	18
Historically Under-utilized Businesses (HUB)	14	27	12	10
Zone certifications approved				
Entrepreneur Development Program enrollees	10	10	10	10
Entrepreneur Development Program businesses started	2	2	2	2

BUSINESS SUPPORT & DEVELOPMENT

This activity coordinates real estate development; oversees feasibility and consultant studies; monitors professional service agreements; completes site and financial analyses; performs market research; performs outreach to center city and entertainment district businesses; and provides support and pre-development services for the Department.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Professional service contracts developed	10	12	10	10
Business associations	NA	NA	NA	6
Financial Assistance	NA	NA	NA	350
Technical Assistance	NA	NA	NA	75
RESULTS				
Professional service contracts completed	10	12	10	10
Development projects completed	7	5	7	5
Investment (\$000)	38,244	13,994	42,900	19,415
Jobs generated:				
●Created	483	417	395	220
●Retained	406	173	472	115

N/A - Not Applicable

MUNICIPAL PARKING

This activity administers the City's Municipal Parking program. This includes monitoring contracts for the operation of 8 garages, and 16 lots, capital expenditure planning and monitoring of revenue collection. This activity also oversees contractual operation of the East End garage on behalf of the Cultural Center Commission.

Program Change

The Public Safety Building Lot (Lot #10) and Boys Club Lot lose revenue due to free parking permits granted to employees displaced due to construction. Performance Monitoring and Review Committee (PMRC) for individual garages it includes the representative of the City and Organizations located near that garage. They periodically review the Garage operator's performance and make some recommendations as to how to improve the garage operations and monitor the changes.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Parking spaces:				
● Garages	8,722	8,531	8,422	8,515
● Lots	1,740	1,680	1,680	1,577
● Street meters and metered lots	<u>1,491</u>	<u>1,532</u>	<u>1,532</u>	<u>1,544</u>
Total parking Spaces	11,953	11,743	11,634	11,636

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
WORKLOAD				
Garage operations audits performed	16	16	16	16
Contracts prepared & monitored	48	48	48	48
Performance Monitoring and Review Committee (PMRC) meetings	N/A	N/A	N/A	63
RESULT				
Annual car counts:				
● Garages	2,509,700	2,538,000	2,460,000	2,360,000
● Lots (Not Metered) estimated	196,272	189,504	189,504	177,886
● Street Meters & Metered Lots	<u>196,812</u>	<u>202,224</u>	<u>202,224</u>	<u>203,808</u>
Total	<u>2,902,784</u>	<u>2,929,728</u>	<u>2,851,728</u>	<u>2,741,694</u>

N/A - Not Applicable

**ECONOMIC DEVELOPMENT DEPARTMENT
PERSONNEL SUMMARY**

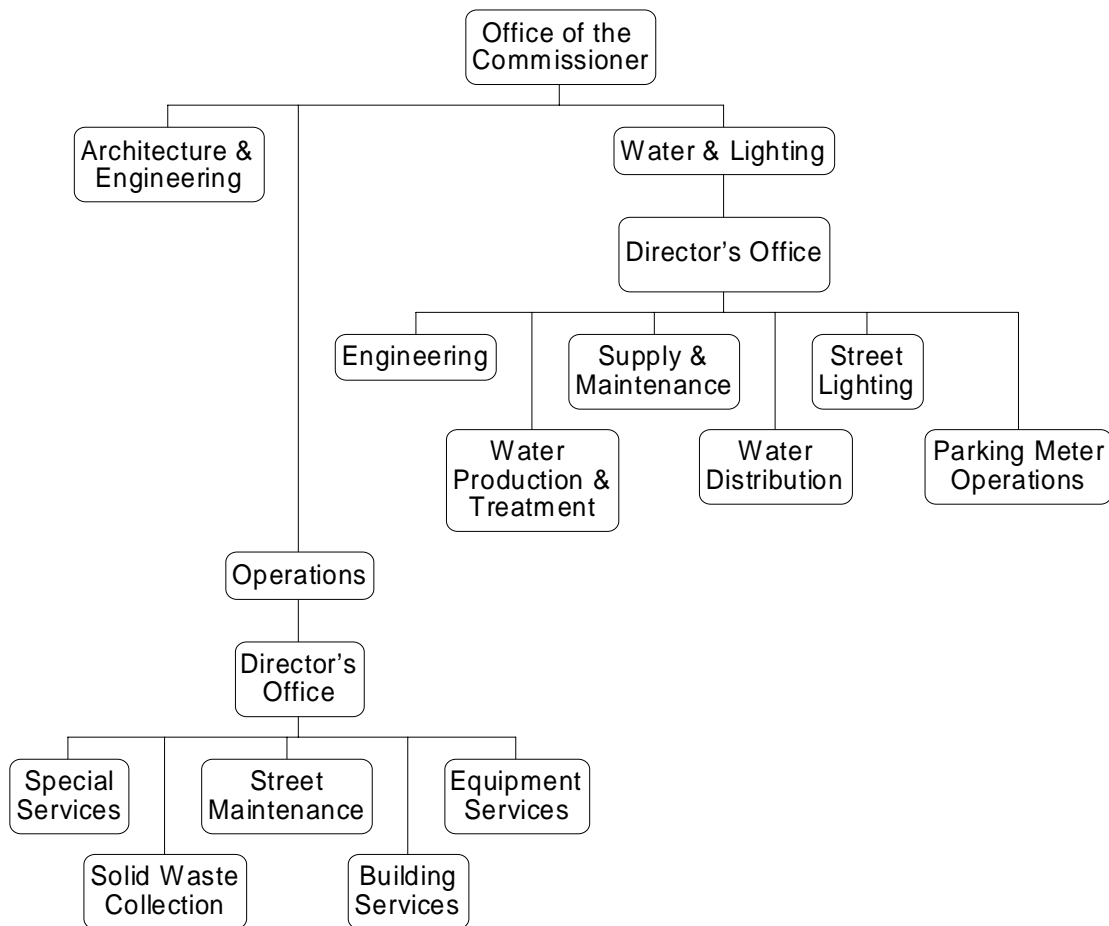
FULL TIME POSITIONS			Administration	Industrial Development	Neighborhood Commercial Development	Business Support & Development	Municipal Parking	
Br.	Title	Budget 2005-06						Approved 2006-07
36	Commissioner	1.0	1.0					
35	Deputy Commissioner	1.0	1.0					
31	Dir. Community & Economic Dev. Integration	0.0	0.5	0.5		1.0		
30	Manager of Business Development	1.0	1.0		1.0			
30	Manager of Downtown Development	1.0	1.0			1.0		
26	Associate Administrative Analyst	0.0	1.0	1.0				
26	Economic Development Manager	1.0	1.0		1.0			
26	Municipal Parking Coordinator	1.0	1.0				1.0	
24	Marketing Specialist	2.0	2.0			2.0		
24	Marketing Specialist Bilingual	1.0	1.0			1.0		
24	Senior Administrative Analyst	1.0	0.0					
24	Senior Economic Dev. Specialist	6.0	5.0		3.0	2.0		
24	Senior Real Estate Development Specialist	1.0	0.0					
20	Senior Accountant	1.0	1.0				1.0	
18	Secretary to Commissioner	1.0	1.0	1.0				
18	Senior Field Auditor	0.0	1.0				1.0	
14	Field Auditor	1.0	0.0					
11	Secretary	2.0	2.0		1.0	1.0		
14	Municipal Parking Compliance Monitor	0.0	1.0				1.0	
10	Municipal Parking Compliance Monitor	1.0	0.0					
9	Clerk II with Typing	1.0	1.0				1.0	
EMPLOYEE YEARS								
	Full Time	24.0	22.5	3.5	6.0	5.0	3.0	5.0
	Overtime	0.0	0.1	0.0	0.0	0.0	0.0	0.1
	Part Time, Temporary, Seasonal	1.1	0.2	0.2	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	<u>0.4</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
	Total	24.7	22.8	3.7	6.0	5.0	3.0	5.1

PURPOSE

The Department of Environmental Services provides safe, clean, and attractive surroundings for the community through the efficient planning, development, and provision of water service, infrastructure, and maintenance and service programs. The Department also provides services within the City organization, including maintenance and repair of motor equipment and buildings, telephone service, security, and technical support for projects that involve engineering, architectural, or environmental aspects.

Organization

The Department is composed of the Office of the Commissioner and the Bureaus of Architecture & Engineering, Operations and Water & Lighting.



DEPARTMENT OF ENVIRONMENTAL SERVICES

Highlights of the Department of Environmental Services 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of Commissioner	Begin cleanup of 935 West Broad Street	Economic Development & Jobs	Second Quarter
	Complete remedial design & demolition of former Phototech facility	Economic Development & Jobs	Third Quarter
	Complete transfer of Parks Operations and Custodial Services from Department of Recreation and Youth Services	Customer Service	Fourth Quarter
	Partner with local residents and the Office of Neighborhood Empowerment Team to implement the Clean Sweep Initiative	Customer Service	Fourth Quarter
Architecture & Engineering	Begin construction of the West Main Streetscape Project	Economic Development & Jobs	First Quarter
	Begin construction of Manhattan Square Park Phase II	Economic Development & Jobs	First Quarter
	Complete design of Joseph Avenue Improvement Project	Economic Development & Jobs	Third Quarter
	Complete design of Norton Street Improvement Project	Economic Development & Jobs	Fourth Quarter
Operations	Reconfigure commercial refuse routes to increase efficiency	Customer Service	First Quarter
	Initiate grant-funded study to determine if any of the City fleet should be converted to alternative fuel sources	Customer Service	First Quarter
Water & Lighting	Complete Phase II of Conduit Modernization Program	Customer Service	Second Quarter
	Finish construction of new Water Operations Center	Customer Service	Third Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	3,680,400	3,327,600	-352,800	-9.6%
Architecture & Engineering	3,987,300	3,831,000	-156,300	-3.9%
Operations	43,253,900	47,816,100	4,562,200	10.5%
Water & Lighting	<u>25,945,800</u>	<u>26,150,800</u>	<u>205,000</u>	0.8%
Total	<u>76,867,400</u>	<u>81,125,500</u>	<u>4,258,100</u>	5.5%
Less: Intrafund Credit*	<u>4,432,100</u>	<u>5,667,700</u>	<u>1,235,600</u>	27.9%
	<u>72,435,300</u>	<u>75,457,800</u>	<u>3,022,500</u>	4.2%

Employee Years 731.3 736.2 4.9 0.7%

*Reflects chargebacks for telephone and motor equipment services

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
56,300	605,100	290,800	-900	21,400	2,049,800	3,022,500

Major Change Highlights

As proposed by the Mayor:

Add fringe benefits allocation for calculation of fully burdened labor rate in motor equipment chargeback 1,392,700

Transfer Forestry and Equipment Maintenance activities from the Department of Recreation and Youth Services 1,180,300

In lieu of depreciation increases in Local Works Fund to fund future capital items 729,000

Increase allocation for fuel 531,000

Net effect of personnel transactions -513,900

Reduce level of security and maintenance service at Ferry Terminal with termination of Ferry service -312,100

Increase allowance for Water Fund uncollectibles 310,000

Reduce refuse tonnage to historical levels -305,500

Responsibility for the Adopt-A-Block program is transferred from Environmental Services to the Department of Recreation and Youth Services to enable a more cost effective program and one that focuses on providing jobs for youth as part of the City litter control program -264,900

Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate -252,400

Savings in snow and ice control activities -153,500

Reduce allocation for contractor supplied maintenance and repair in Bureau of Water and Lighting as an efficiency measure -147,900

As amended by City Council:

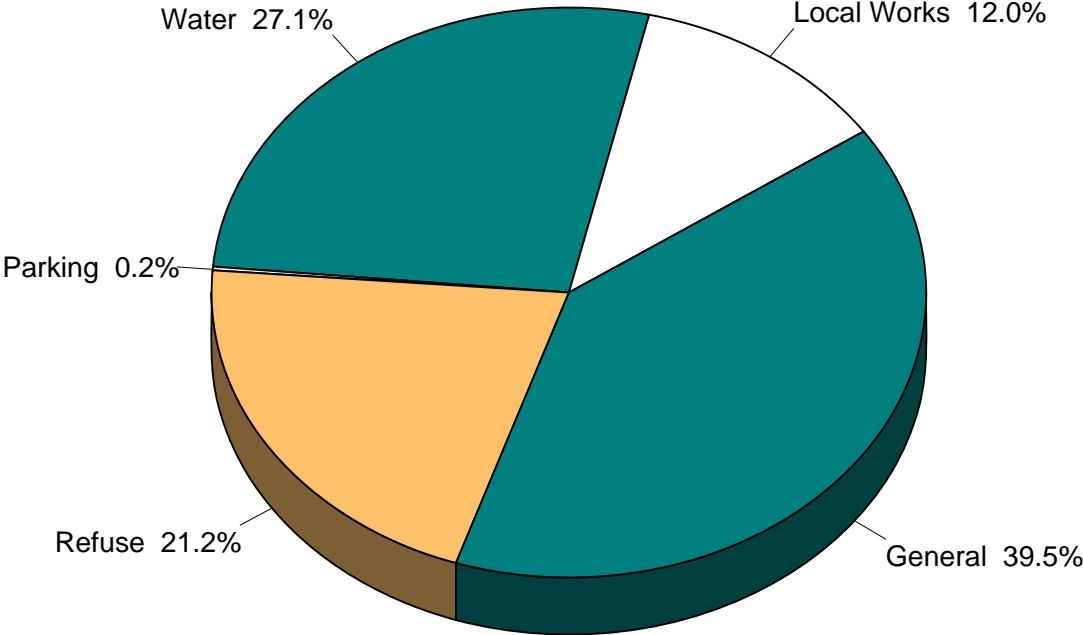
Funds are transferred from Contingency for restoration of the Parks Patrol 27,000

Funds are transferred from Contingency for security cameras 5,000

DEPARTMENT OF ENVIRONMENTAL SERVICES

Fund Summary						
<u>Bureau/Division</u>	<u>General</u>	<u>Local Works</u>	<u>Water</u>	<u>Parking</u>	<u>Refuse</u>	<u>Total</u>
Commissioner	2,140,200	218,400	476,500		492,500	3,327,600
Architecture & Engineering	3,661,300	169,700				3,831,000
Operations:						
Director's Office	1,639,000	83,200			187,600	1,909,800
Solid Waste Collection					15,827,200	15,827,200
Special Services	1,882,300	8,599,000			695,500	11,176,800
Street Maintenance	1,724,400	679,000				2,403,400
Building Services	6,046,100					6,046,100
Equipment Services	<u>10,373,900</u>	<u>14,900</u>	<u>35,300</u>		<u>28,700</u>	<u>10,452,800</u>
	21,665,700	9,376,100	35,300		16,739,000	47,816,100
Water & Lighting:						
Water Fund Operating Units and Fixed Charges			21,444,300			21,444,300
Street Lighting	4,534,800					4,534,800
Parking Meter Operations				<u>171,700</u>		<u>171,700</u>
	4,534,800		21,444,300	171,700		26,150,800
Subtotal	32,002,000	9,764,200	21,956,100	171,700	17,231,500	81,125,500
Less Intrafund Credits:						
- Building Services	636,400					636,400
- Equipment Services	<u>5,031,300</u>					<u>5,031,300</u>
Net Total	26,334,300	9,764,200	21,956,100	171,700	17,231,500	75,457,800

OPERATING BUDGET BY FUND



Note: Does not reflect intrafund credits

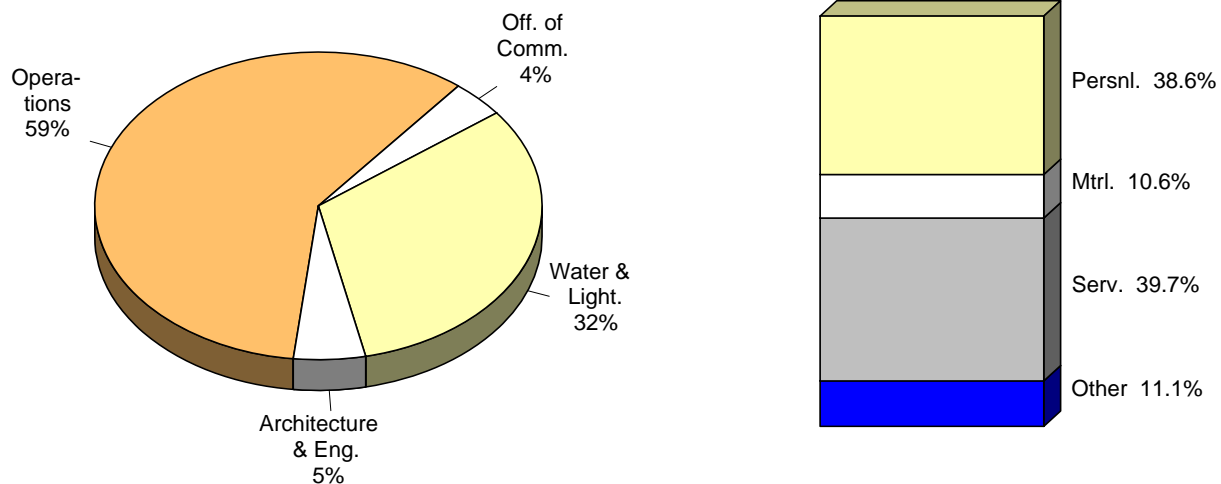
**DEPARTMENT OF ENVIRONMENTAL SERVICES
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	30,384,431	30,719,400	31,201,300	31,297,700
Materials & Supplies	6,461,374	7,402,100	7,811,900	8,619,000
Services	27,999,568	30,043,600	31,269,700	32,192,600
Other	<u>7,036,942</u>	<u>6,584,500</u>	<u>6,584,500</u>	<u>9,016,200</u>
Total	71,882,315	74,749,600	76,867,400	81,125,500
Less: Intrafund Credit*	<u>3,959,500</u>	<u>4,432,100</u>	<u>4,432,100</u>	<u>5,667,700</u>
Total	67,922,815	70,317,500	72,435,300	75,457,800

Appropriation by Activity				
Office of the Commissioner	3,429,773	3,694,200	3,680,400	3,327,600
Architecture & Engineering	3,845,315	3,874,000	3,987,300	3,831,000
Operations	39,666,446	41,574,200	43,253,900	47,816,100
Water & Lighting	<u>24,940,781</u>	<u>25,607,200</u>	<u>25,945,800</u>	<u>26,150,800</u>
Total	71,882,315	74,749,600	76,867,400	81,125,500
Less: Intrafund Credit*	<u>3,959,500</u>	<u>4,432,100</u>	<u>4,432,100</u>	<u>5,667,700</u>
Total	67,922,815	70,317,500	72,435,300	75,457,800

Employee Years by Activity				
Office of the Commissioner	65.2	73.6	69.0	62.5
Architecture & Engineering	61.3	63.2	66.0	63.0
Operations	438.4	437.5	440.6	459.6
Water & Lighting	<u>152.6</u>	<u>152.6</u>	<u>155.7</u>	<u>151.1</u>
Total	717.5	726.9	731.3	736.2

*Reflects chargeback for telephone and motor equipment service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER

The Office of the Commissioner manages the Department, provides customer service, coordinates environmental regulatory compliance efforts and oversees hazardous waste site remediation activities at City properties. It furnishes security service at several City facilities, and provides support for information systems and technologies.

The 2006-07 work plan includes:

Objective	Priorities Supported	Projected Completion
Complete cleanup at 151-191 Mt Hope Avenue	Economic Development & Jobs	First Quarter
Complete corrective action plan for Olean Kennedy Home Expo site	Economic Development & Jobs	First Quarter
Begin cleanup of 935 West Broad Street	Economic Development & Jobs	Second Quarter
Complete remedial design & demolition of former Photech facility	Economic Development & Jobs	Third Quarter
Complete transfer of Parks Operations and Custodial Services from Department of Recreation and Youth Services	Customer Service	Fourth Quarter
Partner with local residents and the Office of Neighborhood Empowerment Team to implement the Clean Sweep Initiative	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	3,680,400	3,327,600	-352,800
Employee Years	69.0	62.5	-6.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
5,500	3,600	23,500	0	-800	-416,600	-384,800

Major Change

As proposed by the Mayor:

Reduce level of required security coverage at Ferry terminal	-200,800
Training & Safety Coordinator and assistant transfers to the Bureau of Human Resource Management	-137,800
Portion of training activity transfers to Equipment Services Division	-113,100
Responsibility for water security coverage transfers from the Bureau of Water and Lighting	49,500
Eliminate one vacant administrative position due to budget constraints	-43,600
Convert part time position to full time for grant administration in Environmental Quality	29,200

As amended by City Council:

Funds are transferred from Contingency for restoration of the Parks Patrol	27,000
Funds are transferred from Contingency for security cameras	5,000

DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER

ADMINISTRATION

Administration establishes departmental policies, reviews operational efficiency and effectiveness, and coordinates activities within the Department and with other City departments and external agencies. It manages personnel administration and monitors the Department's operating and capital budgets.

ENVIRONMENTAL QUALITY

Environmental Quality manages environmental investigations and hazardous waste site remediation activities at City properties. The activity coordinates environmental regulatory compliance efforts for the City, conducts environmental audits of sites under consideration for acquisition, and provides analysis on a variety of environmental issues.

Program Change

Higher degree of site contamination increases costs associated with cleanup and reuse of sites. Increase in personnel resources allocated to remediation efforts.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Phase I site assessments requested	28	30	23	28
Preliminary site assessments requested*	1,610	2,366	2,000	2,050
Freedom of information and site information requests	214	214	215	215
WORKLOAD				
Phase I site assessments completed	28	30	23	28
Preliminary site assessments completed*	1,610	2,366	2,000	2,050
Freedom of information and site information requests	214	214	215	215
Detailed investigations underway	17	15	15	15
Waste management projects completed	48	50	45	45
Tons of waste material treated or sent for disposal	15,645	21,850	20,000	20,000
Inspections of City facilities completed**	25	25	26	26
Spill responses completed	12	10	10	10
NY cleanup agreements and orders	16	17	16	19
Remedial systems operating	12	13	13	14
EFFICIENCY				
Cleanup cost per acre (\$):				
• Planned residential site reuse	88,000	240,000	240,000	433,000
• Planned commercial/industrial reuse	100,000	300,000	176,500	211,000
RESULTS				
Sites remediated***	2	2	3	4
Acres remediated	7.5	6.0	9.5	7.5

*Includes all commercial and industrial tax delinquent properties.

**Includes inspections for asbestos management plan.

***2005-06 Budget: 10 Felix St. Water Bureau (5 acres-\$1,000,000), 80-100 Charlotte Street (1 acre- \$240,000), 151-191 Mt. Hope Ave. (3.5 acres-\$500,000). 2005-06 Estimate: 10 Felix St (5 acres-\$1,500,000), 80-100 Charlotte Street (1 acre-\$240,000). 2006-07 Budget: 151-191 Mt hope Ave (3.5 acres-\$500,000), 935 W. Broad St (1 acre-\$450,000), 399 Gregory St. (1 acre-\$500,000), Olean Kennedy Home Expo site (2 acres-\$800,000).

SECURITY

Security provides guard service at key City facilities and during various City events. Service is provided at City Hall, the Department of Environmental Services' Operations Center and Bureau of Water & Lighting, as well as commercial buildings acquired by the City through foreclosure. A mobile security patrol provides routine surveillance of City properties and secures firehouses and libraries when necessary. The unit monitors security alarms at City facilities and some Rochester City School District buildings.

OFFICE OF CUSTOMER SATISFACTION

The Office of Customer Satisfaction (OCS) provides customer service for the Department's public services. The unit receives and responds to inquiries and requests for service, provides complaint resolution, renders water and commercial refuse bills to customers, and conducts customer surveys to measure the efficiency and effectiveness of services that are provided. The activity also works in conjunction with the Bureau of Operations' Building Services division to manage the City's telephone system. The Bureau of Water & Lighting's Dispatch activity assists the unit by receiving calls when the office is not staffed.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
City residents	219,800	219,800	219,800	219,800
Customer Accounts:				
● Water	60,300	60,200	60,100	60,100
● Refuse	55,014	55,640	54,800	55,315
WORKLOAD				
Number of telephone calls received*	127,258	122,400	135,000	130,000
Number of service requests taken	17,537	17,100	20,000	18,000
Number of complaints taken	23,836	21,000	23,000	22,000
Customer satisfaction surveys conducted	1	3	3	2
Water billings rendered	258,048	258,000	259,000	259,000
Commercial refuse billings rendered	10,551	10,500	10,600	10,600
RESULTS				
Percent of telephone calls answered within 30 seconds	87.0	90.0	88.0	90.0
Repeat complaints as a percentage of total complaints received	0.4	0.3	0.5	0.5
Level of customer satisfaction as measured by quality assurance callbacks (percent)	87.0	87.0	88.0	89.0

*Calls taken by Water Dispatch operation between 11:00 p.m. and 6:30 a.m., when OCS is not staffed, are shown in the Water & Lighting performance indicators

TECHNOLOGY SERVICES

Technology Services provides information systems and technologies that enable departmental units to accomplish their respective missions. These systems and technologies provide departmental personnel with information relative to their operations, support strategic planning, promote effective resource management, enhance customer service, and promote internal and external communication.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY**

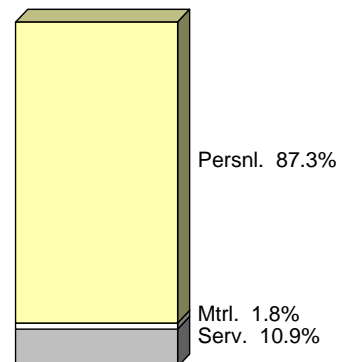
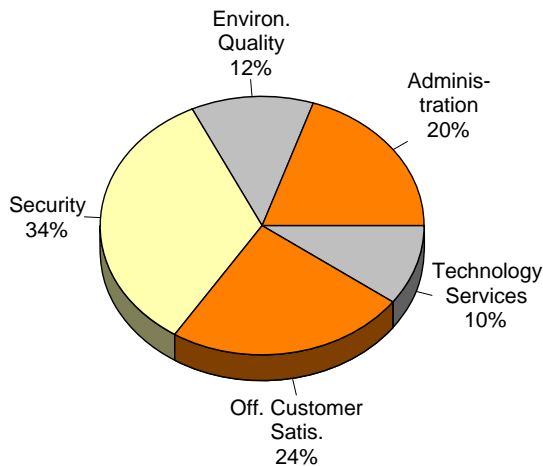
	Actual 2004-05	Estimated 2005-06	Amended 2005-06	Approved 2006-07
Appropriation by Major Object				
Personnel Expenses	3,003,204	3,256,400	3,242,600	2,903,800
Materials & Supplies	60,077	62,000	62,000	64,500
Services	366,492	375,800	375,800	359,300
Other	0	0	0	0
Total	<u>3,429,773</u>	<u>3,694,200</u>	<u>3,680,400</u>	<u>3,327,600</u>

Appropriation by Activity

Administration	716,741	698,900	707,800	668,000
Environmental Quality	315,820	364,200	359,500	405,300
Security	1,113,401	1,267,200	1,257,800	1,164,900
Office of Customer Satisfaction	780,513	837,200	808,500	795,000
Training & Safety	246,313	250,700	250,900	0
Technology Services	<u>256,985</u>	<u>276,000</u>	<u>295,900</u>	<u>294,400</u>
Total	<u>3,429,773</u>	<u>3,694,200</u>	<u>3,680,400</u>	<u>3,327,600</u>

Employee Years by Activity

Administration	9.0	10.0	9.7	8.7
Environmental Quality	4.6	5.5	5.5	6.2
Security	29.4	35.7	30.8	28.8
Office of Customer Satisfaction	14.1	14.3	14.6	14.4
Training & Safety	4.0	4.0	4.0	0.0
Technology Services	<u>4.1</u>	<u>4.1</u>	<u>4.4</u>	<u>4.4</u>
Total	<u>65.2</u>	<u>73.6</u>	<u>69.0</u>	<u>62.5</u>



DEPARTMENT OF ENVIRONMENTAL SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

7-11

FULL TIME POSITIONS			Administration	Environmental Quality	Security	Office of Customer Satisfaction	Technology Services		
Br.	Title	Budget 2005-06						Approved 2006-07	
36	Commissioner	1	1						
35	Deputy Commissioner	1	1	1					
29	Manager of Customer Satisfaction	1	1			1			
29	Manager of Environmental Quality	1	1		1				
29	Principal Staff Assistant	2	2	1			1		
27	Superintendent of Security	1	1			1			
26	Human Resource Coordinator	1	1	1					
26	Training & Safety Coordinator	1	0						
25	Senior Environmental Specialist/Compliance	1	1		1				
25	Senior Environmental Specialist/Remediation	1	1		1				
25	Superintendent of Customer Accounts	1	1			1			
24	Senior Administrative Analyst	2	2	1		1			
23	Environmental Specialist/Remediation	1	1		1				
23	Computer Applications Specialist	2	2				2		
21	Environmental Technician	1	1		1				
21	Equipment Training Coordinator	1	0						
20	Executive Assistant	0	1		1				
20	GIS Applications Specialist	1	1				1		
19	Equipment Trainer	1	0						
18	Municipal Assistant	1	0						
18	Secretary to the Commissioner	1	1	1					
18	Supervising Service Representative	1	1			1			
16	Supervising Security Guard	6	6			6			
14	Senior Human Resource Associate	1	0						
13	Administrative Secretary	1	1	1					
10	Service Representative	5	5			5			
10	Service Representative Bilingual	2	2			2			
7	Telephone Representative	1	1			1			
6	Receptionist Typist	1	1	1					
52	Security Guard	18	20			20			
EMPLOYEE YEARS									
Full Time			59.0	57.0	8.0	6.0	27.0	12.0	4.0
Overtime			3.1	2.4	0.0	0.0	0.9	1.5	0.0
Part Time, Temporary, Seasonal			7.9	4.1	0.7	0.2	1.9	0.9	0.4
Less: Vacancy Allowance			1.0	1.0	0.0	0.0	1.0	0.0	0.0
Total			69.0	62.5	8.7	6.2	28.8	14.4	4.4

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING**

The Bureau of Architecture & Engineering implements the City's capital program through design, construction, inspection, and rehabilitation of buildings, bridges, roads, and other infrastructure.

The 2006-07 work plan includes:

Objective	Priorities Supported	Projected Completion
Begin construction of the West Main Streetscape Project	Economic Development & Jobs	First Quarter
Begin construction of Manhattan Square Park Phase II	Economic Development & Jobs	First Quarter
Complete design of LaAvenida Streetscape Project	Economic Development & Jobs	Second Quarter
Complete design of Joseph Avenue Improvement Project	Economic Development & Jobs	Third Quarter
Complete design of Norton Street Improvement Project	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	3,987,300	3,831,000	-156,300
Employee Years	66.0	63.0	-3.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
8,600	8,600	5,600	0	1,100	-180,200	-156,300

Major Change

A net of four vacant full time positions are eliminated due to budget constraints	-180,200
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ADMINISTRATION

This activity manages the Bureau and provides technical support for City projects, including planning, coordination, and implementation of capital projects. Administrative tasks include monitoring and implementation of Neighbors Building Neighborhoods action steps assigned to the Bureau, and the development of measures to chart performance trends for the City's quality initiatives.

DEVELOPMENT

This activity plans, implements, and provides technical support for City Capital projects, including design, coordination, and management of projects.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Projects designed (\$000,000):				
● In-house	.34	.34	.40	.41
● Consultant	8.57	10.19	13.77	7.80

CONSTRUCTION

Construction inspects and administers construction activities funded by the City. This includes monitoring construction progress, coordinating traffic movement around street related projects, and preparing and processing project cost estimates.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Total contracts	26	21	20	20
Value of projects to be inspected (\$000,000)	28.72	34.22	32.54	25.95
WORKLOAD				
Contracts inspected:				
● In-house	4	4	6	5
● Consultant	22	17	14	15
Value of projects inspected (\$000,000):				
● In-house	2.83	2.34	3.21	2.50
● Consultant	25.89	31.88	29.33	23.45

MAPS & SURVEYS

This activity maintains the Official City Map, records deeds of property transferred in the City, notifies the Assessor of ownership changes, reviews subdivision requests, assigns street numbers to new buildings, reproduces documents, maps, and construction plans for City departments, maintains the City's survey monuments, and makes necessary surveys.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Property parcels in City	67,054	66,965	67,100	67,100
Street miles (centerline)	539	539	539	539
City survey monuments	5,938	5,984	5,966	5,984
Property line miles (Upland)	75	75	75	75

**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING**

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Miles of topographic street surveys	4.20	6.05	3.50	2.80
Monuments maintained	1,194	775	800	640
Official map changes made	201	225	200	200
Deeds processed	6,975	6,990	7,000	7,000
Subdivision requests reviewed	162	160	100	100
Non-street surveys completed	30	25	18	14

PERMIT OFFICE

The Permit Office issues permits for construction work in the right-of-way. This work includes street openings, trenching, driveway construction, new water services and renewals, water abandonments, and use of hydrants and barricades. The office reviews and processes permit applications, reviews letters of credit, reviews liability insurance certificates, investigates public complaints, inspects sites for which permits have been issued, tests street restorations (utility cuts) for compliance with standards and specifications, and prepares Notice and Orders resulting from code violations.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Permit applications received	1,567	1,600	1,450	1,450
WORKLOAD				
Permits issued	1,462	1,475	1,400	1,400
Permit inspections performed	2,505	2,600	2,300	2,300
Site inspections in response to inquiries	400	400	400	400
Notice and Orders issued	128	135	125	125
Street restorations tested for compliance	100	70	70	70
Official Map Amendments	7	9	10	10
RESULTS				
Percent of tested street restorations in compliance with standards and specifications	68	77	77	77

STREET DESIGN

Street Design plans and implements the City's Street Improvement Program. It inspects streets, updates the Street Inventory System and designs improvements such as street resurfacing and reconstruction, asphalt removal, and curb replacement. The unit reviews and acts upon the recommendations of consulting engineers, investigates citizen complaints, and provides technical support to the Administration activity. It also inspects hazardous sidewalks and designs replacements.

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING

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Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Street length (in centerline miles):				
● Arterial streets	95	95	95	95
● Collector streets	46	46	46	46
● Residential streets	<u>398</u>	<u>398</u>	<u>398</u>	<u>398</u>
Total:	539	539	539	539
Sidewalks (000,000 sq. ft.)	33.2	33.2	33.2	33.2
WORKLOAD				
Miles of street resurfacing design/investigation performed	11.98	15.50	5.48	5.48
Miles of street improvements designed:				
● In-house	2.34	2.12	1.75	1.75
● Consultants	2.22	1.83	2.50	2.50
Value of street improvement projects designed (\$000,000):				
● In-house	3.26	4.27	3.88	4.12
● Consultants	6.58	9.14	8.25	8.50
Sidewalks investigated (000,000 sq. ft)	9.80	9.98	9.80	9.80
RESULTS				
Centerline miles resurfaced (%)	2.41	3.00	1.02	2.32
Sidewalk improved (000,000 sq. ft.)	0.22	0.19	0.19	0.16

ARCHITECTURAL SERVICES

Architectural Services plans and executes the City's building renovation program, reviews requests for building-related construction projects, inspects and prepares reports on project requests, designs building construction and renovation projects, and provides technical support to consultants involved in the design of City projects.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
City building inventory	185	168	179	168
Facilities in building renovation program	153	141	151	141
Municipal parking garages	8	8	8	8

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING

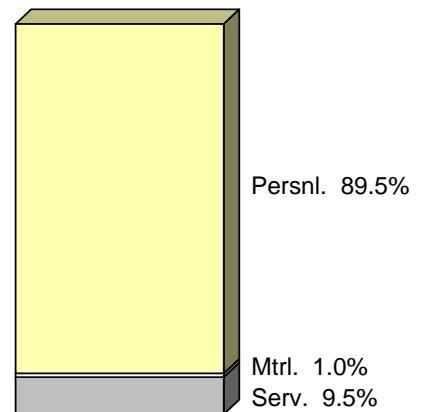
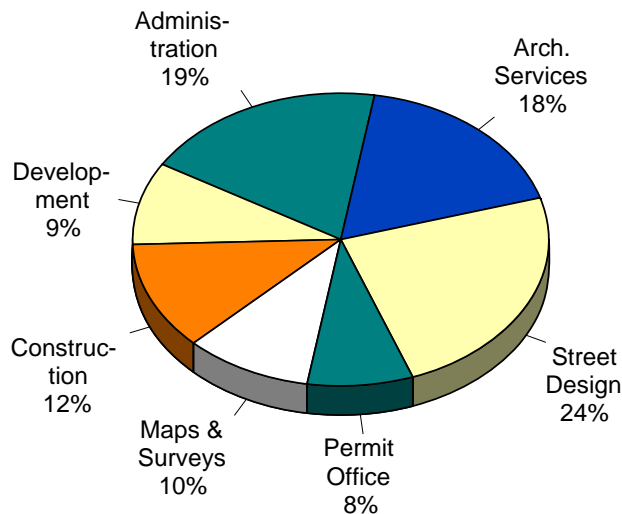
Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Technical surveys and reports	12	16	12	14
Projects designed:				
● In-house	27	27	15	13
● Consultant	6	10	6	6
Construction contracts administered:				
● In-house	33	39	29	20
● Consultant	13	15	14	14
Value of projects designed (\$000,000):				
● In-house	2.29	1.95	1.40	1.44
● Consultant	11.63	2.67	6.00	6.00
Value of construction contracts administered (\$000,000):				
● In-house	1.59	1.78	1.54	2.03
● Consultant	3.32	7.02	4.31	2.82
Building surveys conducted	85.00	59.00	52.00	52.00

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
EXPENDITURE SUMMARY

Appropriation by Major Object	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Personnel Expenses	3,486,301	3,488,800	3,602,100	3,430,100
Materials & Supplies	31,393	35,300	35,300	36,500
Services	327,621	349,900	349,900	364,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	3,845,315	3,874,000	3,987,300	3,831,000

Appropriation by Activity	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Administration	677,448	732,100	732,800	745,000
Development	332,593	308,800	362,300	346,900
Construction	539,225	490,500	599,300	465,200
Maps and Surveys	401,930	395,800	422,200	370,200
Permit Office	276,783	283,600	270,100	275,600
Street Design	914,141	929,400	910,800	934,500
Architectural Services	<u>703,195</u>	<u>733,800</u>	<u>689,800</u>	<u>693,600</u>
Total	3,845,315	3,874,000	3,987,300	3,831,000

Employee Years by Activity	2004-05	2005-06	2005-06	2006-07
Administration	6.2	6.3	6.2	6.3
Development	4.8	4.8	5.7	5.7
Construction	8.2	9.5	10.3	7.7
Maps and Surveys	8.3	8.0	8.7	7.7
Permit Office	5.7	5.8	5.8	5.8
Street Design	16.4	15.9	16.6	17.0
Architectural Services	<u>11.7</u>	<u>12.9</u>	<u>12.7</u>	<u>12.8</u>
Total	61.3	63.2	66.0	63.0



**DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF ARCHITECTURE & ENGINEERING
PERSONNEL SUMMARY**

FULL TIME POSITIONS			Administration	Development	Construction	Maps & Surveys	Permit Office	Street Design	Architectural Services		
Br.	Title	Budget 2005-06								Approved 2006-07	
35	City Engineer	1.0	1.0	1.0							
32	Manager Special Projects	1.0	0.0								
32	Managing Architect	1.0	1.0						1.0		
32	Managing Engineer-Construction	1.0	1.0			1.0					
32	Managing Engineer-Street Design	1.0	1.0					1.0			
29	Senior Engineer-Street Design	1.0	2.0		1.0			1.0			
29	Senior Landscape Architect	1.0	1.0		1.0						
29	Senior Structural Engineer/Bridges	1.0	1.0		1.0						
28	Manager of Maps & Surveys	1.0	1.0			1.0					
27	Senior Architect	2.0	2.0						2.0		
27	Transportation Specialist	1.0	1.0	1.0							
26	Associate Administrative Analyst	1.0	1.0	1.0							
26	Engineer III	4.0	3.0			2.0		1.0			
26	Permit Coordinator	0.0	1.0				1.0				
24	Architect	2.0	2.0						2.0		
24	Engineer II	7.0	7.0			1.0		6.0			
24	Field Surveyor	1.0	1.0				1.0				
24	Landscape Architect	1.0	1.0		1.0						
24	Permit Coordinator	1.0	0.0								
24	Senior Administrative Analyst	3.0	3.0	0.5	0.5			1.0	1.0		
21	Assistant Architect	3.0	3.0						3.0		
21	Assistant Landscape Architect	1.0	1.0		1.0						
21	Engineer I	1.0	1.0					1.0			
21	Supervisor of Mapping	1.0	1.0				1.0				
21	Supv. Engineering Technician	3.0	2.0			1.0		1.0			
18	Assistant Field Surveyor	1.0	1.0				1.0				
18	Junior Architect	1.0	1.0						1.0		
18	Principal Engineering Technician	4.0	3.0			1.0	1.0				
15	Architectural Drafter	1.0	1.0						1.0		
15	Senior Engineering Technician	6.0	6.0				3.0	3.0			
15	Senior Survey Technician	3.0	2.0				2.0				
13	Administrative Secretary	1.0	1.0	1.0							
12	Engineering Technician	1.0	1.0					1.0			
11	Secretary	1.0	3.0			1.0		1.0	1.0		
9	Clerk II	1.0	1.0				1.0				
9	Clerk II with Typing	4.0	2.0	0.5	0.5			1.0			
9	Clerk II with Typing Bilingual	1.0	0.0								
8	Senior Stenographer	1.0	0.0	0.0							
7	Clerk III with Typing	0.0	2.0	1.0					1.0		
EMPLOYEE YEARS											
Full Time			67.0	63.0	6.0	6.0	7.0	8.0	6.0	17.0	13.0
Overtime			1.0	0.8	0.0	0.0	0.5	0.1	0.1	0.0	0.1
Part Time, Temporary, Seasonal			1.2	2.2	0.6	0.0	0.5	0.0	0.0	0.8	0.3
Less: Vacancy Allowance			<u>3.2</u>	<u>3.0</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.8</u>	<u>0.6</u>
Total			66.0	63.0	6.3	5.7	7.7	5.8	17.0	12.8	

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS

The Bureau of Operations is comprised of six units. The Director's Office is responsible for Bureau administration, maintenance of the Downtown Services District and the Forestry activity. Refuse is collected from residential and commercial customers by the Solid Waste Collection Division. The Special Services Division removes snow and ice from streets and sidewalks, maintains vacant lots, sweeps streets, collects leaves, and removes graffiti. The Street Maintenance Division conducts a surface treatment program on City streets, restores Bureau of Water & Lighting utility cuts, and repairs potholes, bridges, guardrails, and sidewalks. City-owned buildings are maintained and repaired by the Building Services Division. The Equipment Services Division maintains and repairs most City motor vehicles and provides fuel for the entire fleet. In 2007-08, responsibility and resources associated with parks maintenance operations will transfer here to the Bureau of Operations.

The 2006-07 work plan includes:

Objective	Priorities Supported	Projected Completion
Reconfigure commercial refuse routes to increase efficiency	Customer Service	First Quarter
Initiate grant-funded study to determine if any of the City fleet should be converted to alternative fuel sources	Customer Service	First Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	38,821,800	42,148,400	3,326,600
Employee Years	440.6	459.6	19.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-11,500	397,100	136,300	0	21,100	2,783,600	3,326,600

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS

Major Change

Add allocation for fringe benefits for calculation of fully burdened labor rate for motor equipment chargeback	1,392,700
Transfer Forestry Division from the Department of Recreation and Youth Services	955,400
In lieu of depreciation increases in Local Works Fund to fund future capital items	729,000
Increase allocation for fuel expense	531,000
Reduce refuse tonnage to historical levels	-305,500
Responsibility for the Adopt-A-Block program is transferred from Environmental Services to the Department of Recreation and Youth Services to enable a more cost effective program and one that focuses on providing jobs for youth as part of the City litter control program	-264,900
Net effect of personnel transactions	-257,200
Transfer Equipment Maintenance activity from the Department of Recreation and Youth Services	224,900
Savings in snow and ice control activities	-153,500
Portion of training activity transfers from the Office of the Commissioner to the Equipment Services Division	113,100
Reduce level of maintenance service at Ferry Terminal with termination of Ferry service	-111,300
A one time Council amendment for City owned property maintenance does not recur	-100,000
Funding is provided to support the Clean Sweep Initiative	93,600
Net miscellaneous items	-71,200
Funding is provided for maintenance of Gateway areas	33,700
Increased efficiency in vacant lot mowing program	-26,200

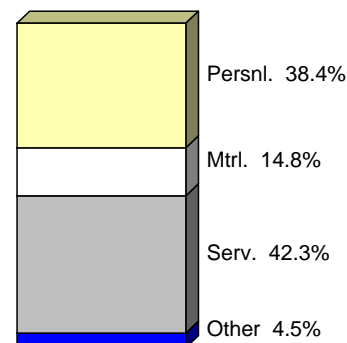
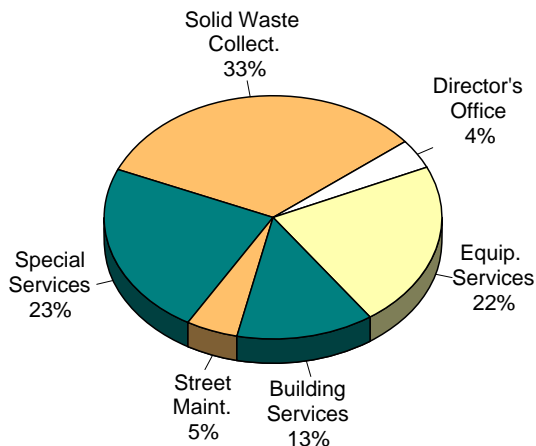
DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF OPERATIONS
EXPENDITURE SUMMARY

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	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	17,390,514	17,410,700	17,700,700	18,384,800
Materials & Supplies	5,240,978	5,922,200	6,332,000	7,097,100
Services	17,034,954	18,241,300	19,221,200	20,212,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,121,700</u>
Total	39,666,446	41,574,200	43,253,900	47,816,100
Less: Intrafund Credit*	<u>3,959,500</u>	<u>4,432,100</u>	<u>4,432,100</u>	<u>5,667,700</u>
Total	35,706,946	37,142,100	38,821,800	42,148,400

Appropriation by Activity				
Director's Office	828,530	879,400	910,000	1,909,800
Solid Waste Collection	14,508,828	15,686,200	15,960,400	15,827,200
Special Services	9,598,708	8,604,600	9,912,200	11,176,800
Street Maintenance	2,134,020	2,328,100	2,328,100	2,403,400
Building Services	5,546,108	6,384,900	6,396,700	6,046,100
Equipment Services	<u>7,050,252</u>	<u>7,691,000</u>	<u>7,746,500</u>	<u>10,452,800</u>
Total	39,666,446	41,574,200	43,253,900	47,816,100
Less: Intrafund Credit*	<u>3,959,500</u>	<u>4,432,100</u>	<u>4,432,100</u>	<u>5,667,700</u>
Total	35,706,946	37,142,100	38,821,800	42,148,400

Employee Years by Activity				
Director's Office	16.6	16.1	16.5	35.0
Solid Waste Collection	126.8	129.4	130.6	126.9
Special Services	114.0	104.7	107.7	107.6
Street Maintenance	36.5	37.8	37.8	37.9
Building Services	70.4	75.5	72.6	71.8
Equipment Services	<u>74.1</u>	<u>74.0</u>	<u>75.4</u>	<u>80.4</u>
Total	438.4	437.5	440.6	459.6



**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – DIRECTOR'S OFFICE**

The Director's Office is responsible for Bureau administration, Downtown District Services, and Forestry.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	910,000	1,909,800	999,800
Employee Years	16.5	35.0	18.5

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-20,300	700	53,400	0	-1,400	967,400	999,800

Major Change

Transfer Forestry Division from the Department of Recreation and Youth Services	955,400
Add funding for rental of a facility to house the Downtown District service employees and equipment	12,000

ADMINISTRATION

Administration manages the Bureau of Operations and provides staff support for the operating divisions.

DOWNTOWN DISTRICT SERVICES

This activity maintains downtown walks, streets, and other public facilities including those within the Downtown Enhancement District. While basic services are provided to this area as part of the City-wide environmental services program, the Downtown Enhancement District receives services above this level. It pays for them through a special assessment charge in addition to regular tax and service charges levied on the properties. In return for this additional payment, District members receive special services including landscaping, litter cleanup, repair of benches and other amenities, graffiti removal, and holiday decorations.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Bus shelters	16	16	16	16
Litter containers	100	100	100	100
Benches	105	105	105	105
Sidewalk pavers (sq. ft.)	155,000	155,000	155,000	155,000
Trees	1,120	1,120	1,120	1,120
Planters	185	185	185	185
Mall planters	8	8	8	8
Precast ashtrays	70	70	70	70

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – DIRECTOR'S OFFICE

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Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Twice daily:				
● Litter containers emptied	100	100	100	100
Daily:				
● Precast ashtrays emptied	70	70	70	70
● Benches cleaned	105	105	105	105
● Sidewalk pavers swept (sq. ft.)	155,000	155,000	155,000	155,000
● Tree pits cleaned (Zone I)	124	124	124	124
Twice weekly:				
● Sidewalk pavers washed (sq. ft.)	155,000	155,000	155,000	155,000
● Planters cleaned and watered	185	185	185	185
Weekly:				
● Bus shelters washed	16	16	16	16
● Trees watered (Zone I)	124	124	124	124
Annually:				
● Tree pits cleaned (Zone II & remainder of Central Business District)	933	933	933	933
Loose sidewalk pavers reset (est.)	8,270	3,300	2,500	3,700
Flower bulbs and annuals planted	26,000	26,000	26,000	26,000
Banners installed	900	900	900	900
Holiday decorations installed	466	466	466	466

FORESTRY

Forestry manages the care and maintenance of the City's urban forest. This includes tree pest management, pruning, planting, and tree and stump removal on City streets, in City parks, and other City properties. Forestry responds to the public regarding City tree management issues and conducts annual inspections of City trees to assist in work program planning.

Program Change

Stress from the hot and dry Summer of 2005 negatively impacted the life cycle of trees and increases the number of trees required to be removed.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Street trees and sites:				
● Trees	57,164	57,622	57,315	57,622
● Planting sites	19,802	20,239	19,833	20,444
Parks/cemetery trees:				
● Trees	11,604	11,604	11,687	11,604
Service requests received	3,313	3,200	3,200	3,200

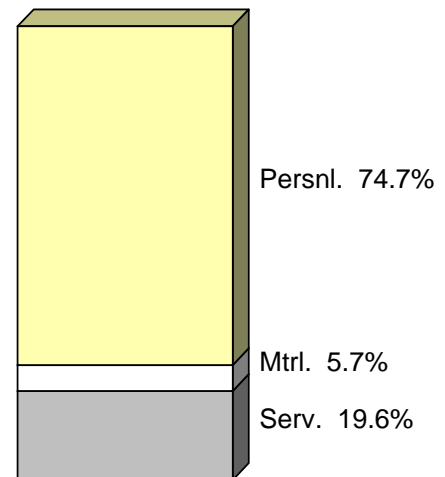
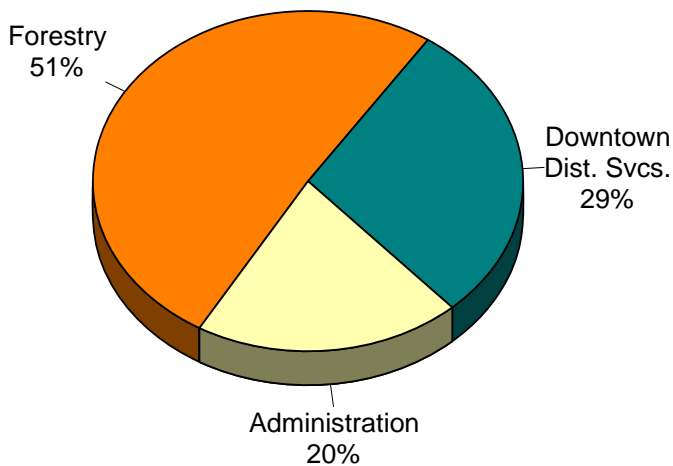
DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – DIRECTOR'S OFFICE

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
WORKLOAD				
Trees removed by city	220	685	475	775
Trees removed by others	0	152	250	250
Trees planted by city	327	268	300	300
Bare root trees planted by city	87	512	250	250
Trees planted by contract	300	300	150	150
Trees maintained:				
● Complete prune by city	4,134	5,500	5,450	5,450
● Complete prune by contract	5,369	0	4,200	3,781
● Hazard prune by city	4,850	4,850	4,350	5,000
● Stump removal by city	600	600	775	600

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – DIRECTOR'S OFFICE
 EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	675,025	655,800	686,400	1,427,100
Materials & Supplies	48,421	84,800	84,800	108,800
Services	105,084	138,800	138,800	373,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	828,530	879,400	910,000	1,909,800
Appropriation by Activity				
Administration	326,352	366,200	364,000	373,300
Downtown District Services	502,178	513,200	546,000	560,200
Forestry	<u>0</u>	<u>0</u>	<u>0</u>	<u>976,300</u>
Total	828,530	879,400	910,000	1,909,800
Employee Years by Activity				
Administration	4.0	4.0	4.1	4.1
Downtown District Services	12.6	12.1	12.4	12.3
Forestry	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>18.6</u>
Total	16.6	16.1	16.5	35.0



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – DIRECTOR'S OFFICE
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Downtown District Services	Forestry
Br.	Title	Budget 2005-06	Approved 2006-07			
35	Director of Operations	1.0	1.0	1.0		
31	Assistant Director of Operations	1.0	1.0	1.0		
28	City Forester	0.0	1.0			1.0
24	Sr. Administrative Analyst	1.0	1.0	1.0		
23	Asst. Operations Superintendent	1.0	1.0		1.0	
19	Forestry Operations Supervisor	0.0	1.0			1.0
19	Operations Supervisor	0.0	0.5		0.5	
18	Municipal Assistant	0.0	1.0	1.0		
17	Forestry Technician	0.0	4.0			4.0
13	Administrative Secretary	1.0	0.0			
7	Clerk III with Typing	0.0	1.0			1.0
65	Senior Forestry Worker	0.0	4.0			4.0
62	Senior Operations Worker	1.0	0.0			
61	Forestry Worker	0.0	5.0			5.0
56	Grounds Equipment Operator	7.0	7.0		7.0	
41	Operations Worker	1.0	1.0		1.0	
EMPLOYEE YEARS						
Full Time		14.0	29.5	4.0	9.5	16.0
Overtime		1.1	2.0	0.0	1.5	0.5
Part Time, Temporary, Seasonal		1.4	4.0	0.1	1.5	2.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.5</u>	<u>0.0</u>	<u>0.2</u>	<u>0.3</u>
Total		16.5	35.0	4.1	12.3	18.6

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – SOLID WASTE COLLECTION DIVISION

The Solid Waste Collection Division collects refuse and recycles selected materials for residential and commercial customers. Funding for the refuse disposal agreement with Monroe County is included in this Division.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	15,960,400.0	15,827,200.0	-133200.0
Employee Years	130.6	126.9	-3.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-19,000	11,800	344,000	0	-5,500	-464,500	-133,200

Major Change

Reduce refuse tonnage to historical levels	-305,500
Eliminate two vacant full time positions in commercial refuse as an efficiency measure	-93,500
Eliminate one position due to budget constraints	-37,400
Reduction in miscellaneous expense	-15,200
Productivity improvements results in savings	-12,900

ADMINISTRATION

Administration manages the Division and provides staff support for the field activities. Funding is included in this unit for the "Greta" program, an educational effort designed to increase the awareness of youth to problems of litter and graffiti and to encourage recycling and waste reduction. The unit also licenses commercial refuse haulers who operate within the boundaries of the City.

RESIDENTIAL REFUSE COLLECTION

Refuse is collected once a week from residential properties with three or less family units. Residential customers receive curbside service for regular refuse and bulk items.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Residential accounts	52,476	53,015	52,150	52,690
WORKLOAD				
Tons collected and disposed	99,250	100,000	108,600	102,100

COMMERCIAL REFUSE COLLECTION

Commercial Refuse Collection provides service to commercial, retail, and food service establishments, City School District facilities, several County operated facilities, and residential properties with four or more units. Rates charged vary with the frequency and volume of collections. Commercial customers may choose either the City or other licensed, private refuse haulers to provide their refuse collection service.

Program Change

Reconfigure commercial refuse routes to increase efficiency.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – SOLID WASTE COLLECTION DIVISION**

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Commercial accounts	2,638	2,625	2,650	2,625
WORKLOAD				
Collections per week	3,025	3,010	3,050	3,010
Refuse collected and disposed (tons)	16,804	16,000	17,021	17,021

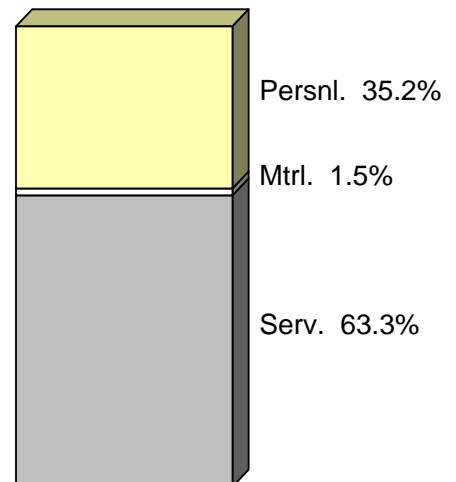
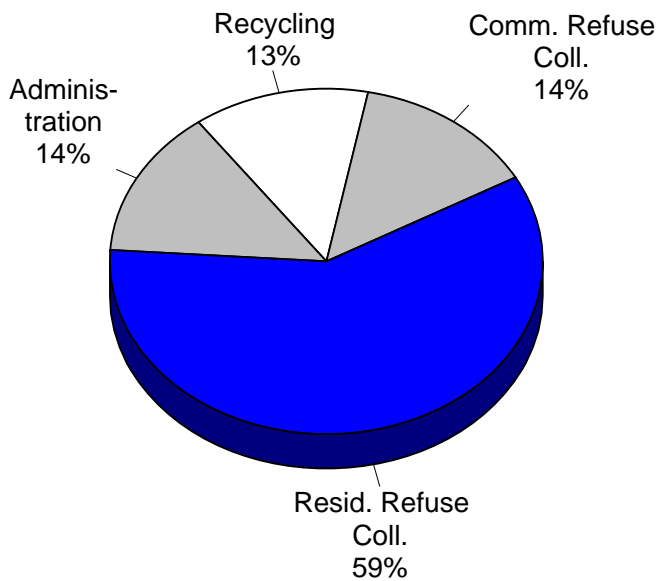
RECYCLING

Residential and commercial customers place certain recyclable materials at curbside for collection by this unit. These materials include: newsprint, paperboard, junk mail, high and low grade paper, magazines, corrugated cardboard, glass and metal containers, plastic containers with the plastic container code 1 or 2 stamped on the bottom, "gable-top" cartons, drink boxes, empty aerosol cans, and appliances. In addition, the unit separately collects discarded tires from residential and commercial customers. The activity administers the Materials Give Back program, which returns recycled materials and products to the public at no charge.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Residential & commercial accounts	55,114	55,640	54,800	55,315
WORKLOAD				
Material collected (tons):				
● Mixed recyclables (paper & containers)	8,984	9,000	9,800	9,000
● High grade paper	330	370	400	400
● White goods (appliances)	189	250	750	350
● Corrugated cardboard	1,110	1,100	1,200	1,200
● Leaf compost	555	600	700	700
● Wood chips & firewood	6,814	7,000	5,000	6,200
● Used tires	<u>2,045</u>	<u>2,000</u>	<u>1,750</u>	<u>1,850</u>
Material collected and recycled (tons)	20,027	20,320	19,600	19,700
Stone chips in "Give Back" program (tons)	<u>2,105</u>	<u>1,500</u>	<u>1,200</u>	<u>1,500</u>
material recycled (tons)	22,132	21,820	20,800	21,200
RESULTS				
Estimated disposal expense avoided, excluding stone chips (\$)	921,242	955,040	921,200	925,900

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – SOLID WASTE COLLECTION DIVISION
 EXPENDITURE SUMMARY

	Actual 2004-05	Estimated 2005-06	Amended 2005-06	Approved 2006-07
Appropriation by Major Object				
Personnel Expenses	5,550,734	5,688,900	5,709,100	5,566,500
Materials & Supplies	180,141	263,000	263,000	231,000
Services	8,777,953	9,734,300	9,988,300	10,029,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	14,508,828	15,686,200	15,960,400	15,827,200
Appropriation by Activity				
Administration	2,086,490	2,445,900	2,459,300	2,230,300
Residential Refuse Collection	8,386,261	9,087,400	9,259,500	9,275,500
Commercial Refuse Collection	2,201,789	2,207,000	2,208,900	2,241,100
Recycling	<u>1,834,288</u>	<u>1,945,900</u>	<u>2,032,700</u>	<u>2,080,300</u>
Total	14,508,828	15,686,200	15,960,400	15,827,200
Employee Years by Activity				
Administration	12.7	13.6	13.2	12.2
Residential Refuse Collection	58.5	59.0	60.1	59.7
Commercial Refuse Collection	22.6	23.2	23.2	21.0
Recycling	<u>33.0</u>	<u>33.6</u>	<u>34.1</u>	<u>34.0</u>
Total	126.8	129.4	130.6	126.9



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – SOLID WASTE COLLECTION DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Residential Refuse Collection	Commercial Refuse Collection	Recycling
Br.	Title	Budget 2005-06	Approved 2006-07				
30	Refuse Operations Manager	1	1	1			
25	Operations Superintendent	1	1	1			
23	Asst. Operations Superintendent	4	4		3		1
23	Commercial Accounts Rep.	1	1			1	
23	Safety Specialist	1	1	1			
18	Municipal Assistant	2	2	1			1
16	Administrative Assistant	1	1	1			
16	Fleet Maintenance Technician	1	1	1			
9	Clerk II	2	2	2			
69	Environmental Services Operator I	99	97		50	18	29
69	Envir. Services Operator I - 6 Day	1	1		1		
65	Sr. Maintenance Mechanic/Welder	1	0				
64	Dispatcher	1.5	1.5	1.5			
59	Heavy Equipment Aide	2	2	2			
EMPLOYEE YEARS							
	Full Time	118.5	115.5	11.5	54.0	19.0	31.0
	Overtime	13.1	12.4	0.7	6.5	1.7	3.5
	Part Time, Temporary, Seasonal	0.8	0.8	0.2	0.0	0.6	0.0
	Less: Vacancy Allowance	<u>1.8</u>	<u>1.8</u>	<u>0.2</u>	<u>0.8</u>	<u>0.3</u>	<u>0.5</u>
	Total	130.6	126.9	12.2	59.7	21.0	34.0

The Special Services Division provides essential cleaning and maintenance services. Throughout the year, the Division maintains vacant lots, sweeps residential and arterial streets, performs emergency cleanups, removes graffiti, and prepares and restores public areas for civic events. This unit is responsible for curbside loose leaf collection in the fall. In the winter months, Special Services provides snow and ice control.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	9,912,200	11,176,800	1,264,600
Employee Years	107.7	107.6	-0.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
2,400	191,000	772,700	0	30,700	267,800	1,264,600

Major Change

In lieu of depreciation increases in Local Works Fund to fund future capital items	729,000
Responsibility for the Adopt-A-Block program is transferred from Environmental Services to the Department of Recreation and Youth Services to enable a more cost effective program and one that focuses on providing jobs for youth as part of the City litter control program	-264,900
Savings in snow and ice control activities	-153,500
A one time Council amendment for City owned property maintenance does not recur	-100,000
Funding is provided to support the Clean Sweep Initiative	93,600
Eliminate vacant full time position as an efficiency measure	-43,900
Funding is provided for maintenance of Gateway areas	33,700
Increased efficiency in vacant lot mowing program	-26,200

ADMINISTRATION

Administration supervises field operations, and plans and coordinates the Division's annual work plan.

SERVICE TRUCK

The Service Truck performs emergency cleanup work. The unit removes debris resulting from automobile accidents, removes dead animals, and clears fallen tree branches from the public right-of-way. It places barricades at emergency scenes and severe potholes, and provides miscellaneous services as required.

DISPATCH

Dispatch monitors the location and activity of field personnel via two-way radio. During snow removal operations the unit oversees the contracted sidewalk and roadway snow plowing operations.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – SPECIAL SERVICES DIVISION

CENTER CITY CLEANING

This activity sweeps and flushes 40 curb miles of streets, cleans sidewalks, and removes litter from areas within the Inner Loop every morning during the spring, summer, and fall. Additional sweeping and litter collection is done during the day.

LOTS & YARDS CLEANING

This activity maintains vacant lots, yards belonging to vacant City-owned buildings, grounds of certain municipal facilities, alleys, and underpasses. Work is performed by City crews and private contractors.

Program Change

Adopt-A-Block program transfers to the Department of Recreation and Youth Services to enable a more cost efficient program and one that focuses on providing jobs for youths as part of the City litter control program.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Units requiring maintenance:				
● City-owned vacant properties (lots and lots with structures)	2,584	2,524	2,900	2,780
● Alleys	81	81	81	81
● Underpasses	42	42	42	42
WORKLOAD				
Cuttings, cleanings performed	10,600	16,500	16,000	17,500
Alley cleanings	650	600	500	500
Underpass cleanings	270	250	300	300

RESIDENTIAL AND ARTERIAL SWEEPING

This activity sweeps and flushes residential streets every other week and arterial streets twice a week in season.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Curb miles:				
● Residential streets	781	781	781	781
● Arterial streets	277	277	277	277
WORKLOAD				
Curb miles swept per day:				
● Residential streets	108.2	97.6	118.8	108.4
● Arterial streets	123.4	120.3	127.4	117.7
RESULTS				
Percent of residential routes completed on schedule:				
● Residential streets	83.1	75.0	88.0	80.0
● Arterial streets	89.1	87.0	92.0	85.0

DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – SPECIAL SERVICES DIVISION
 EXPENDITURE SUMMARY

WORK ORDERS & CIVIC EVENTS

This activity performs services at the request of other City departments. Upon notice from the Department of Community Development and Neighborhood Empowerment Teams (NET), privately owned lots and yards are cleaned (owners are charged for these services), vacant lots are posted, and graffiti is removed from structures located on private property. At the request of Special Events, in the Department of Recreation and Youth Services, litter containers, fencing, and barricades are placed and collected for festivals, parades, block parties, and other events. Cleanup services for these functions and other special cleaning services, including graffiti removal from the public right-of-way, are provided.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Work orders received	1,997	1,850	1,800	1,800
Civic events requiring service:				
● Parades	16	16	16	16
● Other major events	120	120	70	120
● Neighborhood events	50	60	90	70
WORKLOAD				
Work orders completed	1,880	1,650	1,590	1,590
Civic events serviced:				
● Parades	16	16	16	16
● Other major events	120	120	70	120
● Neighborhood events	50	60	90	70

LEAF COLLECTION

This activity is responsible for loose leaf collection in the fall. During specific weeks, residents may rake loose leaves to the curb for a scheduled one-time pickup by City crews.

SNOW & ICE CONTROL

The Snow and Ice Control activity promotes safe vehicular and pedestrian travel during the winter. Roadways and sidewalks are plowed, and sodium chloride with deicing chemicals is spread on main and arterial road surfaces to control ice. City crews plow major and minor arterial streets. Most residential streets and sidewalk routes are plowed by private contractors whose work is inspected by this unit. City personnel augment and substitute for contracted work as required. Funds are also included for loading and hauling of snow as well as other labor intensive work to clear the right-of-way and other public areas when needed.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Snowfall (inches)	113.6	73.9	99.0	99.0
Lane miles of roadway salted	799.4	799.4	799.4	799.4
Lane miles of roadway plowed by City crews	676.4	676.4	676.4	676.4
Lane miles of roadway plowed by contractor	925.7	925.7	925.7	925.7
Miles of sidewalk plowed by contractor	880.5	880.5	880.5	880.5
WORKLOAD				
Estimated tons of sodium chloride spread	29,349	18,856	26,800	26,800
Roadway plow runs	16	3	17	17
Sidewalk plow runs	10	0	10	10
	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – SPECIAL SERVICES DIVISION
EXPENDITURE SUMMARY**

Appropriation by Major Object

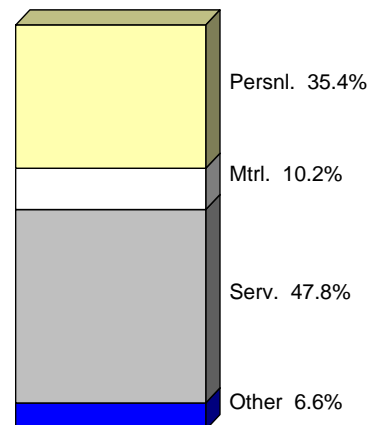
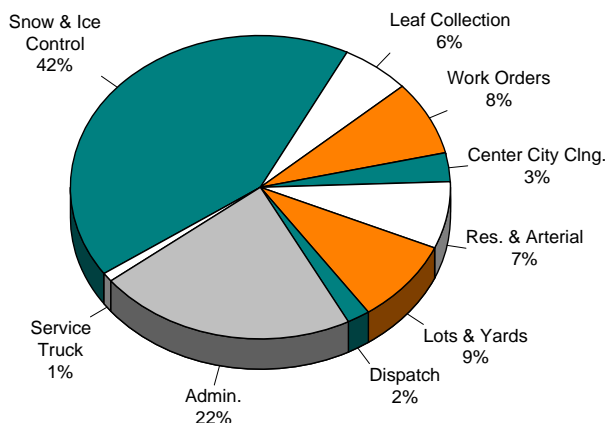
Personnel Expenses	4,070,447	3,807,000	3,980,700	3,960,400
Materials & Supplies	847,427	688,600	1,098,400	1,142,400
Services	4,680,834	4,109,000	4,833,100	5,345,000
Other	0	0	0	729,000
Total	9,598,708	8,604,600	9,912,200	11,176,800

Appropriation by Activity

Administration	1,672,210	1,610,100	1,617,900	2,461,900
Service Truck	46,667	85,500	105,400	112,300
Dispatch	249,221	238,900	255,100	255,900
Center City Cleaning	234,231	236,600	236,600	284,400
Lots & Yards Cleaning	1,185,585	1,189,800	1,186,100	986,100
Residential & Arterial Sweeping	609,234	640,100	610,100	747,500
Work Orders & Civic Events	621,948	785,800	765,400	845,000
Leaf Collection	654,037	569,500	530,800	695,500
Snow & Ice Control	4,325,575	3,248,300	4,604,800	4,788,200
Total	9,598,708	8,604,600	9,912,200	11,176,800

Employee Years by Activity

Administration	7.6	8.0	7.9	8.9
Service Truck	1.2	1.8	2.4	2.4
Dispatch	5.7	5.5	5.3	5.3
Center City Cleaning	6.4	6.3	6.3	7.3
Lots & Yards Cleaning	13.4	9.8	7.7	7.7
Residential & Arterial Sweeping	8.0	8.8	8.8	8.8
Work Orders & Civic Events	11.4	13.6	13.1	13.4
Leaf Collection	11.0	9.5	9.0	10.0
Snow & Ice Control	49.3	41.4	47.2	43.8
Total	114.0	104.7	107.7	107.6



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – SPECIAL SERVICES DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Service Truck	Dispatch	Center City Cleaning	Lots & Yards Cleaning	Residential & Arterial Sweeping	Work Orders & Civic Events	Leaf Collection	Snow & Ice Control
Br.	Title	Budget 2005-06	Approved 2006-07									
30	Operations Manager	1.0	1.0	1.0								
25	Operations Superintendent	1.0	1.0	1.0								
23	Asst. Operations Superintendent	3.0	3.0					0.6	0.6	0.5	0.3	1.0
23	Computer Applications Specialist	1.0	1.0	1.0								
20	Supervising Dispatcher	1.0	1.0			1.0						
19	Operations Supervisor	4.0	3.5				0.2	0.5		1.1	0.3	1.4
19	Op. Supervisor, St. Maintenance	0.8	0.8									0.8
18	Municipal Assistant	1.0	0.0									
16	Fleet Maintenance Technician	1.3	1.3	1.3								
16	Management Trainee	0.0	1.0	1.0								
15	Senior Dispatcher	1.0	1.0			1.0						
11	Clerk I	1.0	1.0	1.0								
9	Clerk II	1.0	0.0									
9	Clerk II Bilingual	0.0	1.0	1.0								
64	Special Equipment Operator	1.1	1.1									1.1
64	Dispatcher	2.5	2.5			2.5						
62	Senior Operations Worker	22.6	23.6				0.6	3.3	6.0	2.8	2.1	8.8
57	Construction Supply Handler	1.0	1.0	1.0								
56	Grounds Equipment Operator	1.0	1.0					0.6			0.1	0.3
41	Operations Worker	31.5	31.5		1.0		4.6	2.7	2.2	5.2	2.2	13.6
EMPLOYEE YEARS												
	Full Time	76.8	77.3	8.3	1.0	4.5	5.4	7.7	8.8	9.6	5.0	27.0
	Overtime	26.3	23.6	0.6	0.9	0.9	0.8	0.2	0.2	3.5	3.1	13.4
	Part Time, Temporary, Seasonal	6.5	8.6	0.2	0.5	0.0	1.2	0.0	0.0	0.6	2.0	4.1
	Less: Vacancy Allowance	<u>1.9</u>	<u>1.9</u>	<u>0.2</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.2</u>	<u>0.2</u>	<u>0.3</u>	<u>0.1</u>	<u>0.7</u>
	Total	107.7	107.6	8.9	2.4	5.3	7.3	7.7	8.8	13.4	10.0	43.8

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – STREET MAINTENANCE DIVISION**

The Street Maintenance Division conducts an extensive street surface treatment program and also resurfaces and repairs selected City streets. The Division restores Bureau of Water & Lighting utility cuts and repairs potholes, guardrails, and sidewalks.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,328,100	2,403,400	75,300
Employee Years	37.8	37.9	0.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
-4,100	17,900	61,500	0	0	0	75,300

ADMINISTRATION

Administration supervises field operations and plans and coordinates the Division's annual work plan.

PATCHING

Patching repairs potholes and makes interim repairs and permanent restorations.

CHIP SEAL/OVERLAY

This activity furnishes preventive maintenance, repair, rehabilitation, and construction services for streets. Under the program, chipped stone and sealant are applied to the streets, thus restricting penetration of their surfaces by air and moisture. This lengthens their life and improves their riding surface. Other services performed by this activity are asphalt overlay application and surface milling. Because elements of the work performed by this activity have a useful life of more than one year, capital as well as operating budget resources are used for these functions.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Residential streets (000 sq. yds.)	5,500	5,500	5,500	5,500
Average annual chip seal preventive maintenance work needed (sq. yds.)	625,000	625,000	625,000	625,000
Annual asphalt overlay work needed (sq. yds.)	181,000	181,000	181,000	181,000
WORKLOAD				
Chip seal work plan performed (sq. yds.)	897,300	670,000	630,000	630,000
Asphalt overlay work plan performed (sq. yds.)	1,000	5,000	10,000	10,000

UTILITY CUTS

Utility Cuts backfills and patches Bureau of Water & Lighting street excavations and water main trenches. The unit also backfills and restores cuts for private contractors and repairs roadway base failures. The City is reimbursed for services rendered to private contractors.

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – STREET MAINTENANCE DIVISION

7-37

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Bureau of Water & Lighting excavations	803	800	950	850
Private excavations and base failures	62	60	75	60
WORKLOAD				
Bureau of Water & Lighting excavations repaired	803	800	950	850
Private excavations and base failures repaired	62	60	75	60

SPECIAL PROJECTS

Special Projects repairs roadway guardrails, bridge guardrails, and trap doors. Crews repair sidewalks, replace sidewalk flags removed by the Bureau of Water & Lighting during its work, and replace small sections of damaged curbing and concrete gutters.

Program Change

Sidewalk replacement crew diverted to Clean Sweep Initiative to perform other tasks.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Repair requests received:				
• Trap doors	0	0	5	3
• Guardrails	0	10	10	8
• Sidewalk flags	1,592	1,425	1,425	1,425
• Gutters (ft.)	72	150	400	200
WORKLOAD				
Trap doors repaired	0	0	5	5
Guardrails repaired	0	8	10	10
Sidewalk flags replaced	1,592	1,100	1,425	1,400
Gutter replaced (ft.)	72	150	400	200

CRACK SEALING

This activity applies fiber-reinforced sealants to cracks in arterial and collector roads. This procedure restricts water penetration of the road and reduces surface deterioration. It is a preventive maintenance technique, supplementing the Bureau's other street surface treatment programs. Capital as well as operating budget resources are used for this function.

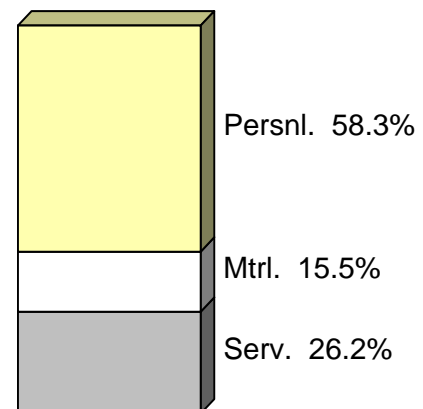
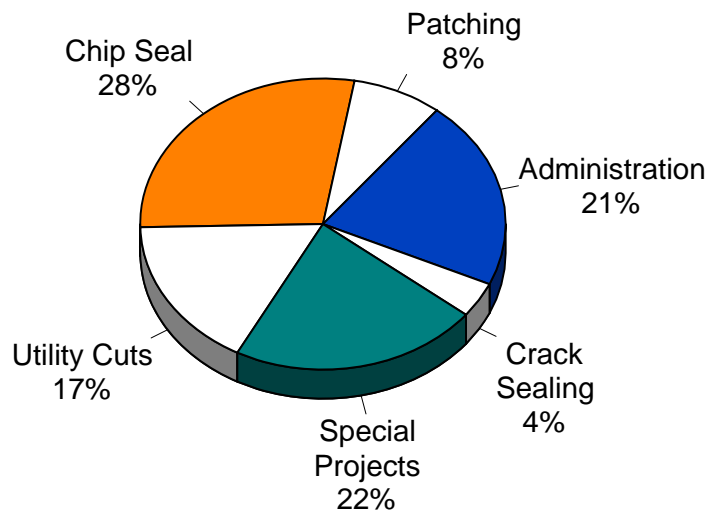
Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Arterial and collector roadway (000 sq. yds.)	3,000	3,000	3,000	3,000
Annual crack sealing program (000 sq. yds.)	1,650	1,650	1,650	1,650
WORKLOAD				
Arterial roadway crack sealed (000 sq. yds.)	1,110	1,250	1,650	1,650

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – STREET MAINTENANCE DIVISION
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,406,811	1,405,100	1,405,100	1,401,000
Materials & Supplies	303,795	356,400	356,400	372,800
Services	423,414	566,600	566,600	629,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,134,020	2,328,100	2,328,100	2,403,400

Appropriation by Activity				
Administration	535,343	487,400	487,400	504,200
Patching	150,618	196,400	196,400	180,600
Chip Seal/Overlay	471,112	707,000	707,000	698,400
Utility Cuts	373,250	388,700	388,700	414,500
Special Projects	556,431	472,300	472,300	520,800
Crack Sealing	<u>47,266</u>	<u>76,300</u>	<u>76,300</u>	<u>84,900</u>
Total	2,134,020	2,328,100	2,328,100	2,403,400

Employee Years by Activity				
Administration	7.8	8.0	8.0	8.0
Patching	2.0	2.1	2.1	2.1
Chip Seal/Overlay	10.8	11.9	11.9	11.9
Utility Cuts	7.9	7.6	7.6	7.6
Special Projects	6.0	6.8	6.8	6.8
Crack Sealing	<u>1.9</u>	<u>1.4</u>	<u>1.4</u>	<u>1.5</u>
Total	36.5	37.8	37.8	37.9



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – STREET MAINTENANCE DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Admin- istration	Patching	Chip Seal/ Overlay	Utility Cuts	Special Projects	Crack Sealing
Br.	Title	Budget 2005-06	Approved 2006-07						
30	Street Maintenance Manager	1.0	1.0	1.0					
23	Asst. Operations Supt./St. Maint.	1.0	1.0	1.0					
19	Op. Supervisor, St. Maintenance	1.2	1.2		0.6	0.6			
18	Principal Engineering Technician	1.0	1.0	1.0					
16	Fleet Maintenance Technician	0.7	0.7	0.7					
16	Sign Maker	1.0	1.0	1.0					
12	Assistant Sign Maker	1.0	1.0	1.0					
9	Clerk II	1.0	1.0	1.0					
9	Clerk II with Typing	1.0	1.0	1.0					
65	Sr. Maintenance Mechanic Mason	1.0	1.0			0.4		0.6	
65	Sr. Maintenance Mechanic Welder	1.0	1.0					1.0	
64	Special Equipment Operator	2.9	2.9			1.9		1.0	
62	Senior Operations Worker	5.4	5.4		0.4	1.2	2.6	1.2	
57	Asphalt Raker	1.0	1.0		1.0				
41	Operations Worker	12.5	12.5			5.7	4.5	1.1	1.2
EMPLOYEE YEARS									
	Full Time	32.7	32.7	7.7	2.0	9.8	7.1	4.9	1.2
	Overtime	4.3	4.2	0.6	0.2	1.6	0.8	0.8	0.2
	Part Time, Temporary, Seasonal	2.2	2.4	0	0	0.9	0	1.3	0.2
	Less: Vacancy Allowance	<u>1.4</u>	<u>1.4</u>	<u>0.3</u>	<u>0.1</u>	<u>0.4</u>	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>
	Total	37.8	37.9	8.0	2.1	11.9	7.6	6.8	1.5

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – BUILDING SERVICES DIVISION**

Building Services maintains and repairs City-owned buildings. Functions include custodial, building repair and renovation, and heating, ventilating, and air conditioning services. Work is performed by a combination of City personnel and private contractors.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	5,784,400	5,409,700	-374,700
Employee Years	72.6	71.8	-0.8

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
200	44,800	23,400	0	600	-443,700	-374,700

Major Change

Transfer allocation for heat, light and power to Equipment Service for calculation of fully burdened motor equipment chargeback	-250,000
Reduce level of service at Terminal Building with termination of Ferry service	-111,300
Eliminate a net of two full time positions due to budget constraints	-82,400

ADMINISTRATION

Administration coordinates and implements the Division's annual work plan. The activity also works in conjunction with the Commissioner's Office of Customer Satisfaction to manage the City's telephone system.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Telephone System:				
● Digital telephones on PBX	1,983	1,990	1,960	1,970
● Analog devices on PBX (phones, faxes, modems)	316	320	300	310
Telephone Usage:				
● Local calling (minutes)	4,619,674	4,450,000	5,200,000	4,500,000
● Long Distance calling (minutes)	176,721	222,000	180,000	225,000
WORKLOAD				
Bills verified	24	24	24	24
Work orders prepared:				
● Move/Add/Change Orders	447	534	380	500
● Repair Orders	760	620	700	700

Telephone Chargebacks

<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
CITY COUNCIL & CLERK	9,000	9,100	ENVIRONMENTAL SERVICES		
ADMINISTRATION			Commissioner	21,600	22,000
Mayor's Office	13,500	15,600	Architecture & Engineering	23,500	23,900
NET	40,000	41,900	Operations	47,100	56,200
Budget	4,200	4,300	Water & Lighting	<u>33,100</u>	<u>33,000</u>
Human Resource Mgmt.	17,200	19,300	TOTAL:	125,300	135,100
Communications	6,900	7,000	POLICE	204,300	211,800
Law	<u>9,300</u>	<u>9,500</u>	FIRE	59,600	62,100
TOTAL:	91,100	97,600	RECREATION AND YOUTH SERVICES		
FINANCE			Commissioner	5,400	5,200
Director's Office	4,800	5,500	Recreation	57,000	46,500
Accounting	6,600	7,300	Special Services	6,900	7,300
Treasury	9,300	9,800	Youth Services	<u>9,900</u>	<u>10,400</u>
Assessment	7,500	7,700	TOTAL:	79,200	69,400
Parking & Municipal			CITY TOTAL	685,900	708,000
Violations	8,700	9,500	Interfund	73,600	71,600
Purchasing	4,500	4,600	Intrafund	612,300	636,400
Information Systems	<u>29,200</u>	<u>30,000</u>	CITY TOTAL	685,900	708,000
TOTAL:	70,600	74,400			
COMMUNITY DEVELOPMENT					
Commissioner	3,000	3,400			
Neighborhood Initiatives	3,600	4,000			
Buildings and Zoning	14,400	14,400			
Housing & Project					
Development	12,600	13,500			
Planning	<u>2,700</u>	<u>2,800</u>			
TOTAL:	36,300	38,100			
ECONOMIC DEVELOPMENT					
Administration	6,900	6,700			
Municipal Parking	<u>3,600</u>	<u>3,700</u>			
TOTAL:	10,500	10,400			

CONSTRUCTION & REPAIR

Construction and Repair makes routine repairs and alterations to City-owned buildings. The unit performs carpentry, masonry, electrical, and minor plumbing repairs. Major building repair projects and maintenance of specialized building systems are performed by contractors whose work is inspected by this unit. Emergency service is provided to properties acquired through tax foreclosures.

Program Change

Reduction in building inventory reduces requests for maintenance.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – BUILDING SERVICES DIVISION**

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
City building inventory	185	168	179	168
Buildings maintained (excludes foreclosed properties)	185	168	179	168
Maintenance work requests received	5,660	5,592	5,400	5,400
Specialized building systems maintained:				
● Overhead doors	213	213	213	209
● Air curtains	12	12	12	12
● Elevators and escalators	22	22	22	22
● Fire alarm and detection systems	22	22	22	22
● Fire shutters	6	6	6	6
● Fire suppression systems	12	12	12	12
● Intrusion alarms	46	46	46	46
WORKLOAD				
Maintenance work requests completed:				
● Carpentry	379	450	750	500
● Electrical	532	480	550	550
● Masonry	45	30	40	40
● Painting	17	40	30	30
● Plumbing	409	400	540	450
● Overhead doors	98	100	125	125
● Roofing	10	15	15	15
● Office relocations	12	12	8	8
● Remodeling projects	2	4	4	4
● Miscellaneous	656	500	420	500
● Board-ups	2,639	2,800	2,500	2,800
● Material moves	<u>153</u>	<u>200</u>	<u>240</u>	<u>240</u>
Total	4,952	5,031	5,222	5,262

BUILDING OPERATIONS

This activity provides custodial and maintenance service at various City facilities. Services include cleaning, extermination, and snow and ice removal.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Buildings requiring custodial service	28	28	28	28
Building area (sq. ft.)	617,249	617,249	617,249	617,249

HEATING, VENTILATING & AIR CONDITIONING

This activity installs, operates, maintains, and repairs heating, ventilating, and air conditioning systems in City buildings. Buildings served are City Hall, the Public Safety Building, the Emergency Communications Center, the Animal Control Center, the Center at High Falls, Port of Rochester Terminal Building, firehouses, police stations, libraries, recreation centers, the Department of Environmental Services' Operations Center, and the water filtration plant at Hemlock Lake. The activity carries out the City's energy conservation program by monitoring energy consumption and recommending and accomplishing improvements that reduce consumption.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Buildings maintained	130	131	131	124
Maintenance work requests received	862	1,000	1,050	950
Heating systems	127	128	128	113
Central air conditioning systems	57	58	58	57
Emergency generators	12	13	13	13
WORKLOAD				
Maintenance work requests completed	725	950	1,029	836

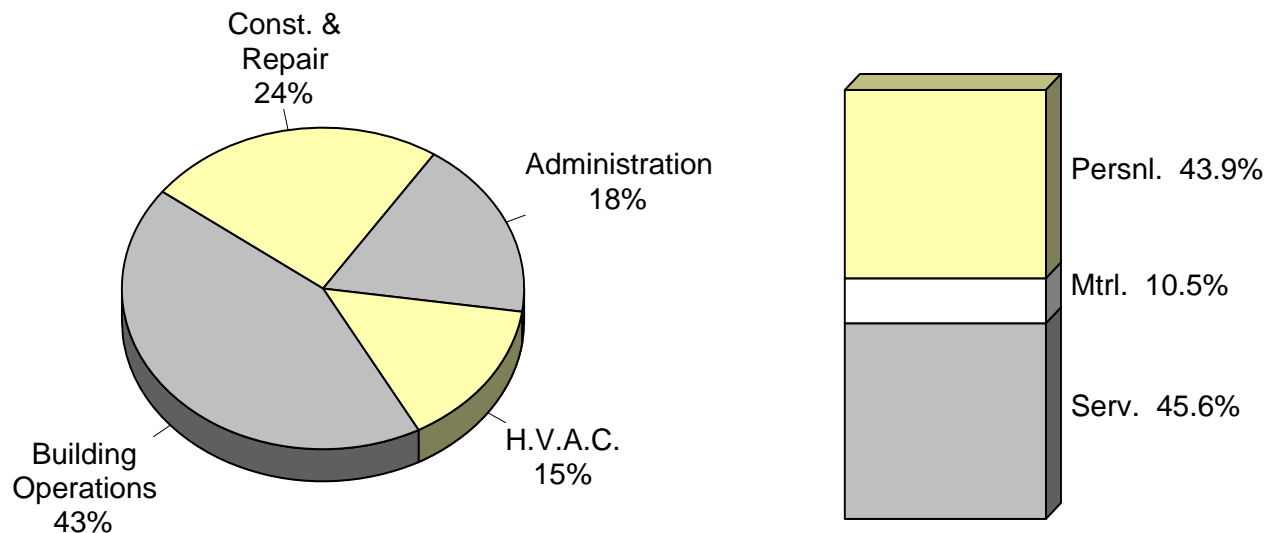
**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – BUILDING SERVICES DIVISION
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,658,131	2,793,300	2,803,300	2,651,700
Materials & Supplies	504,488	594,900	594,900	632,600
Services	2,383,489	2,996,700	2,998,500	2,761,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	5,546,108	6,384,900	6,396,700	6,046,100
Less: Intrafund Credit*	<u>590,800</u>	<u>612,300</u>	<u>612,300</u>	<u>636,400</u>
Total	4,955,308	5,772,600	5,784,400	5,409,700

Appropriation by Activity				
Administration	1,004,684	1,119,400	1,131,200	1,109,300
Construction & Repair	1,409,317	1,380,600	1,380,600	1,442,700
Building Operations	2,285,081	2,969,200	2,969,200	2,622,600
Heating, Ventilating, Air Conditioning	<u>847,026</u>	<u>915,700</u>	<u>915,700</u>	<u>871,500</u>
Total	5,546,108	6,384,900	6,396,700	6,046,100
Less: Intrafund Credit*	<u>590,800</u>	<u>612,300</u>	<u>612,300</u>	<u>636,400</u>
Total	4,955,308	5,772,600	5,784,400	5,409,700

Employee Years by Activity				
Administration	6	5.9	5.9	4.9
Construction & Repair	22.8	22.9	22.9	23.8
Building Operations	28.4	33.3	30.4	30.6
Heating, Ventilating, Air Conditioning	<u>13.2</u>	<u>13.4</u>	<u>13.4</u>	<u>12.5</u>
Total	70.4	75.5	72.6	71.8

*Reflects chargeback for telephone service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
 OPERATIONS – BUILDING SERVICES DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Construction & Repair	Building Operations	Heating, Vent. & Air Conditioning
Br.	Title	Budget 2005-06	Approved 2006-07				
30	Manager of Building Services	1	1	1			
25	Superintendent HVAC	1	1				1
24	Senior Administrative Analyst	1	0				
23	Superintendent Building Operations	1	2		1	1	
21	Supervisor Carpentry Trades	1	1		1		
21	Supervisor of Electrical Trades	1	1		1		
21	Supervisor Structures & Equipment	1	1		1		
18	Building Supervisor	1	1			1	
18	Senior Supervising Stock Clerk	1	1	1			
11	Secretary	2	1	1			
9	Clerk II	0	1	1			
6	Stock Clerk 80 Hours	1	1	1			
1	Cleaner	10	9			9	
65	Sr. Maintenance Mechanic Buildings	1	1			1	
65	Sr. Maintenance Mechanic/Carpentry	5	5		5		
65	Sr. Maintenance Mechanic/Electrical	1	1		1		
65	Sr. Maintenance Mechanic/Mason	1	1		1		
65	Sr. Maintenance Mechanic/Pipefitter	1	1		1		
62	Senior Maintenance Mechanic	4	4		4		
60	Maintenance Mechanic	7	7		7		
57	Maintenance Worker	4	4			4	
52	Building Maintenance Helper	6	6			6	
152	Lead HVAC Engineer	2	2				2
151	HVAC Engineer	3	3				3
150	Assistant HVAC Engineer	7	6				6
EMPLOYEE YEARS							
Full Time		64.0	62.0	5.0	23.0	22.0	12.0
Overtime		2.8	2.7	0.0	1.5	0.7	0.5
Part Time, Temporary, Seasonal		8.3	9.6	0.1	0.2	8.8	0.5
Less: Vacancy Allowance		<u>2.5</u>	<u>2.5</u>	<u>0.2</u>	<u>0.9</u>	<u>0.9</u>	<u>0.5</u>
Total		72.6	71.8	4.9	23.8	30.6	12.5

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – EQUIPMENT SERVICES DIVISION**

The Equipment Services Division maintains and repairs most City motor vehicles and provides fuel for the entire fleet.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	3,926,700	5,421,500	1,494,800
Employee Years	75.4	80.4	5.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
29,300	130,900	-1,118,700	0	-3,300	2,456,600	1,494,800

Major Change

Add fringe benefit and heat, light and power allocation for calculation of fully burdened labor rate for motor equipment chargeback	1,642,700
Increase allocation for fuel expense	531,000
Transfer Equipment Maintenance activity from the Department of Recreation and Youth Services	224,900
Transfer equipment operator training function from Officer of the Commissioner	113,100
Efficiencies in Part's activity results in savings	-55,100

FLEET MANAGEMENT

This activity manages the Division of Equipment Services and administers the City fleet and related equipment facilities.

REPAIR

Repair maintains and repairs City vehicles, except for Fire Department vehicles. Work includes preventive maintenance, mechanical repair, tire repair, and welding.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Units maintained	1,269	1,269	1,269	1,269
Repair order service requests	13,074	12,034	14,585	12,200
WORKLOAD				
Repair hours	65,800	62,012	70,000	70,000

FUELING

This activity distributes fuel to City vehicles and some Monroe County and Federal vehicles. Distribution is controlled by an automated fueling system that monitors fuel use by vehicle and driver.

Program Change

The City will provide 36,400 gallons of fuel for several federal government vehicles on a contract basis.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Fuel purchased:				
• Unleaded fuel (gallons)	693,378	685,000	685,000	721,400
• Diesel fuel (gallons)	532,634	543,000	543,000	543,000

PARTS

This unit maintains parts, materials, and supplies used for the repair and maintenance of City vehicles. It operates the parts room and machine shop, rebuilds used parts, and operates the computerized parts inventory system.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Parts inventory value (\$)	610,000	489,000	590,000	514,000
Parts lines	5,092	4,300	5,000	3,900
Requests for parts	97,454	111,392	100,000	115,000
WORKLOAD				
Parts issued	97,454	111,392	110,000	115,000

EQUIPMENT MAINTENANCE

This activity maintains and repairs small and specialized equipment.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Work orders received	1,187	1,700	1,700	1,200
WORKLOAD				
Work orders completed	987	1,445	1,275	1,100
EFFICIENCY				
Work orders completed (%)	83.2	85.0	75.0	91.7

**DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – EQUIPMENT SERVICES DIVISION**

Chargebacks

<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Department/Bureau</u>	<u>2005-06</u>	<u>2006-07</u>
			ENVIRONMENTAL SERVICES		
CITY COUNCIL AND CLERK	1,100	1,200	Commissioner	46,900	59,300
			Architecture & Engineering	18,200	23,400
			Operations	4,129,100	5,702,300
ADMINISTRATION			Water & Lighting	<u>398,200</u>	<u>565,700</u>
Mayor's Office	13,200	11,800	TOTAL:	4,592,400	6,350,700
NET	200	200			
Budget	200	200	EMERGENCY COMMUNICATIONS		
Human Resource Mgmt.	300	400		3,900	6,200
Communications	1,100	1,600			
Law	<u>100</u>	<u>100</u>	POLICE	2,304,500	3,088,700
TOTAL:	15,100	14,300			
			FIRE	223,600	235,200
FINANCE					
Director's Office	600	200	LIBRARY		
Treasury	4,900	4,800	Central Library	24,700	22,800
Assessment	100	100	Community Library	<u>14,000</u>	<u>17,300</u>
Purchasing	700	700	TOTAL:	38,700	40,100
Information Systems	<u>2,300</u>	<u>3,000</u>			
TOTAL:	8,600	8,800	RECREATION & YOUTH SERVICES		
			Commissioner	900	900
COMMUNITY DEVELOPMENT	5,600	7,000	Recreation	351,900	263,800
			Special Services	64,900	93,000
			Youth Services	<u>100</u>	<u>100</u>
			TOTAL:	417,800	357,800
ECONOMIC DEVELOPMENT					
Administration	3,400	3,400	CITY TOTAL	7,615,700	10,114,400
Municipal Parking	<u>1,000</u>	<u>1,000</u>			
TOTAL:	4,400	4,400	Interfund	3,795,900	5,083,100
			Intrafund	3,819,800	5,031,300
			CITY TOTAL	7,615,700	10,114,400

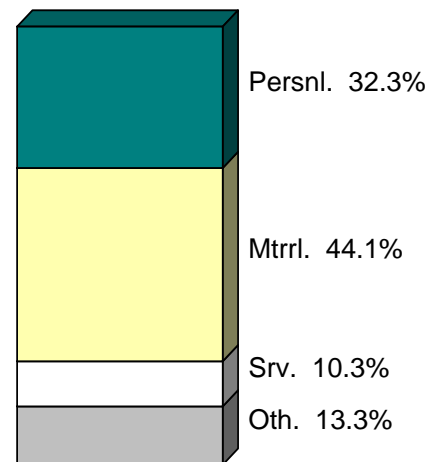
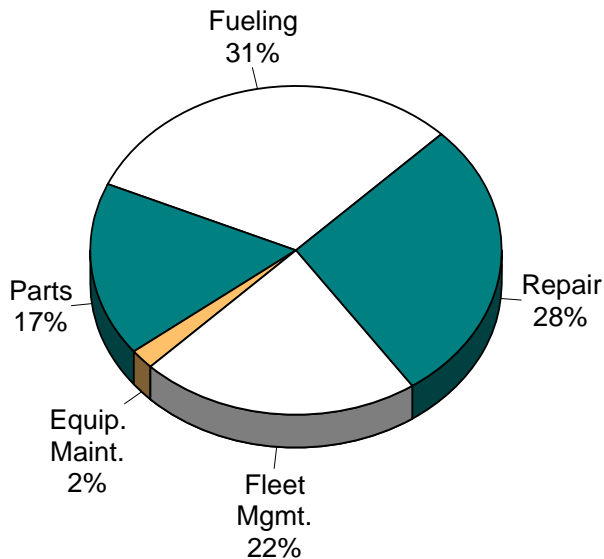
DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – EQUIPMENT SERVICES DIVISION
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	3,029,366	3,060,600	3,116,100	3,378,100
Materials & Supplies	3,356,706	3,934,500	3,934,500	4,609,500
Services	664,180	695,900	695,900	1,072,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,392,700</u>
Total	7,050,252	7,691,000	7,746,500	10,452,800
Less: Intrafund Credit*	<u>3,368,700</u>	<u>3,819,800</u>	<u>3,819,800</u>	<u>5,031,300</u>
Total	3,681,552	3,871,200	3,926,700	5,421,500

Appropriation by Activity				
Fleet Management	550,838	497,400	484,400	2,308,700
Repair	2,678,023	2,729,800	2,814,700	2,879,700
Fueling	1,896,405	2,606,800	2,605,800	3,213,200
Parts	1,924,986	1,857,000	1,841,600	1,823,800
Equipment Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>227,400</u>
Total	7,050,252	7,691,000	7,746,500	10,452,800
Less: Intrafund Credit*	<u>3,368,700</u>	<u>3,819,800</u>	<u>3,819,800</u>	<u>5,031,300</u>
Total	3,681,552	3,871,200	3,926,700	5,421,500

Employee Years by Activity				
Fleet Management	6.5	5.4	5.3	6.9
Repair	57.7	58.6	60.2	60.4
Fueling	1.1	1.1	1.0	1.0
Parts	8.8	8.9	8.9	8.7
Equipment Maintenance	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>3.4</u>
Total	74.1	74.0	75.4	80.4

*Reflects chargeback for motor equipment service.



DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS – EQUIPMENT SERVICES DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Fleet Management	Repair	Fueling	Parts	Equipment Maintenance
Br.	Title	Budget 2005-06	Approved 2006-07					
31	Fleet Service Manager	1.0	1.0	1.0				
28	Asst. Fleet Service Manager	1.0	1.0		1.0			
25	Fleet Maintenance Manager	1.0	1.0		1.0			
25	Parts & Materials Manager	1.0	1.0				1.0	
24	Senior Administrative Analyst	1.0	1.0	1.0				
23	Asst. Fleet Maintenance Manager	2.0	2.0		2.0			
23	Fleet Operations Specialist	1.0	0.0					
23	Warranty Specialist	0.0	1.0		1.0			
21	Equipment Training Coordinator	0.0	1.0	1.0				
21	Parts Supervisor	1.0	1.0				1.0	
19	Equipment Trainer	0.0	1.0	1.0				
19	Mechanic Supervisor	4.0	4.0		4.0			
19	Senior Equipment Mechanic	0.0	1.0					1.0
17	Heavy Mechanic I	3.0	3.0		3.0			
17	Senior Auto Welder	1.0	1.0		1.0			
15	Auto Welder	1.0	1.0		1.0			
15	Heavy Mechanic II	22.0	22.0		22.0			
14	Sr. Auto Maintenance Mechanic	0.0	14.0		14.0			
14	Senior Auto Parts Clerk	2.0	2.0				2.0	
13	Administrative Secretary	1.0	0.0					
13	Fleet Service Writer	2.0	2.0		2.0			
11	Auto Parts Clerk	3.0	3.0				3.0	
9	Clerk II with Typing	1.0	1.0	1.0				
7	Data Entry Clerk	1.0	1.0	1.0				
65	Auto Machinist	1.0	1.0				1.0	
63	Equipment Mechanic	0.0	2.5					2.5
63	Sr. Auto Maintenance Mechanic	14.0	0.0					
61	Tire Repairer	1.0	1.0		1.0			
57	Garage Attendant	1.0	1.0			1.0		
EMPLOYEE YEARS								
Full Time		67.0	71.5	6.0	53.0	1.0	8.0	3.5
Overtime		7.3	7.4	0.1	6.5	0.0	0.8	0.0
Part Time, Temporary, Seasonal		2.0	2.5	0.8	1.7	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.9</u>	<u>1.0</u>	<u>0.0</u>	<u>0.8</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>
Total		75.4	80.4	6.9	60.4	1.0	8.7	3.4

The Bureau of Water & Lighting is comprised of seven operating units: the Director's Office, Water Engineering, Water Production and Treatment, Water Supply and Maintenance, Water Distribution, Street Lighting, and Parking Meter Operations. The Director's Office is responsible for Bureau administration and the procurement and maintenance of equipment and supplies. The Water Engineering Division implements the Bureau's capital improvement program. Water Production and Treatment manages, operates, and maintains the Hemlock Water Filtration Plant, the City's reservoirs and the Holly Pump Station, and monitors water quality. The Water Supply and Maintenance Division maintains the Upland conduit system and reservoir structures. Water Distribution operates and maintains the water distribution system, including water mains, valves, hydrants, and connections. The Street Lighting Division oversees the City's street lighting system. Expenditures that cannot be directly attributed to one of the operating units are found in the Water Fixed Charges section. Parking Meter Operations maintains the City's parking meters and performs meter revenue collection.

The 2006-07 work plan includes:

Objective	Priorities Supported	Projected Completion
Complete Phase II of Conduit Modernization Program	Customer Service	Second Quarter
Finish construction of new Water Operations Center	Customer Service	Third Quarter
Complete preliminary design for section north of Rush Reservoir for Conduit Modernization	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	25,945,800	26,150,800	205,000
Employee Years	155.7	151.1	-4.6

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
53,700	195,800	125,400	-900	0	-169,000	205,000

Major Change

Increase allowance for Water Fund uncollectibles	310,000
Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate	-252,400
Reduce allocation for contractor supplied maintenance and repair in Bureau of Water and Lighting as an efficiency measure	-147,900
Net effect of personnel transactions	-137,700
Add funds for Cathodic Protection	50,000
Add funds for heat, light and power at temporary Water facilities	45,000
Productivity improvements results in savings	-36,000

DEPARTMENT OF ENVIRONMENTAL SERVICES
BUREAU OF WATER & LIGHTING
EXPENDITURE SUMMARY

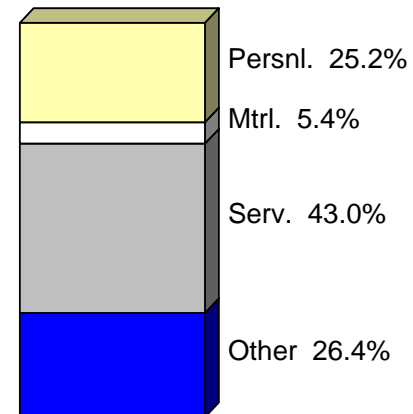
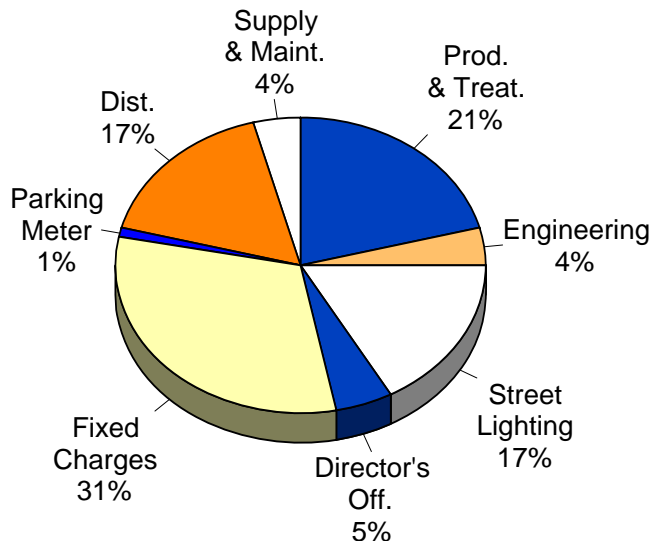
	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	6,504,412	6,563,500	6,655,900	6,579,000
Materials & Supplies	1,128,926	1,382,600	1,382,600	1,420,900
Services	10,270,501	11,076,600	11,322,800	11,256,400
Other	<u>7,036,942</u>	<u>6,584,500</u>	<u>6,584,500</u>	<u>6,894,500</u>
Total	24,940,781	25,607,200	25,945,800	26,150,800

Appropriation by Activity

Director's Office	1,136,593	1,280,100	1,265,100	1,202,700
Water Engineering	1,002,930	1,064,400	999,100	1,033,900
Water Production & Treatment	4,924,802	5,341,900	5,658,900	5,465,800
Water Supply & Maintenance	796,873	904,300	902,800	942,100
Water Distribution	4,250,026	4,267,500	4,373,300	4,426,000
Street Lighting	4,074,381	4,457,900	4,455,500	4,534,800
Parking Meter Operations	167,034	170,100	170,100	171,700
Water Fixed Charges	<u>8,588,142</u>	<u>8,121,000</u>	<u>8,121,000</u>	<u>8,373,800</u>
Total	24,940,781	25,607,200	25,945,800	26,150,800

Employee Years by Activity

Director's Office	13.3	12.8	14.1	9.8
Water Engineering	17.5	18.3	17.3	17.3
Water Production & Treatment	25.8	25.8	25.8	25.9
Water Supply & Maintenance	14.8	14.0	13.8	12.8
Water Distribution	72.8	72.8	75.8	76.5
Street Lighting	4.4	4.8	4.8	4.7
Parking Meter Operations	<u>4.0</u>	<u>4.1</u>	<u>4.1</u>	<u>4.1</u>
Total	152.6	152.6	155.7	151.1



The Director's Office manages the Bureau of Water & Lighting and provides staff support for the operating divisions. The unit also procures and maintains equipment, parts, and supplies used by the Bureau.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,265,100	1,202,700	-62,400
Employee Years	14.1	9.8	-4.3

Change Detail

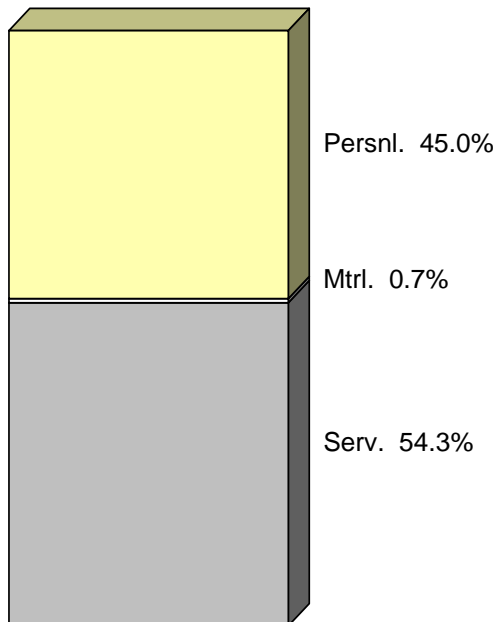
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
4,100	13,500	31,700	0	0	-111,700	-62,400

Major Change

Transfer Engineer to Water Engineering Division	-62,900
Transfer two full time security positions to the Office of the Commissioner	-49,500
Add funds for heat, light and power at temporary Water facilities	45,000
Eliminate one full time and one part time position and associated costs due to budget constraints	-44,300

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – DIRECTOR’S OFFICE
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	650,087	628,900	686,500	541,000
Materials & Supplies	8,054	9,700	9,700	8,100
Services	478,452	641,500	568,900	653,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,136,593	1,280,100	1,265,100	1,202,700
Appropriation by Activity				
Director's Office	1,136,593	1,280,100	1,265,100	1,202,700
Employee Years by Activity				
Director's Office	13.3	12.8	14.1	9.8



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – DIRECTOR’S OFFICE
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
35	Director of Water	1	1
26	Associate Administrative Analyst	1	1
25	Parts & Materials Manager	1	1
24	Engineer	1	0
20	Executive Assistant	1	1
19	Water Materials Coordinator	1	1
15	Heavy Mechanic II	1	1
13	Administrative Secretary	1	1
9	Clerk II	1	1
65	Expediter	1	1
52	Security Guard	3	0
EMPLOYEE YEARS			
	Full Time	13.0	9.0
	Overtime	0.6	0.5
	Part Time, Temporary, Seasonal	0.5	0.3
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	14.1	9.8

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – ENGINEERING DIVISION**

The Water Engineering Division implements Water & Lighting's capital program through design, plan review, and construction inspection services. It maintains and updates the official records of the location of water mains and other water facilities.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	999,100	1,033,900	34,800
Employee Years	17.3	17.3	0.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
9,000	1,700	4,000	0	0	20,100	34,800

Major Change

Net effect of position transfers in Bureau of Water and Lighting	20,100
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DESIGN ENGINEERING

Design Engineering plans water system repairs and improvements, designs water main replacement projects, and reviews water system improvements in street reconstruction projects designed by consultants. The unit tests the water system when problems such as low pressure are discovered and prepares specifications for grid repair and maintenance materials. The activity manages the backflow prevention program and reviews applications for backflow prevention device installations.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Design reviews required	405	415	300	415
Hydraulic tests required	40	80	400	200
In-house design projects value (\$000)	3,530	4,400	2,500	4,200
Backflow prevention reviews required	38	40	40	40
Backflow prevention devices	2,210	2,270	2,270	2,330
WORKLOAD				
Design reviews completed	405	415	400	415
Hydraulic tests performed	40	80	400	200
Backflow prevention reviews completed	38	40	40	40
Inspections of backflow prevention devices	275	275	275	275
Installation of backflow prevention devices	60	60	60	60

FIELD ENGINEERING

Field Engineering inspects water construction projects designed by the Bureau of Water & Lighting and by consultants to ensure that contractors are complying with contract specifications and Health Department requirements, and to monitor construction progress. The unit acts as liaison among customers, contractors, and utilities to resolve construction-interrupted service, low water pressure, dirty water, and hazardous construction conditions. It measures and records locations of newly installed, repaired, relocated, or abandoned water facilities.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
In-house construction project value (\$000)	2,394	4,200	2,500	4,200
WORKLOAD				
Mains cleaned and lined (ft.)	14,900	28,800	24,000	27,200
Mains installed (ft.)	17,779	17,428	30,000	25,000
Hydrants measured	135	105	175	160
Services measured	30	35	20	30

MAPS & RECORDS

Maps and Records prepares and maintains official City water maps and supplies information about water main and service locations to Water Distribution personnel, contractors, and citizens. It also issues water service and hydrant permits. The unit maintains various records, including those for water consumption, lake and reservoir levels, water discharge, reservoir storage, and precipitation records. It grants Bureau of Water & Lighting approval for street abandonments and property subdivisions.

Performance Indicators

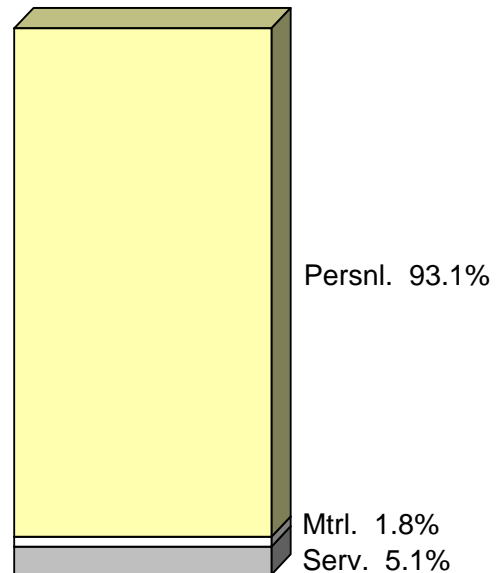
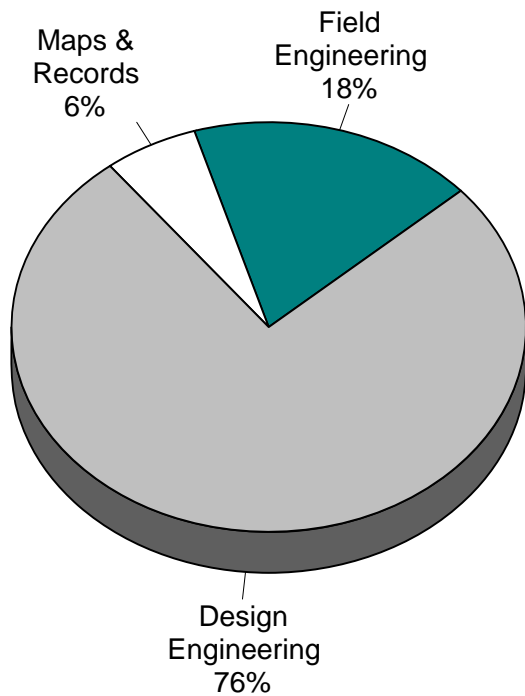
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Requests for information	6,000	6,000	7,000	6,000
Hydrant permits requested	21	24	20	35
Service applications requested	58	84	50	70
Research projects requested	50	45	40	45
WORKLOAD				
Information requests completed	6,000	6,000	7,000	6,000
Hydrant permits issued	21	24	20	35
Service permits issued	58	84	50	70
Research projects completed	50	45	40	45

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – ENGINEERING DIVISION
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	951,034	998,400	933,100	962,200
Materials & Supplies	12,514	18,500	18,500	19,000
Services	39,382	47,500	47,500	52,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,002,930	1,064,400	999,100	1,033,900

Appropriation by Activity				
Design Engineering	742,555	776,100	717,000	791,600
Field Engineering	166,329	189,300	182,600	182,900
Maps and Records	<u>94,046</u>	<u>99,000</u>	<u>99,500</u>	<u>59,400</u>
Total	1,002,930	1,064,400	999,100	1,033,900

Employee Years by Activity				
Design Engineering	11.4	12.0	11.1	12.1
Field Engineering	4.0	4.2	4.0	4.0
Maps and Records	<u>2.1</u>	<u>2.1</u>	<u>2.2</u>	<u>1.2</u>
Total	17.5	18.3	17.3	17.3



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – ENGINEERING DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS				Design Engineering	Field Engineering	Maps & Records
Br.	Title	Budget 2005-06	Approved 2006-07			
32	Managing Engineer Water Design	1	1	1		
29	Senior Engineer Water Design	2	2	2		
24	Engineer	0	1	1		
24	Engineer II/Water	2	2	2		
21	Backflow Prevention Inspector	1	1	1		
21	Supervising Engineering Tech.	1	1	1		
20	GIS Applications Specialist	1	1	1		
18	Municipal Assistant	1	0			
18	Principal Engineering Technician	5	5	1	3	1
12	Engineering Technician	1	1	1		
EMPLOYEE YEARS						
	Full Time	15.0	15.0	11.0	3.0	1.0
	Overtime	1.4	1.4	0.1	1.1	0.2
	Part Time, Temporary, Seasonal	1.2	1.2	1.2	0.0	0.0
	Less: Vacancy Allowance	<u>0.3</u>	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>	<u>0.0</u>
	Total	17.3	17.3	12.1	4.0	1.2

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER PRODUCTION & TREATMENT DIVISION**

Water Production and Treatment manages, operates, and maintains chemical treatment facilities, the City's three reservoirs, and the Holly Pump Station. This division also monitors water quality and flow throughout the supply system and manages the watershed. Expenditures for property tax payments and payments in-lieu-of taxes on upland properties and the purchase of water from the Monroe County Water Authority (MCWA) are shown in this division to reflect the total cost of producing water to meet City demand.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	5,658,900	5,465,800	-193,100
Employee Years	25.8	25.9	0.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
9,400	65,100	11,700	-900	0	-278,400	-193,100

Major Change

Expense for water purchased from Monroe County Water Authority decreases due to reduction in exchange rate	-252,400
Productivity improvements results in savings	-26,000

WATER PRODUCTION & TREATMENT

Water Production and Treatment operates treatment facilities at the Hemlock water filtration plant and Cobbs Hill, Rush, and Highland Reservoirs. The unit also monitors and investigates water quality and has responsibility for watershed management.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Filtration plant production (mgd)*	34.5	36.5	36.5	36.5
Watershed acreage	9,994	9,994	9,994	9,994
Pumps, valves, and gates	132	132	135	132
WORKLOAD				
Analytical tests performed	40,900	38,000	36,000	36,000
Pumps, valves and gates maintained	132	132	135	132
Filter backwashes required	2,965	2,800	2,700	2,900
Tons of chemicals applied, (includes chemicals applied at reservoirs)	2,150	2,000	2,500	2,000
KW hr/day electricity used (at Water Filtration Plant only)**	7,660	8,300	8,200	8,500

*mgd - millions of gallons per day; **KW - kilowatts

TAXES TO OTHER GOVERNMENTS

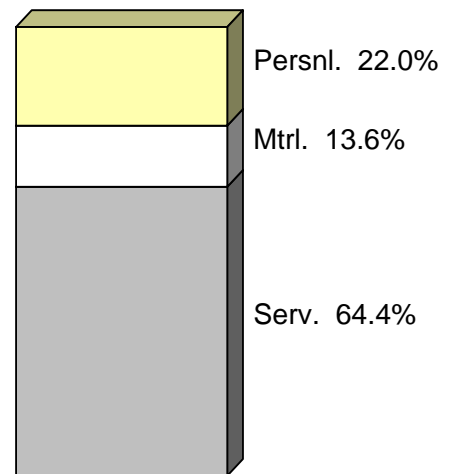
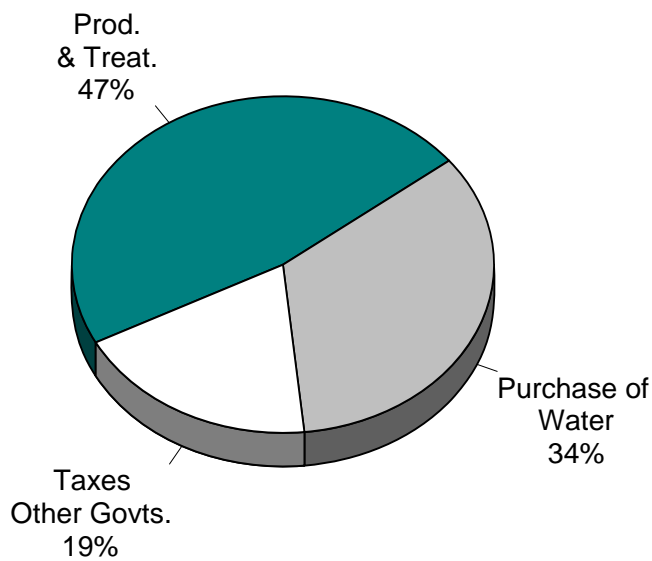
The City pays taxes and payments in lieu of taxes to various municipalities and school districts for land owned in the Upland watershed area and along the conduit route. The budgeted amount reflects an estimate of the City's tax liability in each municipality or school district.

PURCHASE OF WATER

In order to minimize operating costs, the City and the Monroe County Water Authority (MCWA) have an agreement whereby each agency purchases water from the other at advantageous points in the distribution system. Currently, the City sells more water to MCWA than it buys from MCWA; the amount budgeted in this account represents the gross purchases by the City. The purchase of water from MCWA is offset by revenues from the sales of water to MCWA.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER PRODUCTION & TREATMENT DIVISION
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,195,805	1,193,400	1,191,600	1,201,000
Materials & Supplies	456,325	718,300	718,300	745,400
Services	3,272,672	3,430,200	3,749,000	3,519,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,924,802	5,341,900	5,658,900	5,465,800
Appropriation by Activity				
Water Production & Treatment	2,210,224	2,567,300	2,565,500	2,592,900
Taxes to Other Governments	931,159	967,100	967,100	999,000
Purchase of Water	<u>1,783,419</u>	<u>1,807,500</u>	<u>2,126,300</u>	<u>1,873,900</u>
Total	4,924,802	5,341,900	5,658,900	5,465,800
Employee Years by Activity				
Water Production & Treatment	25.8	25.8	25.8	25.9



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – WATER PRODUCTION & TREATMENT DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
32	Manager of Water Production	1	1
26	Chief of Water Quality Operations	1	1
25	Automated Systems Control Spec	1	1
25	Supt. of Water Plant Maintenance	1	1
23	Watershed Conservationist	1	1
21	Water Treatment Supervisor	1	1
20	Master Electrician	1	1
20	Water Instrumentation Technician	1	1
20	Water Plant Mechanic	1	1
19	Water Quality Lab Technician	1	1
18	Senior Water Plant Operator	1	1
16	Water Plant Operator	7	7
15	Sr.Maint.Mech./Water Treatment	2	2
11	Secretary	1	1
61	Maint. Mechanic/Water Treatment	3	3
EMPLOYEE YEARS			
	Full Time	24.0	24.0
	Overtime	1.6	1.7
	Part Time, Temporary, Seasonal	0.7	0.7
	Less: Vacancy Allowance	<u>0.5</u>	<u>0.5</u>
	Total	25.8	25.9

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – SUPPLY & MAINTENANCE DIVISION**

This Division maintains the Upland conduit system that supplies water to the City of Rochester, and portions of Monroe, Ontario, and Livingston counties. It also maintains the watershed properties and reservoir structures and grounds. This Division supports the conduit modernization program, the Cathodic Protection Pilot project, through excavation, installation, testing, and training activities.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	902,800	942,100	39,300
Employee Years	13.8	12.8	-1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
700	6,000	14,800	0	0	17,800	39,300

Major Change

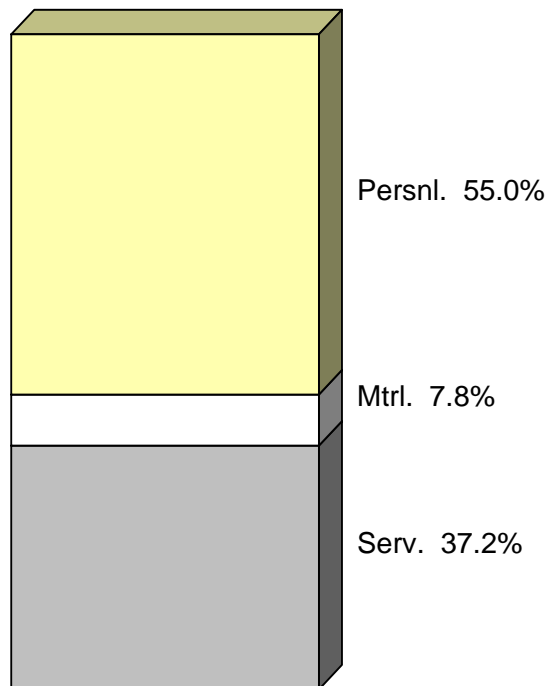
Add funds for Cathodic Protection	50,000
Eliminate position due to budget constraints	-32,200

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Watershed acreage	9,994	9,994	9,994	9,994
Property line (miles)	75	75	75	75
Right of way (miles)	23	23	23	23
Miles of road maintained	16	16	16	16
Conduit and gatehouse valves	445	445	445	445
Miles of conduit	78	78	78	78
Vaults	245	245	245	245
Air release valves	240	240	240	240
Cathodic test stations	110	110	110	110
WORKLOAD				
Valves repaired	15	15	15	15
Valves operated manually	50	50	50	50
Air valves replaced	12	12	12	12
Conduit main leak repairs	12	12	12	12
Right of way mowed (miles)	18	18	18	18
Road maintenance (miles)	7	7	7	7
Forest stand improvement (acres)	90	90	90	90
Conduit modernization program:				
● Air valve flushings	40	40	40	40
● Main gate exercises	50	50	50	50
● Blow off inspections	20	20	20	20
● Cathodic station tests	55	55	55	55

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – SUPPLY & MAINTENANCE DIVISION
 EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	579,033	551,000	549,500	518,000
Materials & Supplies	66,806	69,800	69,800	73,400
Services	151,034	283,500	283,500	350,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	796,873	904,300	902,800	942,100
Appropriation by Activity				
Water Supply & Maintenance	796,873	904,300	902,800	942,100
Employee Years by Activity				
Water Supply & Maintenance	14.8	14.0	13.8	12.8



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – SUPPLY & MAINTENANCE DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
25	Supt. Water Supply Maintenance	1	1
20	Corrosion Technician	1	1
65	Expediter	1	1
65	Sr. Maint. Mechanic/Water Supply	3	3
63	Water Supply Maint.Worker/Constr.	6	5
EMPLOYEE YEARS			
	Full Time	12.0	11.0
	Overtime	2.0	2.0
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.2</u>	<u>0.2</u>
	Total	13.8	12.8

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER DISTRIBUTION DIVISION

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The Division operates and maintains the water distribution system, including water mains, valves, hydrants, and connections.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,373,300	4,426,000	52,700
Employee Years	75.8	76.5	0.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
18,100	40,600	120,800	0	0	-126,800	52,700

Major Change

Reduce allocation for contractor supplied maintenance and repair in Bureau of Water and Lighting as an efficiency measure	-147,900
Add funding for seasonal help in hydrant maintenance	22,000
Productivity improvements results in savings	-10,000
Net effect of position transfers	9,100

ADMINISTRATION

Administration manages the Water Distribution Division.

DISPATCH

The unit dispatches customer service calls to Water Distribution field personnel. The activity keeps records of valve, hydrant, and water main locations, and records the location of all maintenance performed on the water system. The unit receives customer service inquiries for the Office of Customer Satisfaction when their office is not staffed and provides routine evening and weekend communication capability for the Department during the summer months.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Complaints received:				
● Water related	3,586	3,900	3,900	3,800
● Other	1,367	1,500	1,600	1,600
Customer service calls received for the Office of Customer Satisfaction	1,716	1,700	2,100	2,000
Stakeouts requests received*	11,827	13,000	14,500	14,500
Barricades and road plates ordered	1,626	1,600	2,600	1,600

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER DISTRIBUTION DIVISION**

Performance Indicators	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
WORKLOAD				
Complaints processed:				
• Water related	3,586	3,900	3,900	3,800
• Other	1,367	1,500	1,600	1,600
Customer service calls taken for the Office of Customer Satisfaction	1,716	1,700	2,100	2,000
Records updated	71,353	72,000	62,000	70,000
Stakeouts posted	28,657	36,000	28,000	34,000
Barricades and road plates installed	1,626	1,600	2,600	1,600

*A single stakeout request may result in multiple stakeouts performed by the Technical Support Unit.

TECHNICAL SUPPORT

This unit locates and identifies water mains for construction projects, investigates leaks and dirty water complaints, performs stakeouts of street lighting facilities, operates valves, and inspects and installs water service connections. The evening and weekend shifts respond to emergency water problems and investigate citizen complaints.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Investigations required	6,270	7,000	10,000	9,000
Stakeouts required	28,657	36,000	28,000	34,000
Valve operations required	3,967	2,200	3,500	3,000
WORKLOAD				
Investigations performed	6,270	7,000	10,000	8,000
Stakeouts performed	28,657	36,000	28,000	34,000
Valve operations conducted	3,697	2,200	3,500	3,000
Tap installations	41	50	50	50
Lawn and pavement inspections	1,786	1,700	1,900	1,800
Contractor inspections	263	270	375	270

GRID REPAIR

This activity maintains and repairs the water grid system, including hydrants, mains, valves, valve boxes, and curb boxes. Defective components are repaired or replaced. Grid repair personnel shut off water services at the street connection as requested and repair water service connections.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Water mains (miles)	598	598	598	598
Valves	19,383	19,383	19,383	19,383
Hydrants	7,287	7,287	7,287	7,287
Water services	60,300	60,200	61,200	60,100
Fire hydrant locks	6,900	6,917	6,987	6,917

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER DISTRIBUTION DIVISION

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Performance Indicators	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
WORKLOAD				
Hydrants:				
● Field repair to hydrants	910	900	1,000	1,000
● Hydrants replaced without excavation	82	90	85	75
● Complete settings replaced	51	270	200	170
● Hydrants rebuilt	0	0	2	0
● Hydrants inspected	3,480	3,500	3,600	3,500
● Hydrant locks maintained	6,840	6,900	6,800	6,917
● Hydrants painted	770	800	800	800
Water Mains:				
● Water mains repaired	51	50	50	50
Valves				
● Valve boxes cleaned	36	100	150	100
● Valve boxes reset/rehabilitated	88	80	250	80
● Valves replaced	7	20	25	20
Services:				
● Services repaired	77	50	100	50
● Services replaced	243	400	400	400
● Curb boxes repaired	189	200	100	200
● Curb boxes replaced	214	190	200	200
Lawn/trench restorations	650	760	750	750

METER SERVICE

This activity reads, repairs, and replaces residential, commercial, and industrial water meters. Personnel investigate high consumption reports, repair leaking meters, perform service turn-ons and shut-offs at residences and businesses, thaw frozen water services, and take special readings for house closings, high or low consumption reports, or upon customer request.

Program Change

Temporary water facility is not equipped with shop area to perform extensive meter repair or testing. Increase in City demolitions increases number of deactivated meters.

Performance Indicators	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Water meters in system	60,300	60,200	60,100	60,100
WORKLOAD				
Meters read per year:				
● Quarterly customers	232,582	233,000	240,000	233,800
● Monthly customers	10,255	10,800	10,500	10,800
● Special reads	8,653	8,000	2,200	8,000
High consumption investigations	90	180	100	180
Meters replaced (remote-read)	1,473	1,200	1,500	1,200
Meters replaced (industrial)	4	120	200	120
Meters repaired	0	0	90	0
Meters activated/deactivated	1,428	2,100	1,400	2,100
Meters tested	12	12	1,500	0
Frozen water services thawed	2	0	10	15
Service leaks investigated	10	10	15	10
Attempted reads per day/reader	340	346	340	346
Reads per day/reader	330	338	320	338

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER DISTRIBUTION DIVISION

HYDRAULIC MAINTENANCE

Hydraulic Maintenance performs preventative maintenance activities to ensure proper hydraulic and hygienic properties of the water distribution system. Activities include water main flushing, leak control, water waste surveys, sound surveys, master meter testing, flow and coefficient testing, and valve inspection and valve box maintenance.

Performance Indicators	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Water mains (miles)	598	598	598	598
Valves	19,383	19,383	18,735	19,383
Hydrants	7,287	7,287	7,287	7,287
Master meters	13	13	13	13
Dead-end mains	30	30	30	30
WORKLOAD				
Hydrants, valves & services sound surveys	10,881	9,471	11,000	11,000
Water waste surveys:				
● Districts measured	0	10	8	8
● Master meters tested	0	20	4	9
● Flow & coefficient tests	50	54	75	100
Valve inspections	3,851	3,362	4,200	4,200
Water main flushing:				
● Miles of main - regular program	120.00	117.00	100.00	100.00
● Miles of main - dirty water complaints	7.49	3.92	8.50	8.50
● Miles of main - dead-end	30.00	30.00	30.00	30.00
Valves operated	1,281	1,391	1,100	1,100
RESULTS				
Leaks located	118	118	115	115
Estimated leakage eliminated (mgd)*	1.33	1.35	1.20	1.20
Estimated leak savings (\$)	213,900	202,000	192,700	179,600

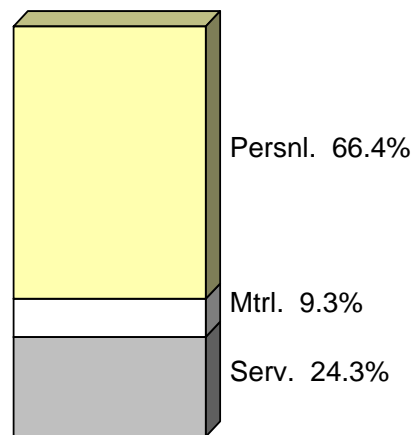
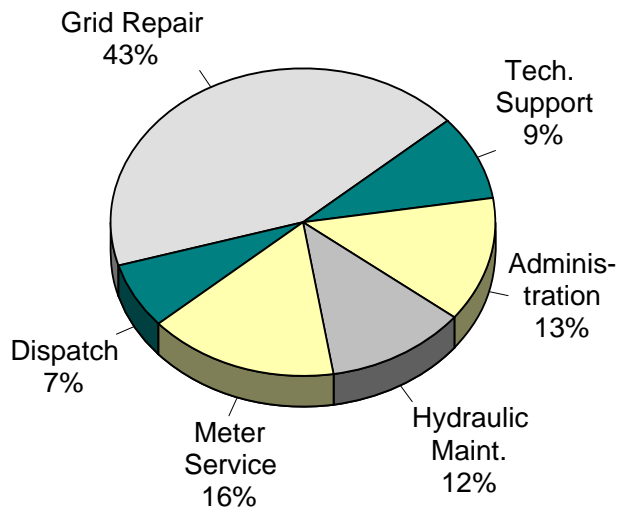
*mgd = millions of gallons per day

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – WATER DISTRIBUTION DIVISION
 EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,792,274	2,786,000	2,891,800	2,941,000
Materials & Supplies	396,086	405,000	405,000	408,500
Services	1,061,666	1,076,500	1,076,500	1,076,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,250,026	4,267,500	4,373,300	4,426,000

Appropriation by Activity				
Administration	471,910	473,900	473,200	596,300
Dispatch	286,685	277,100	296,900	291,400
Technical Support	357,657	361,100	406,700	409,000
Grid Repair	1,978,083	1,930,400	1,964,900	1,888,800
Meter Services	575,039	595,300	715,700	704,600
Hydraulic Maintenance	<u>580,652</u>	<u>629,700</u>	<u>515,900</u>	<u>535,900</u>
Total	4,250,026	4,267,500	4,373,300	4,426,000

Employee Years by Activity				
Administration	2.0	2.0	2.0	2.0
Dispatch	6.2	6.2	7.9	8.0
Technical Support	10.0	11.1	10.8	10.8
Grid Repair	25.0	24.1	23.6	24.2
Meter Service	14.9	14.9	17.7	17.7
Hydraulic Maintenance	<u>14.7</u>	<u>14.5</u>	<u>13.8</u>	<u>13.8</u>
Total	72.8	72.8	75.8	76.5



DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER DISTRIBUTION DIVISION
PERSONNEL SUMMARY

FULL TIME POSITIONS				Admin- istration	Dispatch	Technical Support	Grid Repair	Meter Service	Hydraulic Maintenance
Br.	Title	Budget 2005-06	Approved 2006-07						
32	Manager of Water Distribution	1	1	1					
23	Asst. Superintendent Water Dist.	5	5				3	1	1
18	Municipal Assistant	0	1	1					
18	Supervising Water Dist. Technician	1	1						1
18	Supv. Meter Services Technician	2	2					2	
15	Senior Dispatcher	1	1		1				
11	Clerk I	1	0						
7	Clerk III with Typing	1	1					1	
65	Sr. Maint. Mech./Water Grid	4	4				4		
64	Water Distribution Technician	24	24			9		9	6
64	Dispatcher	6	6		6				
63	Water Maint. Worker Construction	15	15				14		1
62	Water Maintenance Worker	6	6			1	1		4
61	Meter Reader	4	4					4	
EMPLOYEE YEARS									
	Full Time	71.0	71.0	2.0	7.0	10.0	22.0	17.0	13.0
	Overtime	5.5	5.6	0.0	1.1	1.0	2.0	1.0	0.5
	Part Time, Temporary, Seasonal	0.6	1.2	0.0	0.0	0.0	0.6	0.0	0.6
	Less: Vacancy Allowance	1.3	1.3	0.0	0.1	0.2	0.4	0.3	0.3
	Total	75.8	76.5	2.0	8.0	10.8	24.2	17.7	13.8

DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – STREET LIGHTING DIVISION

This unit oversees the City's street lighting system. Street Lighting functions as liaison with Rochester Gas and Electric Corporation (RG&E), which owns and operates most of the system. Employees of the City and of Rochester Gas & Electric work together to replace damaged or obsolete poles and arrange for upgrading of lighting where necessary. The unit designs street lighting reconstruction projects and reviews street lighting specifications in reconstruction projects designed by consultants. It supervises maintenance and operation of City-owned street lighting facilities and investigates street lighting problems and complaints.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,455,500	4,534,800	79,300
Employee Years	4.8	4.7	-0.1

Change Detail

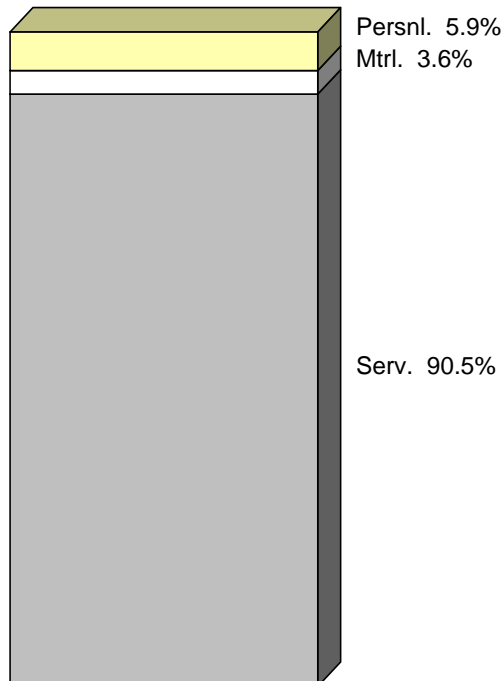
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
12,300	69,100	-2,100	0	0	0	79,300

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
City maintained lights	10,936	11,116	12,500	11,286
RG&E maintained lights	14,909	14,750	14,200	14,610
Calls for service	5,011	5,810	5,200	5,500
WORKLOAD				
Work orders issued - maintenance	2,951	3,428	3,300	3,450
Work orders issued - capital projects	170	210	250	225
Complaints referred to RG&E	1,691	2,034	1,900	1,900
Pole knockdowns	166	180	225	225
Conduit repairs	52	55	60	65
Lighting Requests/Investigations	111	115	125	125
Inadequate lighting complaints	38	40	45	45

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – STREET LIGHTING DIVISION
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	189,747	259,200	256,800	269,100
Materials & Supplies	184,020	156,300	156,300	161,400
Services	3,700,614	4,042,400	4,042,400	4,104,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,074,381	4,457,900	4,455,500	4,534,800
Appropriation by Activity				
Street Lighting	4,074,381	4,457,900	4,455,500	4,534,800
Employee Years by Activity				
Street Lighting	4.4	4.8	4.8	4.7



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – STREET LIGHTING DIVISION
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
26	Street Light. Program Coordinator	1	1
23	Computer Applications Specialist	1	1
23	St. Light. Maintenance/Operations Coord.	1	1
9	Clerk II with Typing	1	1
EMPLOYEE YEARS			
	Full Time	4.0	4.0
	Overtime	0.1	0.1
	Part Time, Temporary, Seasonal	0.8	0.7
	Less: Vacancy Allowance	<u>0.1</u>	<u>0.1</u>
	Total	4.8	4.7

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – PARKING METER OPERATIONS**

This unit maintains the City's on-street parking meters, installs new meters, and performs meter revenue collection on a daily basis.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	170,100	171,700	1,600
Employee Years	4.1	4.1	0.0

Change Detail

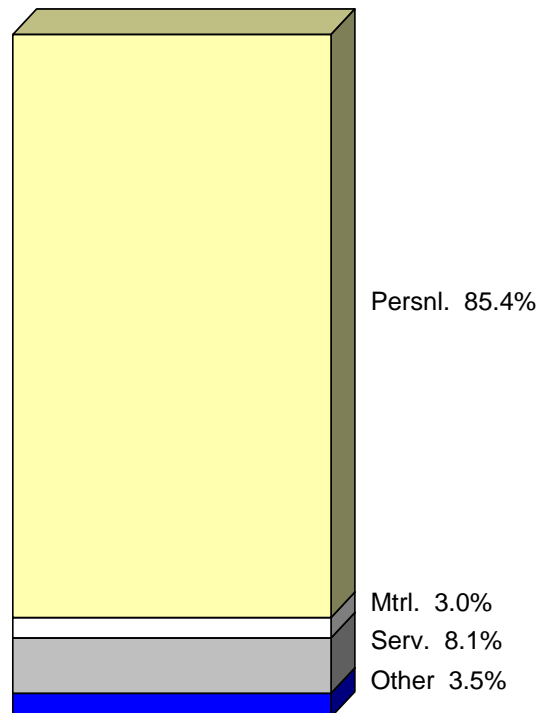
<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
100	-200	1,700	0	0	0	1,600

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Street meters	1,491	1,532	1,532	1,544
WORKLOAD				
Meters installed/replaced	150	150	150	150

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – PARKING METER OPERATIONS
 EXPENDITURE SUMMARY

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Amended</u> 2005-06	<u>Approved</u> 2006-07
Appropriation by Major Object				
Personnel Expenses	146,432	146,600	146,600	146,700
Materials & Supplies	5,121	5,000	5,000	5,100
Services	9,481	12,500	12,500	13,900
Other	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>	<u>6,000</u>
Total	167,034	170,100	170,100	171,700
Appropriation by Activity				
Parking Meter Operations	167,034	170,100	170,100	171,700
Employee Years by Activity				
Parking Meter Operations	4.0	4.1	4.1	4.1



DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – PARKING METER OPERATIONS
 PERSONNEL SUMMARY

FULL TIME POSITIONS			
Br.	Title	Budget 2005-06	Approved 2006-07
18	Supervising Parking Meter Mechanic	1	1
10	Parking Meter Mechanic	3	3
EMPLOYEE YEARS			
	Full Time	4.0	4.0
	Overtime	0.1	0.1
	Part Time, Temporary, Seasonal	0.0	0.0
	Less: Vacancy Allowance	<u>0.0</u>	<u>0.0</u>
	Total	4.1	4.1

DEPARTMENT OF ENVIRONMENTAL SERVICES
 WATER & LIGHTING – WATER FIXED CHARGES

This section includes operating expenditures for the water supply system that cannot be directly attributed to an operating unit.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	8,121,000	8,373,800	252,800

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
0	0	-57,200	0	0	310,000	252,800

Major Change

Increase allowance for Water Fund uncollectibles	310,000
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ALLOWANCE FOR UNCOLLECTIBLES

The allowance for uncollectibles is an estimate of the delinquent amount of water charges that are not paid within two years.

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
Delinquent amount	\$6,306,521	\$6,300,000	\$6,300,000	\$6,500,000
Estimated percentage of uncollectibles	<u>37.30</u>	<u>30.15</u>	<u>30.15</u>	<u>34.00</u>
	\$2,352,442	\$1,900,000	\$1,900,000	\$2,210,000

ADMINISTRATIVE CHARGEBACKS

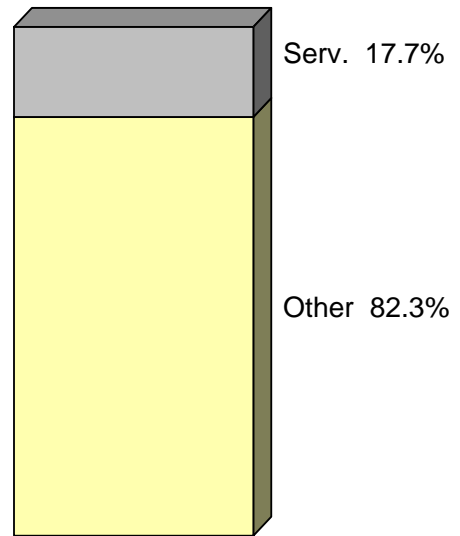
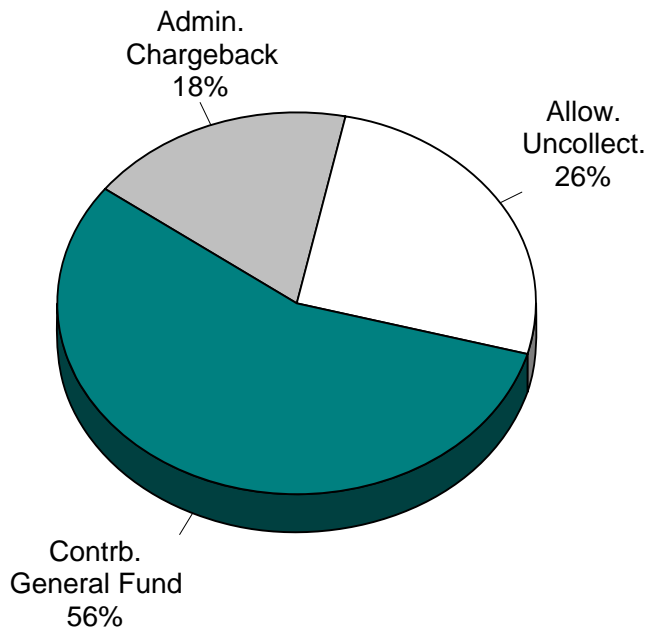
The administrative chargeback is an interfund charge that reimburses the General Fund for general administrative services provided to the enterprise funds, based on an indirect cost allocation formula. The administrative chargeback to the Water Fund for 2006-07 represents 7.0 percent of total Water Fund expenses incurred in 2004-05.

CONTRIBUTION TO THE GENERAL FUND

The Water Fund makes a contribution to the General Fund as payment in lieu of taxes on the Water Fund capital plant and as a return on investment.

**DEPARTMENT OF ENVIRONMENTAL SERVICES
WATER & LIGHTING – WATER FIXED CHARGES
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	1,557,200	1,542,500	1,542,500	1,485,300
Other	<u>7,030,942</u>	<u>6,578,500</u>	<u>6,578,500</u>	<u>6,888,500</u>
Total	8,588,142	8,121,000	8,121,000	8,373,800
Appropriation by Activity				
Allowance for Uncollectibles	2,352,442	1,900,000	1,900,000	2,210,000
Administrative Chargeback	1,557,200	1,542,500	1,542,500	1,485,300
Contribution to the General Fund	<u>4,678,500</u>	<u>4,678,500</u>	<u>4,678,500</u>	<u>4,678,500</u>
Total	8,588,142	8,121,000	8,121,000	8,373,800



Purpose

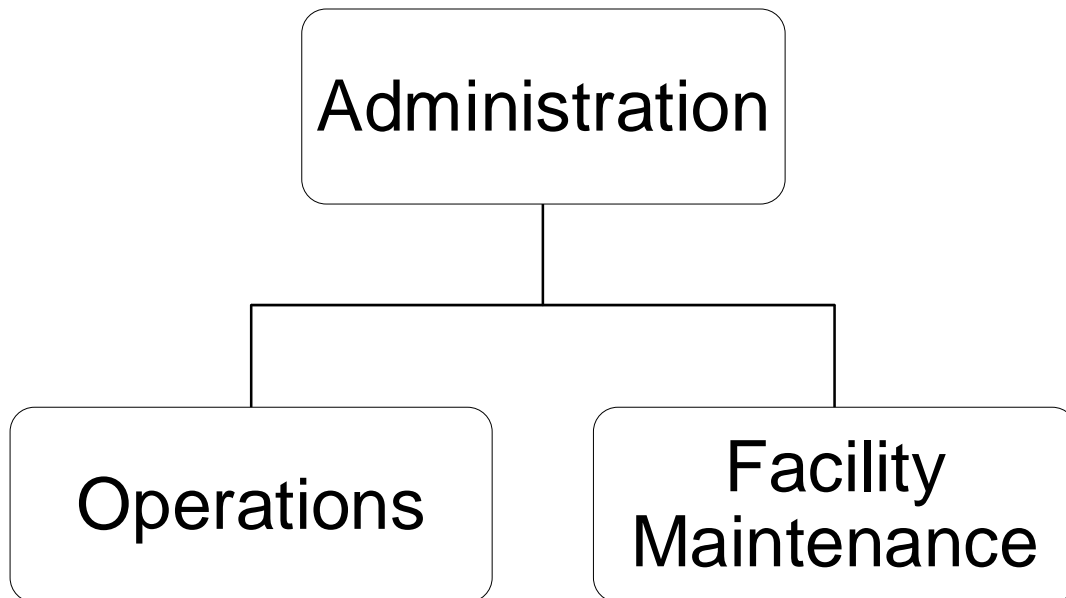
The Emergency Communications Department provides communications services to the City Police and Fire Departments, the Monroe County Sheriff, various town and village police departments, ambulance corps, and other fire departments in Monroe County. It provides emergency service from initial citizen request through dispatch and provides related communications services for field personnel.

The Emergency Communications Department also coordinates the 911 Emergency Communications System contract with Monroe County. Under the terms of that agreement, the City operates the Center, which receives all 911 calls, and dispatches police, fire, and emergency medical service for participating agencies.

Expenditures for Administration and Operations activities are reimbursed by Monroe County. The City funds the Facility Maintenance activity.

Organization

The Emergency Communications Department is organized into three activities: Administration, Operations, and Facility Maintenance.



The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete National Incident Management System (NIMS) Training for all employees	Public Safety	First Quarter
Implement and train personnel in revised American Heart Association Cardiopulmonary Resuscitation (CPR) standards	Public Safety	Second Quarter
Assist with development of extension or successor City-County 911 Operating Agreement	Public Safety	Second Quarter
Develop in-service training curriculum eligible for college credit at the Public Safety Training Facility	Public Safety	Fourth Quarter

Year-to-Year Comparison

	Budget <u>2005-06</u>	Budget <u>2006-07</u>	<u>Change</u>	Percent <u>Change</u>
<u>Main Functions</u>				
Administration	492,200	569,100	76,900	15.6%
Operations	8,075,100	8,145,200	70,100	0.9%
Facility Maintenance	<u>221,500</u>	<u>195,800</u>	<u>-25,700</u>	-11.6%
Total	8,788,800	8,910,100	121,300	1.4%
Employee Years	186.4	187.6	1.2	0.6%

Change Detail

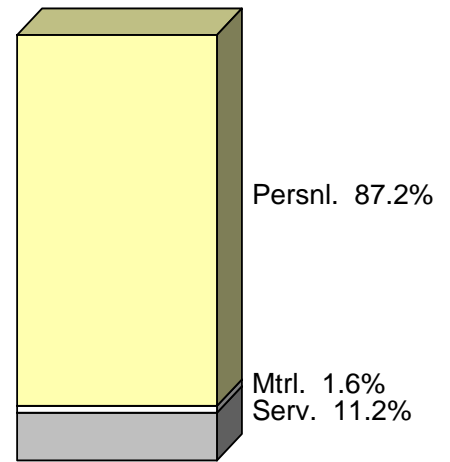
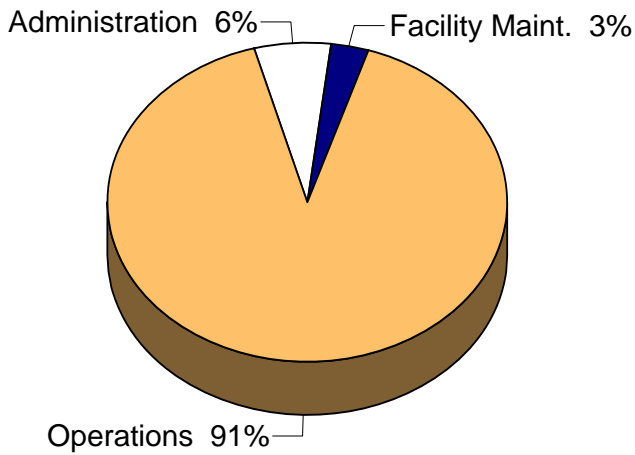
Salary & Wage <u>Adjustment</u>	General <u>Inflation</u>	<u>Chargebacks</u>	Vacancy <u>Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
97,300	27,900	-17,500	0	3,200	10,400	121,300

Major Change

One time allocation to fund mutual aid response to Hurricane Katrina is eliminated	-69,300
Additional funds required to support overtime expense	28,400
Professional fees increase for maintenance contract for display system	25,000
Allocation for printing and miscellaneous supplies increases	16,200
Operating funding for building repairs beyond basic maintenance agreements is reduced as improvements will be paid from capital budget	-11,000
Allocation for training increases to certify additional instructor and provide National Incident Management System (NIMS) training	10,000
Funding for miscellaneous equipment, including pagers, increases	10,000
Travel funds increase for attendance at emergency medical conferences	6,700
Productivity improvements result in savings	-5,600

**EMERGENCY COMMUNICATIONS DEPARTMENT
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	7,554,430	7,686,000	7,696,600	7,765,800
Materials & Supplies	137,922	117,400	112,300	144,500
Services	753,303	937,700	979,900	999,800
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	8,445,655	8,741,100	8,788,800	8,910,100
Appropriation by Activity				
Administration	403,793	498,800	492,200	569,100
Operations	7,869,780	8,033,900	8,075,100	8,145,200
Facility Maintenance	<u>172,082</u>	<u>208,400</u>	<u>221,500</u>	<u>195,800</u>
Total	8,445,655	8,741,100	8,788,800	8,910,100
Employee Years by Activity				
Administration	7.0	7.0	7.0	7.0
Operations	<u>182.8</u>	<u>179.0</u>	<u>179.4</u>	<u>180.6</u>
Total	189.8	186.0	186.4	187.6



ADMINISTRATION

This activity manages the Emergency Communications Department. It prepares and monitors the budget and performs planning, personnel, purchasing, and research functions. This activity works with all subscriber agencies to coordinate procedures and systems.

OPERATIONS

This activity receives emergency calls from the public that require response by the City Police and Fire Departments, the Monroe County Sheriff, 11 town and village police departments, 36 fire districts in Monroe County, and other emergency service agencies. The unit dispatches appropriate emergency vehicles and personnel and furnishes necessary radio communications with field personnel. This activity provides primary and in-service training for the personnel who receive and dispatch calls.

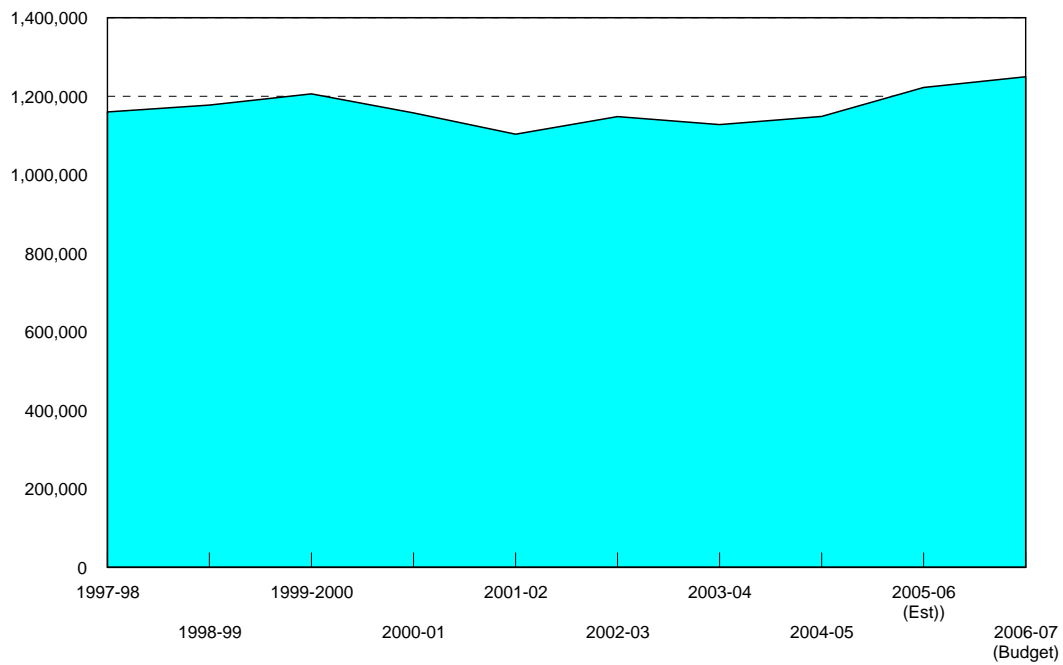
Program Change

Personnel are trained to implement version 11.3 of Emergency Medical Dispatch cards, including revised American Heart Association Cardiopulmonary Resuscitation (CPR) standards. Calls received increase due to multiple calls from single incidents.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Calls received	1,148,793	1,222,352	1,200,000	1,250,000
WORKLOAD				
Calls dispatched:				
• Police	590,578	583,775	611,000	611,000
• Fire	77,770	79,417	80,000	81,000
• Emergency medical service	92,005	92,475	93,000	93,000
• Police-initiated dispatch	<u>396,971</u>	<u>394,558</u>	<u>409,000</u>	<u>409,000</u>
	1,157,324	1,150,225	1,193,000	1,194,000

Calls Received



FACILITY MAINTENANCE

This activity includes expenditures associated with maintenance of the Emergency Communications Center, including utilities, refuse collection, snow removal, and general building and grounds maintenance.

EMERGENCY COMMUNICATIONS DEPARTMENT
PERSONNEL SUMMARY

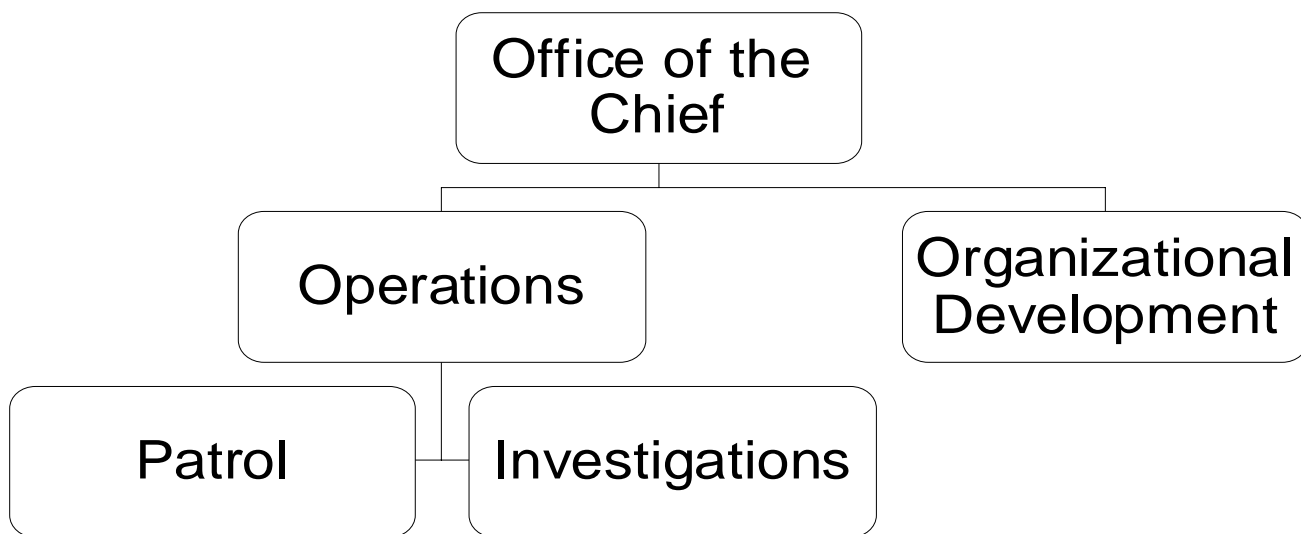
FULL TIME POSITIONS				Adminis- tration	Operations
Br.	Title	Budget 2005-06	Approved 2006-07		
36	ECC Director	0	1	1	
35	ECC Director	1	0		
33	Deputy Director - ECC	0	1		1
32	Deputy Director - ECC	1	0		
27	911 Operations Manager	0	3		3
26	911 Operations Manager	3	0		
21	Shift Supervisor	12	12		12
200	ECC Trainer	1	1		1
200	CAD Information System Specialist	1	1		1
20	Executive Assistant	1	1	1	
190	EMD Quality Improvement Coord. II	2	2		2
170	Dispatcher II	27	27		27
16	Administrative Assistant	1	1	1	
150	Dispatcher I	71	71		71
15	Secretary to the Director	1	1	1	
12	Communications Research Assistant	1	1	1	
110	Telecommunicator	38	38		38
110	Telecommunicator Bilingual	1	1		1
7	Clerk III with Typing	1	1	1	
3	Research Technician	1	1	1	
EMPLOYEE YEARS					
Full Time		164.0	164.0	7.0	157.0
Overtime		19.0	20.2	0.0	20.2
Part Time, Temporary, Seasonal		3.4	3.4	0.0	3.4
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		186.4	187.6	7.0	180.6

Purpose

The Police Department protects and preserves public safety through crime prevention patrol, investigation of reported offenses, and apprehension of offenders.

Organization

The Police Department is organized into the Office of the Chief and two bureaus: Operations and Organizational Development.



POLICE DEPARTMENT

The Department comprises two Bureaus, the Operations Bureau, which includes the Patrol Division and Investigations Division; and the Bureau of Organizational Development. The Office of the Chief provides overall departmental management and planning.

Highlights of the Department's 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Division	Highlights	Priorities Supported	Projected Completion
Office of the Chief	Collaborate with Clergy Response Team to implement a "Gun Turn In Program"	Public Safety	First Quarter
	Implement automated field reporting system	Public Safety	Second Quarter
	Assist in the development of One Call to City Hall (311)	Customer Service	Third Quarter
Operations	Develop and implement violent crime and gang interdiction initiative using existing resources	Public Safety	First Quarter
	Increase police foot patrols with addition of 20 new Police Officers and 11 sworn transfers from other activities to increase street presence and enhance community contact	Public Safety	Second Quarter
Organizational Development	Examine feasibility of adopting a continuous recruitment method of hiring Police Officers	Public Safety	Second Quarter

Year-to-Year Comparison

<u>Division</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Chief	5,241,900	5,023,100	-218,800	-4.2%
Operations	49,235,500	50,046,200	810,700	1.6%
Organizational Development	<u>11,353,300</u>	<u>12,158,500</u>	<u>805,200</u>	7.1%
Total	65,830,700	67,227,800	1,397,100	2.1%
Employee Years	909.1	923.8	14.7	1.6%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
494,000	127,500	795,200	-21,300	-28,100	29,800	1,397,100

Major Change Highlights

As proposed by the Mayor:

Funding added for 20 new Police Officer positions includes salary expense, uniforms, weapons, and related service expense	988,500
Operation IMPACT II grant funds expire (Integrated Municipal Police Anti-Crime Teams)	-301,600
Seven full time clerical positions are eliminated due to budget constraints	-217,300
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) expires	-152,000
A vacant programming position, a clerical position, and a vacant research position are eliminated due to efficiencies	-146,900
Prior year reduction in grant funding requires elimination of three full time counseling positions	-119,100
Two full time analyst positions are created to perform statistical analysis of crime data	98,400
Four vacant Lieutenant positions are reclassified to Police Officers to increase foot patrols	-91,600
One full time and two part time positions are created to provide fleet management services	75,600
Allocation for rent and other facility expense is reduced as Patrol Division East occupies permanent facility	-60,800
Professional services for complaint administration contract are reduced due to budget constraints	-19,400
Productivity improvements result in savings	-13,800

As amended by City Council:

Funds are transferred from Contingency for family and victims services	20,000
Funds are transferred from Contingency for Spanish language training	15,000

Assignment of Authorized Positions
1997-98 to 2006-07

Year	Office of the Chief & Organizational Development			Operations			Department		
	Sworn	Non-Sworn	Total	Sworn	Non-Sworn	Total	Sworn	Non-Sworn	Total
2006-07	65	95	160	661	56	717	726*	151*	877
2005-06	63	103	167	642	58	699	705	161	866
2004-05	61	104	165	645	59	704	706	163	869
2003-04	68	117	185	639	49	688	707	166	873
2002-03	65	110	174	643	55	698	708	165	873
2001-02	64	115	179	644	57	701	708	172	880
2000-01	69	111	180	638	57	695	707	168	875
1999-2000	48	89	137	635	58	693	683	147	830
1998-99	58	88	146	625	57	682	683	145	828
1997-98	61	87	148	622	57	679	683	144	827

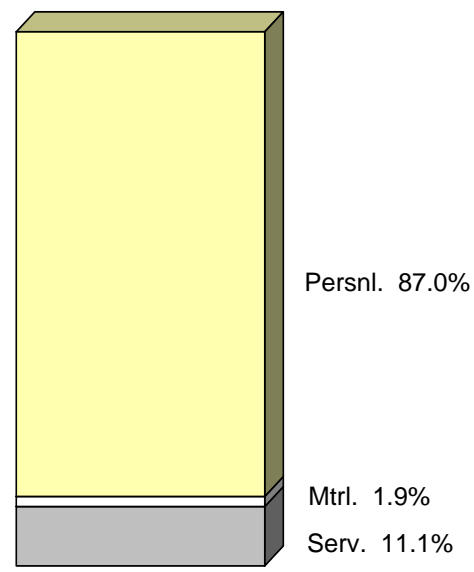
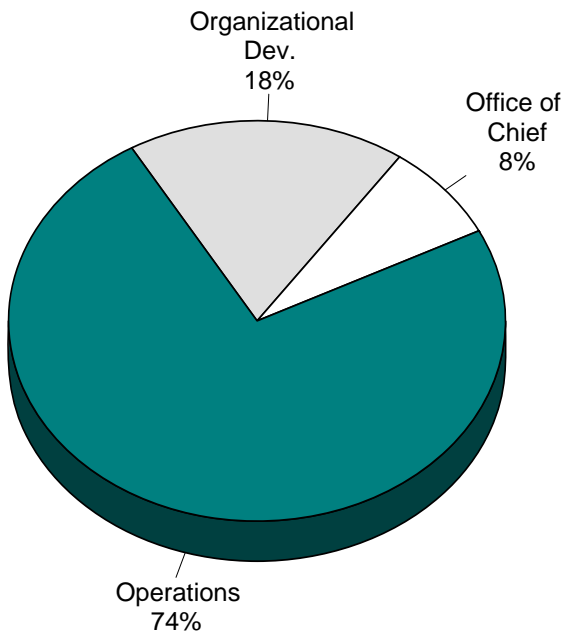
Authorized Sworn Positions
2002-03 to 2006-07

Positions	2002-03	2003-04	2004-05	2005-06	2006-07
Chief	1	1	1	1	1
Deputy Chief	3	2	1	1	2*
Commander	2	2	3	3	3
Captain	14	14	14	13	14
Lieutenant	40	40	40	40	35
Sergeant	83	88	88	88	88
Police Officer (Investigator)	61	57	57	57	57
Police Officer	<u>504</u>	<u>503</u>	<u>502</u>	<u>502</u>	<u>526</u>
Total	<u>708</u>	<u>707</u>	<u>706</u>	<u>705</u>	<u>726</u>

*Reflects conversion of the Director of Organizational Development position to a Deputy Chief position and appointment of a sworn individual.

POLICE DEPARTMENT EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	56,439,508	57,589,400	57,791,600	58,496,600
Materials & Supplies	1,051,343	1,241,500	1,235,100	1,285,000
Services	6,785,359	6,806,800	6,804,000	7,446,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	64,276,210	65,637,700	65,830,700	67,227,800
Appropriation by Activity				
Office of the Chief	4,702,510	6,001,000	5,241,900	5,023,100
Operations	46,442,613	47,233,200	49,235,500	50,046,200
Organizational Development	<u>13,131,087</u>	<u>12,403,500</u>	<u>11,353,300</u>	<u>12,158,500</u>
Total	64,276,210	65,637,700	65,830,700	67,227,800
Employee Years by Activity				
Office of the Chief	39.3	64.5	47.4	45.8
Operations	713.7	694.5	731.9	750.9
Organizational Development	<u>174.8</u>	<u>147.5</u>	<u>129.8</u>	<u>127.1</u>
Total	927.8	906.5	909.1	923.8
NET Allocation - Dollars	1,682,159	1,851,600	1,927,300	1,593,300
NET Allocation - Employee Years	26.8	28.6	29.8	25.8



The Office of the Chief manages the Department. It includes the Chief's Office, Research and Evaluation which includes the Information Systems Unit, Budget, and Professional Standards, which also includes the Long-Term Disability Unit.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Collaborate with Clergy Response Team to implement a "Gun Turn In Program"	Public Safety	First Quarter
Apply for funding to continue Project IMPACT details (Integrated Municipal Police Anti-Crime Teams)	Public Safety	First Quarter
Implement automated field reporting system	Public Safety	Second Quarter
Assist in the development of One Call to City Hall (311)	Customer Service	Third Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	5,241,900	5,023,100	-218,800
Employee Years	47.4	45.8	-1.6

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
36,000	33,700	0	-20,200	0	-268,300	-218,800

Major Change

As proposed by the Mayor:

Operation IMPACT II grant funds expire (Integrated Municipal Police Anti-Crime Teams)	-301,600
A vacant programming position and a clerical position are eliminated due to efficiencies	-99,700
A Sergeant transfers from Patrol to replace a Police Officer reassigned from Professional Standards to public information duties in the Office of the Chief	76,900
A full time position added in 2005-06 to coordinate a health and safety program	60,100
Funding provided to purchase uniforms for 20 new Police Officers	52,000
A research position is reclassified and transferred to Investigations to assist with statistical analysis of crime data	-47,200
Professional services for complaint administration contract are reduced due to budget constraints	-19,400
Productivity improvements result in savings	-4,400

As amended by City Council:

Funds are transferred from Contingency for Spanish language training	15,000
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**POLICE DEPARTMENT
OFFICE OF THE CHIEF**

CHIEF'S OFFICE

This activity administers the Department. Functions include planning, policy development, public relations, and liaison with the community and other law enforcement agencies. It comprises the Chief of Police, a Deputy Chief that oversees the Operations Bureau, a Deputy Chief that manages the Bureau of Organizational Development, the Public Information Officer, other immediate staff, and the Chief of Staff. The Chief of Staff is responsible for acting as a liaison with the Bureau of Human Resource Management and Labor Relations.

RESEARCH & EVALUATION

This activity conducts management analysis and research in support of Departmental operations. It monitors compliance with standards established by state and national accreditation agencies and assists in conducting on-site evaluations. It controls and updates the Department's general, administrative, and personnel orders, and prepares the Department's annual report. Activity personnel research and write grant applications, maintain liaison with Federal, State and local agencies, and submit grant-related operational and financial reports. The Information Systems Unit designs, installs, and maintains the Department's central and networked computer systems, compiles performance statistics, prepares statistical analyses, and acts as the repository for all department and New York State reports. The activity also coordinates policy and procedure development for the handling of emergencies and acts as the liaison to the Monroe County Office of Emergency Preparedness. This activity also coordinates the health and safety program for the department.

Program Change

Implementation of automated field reporting system reduces average backlog of Part II data entry as personnel will now enter and transmit records into system on-scene.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Office automation "Help Desk" requests	2,835	2,925	3,600	3,500
WORKLOAD				
General/administrative orders issued	12	20	30	20
Inspectional reports prepared	212	212	212	212
Grant proposals prepared	21	23	24	25
Grants administered	48	50	53	58
EFFICIENCY				
Average backlog, Part I and MVA data entry (days)	0	0	0	0
Average backlog, Part II data entry (days)	10	10	10	5

Definitions:

Part I: Criminal homicide, forcible rape, robbery, assault, burglary, larceny, motor vehicle theft, arson

Part II: Kidnaping, controlled substances sale, manufacture, possession and use, dangerous weapons, bribery, sex offenses, extortion, forgery, counterfeiting, prostitution, vice, stolen property, coercion, criminal mischief, fraud, gambling, embezzlement, simple assault, offenses against family, driving under influence, unauthorized vehicle use, possession of burglar tools, liquor law violations, disorderly conduct, public drug intoxication, loitering

BUDGET

This activity provides central financial management for the Department, including budget preparation, purchasing, and contract administration. It reviews all claims, requisitions, and contracts, and purchases central supplies and services.

PROFESSIONAL STANDARDS

This unit investigates complaints of police actions or misconduct, provides administrative review of fleet vehicle accident investigations, and conducts other investigations as directed by the Chief of Police. It provides staff support for the civilian complaint review and internal disciplinary processes. The unit is also responsible for maintenance of the Department's official disciplinary records including administrative entries which involve inquiries by a citizen or agency into an employee's conduct that do not result in a formal complaint. This unit also includes those individuals assigned to the Long-Term Disability Unit that are personnel specially assigned due to injuries or illnesses resulting in extended terms of disability.

Program Change

Additional one-on-one training provided to personnel involved in motor vehicle accidents and a department-wide safe driving campaign reduce the number of fleet vehicle accidents.

Performance Indicators

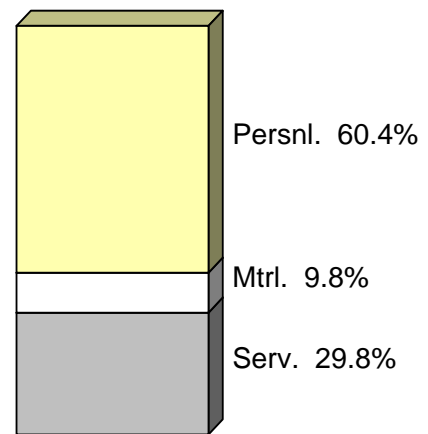
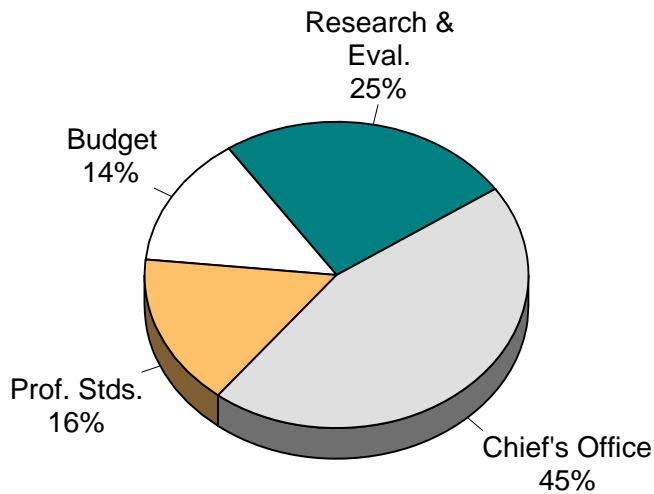
	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Incident reviews initiated	37	30	49	35
Civil suit investigations requested	68	63	106	65
Fleet vehicle accidents	138	140	223	145
Subject resistance reports for review	491	661	685	665
Investigations requested	84	110	116	100
Administrative entries	224	195	234	200
WORKLOAD				
Incident reviews completed	37	30	49	35
Civil suit investigations completed	68	63	106	65
Accident reports completed	138	140	223	145
Subject resistance reports reviewed	491	661	685	665
Investigations conducted	84	110	116	100
Administrative entries	224	195	234	200

**POLICE DEPARTMENT
OFFICE OF THE CHIEF
EXPENDITURE SUMMARY**

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,629,299	3,987,500	3,274,000	3,028,300
Materials & Supplies	379,345	447,200	442,700	489,200
Services	1,693,866	1,566,300	1,525,200	1,505,600
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	4,702,510	6,001,000	5,241,900	5,023,100

Appropriation by Activity				
Chief's Office	2,681,378	2,282,300	2,226,100	2,297,800
Research and Evaluation	1,411,036	1,422,300	1,590,600	1,239,800
Professional Standards	0	1,654,500	786,500	776,600
Budget	<u>610,096</u>	<u>641,900</u>	<u>638,700</u>	<u>708,900</u>
Total	4,702,510	6,001,000	5,241,900	5,023,100

Employee Years by Activity				
Chief's Office	14.3	13.6	13.0	14.0
Research and Evaluation	21.9	23.3	21.4	18.8
Professional Standards	0.0	24.6	10.1	10.1
Budget	<u>3.1</u>	<u>3.0</u>	<u>2.9</u>	<u>2.9</u>
Total	39.3	64.5	47.4	45.8



POLICE DEPARTMENT
OFFICE OF THE CHIEF
PERSONNEL SUMMARY

FULL TIME POSITIONS				Chief's Office	Research & Evaluation	Professional Standards	Budget
Br.	Title	Budget 2005-06	Approved 2006-07				
98	Chief of Police	1	1	1			
97	Deputy Chief of Police	1	2	2			
97	Director of Organizational Development	1	0				
95	Police Captain	2	2	1	1		
94	Police Lieutenant	4	4	2	1	1	
92	Police Sergeant	8	9	2	1	6	
90B	Police Officer (Investigator)	2	2	2			
90	Police Officer	3	3	1	2		
29	Computer Systems Analyst	0	1		1		
26	Associate Administrative Analyst	1	1				1
26	Systems Analyst	1	0				
25	Programmer Analyst	3	2		2		
24	Grants Specialist	1	1		1		
24	Police Program Grants Specialist	1	1		1		
23	Health & Safety Specialist	0	1		1		
20	Executive Assistant	1	1		1		
20	Police Steno	2	2			2	
20	Research Analyst	1	0				
17	Office Automation Specialist	2	2		2		
16	Administrative Assistant	1	1	1			
16	Secretary to the Chief	1	1	1			
12	Computer Operator	1	1		1		
11	Clerk I	1	1			1	
11	Secretary	1	0				
10	Sr. Finance Clerk	1	1				1
9	Clerk II	1	1				1
9	Clerk II with Typing	2	2		2		
7	Clerk III with Typing	1	1	1			
3	Clerk Typist	2	2		2		
EMPLOYEE YEARS							
Full Time		47.0	46.0	14.0	19.0	10.0	3.0
Overtime		0.1	0.1	0.0	0.0	0.1	0.0
Part Time, Temporary, Seasonal		1.6	1.2	0.0	1.2	0.0	0.0
Less: Vacancy Allowance		<u>1.3</u>	<u>1.5</u>	<u>0.0</u>	<u>1.4</u>	<u>0.0</u>	<u>0.1</u>
Total		47.4	45.8	14.0	18.8	10.1	2.9

**POLICE DEPARTMENT
OPERATIONS**

The Operations Bureau, commanded by a Deputy Chief, is comprised of two units. The Patrol Division East and West is responsible for providing general police services. These services include the protection of life and property, protection of the constitutional guarantees of all people, reduction of opportunities for the commission of crime, resolution of conflict, identification of criminal offenders and criminal activity, and apprehension of offenders. The Investigations Division is responsible for providing investigative support services necessary for the effective operation of the department.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Develop and implement violent crime and gang interdiction initiative using existing resources	Public Safety	First Quarter
Increase police foot patrols with addition of 20 new Police Officers and 11 sworn transfers from other activities to increase street presence and enhance community contact	Public Safety	Second Quarter
Complete advanced homicide investigation training for Major Crime Unit personnel	Public Safety	Third Quarter
Conduct two Operation IMPACT details (Integrated Municipal Police Anti-Crime Teams) if awarded grant funding	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	49,235,500	50,046,200	810,700
Employee Years	731.9	750.9	19.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
461,300	17,200	28,400	-3,700	-14,000	321,500	810,700

Major Change Highlights

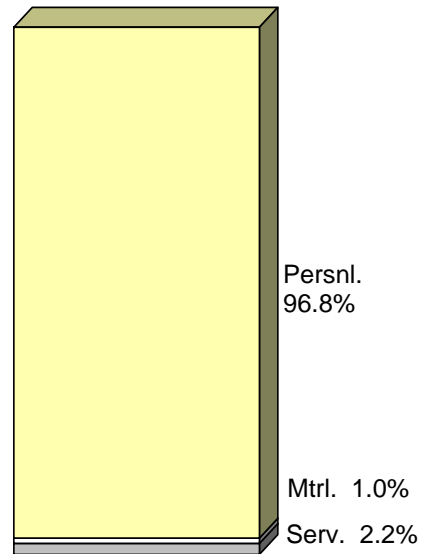
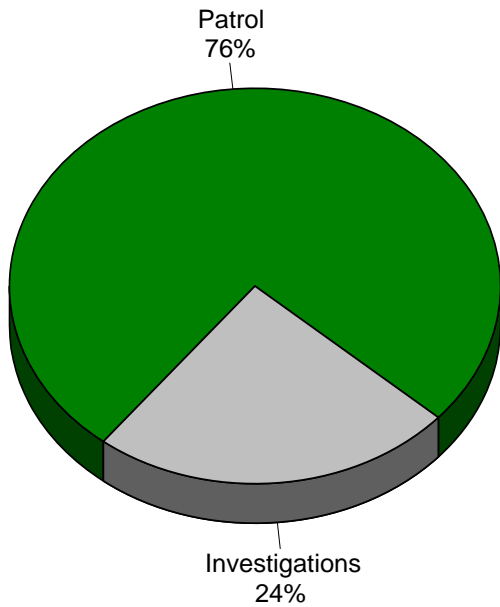
Funding added for 20 new Police Officer positions to provide increased foot patrols	832,200
Five full time clerical positions are eliminated due to budget constraints	-159,400
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) expires	-152,000
Two full time analyst positions are created to perform statistical analysis of crime data	98,400
Four vacant Lieutenant positions are reclassified to Police Officers to increase foot patrols	-91,600
A Sergeant transfers to the Chief's Office	-76,900
Allocation for rent and other facility expense is reduced as East Division office occupies permanent facility	-60,800
A research position was reclassified in 2005-06 and transferred from the Chief's Office to assist with statistical analysis of crime data	47,200
Productivity improvements result in savings	-2,300

**POLICE DEPARTMENT
OPERATIONS
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	44,892,023	45,495,700	47,460,600	48,492,100
Materials & Supplies	441,990	526,300	525,000	512,200
Services	1,108,600	1,211,200	1,249,900	1,041,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	46,442,613	47,233,200	49,235,500	50,046,200

Appropriation by Activity				
Patrol	33,876,397	34,036,300	36,605,100	37,917,700
Investigations	<u>12,566,216</u>	<u>13,196,900</u>	<u>12,630,400</u>	<u>12,128,500</u>
Total	46,442,613	47,233,200	49,235,500	50,046,200

Employee Years by Activity				
Patrol	527.4	499.9	552.1	576.0
Investigations	<u>186.3</u>	<u>194.6</u>	<u>179.8</u>	<u>174.9</u>
Total	713.7	694.5	731.9	750.9



The Patrol Division conducts preventive patrol, responds to calls for police service, arrests offenders, and works with neighborhoods to develop crime prevention programs addressing specific community needs. It enforces parking, truancy, and traffic regulations, assigns School Resource Officers to City middle and high schools, and provides a uniformed police presence in the City's Neighborhood Empowerment Team (NET) offices.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Develop and implement violent crime and gang interdiction initiative using existing resources	Public Safety	First Quarter
Increase police foot patrols with addition of 20 new Police Officers and 11 sworn transfers from other activities to increase street presence and enhance community contact	Public Safety	Second Quarter
Locate and plan for permanent storage area for SCUBA vehicles and equipment	Public Safety	Second Quarter
Conduct two Operation IMPACT details (Integrated Municipal Police Anti-Crime Teams) if awarded grant funding	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	36,605,100	37,917,700	1,312,600
Employee Years	552.1	576.0	23.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
442,200	13,700	28,400	-8,000	-14,500	850,800	1,312,600

Major Change

Funding added for 20 new Police Officer positions to increase foot patrols	832,200
Seven Police Officer positions transfer from Investigations to increase foot patrols	424,200
Four full time clerical positions in East and West Patrol Division offices are eliminated due to budget constraints	-121,600
Four vacant Lieutenant positions are reclassified to Police Officers to increase foot patrols	-91,600
A vacant Lieutenant position is transferred to Field Investigations and reclassified	-83,500
A Sergeant position transfers to the Chief's Office	-76,900
An Investigator position transfers from Investigations to assist with stolen auto detail	73,800
Allocation for rent and other facility expense is reduced as East Division office occupies permanent facility	-60,800

POLICE DEPARTMENT
OPERATIONS – PATROL

Major Change

One time adjustment to Governor’s Traffic Safety Council grants is eliminated	-19,700
Weed & Seed funding for anti-gang initiative expires	-18,300
One time grant to purchase K-9 dog is eliminated	-5,000
Productivity improvements result in savings	-2,000

COMMAND

This activity manages the Patrol Division East and West and their individual sections including Special Operations, Special Events, Mounted Patrol, Youth Services, and Animal Services. It conducts periodic reviews of patrol and investigative activities, including regularly scheduled “Crimestat” analyses of crime patterns and response strategies. This activity is also responsible for planning responses to unusual occurrences or emergency incidents.

EASTSIDE/WESTSIDE PATROL DIVISIONS

These divisions provide general police services to protect life and property, perform preventative patrol, and respond to calls for service in Rochester's neighborhoods. They conduct preliminary and follow-up investigation of reported offenses. In cooperation with neighborhood Police-Citizen Interaction Committees (PCIC), activity supervisors coordinate and develop targeted crime prevention and response programs. These divisions also coordinate the police portion of the City’s Neighborhood Empowerment Team (NET) project, assigning a Lieutenant and other departmental personnel to work in each of the designated planning sectors throughout the City to address quality-of-life issues. School Resource Officers are provided at City middle and high schools during the school year.

The Patrol Divisions East and West are divided using the Genesee River. Each division is comprised of Patrol Service Areas (PSA) that allow more flexibility to utilize officers to meet demand. Each division assigns sworn personnel to the NET offices located within its boundaries, and administers the Police And Citizens -Together Against Crime (PAC-TAC) program of volunteer citizen patrols.

<u>Patrol Division</u>	<u>Headquarters Location</u>
West	Water Tower Park (temporary location) 1099 Jay Street
East	Upper Falls Shopping Center (permanent location) 630 North Clinton Avenue

Program Change

Additional sworn positions will be used to perform increased foot patrols, providing increased street presence and community contact. Uniform traffic summonses issued increase due to use of automated ticketing platform in marked fleet units. Patrol Division East and West offices will close to the public during the overnight hours. Emergency call buttons to the 911 Center are present in each office. Command structure in NET is reduced and restructured to East and West Divisions

**POLICE DEPARTMENT
OPERATIONS – PATROL**

9-15

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Calls for service (all units):				
● Priority I	228,123	219,295	183,000	219,300
● All other	<u>233,732</u>	<u>223,635</u>	<u>267,400</u>	<u>223,600</u>
Total	461,855	442,930	450,400	442,900
Reported crimes:				
● Part I	17,445	15,861	17,600	15,900
● Part II	<u>20,757</u>	<u>20,356</u>	<u>17,900</u>	<u>20,400</u>
Total	38,202	36,217	35,500	36,300
Violent crimes	2,339	2,546	N/A	2,550
WORKLOAD				
Investigations conducted:				
● Field & Closed	20,789	19,972	20,527	20,000
● Office	17,806	17,106	17,907	17,100
Uniform traffic summonses issued	36,731	39,400	37,800	39,400
Parking citations issued	87,808	105,000	105,000	105,000
Field information forms completed	21,948	22,580	23,120	22,600
Events (total units responding to calls)	689,557	687,799	697,995	687,800
Foot and bicycle patrol hours	10,148	11,871	25,000	19,000
Community meetings conducted	1,282	1,206	2,400	1,300
Youth diverted	953	795	N/A	800
Juvenile warrants served	443	479	N/A	485
EFFICIENCY				
Workload per officer:				
● Calls for service	1,200	1,150	1,170	1,045
● Reported crimes (Parts I and II)	99	94	92	86
Percentage of crimes cleared (%)	46	41	46	43
RESULTS				
Crimes cleared	17,056	13,300	16,300	15,200

Definitions:

Calls for service: Includes all police events, not just calls from citizens for police services.

Priority I: Immediate emergency response

All other: Non-emergency response (e.g. reports, special attention, etc.)

Part I: Criminal homicide, forcible rape, robbery, assault, burglary, larceny, motor vehicle theft, arson

Part II: Kidnaping, controlled substances sale, manufacture, possession and use, dangerous weapons, bribery, sex offenses, extortion, forgery, counterfeiting, prostitution, vice, stolen property, coercion, criminal mischief, fraud, gambling, embezzlement, simple assault, offenses against family, driving under influence, unauthorized vehicle use, possession of burglar tools, liquor law violations, disorderly conduct, public drug intoxication, loitering

N/A - Not Applicable

**POLICE DEPARTMENT
OPERATIONS – PATROL**

SPECIAL OPERATIONS

This activity reports to the Patrol Division West Commander and consists of units providing specialized field support services. The Tactical Unit provides directed patrol, crime specific details, pro-active investigative efforts, and technical equipment to deal with selected crime problems. The K-9 Unit provides canine support services in the area of building searches and tracking, as well as nitrate and narcotic searches. The Mounted Patrol provides highly visible patrol and crowd control presence downtown, at special events, and in the event of disturbance or disorder. The Traffic Enforcement Unit enforces vehicle and parking regulations, and coordinates the School Traffic Officer program covering 118 pedestrian crossings near City public and private schools. The Traffic Enforcement Unit is responsible for specialized alcohol related enforcement countermeasures and pro-active traffic direction and control throughout the City. The Youth Services Unit develops and implements programs along with School Resource Officers (SRO's) to prevent and control juvenile delinquency. This unit also administers the Department's youth initiatives and serves as a liaison to Family Court and other social agencies. Specialized functions of the Special Operations activity include the Bomb Squad, Emergency Task Force, SCUBA squad, Crisis Negotiation Team, and the Mobile Field Force. The Special Operations unit is located at 261 Child Street and Mounted Patrol facilities are located at 184 Verona Street.

Program Change

The Tactical Unit will perform highly visible pro-active patrols through a violent crime and anti-gang initiative. Personnel will provide gang intervention presentations to students identified as having been involved in violence or gang activity.

SPECIAL EVENTS

This unit reports to the Patrol Division East Commander and coordinates all police activities at cultural and special events including assessing logistical requirements, traffic and crowd control plans, contingency plans, and coordination of all intra- and inter- departmental personnel.

ANIMAL SERVICES

This unit reports to the Patrol Division West Commander and responds to animal-related complaints, impounds unleashed or stray pets, issues summonses for unlicensed dogs, and deals with injured or dangerous animals. It makes available unclaimed dogs and cats for public adoption, in accordance with current City policies, and enforces laws against vicious animals. The Animal Shelter, located at 184 Verona Street, provides housing and veterinary care for impounded animals and euthanizes abandoned or injured animals after a specified holding period. Animal Services personnel also assist Departmental patrol and investigative officers in hazardous situations involving animals.

Program Change

Low Income Spay Neuter (LISN) program increases the number of cats altered in 2005-06 and 2006-07. The LISN program offers low cost spay or neuter surgery to City cat or dog owners meeting specific income and residency guidelines.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Service requests	17,379	17,000	19,000	17,000
WORKLOAD				
Reported dog bites	336	325	350	325
Wildlife calls	677	700	650	700
Dogs impounded	2,914	2,925	3,000	2,900
Cats impounded	3,203	3,200	3,200	3,200
Tickets issued	1,965	2,500	2,500	2,000
Outreach/Presentations	45	45	50	60

POLICE DEPARTMENT
OPERATIONS – PATROL

9-17

Performance Indicators

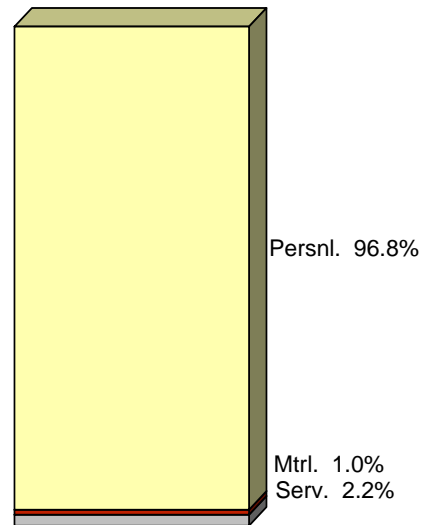
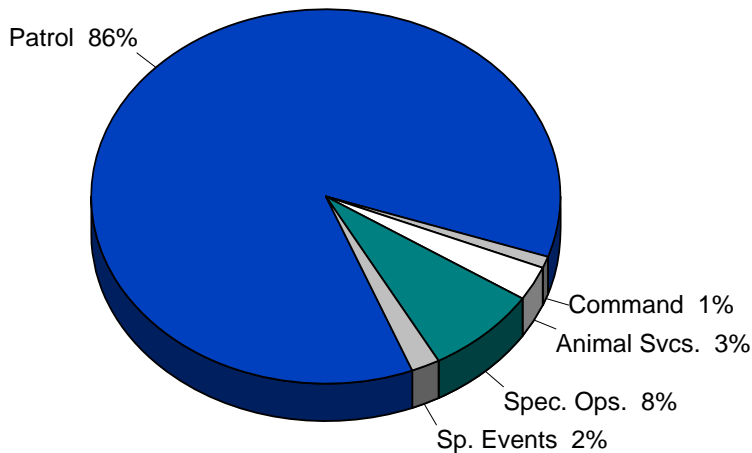
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
RESULTS				
Dogs redeemed/adopted/transferred	1,564	1,500	1,700	1,600
Dogs euthanized	1,307	1,400	1,300	1,300
Cats redeemed/adopted/transferred	885	885	900	900
Cats euthanized	2,258	2,300	2,300	2,300
Dogs altered	572	564	600	600
Cats altered	482	775	400	800

**POLICE DEPARTMENT
OPERATIONS – PATROL
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	32,738,416	32,863,500	35,379,900	36,694,700
Materials & Supplies	350,825	345,600	361,700	387,000
Services	787,156	827,200	863,500	836,000
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	33,876,397	34,036,300	36,605,100	37,917,700

Appropriation by Activity				
Command	48,771	49,900	262,100	256,400
Patrol Division (Section Patrol)	29,442,309	29,461,100	31,021,700	32,604,700
Special Operations	3,214,292	3,236,200	3,141,700	3,032,800
Special Events	218,405	251,500	1,089,400	912,600
Animal Services	<u>952,620</u>	<u>1,037,600</u>	<u>1,090,200</u>	<u>1,111,200</u>
Total	33,876,397	34,036,300	36,605,100	37,917,700

Employee Years by Activity				
Command	2.6	2.4	3.0	3.0
Special Events	2.9	2.9	2.0	2.0
Patrol Division (Section Patrol)	451.5	423.5	478.3	503.4
Special Operations	48.3	47.8	44.3	43.5
Animal Services	<u>22.1</u>	<u>23.3</u>	<u>24.5</u>	<u>24.1</u>
Total	527.4	499.9	552.1	576.0



**POLICE DEPARTMENT
OPERATIONS – PATROL
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Command	Special Events	Patrol Division	Special Operations	Animal Services
Br.	Title	Budget 2005-06	Approved 2006-07					
96	Police Commander	2	2	2				
95	Police Captain	9	9			8	1	
94	Police Lieutenant	29	24		1	22	1	
92	Police Sergeant	50	49			44	5	
90B	Police Officer (Investigator)	0	1				1	
90	Police Officer	398	429		1	396	32	
26	Director of Animal Services	1	1					1
18	Supervisor of Animal Control	1	1					1
16	Animal Shelter Manager	1	1					1
14	Assistant Supervisor of Animal Control	2	2					2
12	Animal Control Officer	9	9				9	
11	Assistant Shelter Manager	1	1				1	
11	Secretary	1	1	1				
10	Parking Monitor	10	10			10		
10	Veterinary Technician	1	1					1
9	Clerk II	1	1				1	
7	Clerk III with Typing	6	2			2		
3	Clerk Typist	1	1					1
2	Animal Care Technician	6	6					6
EMPLOYEE YEARS								
Full Time		529.0	551.0	3.0	2.0	482.0	41.0	23.0
Overtime		24.7	24.7	0.0	0.0	20.8	3.2	0.7
Part Time, Temporary, Seasonal		11.9	13.9	0.0	0.0	12.8	0.3	0.8
Less: Vacancy Allowance		<u>13.5</u>	<u>13.6</u>	<u>0.0</u>	<u>0.0</u>	<u>12.2</u>	<u>1.0</u>	<u>0.4</u>
Total		552.1	576.0	3.0	2.0	503.4	43.5	24.1

The following full time positions are included in the budget of the Police Department, Patrol Division but are assigned to NET offices and are shown here for reference only.

Br.	Title	Budget 2005-06	Approved 2006-07
94	Police Lieutenant	8	4
90	Police Officer	22	22
EMPLOYEE YEARS			
Full Time		30.0	26.0
Overtime		0.4	0.4
Part Time, Temporary, Seasonal		0.0	0.0
Less: Vacancy Allowance		<u>0.6</u>	<u>0.6</u>
Total		29.8	25.8

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS**

The Investigations Division consists of three units that investigate major crimes and provide investigative support services to the entire department. Central Investigations consists of three activities, the investigation of major crimes, investigation of applicants for licenses issued by the City, and crime scene evidence collection and analysis. Special Investigations is responsible for the suppression of organized crime, illegal narcotics trafficking, and other vice related activity. Field Investigations is responsible for centralized field criminal investigations through crime analysis and preparation of court documents.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Develop enhanced intelligence network to assist Patrol with violent crime and gang interdiction initiative	Public Safety	Second Quarter
Complete advanced homicide investigation training for Major Crime Unit personnel	Public Safety	Third Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	12,630,400	12,128,500	-501,900
Employee Years	179.8	174.9	-4.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
19,100	3,500	0	4,300	500	-529,300	-501,900

Major Change

Seven Police Officer positions transfer to Patrol	-424,200
Annual allocation for Greater Rochester Area Narcotics Enforcement Team (GRANET) expires	-152,000
Two full time analyst positions are created to perform statistical analysis of crime data	98,400
A vacant Lieutenant position transfers from Patrol and is reclassified to Captain of Field Investigations	83,500
An Investigator position transfers to Patrol to assist with stolen auto detail	-73,800
A research position was reclassified in 2005-06 and transferred from the Chief's Office to assist with statistical analysis of crime data	47,200
Auto theft grant is reduced due to one time purchase of plate reading equipment	-40,300
A paralegal position is abolished due to budget constraints	-37,800
One time Weed & Seed supplement for evidence funds is eliminated	-20,000
One time allocation to Rochester Area Crimestoppers is eliminated	-10,000
Productivity improvements result in savings	-300

COMMAND

The Command activity provides supervision to the three units of the Investigations Division.

CENTRAL INVESTIGATIONS

The Central Investigations Section is comprised of the Major Crimes Unit, License Investigation Unit, and the Technicians Unit. The Major Crimes Unit is responsible for the investigation of all homicides, economic crime and bank robbery, child abuse, arson, missing persons, and any other assignment as directed by the Central Investigations commanding officer. This activity compiles and analyzes investigative data from field interview forms and reports. The data is used to identify crime patterns and possible suspects, and to develop overall crime-specific strategies for patrol officers and investigators. The License Investigation Unit is responsible for the investigation of applicants for licenses that are issued by the City of Rochester and require approval of the Chief of Police. This unit is also responsible for the administration of the City's alarm ordinance and for processing New York State Pistol Permit Applications. The Technicians Unit is responsible for providing evidence gathering and analysis services. They have the primary responsibility for crime scene processing including photographing, videotaping, sketching scenes, and protecting, processing, collecting, and preserving physical evidence. The Technicians unit also includes the Special Accident Investigation Squad activity that coordinates the investigation of hit-and-run accidents and any fatal or life threatening traffic accidents.

Program Change

Motor vehicle accidents are now presented in total, split between fatal and non-fatal with hit and run accidents presented separately. Fingerprint tests performed increase as system change now compares to 40 individuals rather than 10 as previously administered.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Homicide Investigations required	44	48	42	48
Reported child abuse offenses	214	268	225	241
Missing persons reported	1,961	1,875	1,800	1,900
Crime scene assignments	7,435	8,000	9,050	8,000
Reported traffic accidents:				
● Fatal	15	19	45	19
● Non-fatal	<u>10,343</u>	<u>9,179</u>	<u>N/A</u>	<u>9,179</u>
Total	10,358	9,198	N/A	9,198
● Hit and run	2,186	1,906	2,500	1,906
● RPD fleet vehicles	138	140	223	145
WORKLOAD				
Homicide Investigations conducted	44	48	42	48
Arson Investigations conducted	339	351	250	351
License applicants investigated (est.)	1,686	1,600	2,000	1,600
Sexually oriented business licenses investigated	86	80	82	80
Fingerprint tests performed (est.)	103,600	104,000	12,000	104,000
Serious incidents processed	70	67	65	67

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS**

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
RESULTS				
Homicide cases closed	28	30	N/A	30
Homicide cases open	16	18	N/A	18
Arrests:				
● Child Abuse	38	48	30	43
● Arson	26	30	35	30
SAFIS identifications	253	285	295	285
N/A - Not Applicable				

SPECIAL INVESTIGATIONS

The Special Investigations Section investigates illegal narcotics activities, illegal sale and distribution of liquor and tobacco, vice (particularly organized prostitution, pornography, and gambling), illegal weapons trafficking, and organized crime. This activity provides surveillance and intelligence services in support of investigations by this Department and other law enforcement agencies. Activity personnel work in centrally-managed teams, in field units directed by Patrol Division command, and in joint task forces with Federal, State, and local law enforcement agencies.

Program Change

Unit working more closely with Major Crime Unit from Central Investigations on long-term investigations and “gatehouse” investigations, street level drug houses that distribute drugs directly to users on the street.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Investigations requested and opened:				
● Narcotics*	995	1,053	1,200	1,100
● Intelligence	48	21	90	90
● GRANET	274	277	125	240
● Gun unit/FSU VCT	314	279	210	250
WORKLOAD				
Search warrants executed	436	404	N/A	450
Cases closed	1,696	1,529	1,500	1,500
RESULTS				
Narcotics/Intelligence Arrests	350	422	500	500
GRANET/FSU/VCT Arrests	161	131	140	140
Total charges	1,436	2,028	N/A	2,000
Drugs seized:				
● Cocaine (kilograms)	35.0	22.0	50.0	45.0
● Heroin (kilograms)	0.3	0.1	0.5	0.3
● Marijuana (kilograms)	39.0	194.0	400.0	150.0

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
Weapons seized:				
● Handguns	77	111	110	95
● Shotguns and rifles	57	166	75	110
Vehicles seized	10	11	45	15

N/A - Not Applicable

*Demand indicator reflects only those narcotics complaints referred to Special Investigations; other complaints are referred to patrol sections and NET offices.

FIELD INVESTIGATIONS

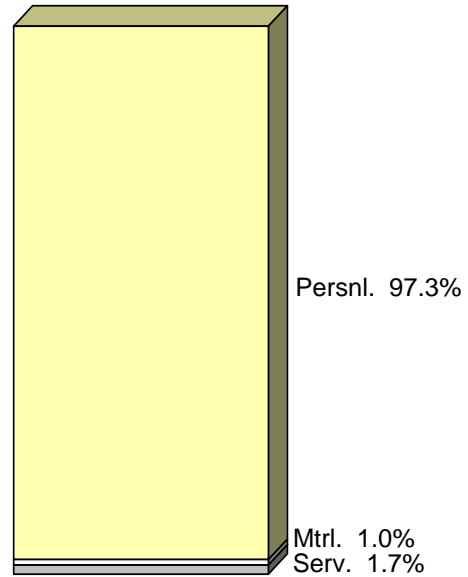
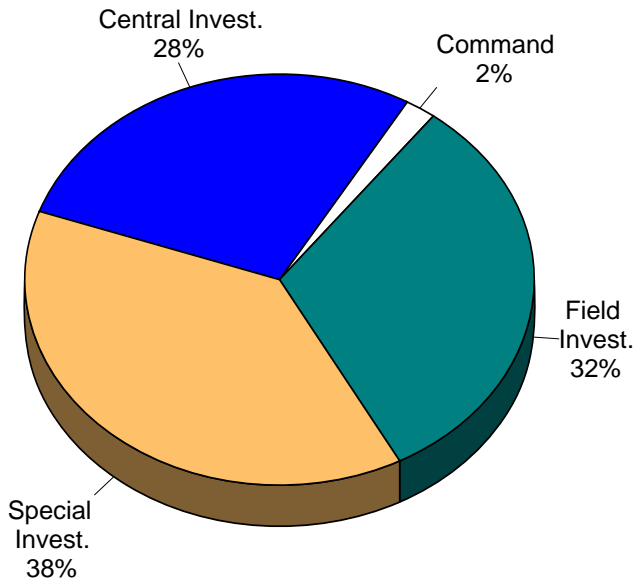
Field Investigations conducts criminal investigations and coordinates follow-up to investigations occurring within the Patrol Division East and West. The Crime Analysis Unit is responsible for analyzing criminal incidents as documented in crime investigation reports, investigative action reports, and field interview forms. The unit collects facts surrounding the commission of crimes for purposes of analyzing the linkage or similarities between types or frequency of crimes. Through the collection of facts, the unit develops feedback analysis, problem oriented or community policing strategies, or other programs aimed at improving investigative effectiveness and cooperation. This unit also coordinates the investigations of stolen motor vehicles, administers polygraph and voice stress analyzer examinations, conducts investigations of incidents involving sexual exploitation of children, and acts as the liaison to the Crime Stoppers Board of Directors. Paralegals in this unit are responsible for assisting sworn personnel in the preparation of selected forms and reports for Grand Jury packages, tracking felony cases submitted through the court system and reporting their disposition to the commanding officer of the unit, and reviewing Grand Jury referrals and juvenile petitions before delivery to Family Court.

**POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	12,153,607	12,632,200	12,080,700	11,797,400
Materials & Supplies	91,165	180,700	163,300	125,200
Services	321,444	384,000	386,400	205,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	12,566,216	13,196,900	12,630,400	12,128,500

Appropriation by Activity				
Command	184,993	213,700	255,000	250,200
Central Investigations	3,438,552	3,687,600	3,377,900	3,346,900
Special Investigations	4,650,029	5,093,000	4,875,000	4,632,100
Field Investigations	<u>4,292,642</u>	<u>4,202,600</u>	<u>4,122,500</u>	<u>3,899,300</u>
Total	12,566,216	13,196,900	12,630,400	12,128,500

Employee Years by Activity				
Command	2.5	1.8	1.0	1.0
Central Investigations	57.6	60.8	54.3	53.3
Special Investigations	65.3	72.2	66.7	64.8
Field Investigations	<u>60.9</u>	<u>59.8</u>	<u>57.8</u>	<u>55.8</u>
Total	186.3	194.6	179.8	174.9



POLICE DEPARTMENT
OPERATIONS – INVESTIGATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Command	Central Investigations	Special Investigations	Field Investigations
Br.	Title	Budget 2005-06	Approved 2006-07				
96	Police Commander	1	1	1			
95	Police Captain	2	3		1	1	1
94	Police Lieutenant	5	5		1	2	2
92	Police Sergeant	21	21		6	9	6
90B	Police Officer (Investigator)	55	54		18	3	33
90	Police Officer	70	63		15	44	4
24	Crime Research Specialist	0	3				3
16	Police Evidence Technician	5	5		5		
14	Police Paralegal	3	2				2
14	Police Paralegal Bilingual	1	1				1
11	Clerk I	1	1		1		
11	Secretary	1	1			1	
9	Clerk II	3	3		2	1	
7	Clerk III with Typing	2	2		1		1
3	Clerk Typist	1	1				1
EMPLOYEE YEARS							
	Full Time	171.0	166.0	1.0	50.0	61.0	54.0
	Overtime	10.4	10.4	0.0	2.7	4.9	2.8
	Part Time, Temporary, Seasonal	1.5	1.5	0.0	1.5	0.0	0.0
	Less: Vacancy Allowance	<u>3.1</u>	<u>3.0</u>	<u>0.0</u>	<u>0.9</u>	<u>1.1</u>	<u>1.0</u>
	Total	179.8	174.9	1.0	53.3	64.8	55.8

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

The Bureau of Organizational Development is responsible for providing administrative support services necessary to Department operations. Included are Technical Support Services, Professional Development, Family and Victim Services, and Personnel activities. The Deputy Chief for this Bureau also oversees the Officer Assistance Program that provides crisis intervention and stress counseling services to members and their families.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete National Incident Management System Training	Public Safety	First Quarter
Recruit and hire Police Officers for a Summer Recruit class	Public Safety	First Quarter
Collaborate with Bureau of Communications to develop non-traditional methods of advertising police recruitment	Public Safety	First Quarter
Examine feasibility of adopting a continuous recruitment method of hiring Police Officers	Public Safety	Second Quarter
Develop and conduct department-wide supervisory training	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	11,353,300	12,158,500	805,200
Employee Years	129.8	127.1	-2.7

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>		<u>Vacancy Allowance</u>			<u>Major Change</u>	<u>Total</u>
	<u>Chargebacks</u>		<u>Miscellaneous</u>				
-3,300	76,600	766,800	2,600	-14,100	-23,400	805,200	

Major Change

As proposed by the Mayor:

Prior year reduction in grant funding requires elimination of three full time counseling positions	-119,100
One full time and two part time positions are created to provide fleet management services	75,600
Two clerical positions are eliminated due to budget constraints	-57,900
A vacant research position is eliminated due to efficiencies	-47,200
Additional overtime funds to perform backgrounds and field training for 20 new Police Officers	45,000
Professional services increase to perform physicals and psychological screening for 20 new Police Officers	44,000
Funds are provided to purchase weapons for 20 new Police Officers	12,000
Funds are provided for outbound telephone notification system for Police Officer candidates	8,000

Major Change

Productivity improvements result in savings	-7,100
Mileage reimbursement to perform background investigations of recruits is added	3,300
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for family and victims services	20,000

PROFESSIONAL DEVELOPMENT

This unit administers the department's training programs, including roll call, recruit, civilian (pre-service) and in-service training. The Firearms Training Unit is responsible for coordination of firearms training and maintains records on each departmental weapon approved by the agency for official use, and related inventory and firearms proficiency records. The In-Service Training Unit is responsible for the planning and development of training programs, including special programs as directed. The Recruitment and Field Training Unit coordinate recruit officers' training, probationary officers' field training, and performance evaluations, selection and certification of Field Training Officers (FOTS) assigned to the Patrol Division. This unit is also responsible for the coordination and field training and evaluation of all newly appointed sergeants and lieutenants.

The Background and Recruitment Unit actively works with the Bureau of Human Resource Management to recruit new officers and conduct background research into the reliability of statements made by candidates on preemployment applications. This unit conducts comprehensive campaigns to solicit and encourage prospective police officer candidates to seek employment with the department. The Media Production Unit supplies audio-visual and artwork assistance in the production of department training programs. The Police Artist Unit is responsible for both graphic and forensic duties, including department promotional and printed materials, design of the annual report, and other multimedia projects. Forensic requests include composite sketches from witness descriptions, postmortem sketches, and facial reconstruction. The Volunteer Services Unit is responsible for the recruiting of civilians to assist in unpaid positions within the department. This unit also administers the internship program.

Program Change

Background investigations conducted increase as efforts to fill vacant uniformed positions increase.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Recruit training slots	45	50	50	50
Personnel requiring in-service training:				
● Sworn	705	705	705	726
● Non-sworn	161	161	161	151
Applicants for Police Officer exam	1,467	1,937	1,900	1,900
WORKLOAD				
Training sessions held	785	791	800	800
Total attendees	4,166	4,271	4,400	4,300
In-service training hours	47,088	47,941	48,000	48,000
Background investigations conducted	794	619	350	700
RESULTS				
New officers trained:				
● Academy	44	48	50	50
● Field Training	33	35	50	35

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

TECHNICAL SERVICES

This activity comprises a variety of functions relating to resource and records management and a variety of staff services including contract vehicle towing, coordination of fleet purchase and maintenance with the Department of Environmental Services, and inventory control of departmental fixed assets. Also included are the Property Clerk Unit and the Auto Pound, which receive evidentiary items, recovered property, and impounded vehicles. These are stored, accessed as needed, and returned to their owners, auctioned, or otherwise disposed of. The Firearms Investigation Unit examines firearms coming into the custody of the department and conducts background investigations per federal law on all individuals requesting to purchase handguns within the City. The Quartermaster maintains inventories of uniforms, equipment and supplies, and coordinates purchase and issuance of these supplies. The Headquarters and Records unit houses criminal and accident records, and conducts manual and automated record and warrant checks, using both local files and the state-wide New York State Police Information Network (NYSPIN) system. It also provides central duplication services, responds to walk-up complaints and information requests, and issues copies of reports as legally required.

The Photo Lab processes photographs for evidentiary and identification purposes. The Call Reduction Unit takes police reports over the phone, using the 311 non-emergency response number, and administers "hot lines" to receive citizen information. The Identification Unit takes fingerprints and maintains manual and automated photograph and fingerprint files. The Juvenile Records Unit is responsible for the privacy and security of juvenile records which must be maintained separately from adult records. The Warrant unit is responsible for the administration of the department's arrest warrant service, entering notices into regional, state, and federal information systems. The Court Liaison Unit is responsible for maintaining contact with criminal and traffic courts for notification to police officers and civilian employees to appear in court for required proceedings.

Program Change

Auctions conducted for other property other than vehicles are now performed through website auctions rather than through in-house auctions.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Property lots acquired	24,122	23,300	13,900	23,300
Vehicles impounded	8,690	8,400	10,000	8,400
Firearms referred for investigation	1,130	1,000	1,100	1,000
Information requests received	505,370	507,600	450,000	507,600
Accident reports submitted	9,436	8,400	11,000	8,400
Subpoena requests (DA's Office)	277	300	300	300
Warrants referred for service	7,995	8,200	9,000	8,200
Requests for service:				
● Call Reduction/311/Teleserve	144,697	143,400	145,000	143,400
● Drug/Gun Hot Lines	6,718	4,100	4,000	4,100
● Crime Stoppers	3,184	3,500	2,200	3,500
● Headquarters	74,924	73,500	75,000	73,500
Rolls of film submitted for processing	17,629	19,900	15,000	19,900
Fingerprinting requests	8,644	7,800	9,700	7,800
Freedom of Information Law (FOIL) requests	1,501	1,300	1,500	1,300

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

9-29

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
WORKLOAD				
Property lots disposed	17,426	17,600	12,500	17,600
Auctions conducted:				
● Automobiles	25	25	26	25
Vehicles disposed of:				
● Released to owner	6,272	5,900	6,800	5,900
● Sold at auction	2,342	2,500	2,400	2,500
● Sold for salvage	826	500	1,700	500
Firearms disposed of:				
● Released to owner	432	600	500	600
● Destroyed	340	800	1,000	900
Arrest reports entered	23,865	23,800	25,000	23,800
Dispositions posted	30,718	31,800	35,000	31,800
Bail postings accepted	4,158	4,300	4,300	4,300
Records sealed	9,439	11,500	12,000	11,500
Uniform Traffic Summons processed	38,372	40,200	40,000	40,200
Subpoenas processed (DA's)	277	200	250	200
Subpoenas processed (Courts)	9,921	9,300	9,000	9,300
Warrant letters sent	5,063	4,800	6,000	4,800
Court notifications processed	111	100	120	100
Reports Generated:				
● Crime	10,902	9,000	12,000	9,000
● Investigative Action	1,546	900	1,700	900
● FIFs	329	300	400	300
● Incident	1,976	1,000	2,200	1,000
Photo prints processed:				
● City departments	140,445	144,900	130,000	144,900
● Non-City agencies	18,320	21,600	97,000	21,600
● Mug shots printed	140	100	200	100
Fingerprint cards processed:				
● Pistol permits	925	900	700	900
● Job applicants, immigration, and other	1,424	1,400	1,500	1,400
● Parolees	1,174	1,200	1,000	1,200
● Deceased records	979	800	800	800
● Court prints	1,961	1,600	2,000	1,600
● Fingerprintable arrests	9,586	9,900	N/A	9,900
FOIL requests processed	1,501	1,300	1,500	1,300
Calls Answered:				
● Call Reduction/311/Teleserve	144,697	143,400	145,000	143,400
● Drug/Gun Hot Lines	6,718	4,100	7,000	4,100
● Crime Stoppers	3,184	3,700	3,500	3,700
● Headquarters	74,924	73,500	75,000	73,500
Criminal History Check	7,366	7,800	8,500	7,800

**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT**

This activity provides direct public services through the Family Crisis Intervention Team (FACIT), which assists patrol officers responding to reported family disputes, and the Victim Assistance Unit (VAU), which counsels crime victims and assists them in dealing with the justice system. Unit staff also coordinate the "Restorative Justice" project under the Juvenile Justice Accountability Incentive Block Grant. Unit costs are partially underwritten by the New York State Crime Victims Board.

Program Change

Delayed response is expected in providing FACIT responses and Victim Assistance contacts due to personnel reductions. Juvenile Accountability Conferences increase due to volunteer community assistance.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
FACIT requests	5,623	5,646	5,700	5,700
WORKLOAD				
FACIT responses	5,623	5,646	5,700	5,700
Victim assistance contacts	5,397	5,424	5,400	5,400
Juvenile Accountability Conferences	151	166	90	166

PERSONNEL

This section provides personnel management for the Department, including job classification, hiring and promotion, payroll, and maintenance of related records.

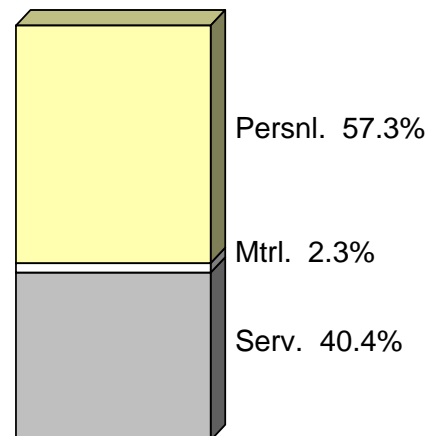
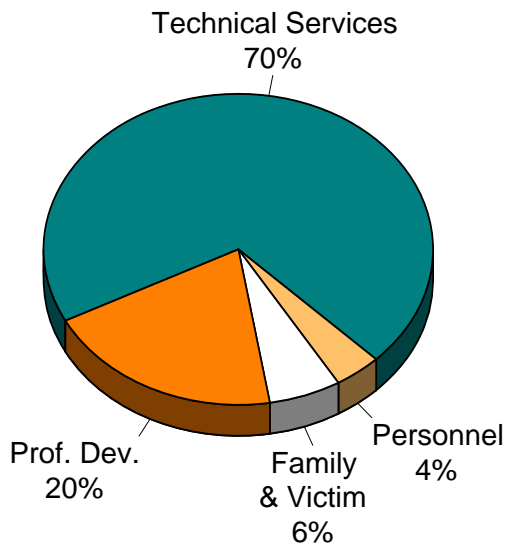
**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT
EXPENDITURE SUMMARY**

9-31

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	8,918,186	8,106,200	7,057,000	6,976,200
Materials & Supplies	230,008	268,000	267,400	283,600
Services	3,982,893	4,029,300	4,028,900	4,898,700
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	13,131,087	12,403,500	11,353,300	12,158,500

Appropriation by Activity				
Technical Services	7,992,018	7,921,300	7,837,700	8,594,300
Professional Development	2,397,320	3,142,900	2,284,800	2,391,000
Professional Standards	1,307,321	0	0	0
Family & Victim Services	775,314	818,800	824,600	713,000
Personnel	<u>659,114</u>	<u>520,500</u>	<u>406,200</u>	<u>460,200</u>
Total	13,131,087	12,403,500	11,353,300	12,158,500

Employee Years by Activity				
Technical Services	104.6	85.0	88.8	88.8
Professional Development	27.1	37.8	17.3	18.0
Professional Standards	18.9	0.0	0.0	0.0
Family & Victim Services	19.4	20.2	19.4	16.0
Personnel	<u>4.8</u>	<u>4.5</u>	<u>4.3</u>	<u>4.3</u>
Total	174.8	147.5	129.8	127.1



**POLICE DEPARTMENT
ORGANIZATIONAL DEVELOPMENT
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Technical Services	Professional Development	Family & Victim Services	Personnel
Br.	Title	Budget 2005-06	Approved 2006-07				
94	Police Lieutenant	2	2	1	1		
92	Police Sergeant	9	9	6	3		
90	Police Officer	31	31	24	7		
26	Manager of Police Property	1	1	1			
24	Associate Personnel Analyst	1	1				1
22	Police Program Coordinator	1	1			1	
20	Crisis Counseling Coordinator	1	1			1	
20	Research Analyst	1	0				
20	Victim Services Coordinator	1	1			1	
18	Counseling Specialist	7	6			6	
16	Payroll Associate	1	1				1
16	Senior Property Clerk	3	3	3			
16	Supervisor Police Photo Lab	1	1	1			
15	Graphic Artist	1	1		1		
15	Volunteer Coordinator	1	1		1		
14	Victim Assistance Counselor	5	3			3	
13	Fleet Service Writer	0	1	1			
11	Lead Police Information Clerk	3	3	3			
11	Police Identification Tech-Trick	4	4	4			
11	Secretary	1	1		1		
11	Senior Photo Lab Technician	1	1	1			
9	Clerk II	1	1	1			
9	Clerk II with Typing	6	6	4	1		1
9	Lot Attendant	6	6	6			
9	Police Information Clerk	16	16	16			
9	Property Clerk	4	4	4			
7	Clerk III with Typing	7	6	4		1	1
3	Clerk Typist	3	2	2			
EMPLOYEE YEARS							
Full Time		119.0	114.0	82.0	15.0	13.0	4.0
Overtime		5.1	5.8	2.9	2.3	0.5	0.1
Part Time, Temporary, Seasonal		7.6	9.1	5.2	0.8	2.8	0.3
Less: Vacancy Allowance		<u>1.9</u>	<u>1.8</u>	<u>1.3</u>	<u>0.1</u>	<u>0.3</u>	<u>0.1</u>
Total		129.8	127.1	88.8	18.0	16.0	4.3

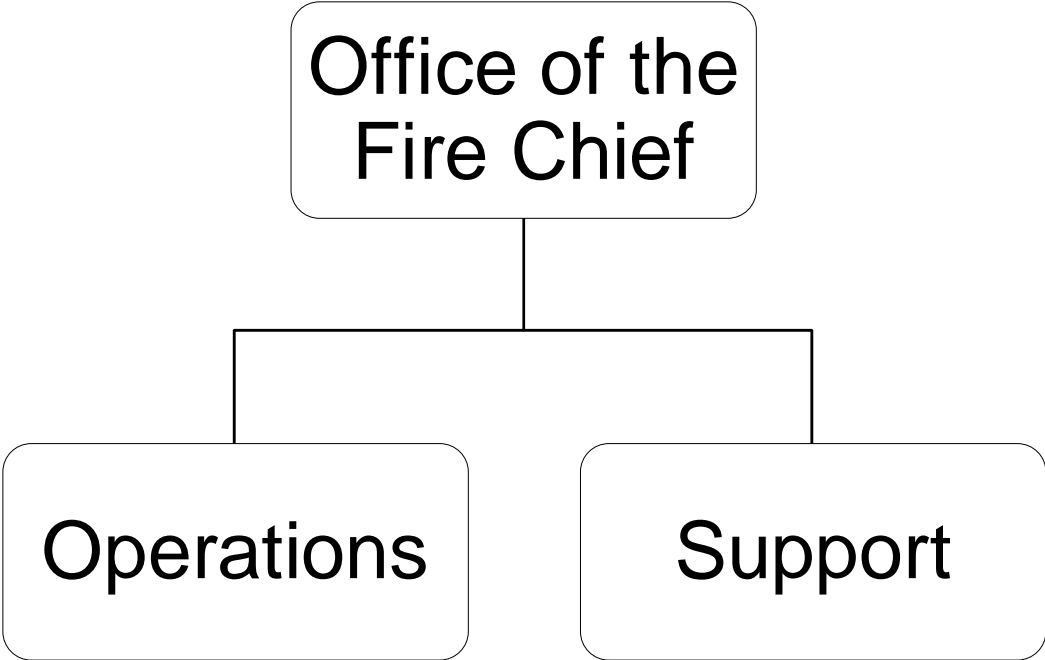
Purpose

The Fire Department is a public safety organization that provides rapid response services in the event of fire, medical emergencies, technical rescues, hazardous material incidents, and other emergency and non-emergency incidents that occur within the community.

The Department enhances the quality of life and the safety of the citizens that it serves through public education and code compliance programs.

Organization

The Fire Department contains the Office of the Fire Chief, Operations, and Support.



FIRE DEPARTMENT

Highlights of the Department's 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Office of the Chief	Identify fire stations to be replaced or renovated as funded in the City Capital Improvement Plan	Public Safety	First Quarter
	Collaborate with Architectural Services for installation of backup generators at four fire stations	Public Safety	Fourth Quarter
Operations	Collaborate with Monroe County Department of Health to develop a "Community Plan" for response to the Bird Flu	Public Safety	Second Quarter
	Conduct five fire station open houses	Public Safety	Fourth Quarter
Support	Complete installation of intercom equipment in select fire apparatus	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Fire Chief	2,149,900	2,043,000	-106,900	-5.0%
Operations	34,991,200	36,166,300	1,175,100	3.4%
Support	<u>2,995,900</u>	<u>2,935,400</u>	<u>-60,500</u>	-2.0%
Total	40,137,000	41,144,700	1,007,700	2.5%
Employee Years	565.5	562.5	-3.0	-0.5%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
1,097,100	132,500	64,600	-11,200	-3,000	-272,300	1,007,700

Major Change Highlights

As proposed by the Mayor:

Three uniformed positions and one clerical position are eliminated due to budget constraints	-287,200
Funding for an expected overhire is added to reduce overtime to budgeted level	244,200
One time allocation for overtime to cover mutual aid assistance to Gulf region is eliminated	-109,500
Grant funding for the Metropolitan Medical Response System (MMRS) special project ends, eliminating one Captain position	-84,700
A vacant Lieutenant in Sick and Injured is eliminated upon incumbent's retirement	-75,200
Professional fees increase for user fees of Emergency Training & Information Network (ETIN), corresponding revenue is received from member agencies	43,000
Productivity improvements result in savings	-38,100
Savings in utilities and supplies due to relocation of Plymouth Avenue fire station	-20,000
Funding is provided for materials and personnel expense to conduct an entry-level Firefighter exam	10,000

As amended by City Council:

Funds are transferred from Contingency to develop a recruitment program	5,000
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Assignment of Authorized Positions
1997-98 to 2006-07

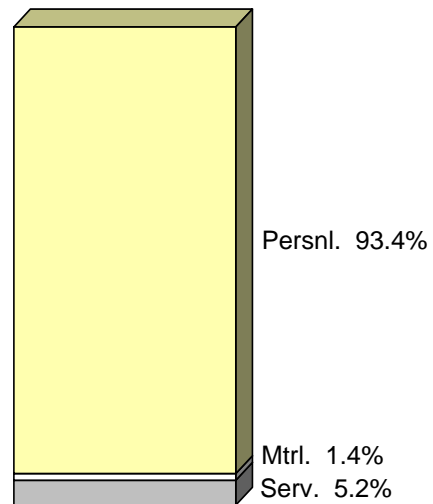
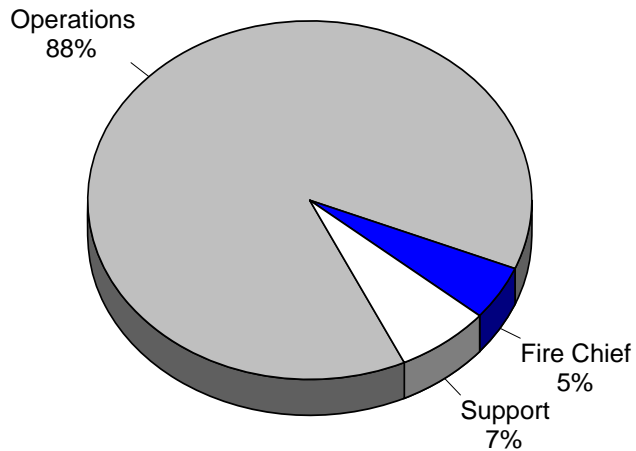
Year	Office of the Chief & Support			Operations			Department			Total
	Uniform	Civilian	Total	Uniform	Civilian	Total	Uniform	Civilian	Total	
2006-07	42	24	66	473	2	475	515	26	541	
2005-06	45	25	70	475	2	477	520	27	547	
2004-05	46	26	72	475	2	477	521	28	549	
2003-04	48	27	75	474	1	475	522	28	550	
2002-03	30	21	51	499	7	506	529	28	557	
2001-02	31	22	53	504	7	511	535	29	564	
2000-01	25	21	46	506	7	513	531	28	559	
1999-2000	26	21	47	521	7	528	547	28	575	
1998-99	26	22	48	516	7	523	542	29	571	
1997-98	19	20	39	514	7	521	533	27	560	

FIRE DEPARTMENT EXPENDITURE SUMMARY

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Amended</u> 2005-06	<u>Approved</u> 2006-07
Appropriation by Major Object				
Personnel Expenses	36,662,284	37,502,100	37,627,700	38,408,200
Materials & Supplies	688,276	587,700	595,100	592,600
Services	2,143,746	1,967,100	1,914,200	2,143,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	39,494,306	40,056,900	40,137,000	41,144,700

Appropriation by Activity				
Office of the Fire Chief	2,458,306	2,078,200	2,149,900	2,043,000
Operations	34,030,132	34,991,800	34,991,200	36,166,300
Support	<u>3,005,868</u>	<u>2,986,900</u>	<u>2,995,900</u>	<u>2,935,400</u>
Total	39,494,306	40,056,900	40,137,000	41,144,700

Employee Years by Activity				
Office of the Fire Chief	29.4	27.4	29.8	27.8
Operations	497.9	493.5	492.5	493.5
Support	<u>47.3</u>	<u>42.9</u>	<u>43.2</u>	<u>41.2</u>
Total	574.6	563.8	565.5	562.5



FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF

The Office of the Fire Chief includes the Chief's Office, which manages the Fire Department, Planning and Research, which provides analytical support to the Fire Chief, and Sick and Injured, which includes long-term sick and disabled firefighters.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Evaluate command structure and provide recommendations for change if necessary	Public Safety	First Quarter
Identify fire stations to be replaced or renovated as funded in the City Capital Improvement Plan	Public Safety	First Quarter
Recruit for and conduct entry-level Firefighter exam	Public Safety	Third Quarter
Develop and implement property inspection/permit module and fire investigation/arson module of records management system	Public Safety	Fourth Quarter
Collaborate with Architectural Services for installation of backup generators at four fire stations	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,149,900	2,043,000	-106,900
Employee Years	29.8	27.8	-2.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
35,100	19,800	400	-11,200	0	-151,000	-106,900

Major Change

As proposed by the Mayor:

A Captain in the Chief's Office is eliminated due to budget constraints, Public Information Officer duties are assumed by other sworn personnel -84,700

A vacant Lieutenant in Sick and Injured is eliminated upon incumbent's retirement -75,200

Funding is provided for materials and personnel expense to administer an entry-level Firefighter exam 10,000

Productivity improvements result in savings -6,100

As amended by City Council:

Funds are transferred from Contingency to develop a recruitment program 5,000

CHIEF'S OFFICE

The Chief's Office manages the Department; establishes personnel standards, policies, and work schedules; reviews operations and performance; and carries out public relations. The activity also

**FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF**

manages personnel, orders supplies, coordinates the Department's annual budget request, and controls general fiscal matters.

The Community Relations and Education Unit (CREU) is included in this activity. CREU conducts educational programs to develop public awareness of fire and fire safety, including Fire Prevention Week activities. CREU promotes fire safety to at-risk groups including pre-school children, the elderly, office personnel, and others. Community outreach personnel conduct Risk Watch, a comprehensive injury prevention program designed by the National Fire Protection Agency. This program is designed to educate children and adults on how to recognize potential hazards and avoid unintentional injuries.

Program Change

Increased number of teachers adopting Risk Watch program increases students and teachers trained.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Community Relations Education Unit (CREU):				
● Fire safety presentations requested	922	1,000	1,150	1,150
● Smoke/Carbon Monoxide detector and battery installations requested	1,817	1,393	1,350	1,390
Community Education - Risk Watch:				
● Risk Watch school presentations requested	5	11	20	23
● Other groups using Risk Watch	8	8	N/A	12
WORKLOAD				
Community Relations Education Unit (CREU):				
● Fire safety presentations conducted	922	1,000	1,150	1,150
● Fire safety contacts/students	27,338	28,500	32,000	28,500
● Smoke/Carbon Monoxide detectors and batteries installed	1,817	1,393	1,350	1,390
Community Education - Risk Watch:				
● Schools adopting Risk Watch Program	5	11	20	23
● Students and teachers trained	1,425	2,417	1,200	2,900
● Community Outreach contacts	2,000	3,000	1,000	3,800
● Other groups using Risk Watch Program	8	8	N/A	12

N/A - Not Applicable

PLANNING & RESEARCH

This activity analyzes operations and reporting systems, evaluates programs, develops recommendations for modifying procedures, and assists in implementing new methods and techniques. It also oversees all phases of information systems and acts as liaison with the City's Department of Finance, Bureau of Information Systems, and the Emergency Communications Department.

SICK & INJURED

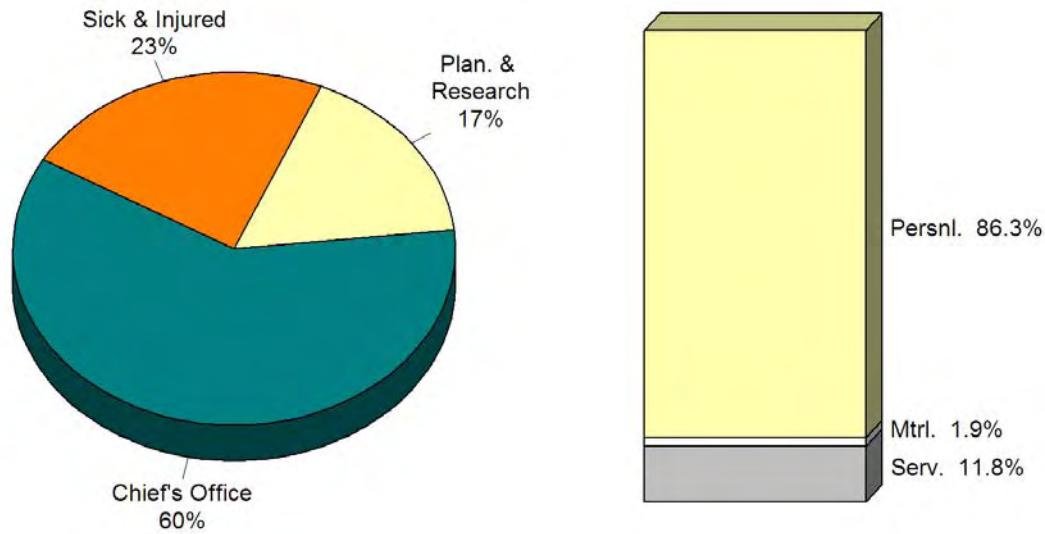
Payments to disabled but not yet retired firefighters are included in this activity, as well as personnel on long-term sick or injured status. Before 1978, under New York State law and City Charter, firefighters who were disabled in the line of duty were entitled to full salary and benefits for life and did not have to apply for disability. The New York State law was amended in 1978 to require such firefighters to retire at the mandatory retirement age with the Fire Chief authorized to apply for a disability retirement on their behalf for accidental disability from the State Retirement System. If the applications are granted, the City must pay the difference between the disability retirement benefit and the full salary amount until the mandatory retirement age is reached.

FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,756,169	1,730,400	1,888,200	1,759,200
Materials & Supplies	37,030	37,800	37,400	37,400
Services	665,107	310,000	224,300	246,400
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,458,306	2,078,200	2,149,900	2,043,000

Appropriation by Activity				
Chief's Office	1,285,329	1,246,200	1,292,300	1,229,500
Planning and Research	225,504	240,600	328,800	337,800
Sick & Injured	<u>947,473</u>	<u>591,400</u>	<u>528,800</u>	<u>475,700</u>
Total	2,458,306	2,078,200	2,149,900	2,043,000

Employee Years by Activity				
Chief's Office	20.1	18.7	19.7	18.7
Planning and Research	2.8	2.0	3.1	3.1
Sick & Injured	<u>6.5</u>	<u>6.7</u>	<u>7.0</u>	<u>6.0</u>
Total	29.4	27.4	29.8	27.8



**FIRE DEPARTMENT
OFFICE OF THE FIRE CHIEF
PERSONNEL SUMMARY**

FULL TIME POSITIONS				Chief's Office	Planning & Research	Sick & Injured
Br.	Title	Budget 2005-06	Approved 2006-07			
88	Fire Chief	1	1	1		
87	Executive Deputy Fire Chief	1	1	1		
85	Battalion Chief	1	1		1	
84	Fire Captain	1	0			
82	Fire Lieutenant	4	3	1		2
80	Firefighter	9	9	4	1	4
29	Principal Staff Assistant	1	1	1		
24	Case Manager	1	1	1		
20	Executive Assistant	1	1		1	
18	Secretary to the Chief	1	1	1		
18	Senior Television Technician	1	1	1		
16	Administrative Assistant	1	1	1		
16	Community Outreach Specialist Bilingual	1	1	1		
16	Payroll Associate	1	1	1		
12	Asst. Comm. Outreach Spec. Bilingual	1	1	1		
9	Clerk II	2	2	2		
7	Clerk III with Typing	1	1	1		
EMPLOYEE YEARS						
	Full Time	29.0	27.0	18.0	3.0	6.0
	Overtime	0.8	0.9	0.8	0.1	0.0
	Part Time, Temporary, Seasonal	0.0	0.0	0.0	0.0	0.0
	Less: Vacancy Allowance	0.0	0.1	0.1	0.0	0.0
	Total	29.8	27.8	18.7	3.1	6.0

Operations performs three functions: line operations, training, and safety assurance. Line operations suppresses fires and responds with personnel and firefighting apparatus to emergency medical and other non-emergency situations. Training provides classroom and field classes for new recruits and current firefighting personnel and has responsibility for the City's Emergency Management and Preparedness program. Emergency Medical Services provides training and testing required for certification. Health and Safety assures fire scene safety and compliance with all Federal, New York State, and local job-related safety regulations.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete National Incident Management System Training	Public Safety	First Quarter
Conduct Fall recruit class to enable an overhire of firefighters	Public Safety	Second Quarter
Collaborate with Monroe County Department of Health to develop a "Community Plan" for response to the Bird Flu	Public Safety	Second Quarter
Participate in Joint Advanced Incident Command Training with Rochester Police Department	Public Safety	Second Quarter
Conduct five fire station open houses	Public Safety	Fourth Quarter
Conduct New York State Certified Swift Water Rescue Training	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	34,991,200	36,166,300	1,175,100
Employee Years	492.5	493.5	1.0

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
997,300	102,500	64,200	0	-3,000	14,100	1,175,100

Major Change

Funding for an expected overhire is added to reduce overtime to budgeted level	244,200
One time allocation for overtime to cover mutual aid assistance to Gulf region is eliminated	-109,500
Grant funding for the Metropolitan Medical Response System (MMRS) special project ends, eliminating one Captain position	-84,700
A vacant floating Lieutenant in Suppression is abolished due to budget constraints	-75,200
Professional fees increase for user fees of Emergency Training & Information Network (ETIN), corresponding revenue is received from member agencies	43,000

FIRE DEPARTMENT OPERATIONS

Major Change

Net change in MMRS - Sustainment and Capability Focus grant funding	35,000
Productivity improvements result in savings	-23,900
Savings in utilities and supplies due to relocation of Plymouth Avenue fire station	-20,000
Allocation for emergency medical service supplies and training materials increases	5,200

SUPPRESSION

Suppression fights fires, provides emergency medical service, and responds to and mitigates other emergency and non-emergency incidents. It utilizes nine quint-midi companies, eight engine companies, and one heavy rescue unit. These forces respond from fifteen fire stations strategically located throughout Rochester.

The activity responds to fire incidents, performs rescues, and also controls hazardous materials that threaten public safety with a specialized Hazardous Materials Response Team. All fire company personnel continue to train as Certified First Responders and Emergency Medical Technicians, and provide emergency medical services in conjunction with the contracted ambulance service provider. When not engaged in firefighting, the activity performs code enforcement inspections, participates in training, and operates public education programs in cooperation with the Community Relations & Education Unit (CREU).

Program Change

Engine 13 relocates from Plymouth Avenue to Allen Street location due to structural deficiency.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
City parcels	67,054	66,965	67,100	67,100
Hydrants	7,287	7,287	7,287	7,287
WORKLOAD				
Incidents:				
● Structure fire	785	800	820	800
● Other fire	703	725	800	725
● Emergency medical	11,415	11,300	11,000	11,300
● Other	12,153	12,500	12,750	12,700
● False alarm	<u>3,462</u>	<u>3,510</u>	<u>3,650</u>	<u>3,510</u>
Total	28,518	28,835	29,020	29,035
Fire safety inspections	8,500	8,800	9,400	8,800
Hydrant inspections	7,287	7,287	7,287	7,287
RESULTS				
Unit responses to incidents:				
● Structure fire	4,097	4,160	3,975	4,160
● Other fire	1,402	1,450	1,475	1,450
● Emergency medical	13,240	13,480	12,635	13,480
● Other	20,413	20,550	21,670	20,550
● False alarm	<u>5,851</u>	<u>5,875</u>	<u>6,230</u>	<u>5,875</u>
Total	45,003	45,515	45,985	45,515

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
Unit responses by fire station and unit:				
● 272 Allen Street (Quint 8, Midi 8)	3,487	3,510	3,805	3,510
● 185 N. Chestnut St (Engine 17, Rescue 11)	3,916	3,900	3,935	3,900
● 1207 N. Clinton Ave (Quint 6, Midi 6)	4,547	4,560	4,770	4,560
● 1477 Dewey Ave (Quint 2, Midi 2, Engine 10)	3,959	4,015	4,095	4,015
● 1051 Emerson St (Engine 3)	1,221	1,210	1,225	1,210
● 57 Gardiner Ave (Quint 5, Midi 5)	3,162	3,190	3,120	3,190
● 873 Genesee St (Engine 7)	1,809	1,815	2,015	1,815
● 740 N Goodman St (Quint 7, Midi 7)	3,788	3,830	4,010	3,830
● 704 Hudson Ave (Engine 16)	3,136	3,150	3,245	3,150
● 4090 Lake Ave (Quint 1, Midi 1)	1,191	1,190	1,250	1,190
● 450 Lyell Ave (Engine 5)	2,462	2,480	2,475	2,480
● 315 Monroe Ave (Quint 9, Midi 9)	4,193	4,235	4,235	4,235
● 272 Allen Street (Engine 13)	1,675	1,685	1,630	1,685
● 1281 South Ave (Quint 3, Midi 3)	2,509	2,495	2,545	2,495
● 977 University Ave (Quint 4, Midi 4)	2,754	2,770	2,455	2,770
● 160 Wisconsin St (Engine 12)	<u>1,194</u>	<u>1,200</u>	<u>1,175</u>	<u>1,200</u>
Total	45,003	45,235	45,985	45,235

EFFICIENCY

Unit responses per multiple unit station (avg.)	3,351	3,370	3,422	3,370
Unit responses per single unit station (avg.)	1,916	1,923	1,961	1,923
Average fire safety inspections per unit	315	326	348	326
Average hydrant inspections per unit	270	270	270	270

PROTECTIVES

This activity supports Protectives, Inc. of Rochester, NY, a volunteer organization. These volunteers respond to fire alarms to safeguard and salvage property. They use a City fire vehicle, tarpaulins, fans, pumps, and other equipment to reduce smoke and water damage. Four City Firefighters are assigned to this activity to drive and assist at the scene.

TRAINING

This activity provides initial training of recruits and ongoing training of firefighters and officers of the Department. The Training Division also conducts the Firefighter Trainee program, and is responsible for Special Operations, which includes the City's Emergency Management and Preparedness program.

Recruit training consists of a sixty-five day session at the Fire Academy located at the Public Safety Training Facility (PSTF) on Scottsville Road. During this period, recruits learn the procedures and use of equipment for firefighting and rescue operations. Every fire company spends at least two days per year at the Academy to renew familiarity with equipment and techniques and to learn new procedures. In addition, personnel are trained to operate new apparatus.

The activity also conducts annual service tests of firefighting apparatus and, with the assistance of Apparatus Maintenance, develops specifications for and prepares new apparatus for service.

A Firefighter Trainee program is included in this activity. A cooperative effort with the City School District, this program currently offers 11th and 12th graders an opportunity to train part time with the Fire Department. Upon successful completion, graduates may be eligible for employment as firefighters.

Program Change

FIRE DEPARTMENT OPERATIONS

Incident responses involving the use of a Hurst tool in 2005-06 are lower than expected. Training coordinates the implementation and maintenance of the Emergency Training and Information Network (ETIN), a region-wide emergency training and information system developed with grant funding from the Department of Homeland Security.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Recruits	23	37	30	30
Uniformed personnel	521	520	520	515
New apparatus	1	3	1	5
Apparatus tests requested	110	111	110	110
Emergency Preparedness/Special Operations:				
● Personnel requiring specialized training	332	332	328	330
● Incident responses	206	300	400	300
WORKLOAD				
Classroom training hours	90,716	90,000	85,000	90,000
Apparatus tests performed	110	111	110	110
Emergency Preparedness:				
● Special Operations classroom training hours	16,267	17,640	16,000	15,000
● Special Operations drills held	15	24	25	28

EMERGENCY MEDICAL SERVICE

This activity coordinates the Fire Department's Emergency Medical Services (EMS) Program, including training, certification, and required testing, as well as purchase and maintenance of EMS equipment and supplies. Training and certification is provided in the following areas: Emergency Medical Technician (EMT), Certified First Responder (CFR), Cardio-Pulmonary Resuscitation (CPR), and Continuing Medical Education (CME).

Program Change

CPR certifications and courses held increase in 2006-07 as all personnel must be re-certified for revised protocols mandated by the American Heart Association. CME certifications increase as the first full group of individuals trained under this program reach their third year renewal.

Performance Indicators

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
DEMAND				
Personnel requiring training:				
● EMT - initial certification	7	18	12	10
● EMT - refresher certification	63	18	0	10
● CFR - refresher certification	61	14	12	12
● CPR - initial and refresher certification	136	250	250	500
● CME - initial and refresher certification	51	28	25	117
RESULTS				
EMT/CFR/CME training courses held	11	11	9	14
CPR training courses held	17	27	12	36
CPR certifications completed	136	250	250	500

HEALTH & SAFETY

This unit is responsible for ensuring compliance with all Occupational and Safety Health Administration (OSHA) and other regulations governing workplace safety. It manages the department's Health and Safety programs, inspecting all facilities, apparatus and equipment for compliance with Federal, New York State, and local safety regulations. Unit representatives provide oversight at the scene of emergency incidents and recommend changes in procedures to reduce the risk of injury to firefighting personnel. Training provided by unit personnel include topics such as respiratory protection, exposure control, hazard communications, asbestos awareness, fireground personnel accountability reporting and the "Right to Know" law and blood borne pathogens.

Program Change

Exposure reports decrease as clarification of asbestos related exposure is relayed to line personnel. Implementation of Injury Awareness program reduces injuries resulting in fewer reports reviewed and completed.

Performance Indicators

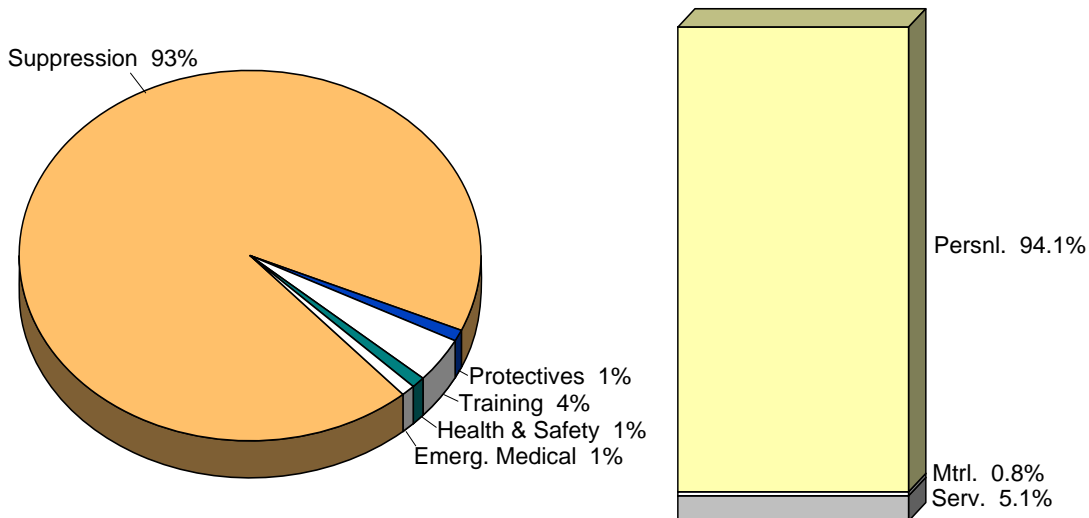
	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Fire facility inspections requested	19	18	18	19
Incident responses	554	600	600	580
Haz-Mat, High Rise, and Confined Space responses	43	28	28	32
Second Alarms	21	28	28	20
Exposure Reports	28	100	100	50
Fit Testing:				
● Universal EMS mask filters	521	500	500	520
● SCBA face piece	521	500	500	520
Turnout gear inspection	1,042	1,000	1,000	1,050
WORKLOAD				
Facility & equipment inspections scheduled	19	18	18	19
Incident responses	554	600	600	600
Injury reports prepared	146	250	200	150
Injury reviews	90	250	200	100
Fit Testing:				
● Universal EMS mask filters	521	500	500	520
● SCBA face piece	521	500	500	520
Turnout gear inspection	1,042	1,000	1,000	1,050
RESULTS				
Facility & equipment inspections performed	19	18	18	19
Injury reports reviewed	146	190	200	150
Injury reviews completed	90	150	200	100
Fit Testing:				
● Universal EMS mask filters	521	500	500	521
● SCBA face piece	521	500	500	521
Turnout gear inspection	1,042	1,000	1,000	1,050

FIRE DEPARTMENT OPERATIONS EXPENDITURE SUMMARY

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Amended</u> 2005-06	<u>Approved</u> 2006-07
Appropriation by Major Object				
Personnel Expenses	32,195,863	33,097,800	33,051,700	34,023,800
Materials & Supplies	399,458	292,800	308,700	304,300
Services	1,434,811	1,601,200	1,630,800	1,838,200
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	34,030,132	34,991,800	34,991,200	36,166,300

Appropriation by Activity				
Suppression	31,611,689	32,640,000	32,585,000	33,617,100
Protectives	317,900	327,000	313,600	321,200
Training	1,463,875	1,338,800	1,440,500	1,543,800
Emergency Medical Service	167,492	185,100	176,900	196,000
Health & Safety	<u>469,176</u>	<u>500,900</u>	<u>475,200</u>	<u>488,200</u>
Total	34,030,132	34,991,800	34,991,200	36,166,300

Employee Years by Activity				
Suppression	470.9	466.2	465.7	467.7
Protectives	4.4	4.3	4.2	4.2
Training	14.3	14.5	14.3	13.3
Emergency Medical Service	2.0	2.1	2.1	2.1
Health & Safety	<u>6.3</u>	<u>6.4</u>	<u>6.2</u>	<u>6.2</u>
Total	497.9	493.5	492.5	493.5



FIRE DEPARTMENT
OPERATIONS
PERSONNEL SUMMARY

FULL TIME POSITIONS				Suppression	Protectives	Training	Emergency Medical Service	Health & Safety
Br.	Title	Budget 2005-06	Approved 2006-07					
86	Deputy Fire Chief	5	5	4		1		
85	Battalion Chief	16	16	14		1		1
84	Fire Captain	34	33	26		2	1	4
82	Fire Lieutenant	62	61	56		4	1	
80	Firefighter	358	358	353	4	1		
9	Clerk II with Typing	1	1					1
7	Clerk III with Typing	1	1			1		
EMPLOYEE YEARS								
Full Time		477.0	475.0	453.0	4.0	10.0	2.0	6.0
Overtime		12.5	12.5	11.7	0.2	0.3	0.1	0.2
Part Time, Temporary, Seasonal		3.0	6.0	3.0	0.0	3.0	0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		492.5	493.5	467.7	4.2	13.3	2.1	6.2

FIRE DEPARTMENT SUPPORT

Support assists other divisions of the Fire Department through five activities: Apparatus Maintenance, which services and maintains all City firefighting apparatus and support vehicles; Hose and Supply, which is responsible for the ordering, maintaining, and stocking of equipment and materials essential to Department operation; Fire Communications, which maintains Rochester's radio fire alarm system; Fire Investigation, which investigates all structure fires; and Code Enforcement, which assures compliance with City fire code through regular inspections of residential, commercial, industrial, and institutional sites.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Train two new Code Enforcement staff members for New York State certification	Public Safety	Second Quarter
Conduct third phase of Self-Contained Breathing Apparatus (SCBA) replacement program	Public Safety	Third Quarter
Complete installation of intercom equipment in select fire apparatus	Public Safety	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,995,900	2,935,400	-60,500
Employee Years	43.2	41.2	-2.0

Change Detail

Salary & Wage	General						
	<u>Adjustment</u>	<u>Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
	64,700	10,200	0	0	0	-135,400	-60,500

Major Change

A Battalion Chief in Code Enforcement is eliminated due to budget constraints	-95,100
A full time clerical position is eliminated due to efficiencies	-32,200
Productivity improvements result in savings	-8,100

APPARATUS MAINTENANCE

This unit maintains fire apparatus, support vehicles and other motorized equipment. The unit participates in the process of acquiring new apparatus, from developing specifications through preparing the new apparatus for use. Apparatus Maintenance also prepares surplus fire fighting equipment for sale after new equipment has been placed in service. The Apparatus Maintenance supervisor responds to all multiple alarm fires. Airport Fire Apparatus are maintained by the City and are included in the performance data displayed below. The total pieces of equipment includes units that have not been sold as surplus at this point in time.

FIRE DEPARTMENT
SUPPORT

10-17

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Pieces of Equipment:				
● Pumpers	13	13	13	13
● Quints	15	15	15	15
● Midis	14	14	12	12
● Other Vehicles	57	62	65	65
● Small Equipment	<u>143</u>	<u>140</u>	<u>148</u>	<u>150</u>
Total	242	244	253	255
WORKLOAD				
First line apparatus maintenance and repairs	1,513	1,526	1,575	1,600
Reserve apparatus repairs	410	384	400	425
Auto and miscellaneous repairs	1,146	1,181	1,200	1,200

HOSE & SUPPLY

This activity purchases and distributes supplies to the fire stations. It performs general maintenance, testing, and routine repairs on fire tools and appliances, including fire hoses, nozzles, hydrant gates, turnout coats, and breathing apparatus. The activity also responds to major fires to deliver additional air bottles and make minor on-the-spot repairs.

Program Change

Relocation of Engine 13 from Plymouth Avenue to Allen Street location due to structural deficiency reduces number of fire stations served.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Fire stations served	16	15	16	15
WORKLOAD				
Scheduled deliveries	6,940	7,200	7,200	7,000
Air cylinders filled	6,933	7,400	7,400	7,000
Fire hoses tested	1,745	1,850	1,850	1,800
Breathing apparatus serviced	296	300	300	300
Oxygen cylinders filled	1,008	1,100	1,100	1,100
SCBA facepieces serviced	248	225	225	225

FIRE COMMUNICATIONS

This unit maintains Rochester's radio fire alarm system. The system includes street alarm boxes for public use and master boxes providing automatic transmission from alarm systems in City schools, hospitals, nursing homes, and several industries. The unit maintains the central station receiver located in the Emergency Communications Center. It also programs digital communications equipment for the Department, and provides liaison with the Monroe County Fire Communications activity.

Program Change

Alarm boxes in need of repair are removed from service as parts are no longer available and increased use of cellular phones deems them obsolete. New master console purchased by City School District covered under initial warranty period. Countywide initiative towards digital pagers eliminates voice pagers serviced.

FIRE DEPARTMENT SUPPORT

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Alarm boxes	168	148	148	141
Master consoles	3	3	3	2
Pagers	40	20	20	0
Portable & mobile units	306	306	306	306
Public Address systems	20	20	20	20
WORKLOAD				
Box tests performed	1,050	900	900	850
Repairs required	325	275	275	235
Public Address system repairs	25	28	28	25
RESULTS				
Repairs completed	340	300	300	350

CODE ENFORCEMENT

Code Enforcement inspects residential, commercial, industrial, and institutional properties, seeking out violations of the Fire Prevention Code liable to cause fire and endanger life and property. The activity also responds to citizen complaints concerning potential code violations. Code Enforcement, in conjunction with Community Development, reviews new construction plans to ensure code compliance and provide technical assistance to developers. It also inspects properties that are in the process of receiving Certificates of Occupancy and entertainment licenses. This unit will continue to coordinate its efforts with Neighborhood Empowerment Team (NET) offices. Code Enforcement also works with the NET offices in "Project Uplift", enforcing conformance with the City's municipal code. If a Certificate of Occupancy inspection has been conducted within the past 12 months, the Fire Department does not reinspect. Fire companies conduct reinspections in an attempt to resolve the situation without making referral to Code Enforcement. Non-life-threatening safety violation reinspections are performed by the Fire Companies and are not referred to Code Enforcement.

The unit issues permits for maintaining, storing, handling, and transporting hazardous materials and inspects vehicles, buildings, and storage places to be used. Code Enforcement maintains an information file on structures that records inspections, permit issuance, and fire prevention measures.

Program Change

Increase in compliance rates decreases the number of appearance tickets issued thereby reducing court time required for appearance tickets. Premises inspections and license inspections decrease as enhanced Certificate of Use program is delayed.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Examination requests	49	46	45	45
Permit requests	2,000	1,900	2,300	2,100
Violation referrals from Suppression	1,940	1,700	2,200	2,100
Construction plans submitted for review	192	190	230	200
Alarm test requests	253	250	250	250
School inspection requests	106	116	115	118

FIRE DEPARTMENT
SUPPORT

10-19

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
WORKLOAD				
Permits issued*	4,086	3,800	4,000	4,000
Premises inspected for permits	2,035	1,900	2,450	2,200
Violations issued from permit inspections	5,500	5,750	6,000	6,000
Inspection of Suppression referrals	1,426	1,200	1,500	1,400
Appearance tickets issued	250	230	400	235
Fire System Tests (hours)	622	600	540	560
Reinspections	2,845	2,700	3,200	2,950
Referrals to other City departments resulting from inspections	185	170	250	230
Plans reviewed	192	180	230	210
License inspections	778	744	1,400	775
RESULTS				
Parking violations issued	62	65	250	65
Court time required for appearance tickets (hrs.)	121	110	250	120

*Permits issued may be multiples. Many projects require more than one permit.

FIRE INVESTIGATION

This unit investigates all structure fires or any other incident including vehicle, trash and false calls, as required by command staff. Fire Investigation is composed of three areas including Cause and Origin, the Arson Task Force (ATF), and the Fire Related Youth program (FRY). Cause and Origin surveys fire scenes to determine ignition sequence and fire development and conducts interviews with witnesses and victims. If Fire Investigation staff determine that an incident was caused by arson, the Arson Task Force made up of one fire investigator and one police officer from the Rochester Police Department will interrogate suspects and make arrests. The activity also includes the Fire Related Youth Program (FRY) that investigates juvenile firesetter incidents. FRY personnel perform educational interventions with juveniles and primary caregivers.

Program Change

Code enforcement violations cited decrease as unit was not required to assist Code Enforcement with school inspections.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Initial fire investigations required	949	1,024	1,053	1,011
Freedom of Information Requests (FOIL)	474	463	464	480
WORKLOAD				
Initial investigations conducted	949	968	1,053	1,024
Follow-up investigations	270	210	284	259
Incendiary investigations	487	473	375	392
Juvenile incidents	197	203	236	221
FOIL requests processed	474	463	464	480

FIRE DEPARTMENT
SUPPORT

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
RESULTS				
Fire investigations closed	528	549	565	582
Preventable fire incidents	295	301	284	302
Juvenile contacts	407	392	382	397
Code Enforcement violations cited	0	0	23	11
Arrests:				
● Adult	26	29	30	32
● Juvenile	25	28	30	34

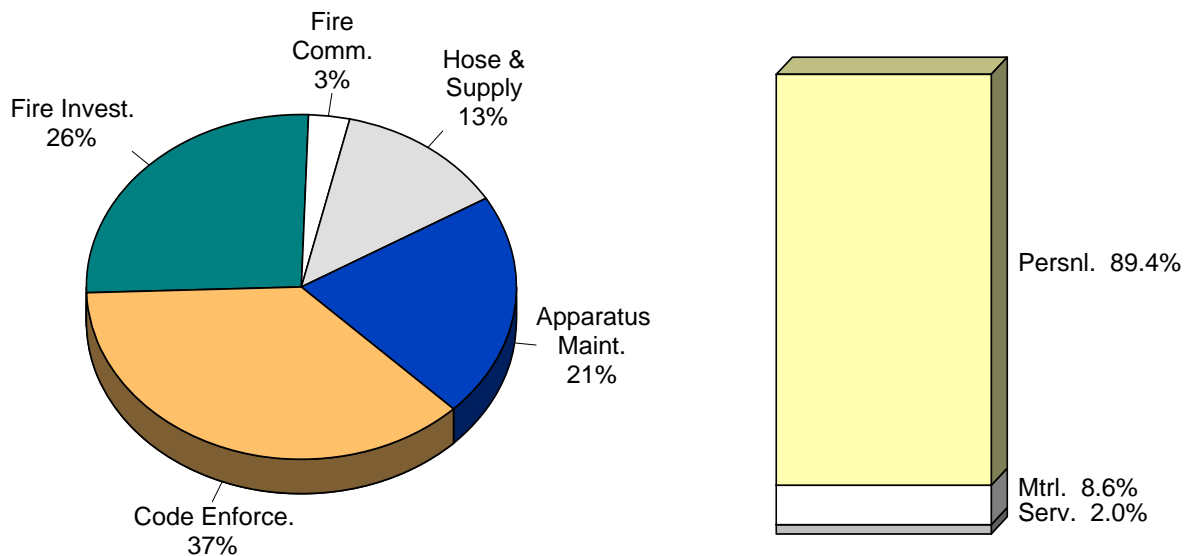
**FIRE DEPARTMENT
SUPPORT
EXPENDITURE SUMMARY**

10-21

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Amended 2005-06</u>	<u>Approved 2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,710,252	2,673,900	2,687,800	2,625,200
Materials & Supplies	251,788	257,100	249,000	250,900
Services	43,828	55,900	59,100	59,300
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	3,005,868	2,986,900	2,995,900	2,935,400

Appropriation by Activity				
Apparatus Maintenance	614,560	606,000	614,200	619,700
Hose and Supply	356,671	378,300	370,800	377,200
Fire Communications	86,865	90,500	93,000	93,100
Fire Investigation	835,759	760,500	778,900	764,000
Code Enforcement	<u>1,112,013</u>	<u>1,151,600</u>	<u>1,139,000</u>	<u>1,081,400</u>
Total	3,005,868	2,986,900	2,995,900	2,935,400

Employee Years by Activity				
Apparatus Maintenance	9.1	8.6	8.8	8.8
Hose and Supply	4.3	4.1	4.1	4.1
Fire Communications	1.4	1.4	1.4	1.4
Fire Investigation	15.0	12.1	12.4	11.3
Code Enforcement	<u>17.5</u>	<u>16.7</u>	<u>16.5</u>	<u>15.6</u>
Total	47.3	42.9	43.2	41.2



FIRE DEPARTMENT
FIRE DEPARTMENT – SUPPORT
PERSONNEL SUMMARY

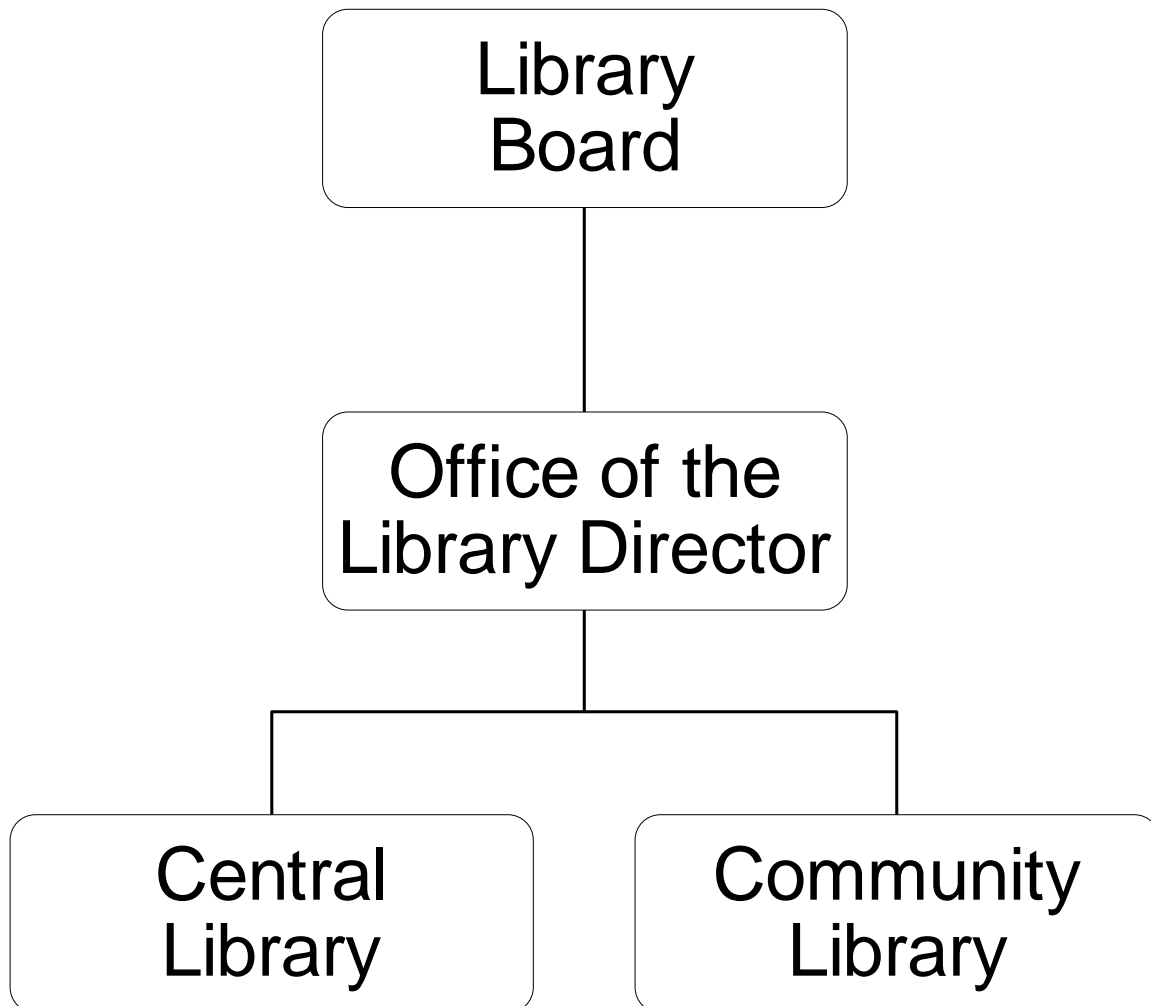
FULL TIME POSITIONS				Apparatus Maintenance	Hose & Supply	Fire Commu- -nications	Fire Investigation	Code Enforcement
Br.	Title	Budget 2005-06	Approved 2006-07					
86	Deputy Fire Chief	1	1					1
85	Battalion Chief	1	0					
82	Fire Lieutenant	5	5		2		1	2
80	Firefighter	21	21		2		9	10
78	Fire Equipment Maint. Supervisor	1	1	1				
75	Fire Communications Technician	1	1			1		
73	Fire Apparatus Body Repairer	1	1	1				
73	Senior Fire Equipment Mechanic	5	5	5				
27	Supt. Fire Equipment Maintenance	1	1	1				
9	Clerk II with Typing	3	2				1	1
7	Clerk III	1	1					1
EMPLOYEE YEARS								
Full Time		41.0	39.0	8.0	4.0	1.0	11.0	15.0
Overtime		2.2	2.2	0.8	0.1	0.4	0.3	0.6
Part Time, Temporary, Seasonal		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		43.2	41.2	8.8	4.1	1.4	11.3	15.6

Purpose

The Rochester Public Library provides library and information services to City and Monroe County residents. It operates the Central Library, ten branches in the City, and thirty extension locations in Monroe County. The Central Library serves as the New York State chartered central library for the twenty member Monroe County Library System.

Organization

The Library consists of the Central Library, which includes Monroe County Library System support services, and Community Services, which includes the branch libraries. In accordance with New York State Education Law, the Library is governed by an eleven-member Board of Trustees. The Mayor appoints trustees, with the approval of City Council, for five-year terms.



Highlights of the Department's 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Central	Partner with City Architectural Services and City staff to complete evaluation of space usage at Central Library and explore revenue generating opportunities	Customer Service Education	Second Quarter
Community	Explore collaboration opportunities with the Rochester City School District	Education	Fourth Quarter

Year-to-Year Comparison

<u>Division</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Central Library	7,369,300	7,840,300	471,000	6.0%
Community Library	2,768,800	2,779,500	10,700	0.4%
Total	10,138,100	10,619,800	481,700	4.5%
Employee Years	178.3	172.9	-5.4	-3.1%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
453,800	47,300	116,800	-4,400	0	-131,800	481,700

Major Change Highlights

As proposed by the Mayor:

Budget constraints necessitated by Monroe County result in reduced personnel allocation at the Central Library -120,300

Computer leasing costs at Branch libraries are reduced due to purchase of new computers -25,300

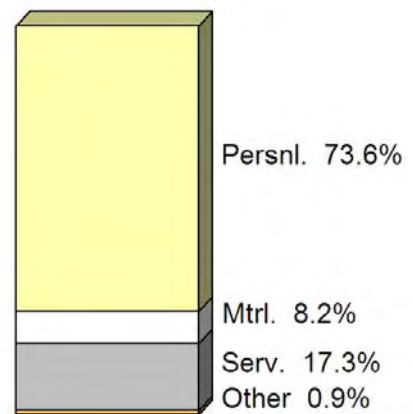
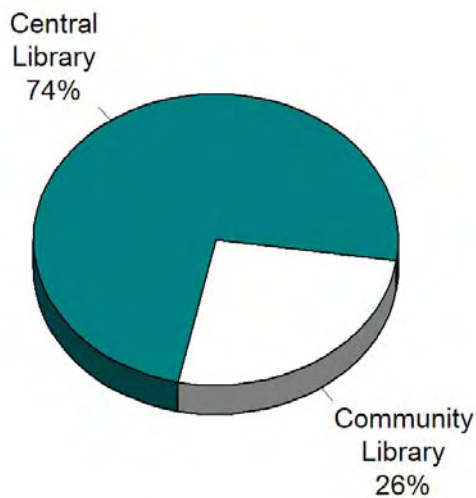
Equipment maintenance increases to cover cost of telecommunications system at the Central Library 24,200

As amended by City Council:

Funds are transferred from Contingency for toy library purchases 2,000

PUBLIC LIBRARY
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	7,569,971	7,257,200	7,499,300	7,810,100
Materials & Supplies	837,634	864,400	895,300	873,900
Services	1,465,588	1,729,100	1,663,500	1,835,800
Other	<u>60,000</u>	<u>60,000</u>	<u>80,000</u>	<u>100,000</u>
Total	9,933,193	9,910,700	10,138,100	10,619,800
Appropriation by Activity				
Central Library	7,242,992	7,211,100	7,369,300	7,840,300
Community Library	<u>2,690,201</u>	<u>2,699,600</u>	<u>2,768,800</u>	<u>2,779,500</u>
Total	9,933,193	9,910,700	10,138,100	10,619,800
Employee Years by Activity				
Central Library	124.4	123.9	133.4	128.6
Community Library	<u>39.4</u>	<u>41.9</u>	<u>44.9</u>	<u>44.3</u>
Total	163.8	165.8	178.3	172.9



**PUBLIC LIBRARY
CENTRAL LIBRARY**

The Central Library consists of three activities. Administration manages the Rochester Public Library and provides personnel, financial management, public relations, promotions, graphics, and duplicating services. Public Services maintains subject area collections, assists patrons in selecting library materials, provides information and oversees facilities management. It also provides collection services throughout Monroe County. Technical and Support Services provides support and outreach services to members of the Monroe County Library System, technical and automation services, and shipping and delivery services.

The Central Library is funded by Monroe County (65.0 percent), Monroe County Library System (MCLS) (13.3 percent), City of Rochester (11.3 percent), New York State (6.0 percent), fees (3.0 percent), and State University of New York (SUNY) (1.4 percent). The City contribution is based upon an agreement between the City and Monroe County.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Partner with City Architectural Services and City Economic Development staff to complete evaluation of space usage at Central Library and explore revenue generating opportunities.	Customer Service Education	Second Quarter
Partner with City Architectural Services to develop design plans for an urban park surrounding the Rundel and Bausch & Lomb buildings	Customer Service	Second Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	7,369,300	7,840,300	471,000
Employee Years	133.4	128.6	-4.8

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
443,900	37,700	94,100	-4,700	0	-100,000	471,000

Major Change

Budget constraints necessitated by Monroe County result in reduced personnel allocations at the Central Library	-120,300
Professional fees increase to cover new MCLS member agreement	104,200
Computer leasing costs reduce due to anticipated purchase of new computers	-72,800
Equipment costs increase to cover maintenance of telecommunications system	24,200
Budget Constraints necessitated by Monroe County reduce allocation for library supplies	-23,600
Productivity improvements result in savings	-11,700

ADMINISTRATION

Administration manages the Rochester Public Library and provides personnel, financial management, consulting, public relations, promotions, graphics, and duplicating services. Administration is also responsible for facilities management.

Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Libraries served	35	35	35	35

PUBLIC SERVICES

Public Services assists patrons in selecting and obtaining books, pamphlets, periodicals, electronic databases, and other library materials. It provides information in person, by telephone, by letter, and via electronic mail and the Internet. Public Services is responsible for circulation and records. Collections are maintained in the following subject areas:

Business, Government, Social Sciences and Job Information Center including legislation, politics, taxes, census, business, and investment management , including sociology, social issues, and education. This division also manages a Small Business Resource Center to assist small business owners with research and development. This division also manages the Job Information Center that has an extensive collection on career and educational opportunities. In addition, the Foundation Center's Core Collection of materials for grant-seekers is located here.

Literature, Media and Computing Center, including language, journalism, fiction, videos, dvds, and computer software available for reference or borrowing.

Science and History, including the basic and applied sciences along with history of foreign relations, the military, and archaeology. It features a collection of "how-to" books on such subjects as cooking, sewing, health, automobile repair, and home repair. This division maintains a collection of travel brochures, maps, cassettes and slides.

Local History and Genealogy, including information about Rochester and the Rochester area.

Art, Music, Recreation, including art reproductions and recordings in various formats available for borrowing.

Children's Center, including all subject areas for children from preschool age through sixth grade.

Information Center, including out-of-town newspapers and telephone directories. It also provides "quick-answer" reference service.

SUNY Student Resource Center, providing library facilities and resources to students attending downtown SUNY institutions.

Program Change

Extension added a new satellite site during 2005-06.

PUBLIC LIBRARY
CENTRAL LIBRARY

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Users:				
● Monday through Saturday	574,441	610,310	620,000	610,100
● Sunday	<u>27,154</u>	<u>25,430</u>	<u>33,000</u>	<u>32,000</u>
Total	601,595	635,740	653,000	642,100
Reference questions:				
● Monday through Saturday	202,785	192,340	240,000	235,000
● Sunday	<u>7,582</u>	<u>8,020</u>	<u>11,000</u>	<u>10,500</u>
Total	210,367	200,360	251,000	245,500
Tours requested	154	155	150	158
Programs planned:				
● Monday through Saturday	464	280	450	425
● Sunday	<u>57</u>	<u>40</u>	<u>50</u>	<u>48</u>
Total	521	320	500	473
Outreach Activities:				
● Satellite collection locations	27	27	26	27
WORKLOAD				
Service hours:				
● Monday through Saturday	2,870	2,875	2,862	2,870
● Sunday	<u>112</u>	<u>136</u>	<u>136</u>	<u>136</u>
Total	2,982	3,011	2,998	3,006
Tours conducted	173	155	150	145
Internet Sessions:				
● Monday through Saturday	135,249	140,000	135,000	145,000
● Sunday	<u>5,882</u>	<u>6,000</u>	<u>6,100</u>	<u>6,400</u>
Total	141,131	146,000	141,100	151,400
EFFICIENCY				
Users per service hour:				
● Monday through Saturday	200	212	217	213
● Sunday	242	227	243	286
Circulation per service hour:				
● Monday through Saturday	293	192	222	220
● Sunday	385	205	346	411
Reference assistance per service hour:				
● Monday through Saturday	71	67	80	82
● Sunday	68	72	81	94
Average attendance per tour	14	16	10	10
Internet sessions per service hour:				
● Monday through Saturday	47	49	47	51
● Sunday	53	54	45	57
Average attendance per program:				
● Monday through Saturday	17	22	36	24
● Sunday	43	21	130	131

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
RESULTS				
Total circulation:				
● Monday through Saturday	839,635	552,350	635,000	630,500
● Sunday	<u>43,165</u>	<u>23,015</u>	<u>47,000</u>	<u>46,000</u>
Total	882,800	575,365	682,000	676,500
Tour attendance	2,340	2,450	1,500	1,450
Program attendance:				
● Monday through Saturday	7,929	6,060	10,500	10,000
● Sunday	<u>2,469</u>	<u>830</u>	<u>6,500</u>	<u>6,300</u>
Total	10,398	6,890	17,000	16,300

TECHNICAL & SUPPORT SERVICES

This unit provides support and outreach services to members of the Monroe County Library System. It acts as liaison between member libraries and with the New York State Division of Library Development. It also oversees the Shipping and Delivery functions.

Technical Services acquires, catalogs, and processes library materials for the Central Library and members of the Monroe County Library System as needed.

Interlibrary Loan provides patrons with easy access to materials in libraries outside of the Monroe County Library System.

Automation Services supports a computer and telecommunication network that links all public libraries in the county allowing residents seamless access to library collections and services. Internet service is provided to libraries county-wide, the City of Rochester, and the County of Monroe. Training classes are provided to the public on how to use the Internet and the Library's electronic resources.

Performance Indicators

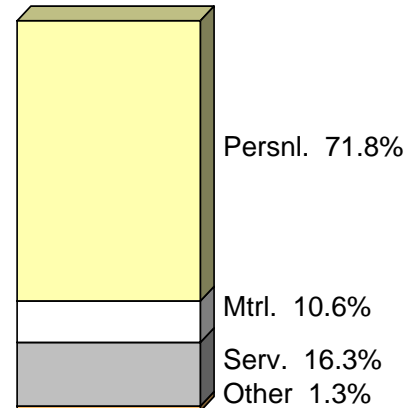
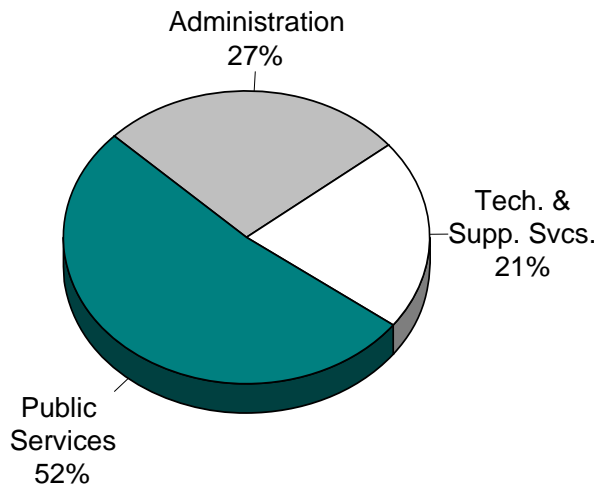
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Libraries on line:				
● Monroe County Library System	35	35	35	35
WORKLOAD				
Automation Services:				
● Registered borrowers	445,258	447,500	480,000	449,750
● Titles in database	784,609	809,000	813,000	834,000
● Items available for circulation (000)	2,799	2,860	2,870	2,920
Shipping and Delivery:				
● Items requested (000)	3,373	3,430	3,381	3,500
RESULTS				
Automation Services:				
● Items circulated (000)	7,529	7,550	7,775	7,580
Shipping and Delivery:				
● Items delivered (000)	3,373	3,430	3,381	3,500

**PUBLIC LIBRARY
CENTRAL LIBRARY
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	5,387,708	5,120,700	5,309,400	5,628,300
Materials & Supplies	777,761	814,100	838,400	833,300
Services	1,017,523	1,216,300	1,141,500	1,278,700
Other	<u>60,000</u>	<u>60,000</u>	<u>80,000</u>	<u>100,000</u>
Total	7,242,992	7,211,100	7,369,300	7,840,300

Appropriation by Activity				
Administration	780,750	1,950,800	1,918,500	2,095,800
Public Services	4,815,609	3,620,100	3,819,900	4,067,400
Technical & Support Services	<u>1,646,633</u>	<u>1,640,200</u>	<u>1,630,900</u>	<u>1,677,100</u>
Total	7,242,992	7,211,100	7,369,300	7,840,300

Employee Years by Activity				
Administration	9.6	26.8	27.8	27.8
Public Services	76.1	60.0	67.5	64.5
Technical & Support Services	<u>38.7</u>	<u>37.1</u>	<u>38.1</u>	<u>36.3</u>
Total	124.4	123.9	133.4	128.6



PUBLIC LIBRARY
CENTRAL LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Public Services	Technical & Support Services
Br.	Title	Budget 2005-06	Approved 2006-07			
36	Library Director	1	1	1		
31	Assistant Library Director III	0	1		1	
29	Assistant Library Director III	1	0			
26	Associate Administrative Analyst	0	1	1		
26	Children's Services Consultant	1	0			
24	Assistant to the Library Director	0	1	1		
24	Associate Personnel Analyst	1	0			
24	Computer Operations Supervisor	1	1			1
24	Senior Administrative Analyst	1	0			
23	Principal Graphic Designer	0	1	1		
23	Supervisor Library Buildings	1	1	1		
22	Librarian III	8	8		7	1
20	Computer Programmer	1	1			1
19	Circulation Supervisor	1	1		1	
19	Librarian II	16	14		12	2
19	Supervising Library Mats. Handler	1	1			1
18	Computer Communications Tech.	3	3			3
18	Directory Editor	1	1	1		
18	Library Automation Specialist	3	3			3
16	Administrative Assistant	2	2	2		
16	Librarian I	10	10		9	1
16	Secretary to Library Director	1	1	1		
15	Supervisor Audio Visual Services	1	1		1	
14	Library Assistant	4	4		4	
14	Library Assistant - Bilingual	1	1		1	
13	Library Automation Assistant	1	1			1
12	Mailroom Coordinator	1	1			1
11	Building Maintenance Foreman	1	1	1		
11	Library Catalog Clerk I	1	1			1
11	Retrieval Room Coordinator	1	1		1	
11	Secretary	2	2		1	1
9	Clerk II	1	0			
9	Clerk II with Typing	3	3	1	1	1
9	Library Catalog Clerk II	1	1			1
9	Maintenance Mechanic	1	1	1		
8	Truck Driver	3	3			3
7	Clerk III	1	1			1
7	Clerk III with Typing	9	9		5	4
7	Maintenance Worker - Library	3	2	2		
3	Materials Processor	3	3			3
2	Senior Library Page	6	6	1	4	1
1	Cleaner	3	3	3		
57	Senior Security Guard	1	1	1		
52	Security Guard	4	4	4		
EMPLOYEE YEARS						
Full Time		106.0	102.0	23.0	48.0	31.0
Overtime		1.6	1.6	0.3	1.0	0.3
Part Time, Temporary, Seasonal		29.5	28.3	5.0	17.5	5.8
Less: Vacancy Allowance		<u>3.7</u>	<u>3.3</u>	<u>0.5</u>	<u>2.0</u>	<u>0.8</u>
Total		133.4	128.6	27.8	64.5	36.3

**PUBLIC LIBRARY
COMMUNITY LIBRARY**

The Community Library provides convenient access to library services through the City's 10 branch libraries.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Complete evaluation of alternative delivery models for library services to reduce future operating costs	Customer Service Education	Second Quarter
Explore collaboration opportunities with the Rochester City School District	Education	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,768,800	2,779,500	10,700
Employee Years	44.9	44.3	-0.6

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
9,900	9,600	22,700	300	0	-31,800	10,700

Major Change

As proposed by the Mayor:

Professional services increases to cover cost of shift to per capita formula for new Monroe County Library Services agreement	36,200
Computer leasing costs reduce due to anticipated purchase of new computers	-25,300
Equipment maintenance decreases due to shift of telecommunications maintenance to Central Library	-22,700
Budget constraints result in reduced part time personnel at Branch libraries	-18,300
Productivity improvements result in savings	-3,700

As amended by City Council:

Funds are transferred from Contingency for toy library purchases	2,000
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ADMINISTRATION

Administration manages the Community Library System. It acquires materials, schedules and deploys personnel to the branch libraries, and maintains and repairs the branch libraries.

BRANCH LIBRARIES

Branch libraries in Rochester's neighborhoods provide convenient access to library services and materials. Services include:

PUBLIC LIBRARY
COMMUNITY LIBRARY

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- Loans of printed materials, audio tapes, compact discs, dvds, and video tapes
- Collections of popular interest for area residents
- Reference services with access to the resources of the Monroe County Library System
- Programs such as story hours, lectures, and artistic performances
- Referral services to community agencies
- Facilities for meetings and programs sponsored by non-library groups
- Access to the Internet and personal computing needs

Program Change

Funds provided for Saturday hours during the Summer at Lincoln and Arnett libraries.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
ARNETT				
WORKLOAD				
Reference questions	5,970	6,254	3,750	6,200
Programs planned	81	89	195	90
Service hours	2,006	2,020	2,073	2,030
Internet sessions	20,541	21,699	20,500	22,000
EFFICIENCY				
Reference assistance per service hour	3.0	3.1	1.8	3.1
Average attendance per program	13	13	7	14
Circulation per service hour	19	19	27	19
RESULTS				
Program attendance	1,078	1,198	1,415	1,300
Library materials circulated	37,911	38,062	56,000	39,000
Door count	74,120	77,344	79,000	79,000
CHARLOTTE				
WORKLOAD				
Reference questions	8,251	8,557	8,000	8,200
Programs planned	170	168	126	130
Service hours	1,962	1,966	1,950	1,961
Internet sessions	14,111	13,405	15,000	15,050
EFFICIENCY				
Reference assistance per service hour	4.2	4.4	4.1	4.2
Average attendance per program	19	19	10	12
Circulation per service hour	55	52	54	53
RESULTS				
Program attendance	3,282	3,249	1,250	1,500
Library materials circulated	107,510	101,258	106,200	103,000
Door count	85,680	80,639	82,000	83,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
HIGHLAND				
WORKLOAD				
Reference questions	5,755	5,680	6,750	5,600
Programs planned	79	81	76	80
Service hours	1,742	1,743	1,735	1,735
Internet sessions	16,973	16,796	16,200	16,800
EFFICIENCY				
Reference assistance per service hour	3.3	3.3	3.9	3.2
Average attendance per program	17	18	12	19
Circulation per service hour	46	45	48	46
RESULTS				
Program attendance	1,330	1,461	880	1,500
Library materials circulated	80,061	78,425	83,000	80,000
Door count	71,796	68,327	80,500	70,000
LINCOLN				
WORKLOAD				
Reference questions	6,860	6,272	4,300	5,600
Programs planned	370	333	165	330
Service hours	1,997	2,001	2,174	2,017
Internet sessions	21,694	21,609	20,000	21,500
EFFICIENCY				
Reference assistance per service hour	3.4	3.1	2.0	2.8
Average attendance per program	12	14	38	14
Circulation per service hour	24	26	30	26
RESULTS				
Program attendance	4,270	4,622	6,300	4,725
Library materials circulated	48,258	51,966	65,500	53,000
Door count	91,969	90,039	150,000	92,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

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Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
LYELL				
WORKLOAD				
Reference questions	5,653	5,625	6,475	6,500
Programs planned	78	101	60	100
Service hours	1,769	1,777	1,735	1,769
Internet sessions	11,273	10,283	13,455	14,000
EFFICIENCY				
Reference assistance per service hour	3.2	3.2	3.7	3.7
Average attendance per program	13	13	42	20
Circulation per service hour	22	23	29	25
RESULTS				
Program attendance	1,029	1,286	2,500	2,000
Library materials circulated	39,465	41,217	50,300	45,000
Door count	60,075	58,618	62,000	65,000
MAPLEWOOD				
WORKLOAD				
Reference questions	2,627	3,421	5,500	4,000
Programs planned	129	114	115	120
Service hours	1,963	1,964	2,040	1,963
Internet sessions	22,827	23,600	16,000	24,000
EFFICIENCY				
Reference assistance per service hour	1.3	1.7	2.7	2.0
Average attendance per program	15	16	11	16
Circulation per service hour	41	39	37	41
RESULTS				
Program attendance	1,890	1,854	1,250	1,890
Library materials circulated	80,342	77,111	75,500	80,000
Door count	101,799	89,448	105,050	103,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
MONROE				
WORKLOAD				
Reference questions	5,640	6,540	6,550	7,000
Programs planned	106	80	145	110
Service hours	2,054	1,951	2,044	1,946
Internet sessions	20,704	18,903	18,000	21,000
EFFICIENCY				
Reference assistance per service hour	2.7	3.4	3.2	3.6
Average attendance per program	14	18	9	15
Circulation per service hour	56	55	62	65
RESULTS				
Program attendance	1,524	1,442	1,255	1,600
Library materials circulated	115,116	108,066	126,000	126,000
Door count	91,123	82,071	110,100	105,000
SULLY				
WORKLOAD				
Reference questions	4,763	5,471	4,700	5,500
Programs planned	138	169	220	170
Service hours	1,766	1,772	1,759	1,764
Internet sessions	12,892	13,983	12,000	14,500
EFFICIENCY				
Reference assistance per service hour	2.7	3.1	2.7	3.1
Average attendance per program	19	17	17	18
Circulation per service hour	14	15	18	16
RESULTS				
Program attendance	2,597	2,950	3,800	3,000
Library materials circulated	24,603	26,164	32,000	28,000
Door count	43,737	45,838	45,000	46,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

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Performance Indicators	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WHEATLEY				
WORKLOAD				
Reference questions	7,884	8,449	4,200	8,500
Programs planned	155	112	290	130
Service hours	1,948	1,908	1,930	1,950
Internet sessions	17,765	15,781	11,500	16,000
EFFICIENCY				
Reference assistance per service hour	4.0	4.4	2.2	4.4
Average attendance per program	29	30	13	27
Circulation per service hour	14	13	13	14
RESULTS				
Program attendance	4,514	3,404	3,700	3,500
Library materials circulated	28,230	24,559	25,600	27,000
Door count	57,778	59,204	59,000	59,500
WINTON				
WORKLOAD				
Reference questions	12,046	12,010	14,000	12,200
Programs planned	124	134	155	135
Service hours	1,943	1,945	2,034	1,948
Internet sessions	20,328	21,915	19,000	22,000
EFFICIENCY				
Reference assistance per service hour	6.2	6.2	6.9	6.3
Average attendance per program	14	17	14	18
Circulation per service hour	94	91	106	95
RESULTS				
Program attendance	1,779	2,324	2,200	2,400
Library materials circulated	181,861	176,142	215,100	185,000
Door count	113,535	106,651	143,000	115,000

PUBLIC LIBRARY
COMMUNITY LIBRARY

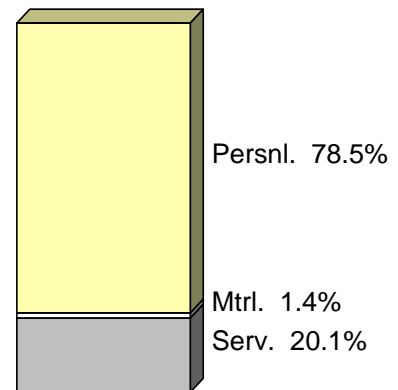
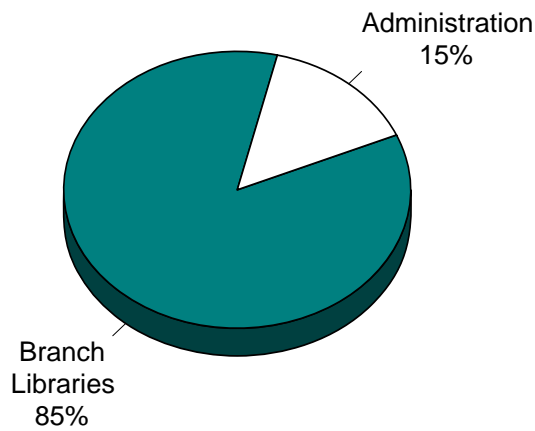
Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
TOTAL ALL BRANCHES				
WORKLOAD				
Reference questions	65,449	68,279	64,225	69,300
Programs planned	1,430	1,381	1,547	1,395
Service hours	19,150	19,047	19,474	19,083
Internet sessions	179,108	177,974	161,655	186,850
EFFICIENCY				
Reference assistance per service hour	3.4	3.6	3.3	3.6
Average attendance per program	16	17	16	17
Circulation per service hour	39	38	43	40
RESULTS				
Program attendance	23,293	23,790	24,550	23,415
Library materials circulated	743,357	722,970	835,200	766,000
Door count	791,612	758,179	915,650	817,500

PUBLIC LIBRARY
COMMUNITY LIBRARY
EXPENDITURE SUMMARY

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	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	2,182,263	2,136,500	2,189,900	2,181,800
Materials & Supplies	59,873	50,300	56,900	40,600
Services	448,065	512,800	522,000	557,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	2,690,201	2,699,600	2,768,800	2,779,500
Appropriation by Activity				
Administration	505,876	434,900	581,900	422,100
Branch Libraries	<u>2,184,325</u>	<u>2,264,700</u>	<u>2,186,900</u>	<u>2,357,400</u>
Total	2,690,201	2,699,600	2,768,800	2,779,500
Employee Years by Activity				
Administration	5.7	5.3	5.3	5.3
Branch Libraries	<u>33.7</u>	<u>36.6</u>	<u>39.6</u>	<u>39.0</u>
Total	39.4	41.9	44.9	44.3



PUBLIC LIBRARY
COMMUNITY LIBRARY
PERSONNEL SUMMARY

FULL TIME POSITIONS				Administration	Branch Libraries
Br.	Title	Budget 2005-06	Approved 2006-07		
31	Assistant Library Director III	0	1	1	
29	Assistant Library Director III	1	0		
22	Librarian III	10	10		10
19	Librarian II	8	7	1	6
16	Librarian I	2	3		3
14	Library Assistant	2	2		2
14	Youth Services Coordinator	1	1		1
13	Sr. Maintenance Mechanic Bldg.	2	2	2	
11	Secretary	1	1	1	
EMPLOYEE YEARS					
Full Time		27.0	27.0	5.0	22.0
Overtime		0.1	0.1	0.0	0.1
Part Time, Temporary, Seasonal		18.2	17.6	0.4	17.2
Less: Vacancy Allowance		<u>0.4</u>	<u>0.4</u>	<u>0.1</u>	<u>0.3</u>
Total		44.9	44.3	5.3	39.0

Purpose

The Department of Recreation and Youth Services provides cultural, leisure, and community service programs at neighborhood and regional levels. The Department provides technical assistance and represents the City in human services, employment, and planning processes. The Department manages the buildings and facilities where these programs occur, operates the Public Market, and Mt. Hope and Riverside cemeteries, and administers contracts for operation of the Rochester Riverside Convention Center, the High Falls Entertainment District, and the Blue Cross Arena at the Rochester War Memorial.

Organization

The Department has four major units: the Office of the Commissioner, the Bureau of Recreation, the Office of Special Services, and the Bureau of Youth Services.



The name of the department was formerly Department of Parks, Recreation and Human Services.

Highlights of the Department's 2006-07 work program are presented below. Additional information for each bureau is included in the sections that follow.

Bureau	Highlights	Priorities Supported	Projected Completion
Commissioner	Implement Rochester By The Numbers program for the department	Customer Service	First Quarter
	Coordinate New Year's Eve celebration including fireworks	Economic Development & Jobs	Third Quarter
Recreation	Complete transfer of Parks Operations and Custodial Services to the Department of Environmental Services	Customer Service	Fourth Quarter
Special Services	Implement the recommendations of energy study at the Blue Cross Arena at the War Memorial	Customer Service	Fourth Quarter
Youth Services	Implement the Summer of Opportunity program	Economic Development & Jobs Education	First Quarter

Year-to-Year Comparison

<u>Bureau</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Office of the Commissioner	1,917,100	2,254,500	337,400	17.6%
Recreation	10,352,600	9,487,800	-864,800	-8.4%
Special Services	4,302,200	4,259,000	-43,200	-1.0%
Youth Services	<u>1,848,100</u>	<u>2,160,300</u>	<u>312,200</u>	16.9%
Total	18,420,000	18,161,600	-258,400	-1.4%
Employee Years	295.4	277.4	-18.0	-6.1%

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous Major Change</u>	<u>Total</u>
33,100	212,800	120,400	0	6,200	-630,900
					-258,400

Major Change Highlights
 As proposed by the Mayor:

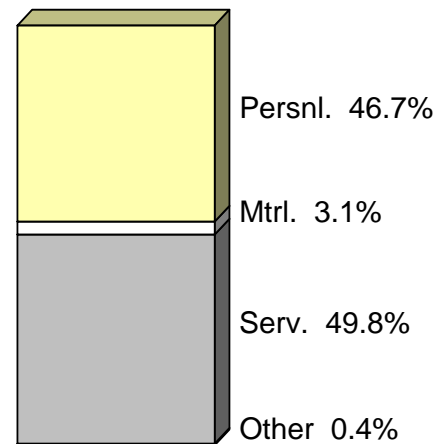
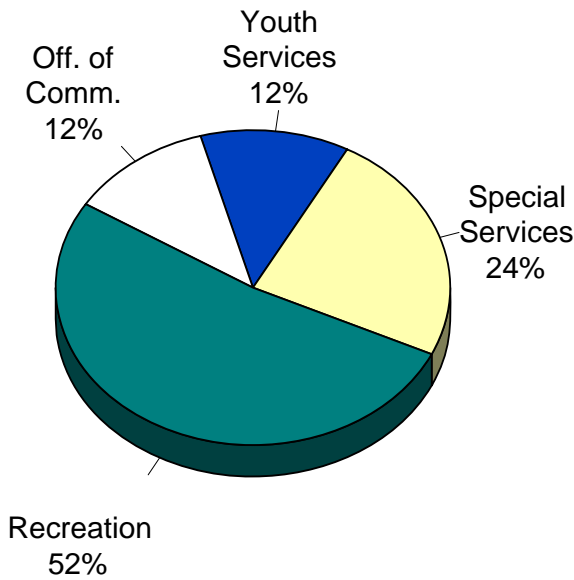
Transfer the Forestry Division to the Department of Environmental Services	-955,400
The Summer of Opportunity youth employment program is added	300,000
Transfer the Equipment Maintenance activity to the Department of Environmental Services	-224,900
Open Durand Eastman Park Beach for the Summer of 2006	200,000
The Liberty Pole concert series is added	150,000
The Arts and Athletics Summer Camp is added	117,300
A litter clean-up youth employment program for the Summer of 2007 is added	100,000
Funding to support four festivals transfers from the Undistributed Expense Budget: Jazz Fest, Freedom Trail, High Falls Film Fest, and the Fall Readers Fest	100,000
One time Federal grant for the High Falls Film Festival is complete	-99,200
Reduce seasonal positions in the Cemetery Division as an efficiency measure	-98,700
Add Cemetery lawn maintenance contract as an efficiency measure	80,000
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for a Summer Camp	10,000
Funds are transferred from Contingency for a youth basketball program	6,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	9,441,000	9,343,400	9,267,700	8,471,500
Materials & Supplies	950,311	704,800	637,900	562,000
Services	7,396,205	8,240,300	8,445,900	9,046,600
Other	<u>69,086</u>	<u>61,000</u>	<u>68,500</u>	<u>81,500</u>
Total	17,856,602	18,349,500	18,420,000	18,161,600

Appropriation by Activity				
Office of the Commissioner	1,801,385	1,825,400	1,917,100	2,254,500
Recreation	10,087,356	10,347,500	10,352,600	9,487,800
Special Services	4,194,098	4,390,400	4,302,200	4,259,000
Youth Services	<u>1,773,763</u>	<u>1,786,200</u>	<u>1,848,100</u>	<u>2,160,300</u>
Total	17,856,602	18,349,500	18,420,000	18,161,600

Employee Years by Activity				
Office of the Commissioner	13.2	12.4	13.0	16.3
Recreation	236.6	241.2	237.0	218.9
Special Services	33.8	31.4	28.6	26.3
Youth Services	<u>15.6</u>	<u>16.0</u>	<u>16.8</u>	<u>15.9</u>
Total	299.2	301.0	295.4	277.4



The Office of the Commissioner directs the Department's activities by developing policy, procedures, goals and objectives, and performance standards. The Office provides centralized financial and personnel services for the Department.

The Special Events unit plans and carries out cultural programs in various locations, manages and coordinates neighborhood festival sites throughout the City, helps citizens obtain permits for special events not operated by the City, and presents performances of fine and performing arts at various sites. Communications and promotional activities are part of this office.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement Rochester By The Numbers program for the department	Customer Service	First Quarter
Feasibility study of High Falls	Economic Development & Jobs	Second Quarter
Coordinate New Year's Eve celebration including fireworks	Economic Development & Jobs	Third Quarter
Make Rochester the City of Choice for cultural events	Economic Development & Jobs	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,917,100	2,254,500	337,400
Employee Years	13.0	16.3	3.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
400	37,500	-800	0	2,900	297,400	337,400

Major Change

The Liberty Pole concert series of five concerts is added	150,000
Funding to support four festivals transfers from the Undistributed Expense Budget: Jazz Fest, Freedom Trail, High Falls Film Fest, and the Fall Readers Fest	100,000
One time Federal grant for the High Falls Film Festival is complete	-99,200
Transfer an administrative position from the Bureau of Youth Services to implement the Rochester By The Numbers program and coordinate the City Council agenda process	74,200
An administrative position to support grant writing, budgeting, and capital improvement program planning is added	56,100
Transfer position from the Mayor's Office, Bureau of Communications	44,200
Reduce printing and advertising of special events due to budget constraints	-27,000
The Rochester Philharmonic Orchestra contract increases	25,000
One time New York State grant for the 2005 MusicFest is complete	-25,000
New Year's Eve fireworks are added	20,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER

Major Change

The Port Terminal permit rental expense is added, with revenue offset	15,000
Funds are added to support the Image Out Festival	15,000
Reduce the Harbor Master contract as an efficiency measure	-15,000
Reduce professional services due to budget constraints	-13,900
Productivity improvement result in savings	-9,700
One time New York State grant for Clarissa St. Reunion is complete	-5,000
Reduce training and meeting and temporary help due to budget constraints	-4,500
Reduce PeaceFest support due to budget constraints	-2,800

COMMISSIONER'S OFFICE

The Commissioner's Office develops management policy and sets goals and performance standards. It coordinates the Department's annual budget and capital planning processes; maintains fiscal operations, personnel, and payroll matters; coordinates the purchasing of supplies; and manages the City Council submission process.

Program Change

An administrative position transfers from the Bureau of Youth Services to the Commissioner's Office to implement the department's Rochester By The Numbers program and coordinate the City Council agenda process. An administrative position is added to perform budget functions, capital planning, and grant writing.

SPECIAL EVENTS

Special Events provides cultural programs throughout the year for the public. It has responsibility for the Summer Performing Arts Series and holiday events. Special Events assists the public by coordinating the permit process for special events not operated by the City, such as neighborhood and downtown festivals, parades, and block parties. It oversees fund raising and special events for the Rochester Events Network. It provides marketing and public relations support to the entire department.

Program Change

Fund raising contacts transition to targeted prospects rather than general mailings. A position transfers from the Mayor's Office, Bureau of Communications, to support increased special events.

The Liberty Pole concert series is added, a series of five concerts attracting an anticipated 800 people per concert. A New Year's Eve celebration, including fireworks, is planned. City support is added for the Jazz Fest, Freedom Trail, High Falls Film Fest, the Fall Readers Fest, and the Image Out Fest, which is reflected in increased performance indicators.

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER

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Performance Indicators

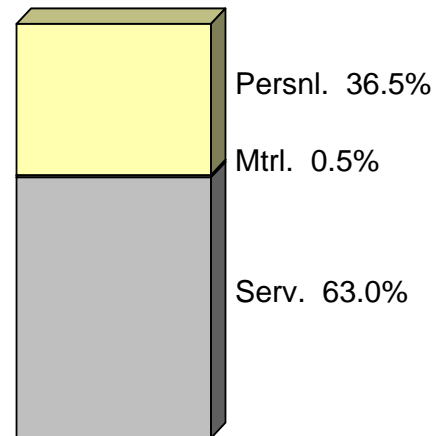
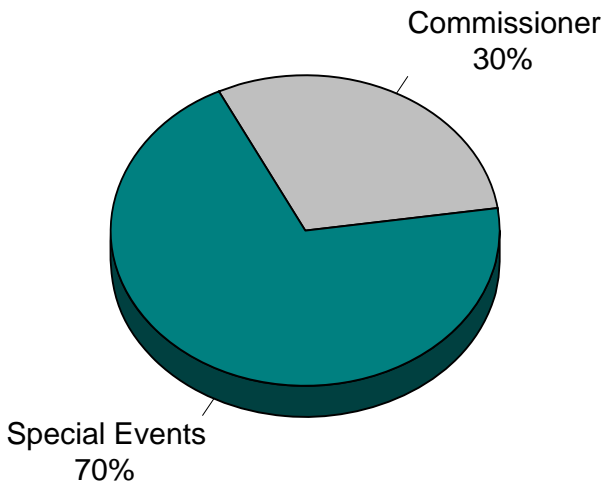
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND:				
Permit Applications	401	450	420	475
WORKLOAD:				
Permit applications processed:				
● Major events	99	100	100	111
● Rallies, parades, runs	89	90	110	90
● Block parties	46	50	50	50
● Atrium	58	75	60	75
● Link Gallery	11	12	15	12
● Other	<u>98</u>	<u>125</u>	<u>85</u>	<u>150</u>
Total	401	450	420	487
Work orders prepared	1,210	1,360	1,260	1,425
Professional services agreements prepared	89	100	100	117
Fund raising contacts made	500	1,000	4,450	2,000

**DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	701,533	618,500	650,200	822,600
Materials & Supplies	13,021	12,000	12,200	11,000
Services	1,086,831	1,194,900	1,254,700	1,420,900
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,801,385	1,825,400	1,917,100	2,254,500

Appropriation by Activity				
Commissioner's Office	369,513	485,300	558,800	670,700
Administrative Support	198,206	0	0	0
Special Events	<u>1,233,666</u>	<u>1,340,100</u>	<u>1,358,300</u>	<u>1,583,800</u>
Total	1,801,385	1,825,400	1,917,100	2,254,500

Employee Years by Activity				
Commissioner's Office	4.6	7.3	7.7	10.0
Administrative Support	4.3	0.0	0.0	0.0
Special Events	<u>4.3</u>	<u>5.1</u>	<u>5.3</u>	<u>6.3</u>
Total	13.2	12.4	13.0	16.3



DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF THE COMMISSIONER
PERSONNEL SUMMARY

FULL TIME POSITIONS				Commis- sioner's Office	Special Events
Br.	Title	Budget 2005-06	Approved 2006-07		
36	Commissioner of Recreation & Youth Services	0.0	1.0	1.0	
36	Commissioner of Parks, Recreation & Human Services	1.0	0.0		
35	Deputy Commissioner of Recreation & Youth Services	0.0	0.7	0.7	
35	Deputy Commissioner of Parks, Recreation & Human Services	0.7	0.0		
28	Director of Cultural Affairs	1.0	1.0		1.0
28	Manager of Administrative Support	0.0	1.0	1.0	
26	Associate Administrative Analyst	0.5	0.5	0.5	
24	Assistant to the Commissioner	0.0	1.0	1.0	
21	Human Resource Consultant II Bilingual	1.0	1.0	1.0	
21	Photographer II	0.0	1.0		1.0
21	Senior Communications Assistant	1.0	1.0		1.0
18	Community Events Coordinator Bilingual	1.0	0.0		
18	Graphic Designer	1.0	1.0		1.0
18	Secretary to Commissioner	1.0	1.0	1.0	
18	Special Events Program Assistant	1.0	1.0		1.0
18	Special Events Program Assistant Bilingual	0.0	1.0		1.0
9	Clerk II	1.0	0.0		
7	Clerk III with Typing	1.0	1.0	1.0	
6	Receptionist Typist	1.0	1.0	1.0	
6	Receptionist Typist Bilingual	0.0	1.0	1.0	
EMPLOYEE YEARS					
Full Time		12.2	15.2	9.2	6.0
Overtime		0.1	0.1	0.0	0.1
Part Time, Temporary, Seasonal		0.7	1.0	0.8	0.2
Less: Vacancy Allowance		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total		13.0	16.3	10.0	6.3

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION**

The Bureau of Recreation is supported by an Administration unit that develops programs and policies, administers contracts and facility use permits, and implements special programs and events. The Administration unit trains employees, coordinates the Bureau's budget, performs accounting and personnel functions, and manages the Department's supplies.

The Bureau of Recreation provides year-round and seasonal leisure activities. It also maintains equipment, grounds, and facilities in the City's parks system, including recreation and parks equipment, ice rinks, and ball fields. It provides custodial services at the Department's facilities.

Other activities include operation of Public Market facilities, renting stall space, and conducting special event market days.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement the Summer Safety and Training Camp designed to further increase the pool of certified aquatics applicants	Economic Development & Jobs	First Quarter
Complete infrastructure painting program at the Public Market	Economic Development & Jobs	Second Quarter
Implement a new participant registration and identification system developed by Recreation and Information Systems to improve efficiency, reporting, and safety	Customer Service Public Safety	Second Quarter
Develop promotional campaign for the use of newly renovated Manhattan Square Park ice rink	Economic Development & Jobs	Third Quarter
Complete transfer of Parks Operations and Custodial Services to the Department of Environmental Services	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	10,352,600	9,487,800	-864,800
Employee Years	237.0	218.9	-18.1

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
23,600	45,500	60,200	0	4,900	-999,000	-864,800

Major Change

As proposed by the Mayor:

Transfer the Forestry Division to the Department of Environmental Services	-955,400
Transfer the Equipment Maintenance activity to the Department of Environmental Services	-224,900
Open Durand Eastman Park Beach for the Summer of 2006	200,000

Major Change

The Arts and Athletics Summer Camp is added	117,300
Eliminate an administrative position due to budget constraints	-60,900
A position is added to facilitate the Parks Operations and Custodial Services transfer to the Department of Environmental Services	54,700
Eliminate the Kids Club program due to reduced attendance	-51,000
Eliminate one Recreation position due to budget constraints	-35,500
Productivity improvements result in savings	-30,600
Eliminate one Parks position due to budget constraints	-30,500
One time Biz Kid\$ II grant is complete	-28,900
Public Market security costs increase due to inflation	27,400
Increase custodial overtime due to increased permit usage	21,500
Eliminate the North West Transportation Initiative due to budget constraints	-20,000
Reopen Manhattan Square Park ice rink	17,100
River Park Commons site closes with subsequent savings	-12,400
City School District permit expense increases due to inflation	11,600
Reduce security guard hours due to budget constraints	-10,100
One time Learn to Swim grant is complete	-10,000
Increase professional fees to include Razorsharks events	9,200
Public Market special event advertising and promotional contracts decrease due to budget constraints	-3,600
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for a Summer Camp	10,000
Funds are transferred from Contingency for a youth basketball program	6,000

ADMINISTRATION

Administration develops programs and policy and creates and distributes information about them. It administers contracts and facility use permits and oversees special and seasonal activities. It trains employees and coordinates the Bureau's budget, accounting, cash management, and personnel functions. It manages the Department's supply unit and plans and implements capital improvement projects in parks, recreation facilities, and the Public Market. It also manages the Bureau's Sentry program.

FIELD ADMINISTRATION

This activity provides management oversight of neighborhood recreation programs and facilities.

RECREATION

The Recreation Division includes:

<u>Community Centers</u>	<u>Recreation Centers</u>	<u>Schools</u>	<u>Senior Programs</u>
Adams Street	Gardiner	Charlotte High	Carter
Avenue D	Humboldt Street	East High	DownTowners
Campbell Street	LaGrange Avenue	Edison Complex	Stardust
Carter Street	Lake Riley Lodge	Franklin High	

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

<u>Community Centers</u>	<u>Recreation Centers</u>	<u>Schools</u>	<u>Senior Programs</u>
Clinton Baden	Norton Village	Frederick Douglass High	
Danforth		James Madison School of Excellence	
Edgerton		Thomas Jefferson High	
Flint Street		John Marshall High	
North Street		James Monroe High	
South Avenue		#6, #7, #17, #28, #30, #33, #35	
Webster Avenue		#39, #42, #43, #46, #52	

Program Change

The Adams St. Community Center reconstruction project will reduce attendance. Pierpont Recreation Center is closed during the Summer of 2006 due to City School District renovations. North St. Community Center adds a satellite site at School #6. River Park Commons is closed effective February 2006, reducing the indicators at South Ave. Community Center.

Permit usage increases at the South Ave. Community Center due to the renovation of Lake Riley Lodge. The Arts and Athletics Summer Day Camp is offered in collaboration with the Rochester Housing Authority at the Edison Complex and the Robach Community Center.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Registrations:				
● Adams/Gardiner	1,989	2,600	2,670	2,100
● Avenue D	2,705	2,705	2,620	2,620
● Campbell	1,537	1,460	1,465	1,500
● Carter/Norton Village	1,908	1,980	1,980	1,980
● Edgerton/Pierpont/Charlotte/LaGrange	4,329	4,121	4,121	3,720
● Flint	3,234	3,415	3,542	3,542
● North Street	2,301	2,503	2,310	2,600
● South/Field/Cobbs Hill	2,005	2,130	2,305	2,305
● Webster/Humboldt	3,549	3,633	3,690	3,750
WORKLOAD				
Hours of operation:				
● Adams/Gardiner	6,257	6,360	6,360	6,241
● Avenue D	2,922	2,965	2,265	2,991
● Campbell	3,598	3,598	3,704	3,725
● Carter/Norton Village	2,817	3,030	3,111	2,921
● Danforth	1,314	1,300	1,300	1,300
● Edgerton/Pierpont/Charlotte/LaGrange	6,845	6,750	7,287	6,821
● Flint	4,301	4,558	4,558	4,502
● North Street	4,729	5,305	4,561	5,376
● South/Field/Cobbs Hill	6,384	6,354	6,474	6,211
● Webster/Humboldt	5,667	5,852	5,993	6,343

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
Number of permit uses:				
● Adams/Gardiner	100	330	100	330
● Avenue D	5	10	5	20
● Campbell	177	100	100	160
● Carter/Norton Village	14	18	20	18
● Danforth	370	400	400	400
● Edgerton/Pierpont/Charlotte/LaGrange	200	120	200	130
● Flint	20	20	20	40
● North Street	200	110	200	110
● South/Field/Cobbs Hill	125	205	125	200
● Webster/Humboldt	30	40	40	40

RESULTS

Attendance per year:

● Adams/Gardiner	37,686	34,706	38,500	34,000
● Avenue D	26,102	27,100	26,000	26,000
● Campbell	34,675	26,028	36,000	32,580
● Carter/Norton Village	43,094	32,499	40,000	40,000
● Edgerton/Pierpont/Charlotte/LaGrange	61,223	51,483	64,000	61,795
● Flint	82,807	65,289	85,000	80,970
● North Street	37,031	32,258	33,000	33,000
● South/Field/Cobbs Hill	38,415	32,759	50,000	35,440
● Webster/Humboldt	53,283	42,175	54,000	49,415

GENESEE VALLEY COMPLEX

This activity manages the Genesee Valley Park (GVP) ice rink, pool, playing fields, and Manhattan Square Park facility, including the ice rink.

Program Change

The Manhattan Square Park ice rink re-opens after construction. Development of the Sport Court shows at Genesee Valley Park is expected to increase by collaborating with community agencies such as Quad A and Rochester Speed Skating.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Registrations - Special Events	609	770	780	875
WORKLOAD				
Hours of operation:				
● GVP Ice Rink	2,780	3,700	3,733	3,760
● GVP Pool	950	878	875	875
● Manhattan Square Ice Rink	823	0	0	836
Number of permit uses:				
● GVP Ice Rink	420	440	450	440
● GVP Pool	135	180	200	200
● Manhattan Square Ice Rink	60	0	0	80
● Field House	45	103	N/A	100

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
RESULTS				
Attendance per year:				
● GVP Ice Rink	20,225	37,000	20,500	35,000
● GVP Pool	9,250	11,088	12,500	12,700
● Manhattan Square Ice Rink	8,000	0	0	9,500

N/A - Not Applicable

ATHLETICS

This activity develops, coordinates, and directs athletic activities, including organized team sports at all skill levels and competition. Among its programs are the Adult Recreational Softball League, the Saturday morning Learn To Swim program, youth softball, basketball and football leagues, adult tennis, and volunteer Youth Sports Enhancement program. This activity is also responsible for the development and administration of the centralized aquatic initiative.

Program Change

Durand Eastman Park Beach will be open to the public for the Summer of 2006. Attendance at Durand is too difficult to determine as the beach has not been open for decades. Community Place does not allow Summer usage at Freddie Thomas, so Charlotte pool is used in lieu of.

Jefferson and East pools are closed in the Summer of 2006 for City School District renovations, with the Marshall pool being used in lieu of. Monroe pool is open for the Summer of 2006 in lieu of the Adams St. pool, which is closed for renovations. The Winter Swim program is held at Charlotte, East High, Jefferson, and James Madison School of Excellence.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Adult softball participants	4,300	4,300	4,356	4,358
WORKLOAD				
Hours of Aquatics operation:				
● Adams	2,392	2,511	2,481	1,929
● Charlotte	77	77	333	327
● Douglass	60	330	330	330
● Durand	N/A	N/A	N/A	770
● East	373	366	0	70
● Franklin	0	303	303	273
● Jefferson	400	400	400	78
● Madison	626	626	629	620
● Marshall	30	30	30	300
● Monroe	300	30	30	330
Registration for Aquatics:				
● Adams	1,450	1,400	1,150	800
● Charlotte	150	150	350	350
● Douglass	90	390	270	300
● East	424	0	0	0
● Franklin	0	503	340	450
● Jefferson	430	480	490	150
● Madison	500	400	445	360
● Marshall	80	65	70	270
● Monroe	296	80	80	265

RESULTS

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

12-15

Performance Indicators	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
Adult softball games held	1,300	1,300	1,300	1,310
Aquatics attendance per year*:				
● Charlotte	698	1,900	2,031	1,911
● Douglass	760	1,400	1,400	1,385
● East	1,940	0	0	234
● Franklin	0	3,124	1,450	3,000
● Jefferson	3,520	3,850	4,000	1,440
● Madison	3,007	2,900	3,200	2,510
● Marshall	550	480	550	2,060
● Monroe	900	800	900	2,800

*Attendance at Adams not available

N/A - Not Applicable

PUBLIC MARKET

This activity operates and maintains the Public Market at 280 North Union Street. Employees rent stall space to vendors, collect revenues, maintain buildings and grounds, and supervise operations on market days.

Program Change

Newly purchased property will ease parking congestion.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Stalls for rent:				
● Shed A	124	124	124	124
● Shed C	68	68	68	68
● Winter Shed	60	60	60	60
Leases:				
● Shed A & C/ seasonal	197	197	197	197
● Winter Shed/annual	59	59	59	59
● Shed A & C/ annual	11	11	11	11
● Non-traditional stalls	20	20	30	30
● Mini-Lease	N/A	20	60	55
WORKLOAD				
Market days held	155	155	155	155
Special event days	32	40	40	43
Daily rentals:				
● Shed A & C (January - April)	1,660	1,750	1,172	1,500
● Shed A & C (May - December)	1,410	1,340	1,450	1,460
● Special Events	1,615	1,575	1,700	1,710
EFFICIENCY				
Occupancy Rate (%):				
● Shed A	100	100	100	100
● Shed C	100	100	100	100
● Winter Shed	100	100	99	100

N/A - Not Applicable

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION

PARKS OPERATIONS

Parks Operations maintains City parks, green areas, and recreation and park equipment. It prepares and maintains athletic fields and two artificial ice rinks. It plants, grooms, and maintains City park flower beds, Maplewood Park Rose Garden, and sections of the Genesee River Trail.

Program Change

The Manhattan Square Park ice rink re-opens after construction. The unit prepares for a transfer of staff and programs to the Department of Environmental Services.

Performance Indicators

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Budget</u> 2005-06	<u>Budget</u> 2006-07
DEMAND				
Acres maintained	880	880	880	880
Ice Rinks maintained	2	1	1	2
Work orders received	1,498	1,500	1,910	1,500
WORKLOAD				
Mowings/trimmings per area	18	18	18	18
Litter/trash pickups per area	61	61	61	61
Ice Rinks (weeks maintained):				
• Genesee Valley	26	37	37	37
• Manhattan Square	15	0	0	15
Maplewood Rose Garden bushes maintained	4,750	4,750	4,750	4,750
EFFICIENCY				
Work orders completed (%)	83.5	93.3	94.2	100.0
RESULTS				
Work orders completed	1,251	1,400	1,800	1,500
Actual mowings/trimmings per area	18	18	18	18

CUSTODIAL SERVICES

This activity furnishes cleaning services at Parks and Recreation buildings.

Program Change

The transfer of the Forestry Division to the Department of Environmental Services reduces the number of buildings and square footage maintained. The unit prepares for a transfer of staff and programs to the Department of Environmental Services.

Performance Indicators

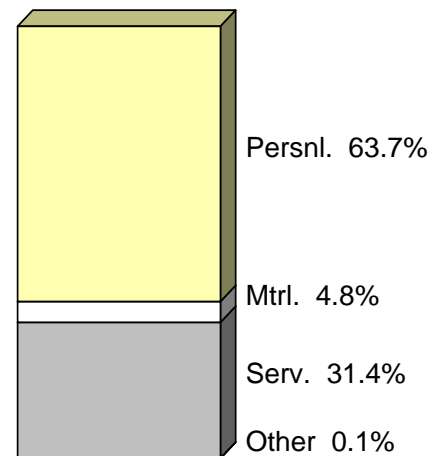
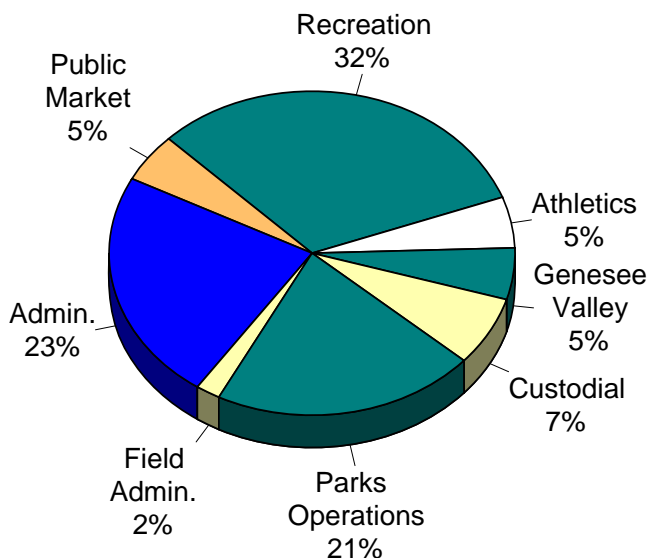
	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Buildings maintained by unit	31	31	31	30
Buildings maintained by lease and monitored by unit	2	2	2	2
WORKLOAD				
Square feet of buildings maintained by unit	340,450	340,450	340,450	339,250
Square feet of buildings maintained by lease	37,000	37,000	37,000	37,000

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
EXPENDITURE SUMMARY**

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	6,854,739	6,804,200	6,770,100	6,047,100
Materials & Supplies	760,010	600,600	525,900	452,600
Services	2,472,607	2,942,700	3,056,600	2,978,500
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,600</u>
Total	10,087,356	10,347,500	10,352,600	9,487,800

Appropriation by Activity				
Administration	1,904,364	2,113,000	2,081,000	2,169,400
Field Administration	196,659	156,400	190,900	194,100
Recreation	3,007,229	3,084,700	3,059,400	2,965,700
Genesee Valley Complex	391,784	395,900	447,700	482,200
Athletics	361,041	340,400	329,000	508,700
Public Market	518,181	478,600	430,600	480,900
Parks Operations	1,914,132	1,878,500	1,980,200	2,010,900
Forestry	864,514	974,000	955,400	0
Equipment Maintenance	226,243	225,000	224,900	0
Custodial Services	<u>703,209</u>	<u>701,000</u>	<u>653,500</u>	<u>675,900</u>
Total	10,087,356	10,347,500	10,352,600	9,487,800

Employee Years by Activity				
Administration	20.1	20.3	20.7	27.2
Field Administration	3.2	3.6	3.2	3.2
Recreation	97.2	102.0	97.8	90.3
Genesee Valley Complex	11.8	11.9	11.8	13.1
Athletics	9.2	9.2	8.4	13.0
Public Market	3.7	3.8	3.4	3.9
Parks Operations	45.8	43.5	46.8	46.8
Forestry	18.8	21.1	21.1	0.0
Equipment Maintenance	3.6	3.5	3.4	0.0
Custodial Services	<u>23.2</u>	<u>22.3</u>	<u>20.4</u>	<u>21.4</u>
Total	236.6	241.2	237.0	218.9



DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF RECREATION
PERSONNEL SUMMARY

12-19

FULL TIME POSITIONS				Adminis- tration	Field Administration	Recreation	Genesee Valley Complex	Athletics	Public Market	Parks Operations	Custodial Services
Br.	Title	Budget 2005-06	Approved 2006-07								
33	Director/Recreation & Leisure Svcs.	1.0	1.0	0.9					0.1		
28	Asst. Mgr. of Parks & Recreation	2.0	1.0	0.7					0.3		
28	City Forester	1.0	0.0								
25	Area Manager	2.0	2.0		2.0						
25	Parks Operations Superintendent	0.0	1.0							1.0	
24	Program Development Specialist	1.0	1.0	1.0							
23	Coordinator, Athletics & Aquatics	1.0	1.0	0.2			0.5	0.3			
21	Recreation Center Director	7.0	7.0			7.0					
20	Administrative Analyst	1.0	1.0	1.0							
20	Executive Assistant	0.0	1.0	1.0							
19	Forestry Operations Supervisor	1.0	0.0								
19	Parks Operations Supervisor	3.0	3.0							3.0	
19	Senior Equipment Mechanic	1.0	0.0								
19	Senior Recreation Supervisor	2.0	2.0			2.0					
18	Municipal Assistant	1.0	0.0								
18	Supervisor of Markets	1.0	1.0						1.0		
17	Forestry Technician	4.0	0.0								
17	Horticulture Technician	1.0	1.0							1.0	
16	Administrative Assistant	2.0	2.0	2.0							
15	Recreation Supervisor	13.0	13.0			12.0	0.5	0.5			
13	Building Maintenance Supervisor	2.0	2.0								2.0
13	Supervising Stock Clerk	1.0	1.0	1.0							
9	Clerk II with Typing	1.0	1.0	1.0							
9	Pool Supervisor	1.0	1.0			1.0					
9	Program Specialist	0.0	1.0	1.0							
9	Recreation Leader	29.0	28.0			28.0					
9	Recreation Leader Bilingual	3.0	3.0			3.0					
7	Clerk III with Typing	4.0	3.0	2.0	1.0						
6	Stock Clerk	1.0	1.0	1.0							
1	Cleaner	9.0	9.0								9.0
66	Laborer 6 Day	1.0	1.0							1.0	
65	Senior Forestry Worker	4.0	0.0								
65	Sr. Maintenance Mech. Pipefitter	1.0	1.0							1.0	
65	Sr. Maintenance Mechanic Welder	1.0	1.0							1.0	
63	Equipment Mechanic	2.5	0.0								
61	Crew Chief	6.0	6.0							6.0	
61	Forestry Worker	5.0	0.0								
57	Senior Security Guard	1.0	1.0	1.0							
56	Ground Equipment Operator	19.0	18.0							18.0	
41	Parks Operations Worker	6.0	6.0						1.0	5.0	
EMPLOYEE YEARS											
	Full Time	142.5	122.0	13.8	3.0	53.0	1.0	0.8	2.4	37.0	11.0
	Overtime	3.7	4.2	0.3	0.0	0.7	0.1	0.0	0.4	1.4	1.3
	Part Time, Temporary, Seasonal	98.5	99.7	13.3	0.2	40.9	12.5	12.3	1.3	9.5	9.7
	Less: Vacancy Allowance	<u>7.7</u>	<u>7.0</u>	<u>0.2</u>	<u>0.0</u>	<u>4.3</u>	<u>0.5</u>	<u>0.1</u>	<u>0.2</u>	<u>1.1</u>	<u>0.6</u>
	Total	237.0	218.9	27.2	3.2	90.3	13.1	13.0	3.9	46.8	21.4

**DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES**

The Office of Special Services consists of the Cemeteries, the Blue Cross Arena at the Rochester War Memorial, the Rochester Riverside Convention Center, and the High Falls Entertainment District. Responsibilities include administering the Blue Cross Arena at the Rochester War Memorial lease, operating Mt. Hope and Riverside Cemeteries, and contract administration associated with the operation of the Rochester Riverside Convention Center and the High Falls Entertainment District. These activities are under the direct supervision of the Commissioner's Office.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Implement the recommendations of energy study at the Blue Cross Arena at the War Memorial	Customer Service	Fourth Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,302,200	4,259,000	-43,200
Employee Years	28.6	26.3	-2.3

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
400	70,900	62,200	0	-200	-176,500	-43,200

Major Change

Reduce seasonal positions in the Cemetery Division due to budget constraints	-98,700
A Cemetery lawn maintenance contract is added as an efficiency measure	80,000
Productivity improvements result in savings	-48,300
Eliminate one full time clerical position in the Cemetery Division due to budget constraints	-29,600
Eliminate one temporary position at the War Memorial due to budget constraints	-25,800
The Cordish contract at High Falls reduces as per agreement	-25,000
Shift the fund raising contract in the Cemetery Division from the operating budget to the Rochester Cemeteries Heritage Foundation due to budget constraints	-25,000
Eliminate two supervisor positions and add two staff positions in the Cemetery Division due to budget constraints	-18,500
A part time clerical position is added in the Cemetery Division	15,500
Facility maintenance and supplies reduce at the Blue Cross Arena at the War Memorial due to budget constraints	-12,100
Increase the grave repurchase program in the Cemetery Division, which has revenue offset	11,000

CEMETERIES

This Division administers the City's two cemeteries: Mt. Hope, at 1133 Mt. Hope Avenue, and Riverside, at 2650 Lake Avenue. The Division provides information, manages and trains the sales program for the sale of burial space, mausoleum, niches, markers, and cemetery products. The Division is also responsible for the coordination of burial services, mausoleum entombment, and grounds maintenance.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Cemetery acreage	292	292	292	292
WORKLOAD				
Burials arranged	990	1,000	1,200	1,100
Cremations performed	482	600	300	650
Foundations constructed	483	500	600	550
Graves sold	728	750	875	775
Niches sold	72	90	50	90
Crypt spaces sold	131	150	125	150
Lawn crypt spaces sold	1	2	0	5
Cremation urns sold	5	5	5	5
Granite and bronze monuments and markers sold	259	300	280	300

BLUE CROSS ARENA AT THE ROCHESTER WAR MEMORIAL

This activity administers the Blue Cross Arena at the Rochester War Memorial lease, monitors events, and reviews audits and reports of revenue and attendance.

Program Change

Attendance is expected to increase due to the addition of the Razorsharks basketball team.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Events	117	121	114	129
WORKLOAD				
Event days	134	128	121	136
EFFICIENCY				
Attendance per event	3,722	3,879	4,050	3,896
Per capita concession revenue (\$)	4.34	4.39	4.54	4.20
RESULTS				
Total concession revenue (gross, \$)	2,164,758	2,181,299	2,233,960	2,226,200
Concessions revenue (City share, \$)	189,416	190,864	194,597	194,793
Total attendance	498,741	496,463	490,076	529,900

**DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES**

CONVENTION CENTER

The Rochester Riverside Convention Center is owned by the City and operated under contract by the Rochester Convention Center Management Corporation. The contractor is responsible for employing staff, marketing, daily operations, routine maintenance and repair of the facility, and food and beverage service. The net operating cost funded by the City is substantially supported by revenue from the Hotel/Motel tax.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Conventions/trade shows	26	28	28	28
Public shows	18	26	26	22
Other	358	300	300	330
WORKLOAD				
Event days scheduled	296	300	300	300
RESULTS				
Total attendance	325,000	290,000	290,000	300,000

Operating cost for the Rochester Convention Center is estimated as follows:

	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
Operating Revenues		
● Building & equipment rental	1,051,000	1,120,000
● Food & beverage service	4,248,600	4,300,200
● Convention packages	275,000	215,000
● Building services/miscellaneous	<u>808,500</u>	<u>899,400</u>
Total Revenues	6,383,100	6,534,600
Operating Expenses		
● Personnel & fringe benefits	3,985,700	4,218,400
● Materials & supplies	173,400	156,200
● Utilities	412,500	430,000
● Maintenance of building & equipment	273,200	288,500
● Security & contract labor	132,100	151,000
● Food & supplies	1,012,000	1,018,000
● Convention packages	275,000	215,000
● Facility improvement allocation	75,000	30,000
● Other contractual services	<u>1,179,000</u>	<u>1,179,100</u>
Total Expenses	7,517,900	7,686,200
 Total Cost	 1,134,800	 1,151,600

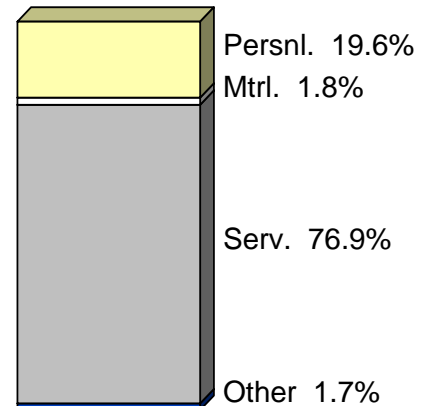
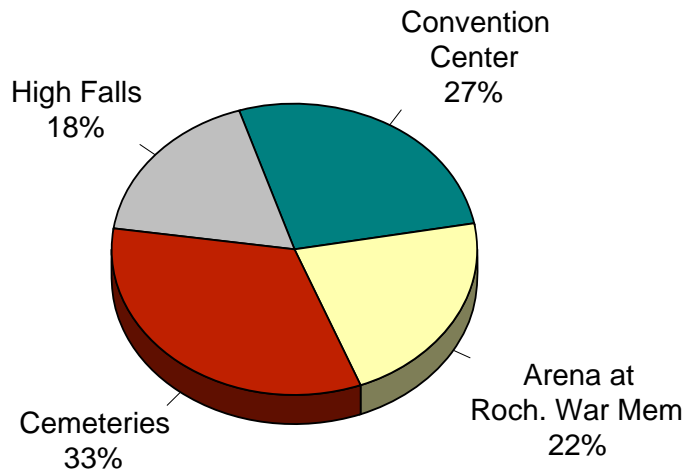
HIGH FALLS ENTERTAINMENT DISTRICT
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The High Falls Entertainment District, in Center City and adjacent to the Genesee River, includes a commercial and retail center. A Sound and Light Show features laser images and other special effects in the Genesee River gorge.

DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES
EXPENDITURE SUMMARY

12-23

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	1,127,166	1,097,300	992,100	835,400
Materials & Supplies	78,025	78,100	79,600	76,600
Services	2,919,821	3,154,000	3,162,000	3,275,100
Other	<u>69,086</u>	<u>61,000</u>	<u>68,500</u>	<u>71,900</u>
Total	4,194,098	4,390,400	4,302,200	4,259,000
Appropriation by Activity				
Cemeteries	1,575,568	1,557,400	1,469,400	1,403,100
Blue Cross Arena at the Rochester War Memorial	795,581	911,300	892,100	948,400
Convention Center	1,126,800	1,134,800	1,134,800	1,151,600
High Falls Entertainment District	<u>696,149</u>	<u>786,900</u>	<u>805,900</u>	<u>755,900</u>
Total	4,194,098	4,390,400	4,302,200	4,259,000
Employee Years by Activity				
Cemeteries	32.6	31.0	28.3	26.0
Blue Cross Arena at the Rochester War Memorial	<u>1.2</u>	<u>0.4</u>	<u>0.3</u>	<u>0.3</u>
Total	33.8	31.4	28.6	26.3



DEPARTMENT OF RECREATION & YOUTH SERVICES
OFFICE OF SPECIAL SERVICES
PERSONNEL SUMMARY

FULL TIME POSITIONS				Cemeteries	Blue Cross Arena at the Rochester War Memorial
Br.	Title	Budget 2005-06	Approved 2006-07		
35	Deputy Commissioner of Recreation & Youth Services	0.0	0.3		0.3
35	Deputy Commissioner of Parks, Recreation & Human Services	0.3	0.0		
28	Cemetery Manager	1.0	1.0	1.0	
24	Cemetery Superintendent	1.0	1.0	1.0	
19	Cemetery Operations Supervisor	1.0	1.0	1.0	
18	Head Account Clerk	1.0	1.0	1.0	
7	Clerk III with Typing	3.0	1.0	1.0	
7	Clerk III with Typing Bilingual	0.0	1.0	1.0	
63	Equipment Mechanic	0.5	0.5	0.5	
57	Cemetery Worker	2.0	4.0	4.0	
42	Cemetery Crew Chief	2.0	0.0		
A300	Cemetery Sales Coordinator	1.0	1.0	1.0	
A301	Cemetery Sales Counselor	4.0	4.0	4.0	
A301	Cemetery Sales Counselor Bilingual	1.0	1.0	1.0	
EMPLOYEE YEARS					
	Full Time	17.8	16.8	16.5	0.3
	Overtime	1.2	0.8	0.8	0.0
	Part Time, Temporary, Seasonal	10.5	9.6	9.6	0.0
	Less: Vacancy Allowance	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.0</u>
	Total	28.6	26.3	26.0	0.3

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

12-25

The Bureau of Youth Services has the responsibility for the fiscal management and oversight for several New York State and Federal funding streams, including the Community Development Block Grant (CDBG) Human Services allocation, Emergency Shelter Grant (ESG), Housing Opportunities for Persons with AIDS (HOPWA), Adolescent Pregnancy Prevention funding from the New York State Office of Family and Children Services, and the New York State 21st Century Community Learning Centers Program, also known as the Rochester After School Academy (RASA). The Bureau administers over \$6 million from all sources.

In addition, the Bureau provides direct client services and administers the Federal Summer Food Program. It also provides technical assistance and represents the City in local and regional human services, employment, and planning processes.

Central Administration manages the Bureau operations; coordinates and supervises the individual procurement process; and acts as a liaison to the City Council process. The unit also participates in various community planning processes, provides technical assistance for grant research to community based organizations and other city departments, and writes grants to obtain additional funding for human services initiatives.

Contract Services is responsible for the development, processing, and monitoring of contract agreements. Additionally, the unit is responsible for developing all reports and project information to support the City Council Transmittal process.

Youth Services delivers youth employment services through the Teens on Patrol, Youth Training Academy, Volunteer Intern, Summer of Opportunity, and Good Grades Pay programs.

Summer Food Service Program provides nutritious breakfasts and lunches to children.

The 2006-07 work plan includes the following:

Objective	Priorities Supported	Projected Completion
Increase grant research and writing	Economic Development & Jobs Education	First Quarter
Implement the Summer of Opportunity program	Economic Development & Jobs Education	First Quarter

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,848,100	2,160,300	312,200
Employee Years	16.8	15.9	-0.9

Change Detail

<u>Salary & Wage Adjustment</u>	<u>General Inflation</u>	<u>Chargebacks</u>	<u>Vacancy Allowance</u>	<u>Miscellaneous</u>	<u>Major Change</u>	<u>Total</u>
8,700	58,900	-1,200	0	-1,400	247,200	312,200

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

Major Change

The Summer of Opportunity youth employment program is added for Summer 2006	300,000
A litter clean-up youth employment program is added for Summer 2007	100,000
Transfer an administrative position to the Commissioner's Office	-74,200
Eliminate a staff position due to budget constraints	-40,000
Productivity improvements result in savings	-32,400
Reduce training and meeting due to budget constraints	-4,700
Reduce professional services due to budget constraints	-1,500

CENTRAL ADMINISTRATION

This activity manages Bureau operations. The unit prepares the annual bureau work and expenditure plans for various funding streams, coordinates and supervises procurement processes, and acts as a liaison to City Council. The unit also participates in various community planning processes, provides technical assistance for grant research to community based organizations and other city departments, and writes grants to obtain additional funding for human services initiatives.

Program Change

An administrative position transfers from the Bureau of Youth Services to the Commissioner's Office. The grant development activity will increase.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
Proposals received	65	80	70	85
WORKLOAD				
Proposals reviewed	65	77	70	80
Grants developed	2	2	3	4
Council transmittals processed	28	29	28	26
Grant writing technical assistance	6	8	10	10
Request for proposals developed	3	4	3	3
City representative for human services initiatives	11	10	12	12

CONTRACT SERVICES

This activity monitors contracts for various funding streams, maintains the Bureau information system, develops contracts for services, and ensures that New York State and Federal audit requirements are met in a timely manner. It prepares statistical and descriptive reports for internal and external audiences and provides technical assistance to program operators, including training on new funding requirements.

Performance Indicators

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Budget</u> <u>2005-06</u>	<u>Budget</u> <u>2006-07</u>
DEMAND				
CDBG program allocation (\$)	1,305,000	1,237,200	1,399,100	1,333,600
ESG allocation (\$)	413,000	424,535	424,500	422,500
HOPWA allocation (\$)	566,000	575,000	575,000	599,000
Technical assistance requests	300	300	300	300

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES

12-27

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
WORKLOAD				
Contracts developed	114	80	115	80
Contract amendments	55	35	45	40
Project reports	650	650	670	650
Monitoring visits	110	150	180	180
Desk audits	154	130	140	150
RESULTS				
CDBG project beneficiaries	10,722	16,275	10,000	10,000
ESG project beneficiaries	24,000	24,000	24,000	24,000
HOPWA project beneficiaries	702	650	650	650

CDBG - Community Development Block Grant

ESG - Emergency Shelter Grant

HOPWA - Housing Opportunities for Persons With AIDS

YOUTH SERVICES

This activity has oversight of the Bureau's youth activities and direct service programs. This activity operates the Good Grades Pay Program (GGP), which includes the Community Conservation Corps (CCC), the Teens on Patrol (TOPS), Youth Training Academy (YTA), the Volunteer Intern Program (VIP), and the 21st Century Community Learning Program, also known as the Rochester After School Academy (RASA). The activity also operates the Summer of Opportunity program.

Program Changes

The Summer of Opportunity program is implemented for Summer 2006, to provide job readiness skills in conjunction with private industry employment and social counseling for those youth who could be considered "at risk". Restructuring of the bureau moves several Youth Services staff to City Hall for improved coordination of community involvement and interaction.

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
New York State 21st Century - Phase 1 allocation (\$)	2,195,794	1,730,000	1,730,000	1,730,000
New York State 21st Century - Phase 2 allocation (\$)	896,000	896,000	896,000	896,000
APPS allocation (\$)	319,700	319,700	319,700	319,700
WORKLOAD				
Applicants for Good Grades Pay	926	788	650	650
Applicants for CCC and TOPS	90	90	90	80
Applicants for YTA	15	15	20	20
Applicants for VIP	24	42	30	50
Number of employers participating in the Summer of Opportunity program	N/A	N/A	N/A	25
Applicants for Summer of Opportunity program	N/A	N/A	N/A	300
Number of sites for RASA I	11	11	11	11
Number of sites for RASA II	5	5	5	5
APPS projects	5	5	5	5

**DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES**

Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
EFFICIENCY				
Participants in Good Grades Pay	275	286	263	225
Participants in CCC and TOPS	46	50	50	50
Number of students enrolled in YTA	15	10	20	20
Number of students enrolled in VIP	24	29	40	40
Number of youth placed in Summer of Opportunity program	N/A	N/A	N/A	100
Youth participants in RASA I	1,021	1,000	1,000	1,000
Adult participants in RASA I	275	275	275	275
Youth participants in RASA II	320	320	320	320
Adult participants in RASA II	320	320	320	320
Participants in APPS	335	377	420	377
RESULTS				
Number of students increasing Math and/or English tests due to RASA	69%	52%	75%	75%
Rate of attendance of participants in the Summer of Opportunity program	N/A	N/A	N/A	90%
Number of employer evaluations in the Summer of Opportunity program	N/A	N/A	N/A	25
Number of youth evaluations in the Summer of Opportunity program	N/A	N/A	N/A	100
Number of students completing YTA	15	10	18	18
Number of students completing VIP	17	29	38	38
Number of Pre-COE portfolios developed	17	29	38	38
Number of YTA students employed	13	10	15	15

APPS - Adolescent Pregnancy Prevention Services
 CCC - Community Conservation Corps.
 COE - Certificate of Employability
 RASA I - Rochester After School Academy Phase I
 RASA II - Rochester After School Academy Phase II
 TOPS - Teens on Patrol
 VIP - Volunteer Intern Program
 YTA - Youth Training Academy
 N/A - Not Applicable

SUMMER FOOD SERVICE PROGRAM

This federally funded activity provides nutritious breakfasts and lunches to children at various recreation, day care, community centers, and other locations within the City.

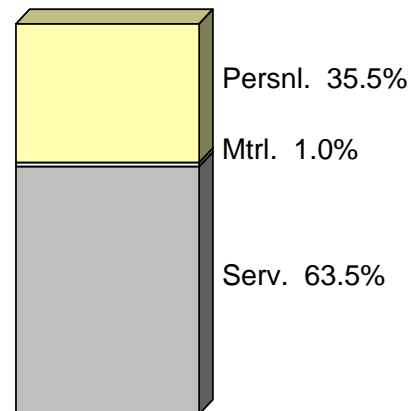
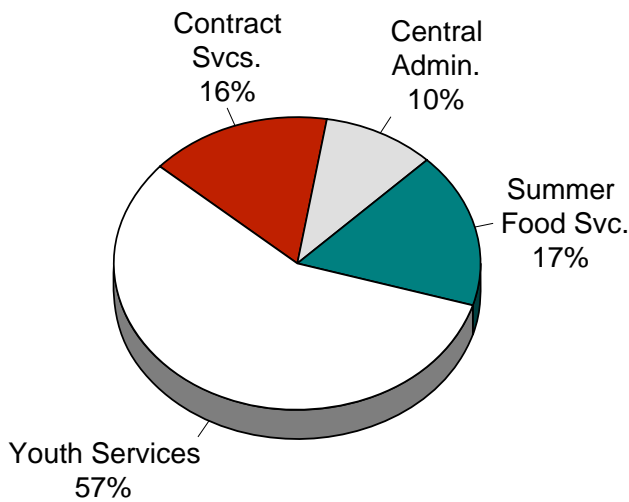
Performance Indicators

	<u>Actual 2004-05</u>	<u>Estimated 2005-06</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>
DEMAND				
Summer Food Program breakfast sites	50	42	50	50
Summer Food Program lunch sites	66	57	66	65
WORKLOAD				
Summer Food Program breakfasts served	63,526	53,100	64,000	66,000
Summer Food Program lunches served	108,513	95,800	109,000	110,000

DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES
EXPENDITURE SUMMARY

12-29

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Approved <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	757,562	823,400	855,300	766,400
Materials & Supplies	99,255	14,100	20,200	21,800
Services	916,946	948,700	972,600	1,372,100
Other	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	1,773,763	1,786,200	1,848,100	2,160,300
Appropriation by Activity				
Central Administration	251,901	275,500	282,600	200,300
Contract Services	361,819	380,000	401,900	355,700
Youth Services	783,459	811,800	799,600	1,234,900
Summer Food Service	<u>376,584</u>	<u>318,900</u>	<u>364,000</u>	<u>369,400</u>
Total	1,773,763	1,786,200	1,848,100	2,160,300
Employee Years by Activity				
Central Administration	3.7	3.5	3.7	3.7
Contract Services	4.4	5.2	5.6	3.5
Youth Services	6.0	6.1	6.0	7.4
Summer Food Service	<u>1.5</u>	<u>1.2</u>	<u>1.5</u>	<u>1.3</u>
Total	15.6	16.0	16.8	15.9



DEPARTMENT OF RECREATION & YOUTH SERVICES
BUREAU OF YOUTH SERVICES
PERSONNEL SUMMARY

FULL TIME POSITIONS				Central Administration	Contract Services	Youth Services	Summer Food Service
Br.	Title	Budget 2005-06	Approved 2006-07				
33	Manager/Youth Services Planning	0.0	1.0	1.0			
33	Manager/Human Services Planning	1.0	0.0				
28	Manager of Administrative Support	1.0	0.0				
24	Program Development Specialist	0.0	1.0			1.0	
24	Associate Employment & Training Coordinator	1.0	0.0				
24	Grants Specialist	1.0	1.0	1.0			
24	Senior Administrative Analyst	2.0	2.0	1.0	0.9		0.1
20	Senior Human Services Coordinator	0.0	6.0		2.0	4.0	
20	Senior Employment & Training Coordinator	7.0	0.0				
16	Employment & Training Counselor	1.0	1.0			1.0	
11	Secretary Bilingual	1.0	1.0	1.0			
7	Clerk III with Typing	1.0	1.0		0.9		0.1
EMPLOYEE YEARS							
Full Time		16.0	14.0	4.0	3.8	6.0	0.2
Overtime		0.1	0.0	0.0	0.0	0.0	0.0
Part Time, Temporary, Seasonal		1.9	3.1	0.0	0.0	1.7	1.4
Less: Vacancy Allowance		<u>1.2</u>	<u>1.2</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total		16.8	15.9	3.7	3.5	7.4	1.3

Purpose

The Undistributed Expense budget records allocations associated with, but not included in, departmental budgets or those that cannot reasonably be distributed to departmental budgets. The program includes costs for both current and non-current employee benefits, general risk management, payments to other agencies, and other miscellaneous expenditures.

Year-to-Year Comparison

	Budget <u>2005-06</u>	Budget <u>2006-07</u>	<u>Change</u>	Percent <u>Change</u>
<u>Main Functions</u>				
Employee Benefits - Current	68,463,900	70,500,600	2,036,700	3.0%
Employee Benefits - Non-Current	19,535,500	19,842,500	307,000	1.6%
General Risk Management	753,800	811,400	57,600	7.6%
Other	<u>5,922,700</u>	<u>2,313,200</u>	<u>-3,609,500</u>	-60.9%
	94,675,900	93,467,700	-1,208,200	-1.3%
Less: Intrafund Credit*	<u>98,300</u>	<u>112,300</u>	<u>14,000</u>	14.2%
Total	94,577,600	93,355,400	-1,222,200	-1.3%

*Reflects chargeback for Worker's Compensation costs.

Major Change

As proposed by the Mayor:

Current employee benefits increase due to higher medical costs	2,034,700
Non-current employee benefits costs increase due to higher medical costs and unemployment compensation	307,000
General risk management costs increase due to higher administrative cost and required Insurance Reserve contributions	57,600
Other expenses decrease due to a one time Tax Relief Fund contribution in 2005-06 and the creation of a Motor Equipment Benefits Credit to fully recover the full cost of equipment maintenance	-3,609,500

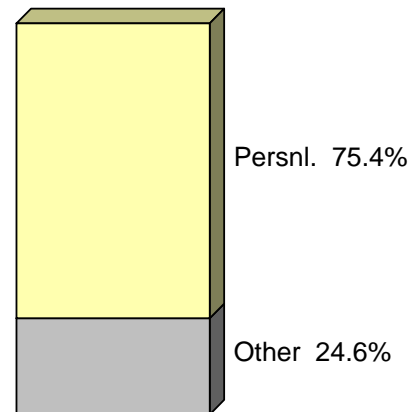
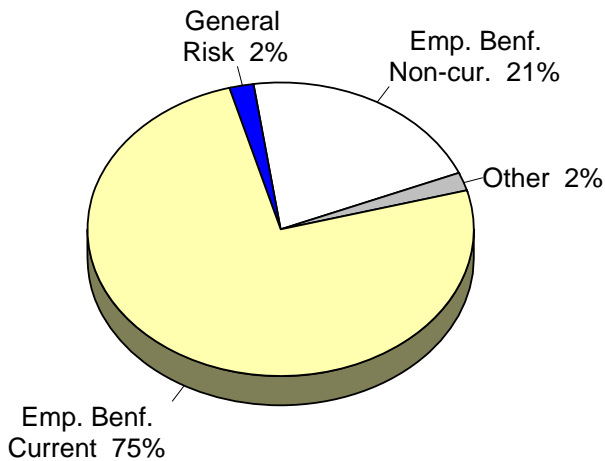
As amended by City Council:

Funds are transferred from Contingency for benefits costs related to family and victims services	2,000
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UNDISTRIBUTED EXPENSES EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	62,538,989	64,376,500	68,463,900	70,500,600
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>19,869,157</u>	<u>26,442,500</u>	<u>26,212,000</u>	<u>22,967,100</u>
	82,408,146	90,819,000	94,675,900	93,467,700
Less: Intrafund Credit*	<u>106,200</u>	<u>100,600</u>	<u>98,300</u>	<u>112,300</u>
Total	82,301,946	90,718,400	94,577,600	93,355,400
Appropriation by Activity				
Employee Benefits - Current	62,538,989	64,376,500	68,463,900	70,500,600
Employee Benefits - Non-Current	16,201,029	19,159,800	19,535,500	19,842,500
General Risk Management	602,884	753,800	753,800	811,400
Other	<u>3,065,244</u>	<u>6,528,900</u>	<u>5,922,700</u>	<u>2,313,200</u>
	82,408,146	90,819,000	94,675,900	93,467,700
Less: Intrafund Credit*	<u>106,200</u>	<u>100,600</u>	<u>98,300</u>	<u>112,300</u>
Total	82,301,946	90,718,400	94,577,600	93,355,400

*Reflects chargeback for Worker's Compensation costs.



**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT**

NEW YORK STATE RETIREMENT SYSTEM

The City makes annual payments to the New York State Retirement System, which in turn is responsible for making pension payments to eligible retirees. The New York State Comptroller oversees the System. The City participates in nine separate programs, four for civilians and five for uniformed employees. Each program provides a different level of benefits. Employees are eligible for participation in the various programs based on their employment period, which is called a tier. Tiers are:

<u>Tier</u>	<u>Hire Date (by any qualified public employer)</u>	
	<u>Non-Uniformed Employees</u>	<u>Uniformed Employees</u>
1	Before July 1973	Before July 1973
2	July 1973 to July 1976	After July 1973
3	July 1976 to September 1983	Does not apply
4	After September 1983	Does not apply

The amount of the payment is the product of the wage base times the contribution rates for each tier. The wage base is the estimate by New York State of the wages and salaries earned during the period April 1, 2006 to March 31, 2007. The Comptroller determines the contribution rates.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	24,524,500	24,445,700	-78,800

Major Change

Workforce reduction results in savings	-75,500
An increase in uniform program rates is offset by a decrease in civilian program rates	-3,300

SOCIAL SECURITY

Under the provision of Federal law, the City contributes to the Social Security Trust Fund 7.65 percent of the first \$94,200, then 1.45 percent after that for salaries and wages earned by each eligible employee. Certain earnings and deductions are not subject to these rates, such as flexible spending and payments to disabled employees.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	13,395,300	13,685,700	290,400

Major Change

<input type="checkbox"/> As proposed by the Mayor:	
Adjustment for net change in wage base; incremental costs for pending labor agreements are provided in Contingency	347,300
Workforce reduction results in savings	-58,900
<input type="checkbox"/> As amended by City Council:	
Funds are transferred from Contingency for benefits costs related to family and victims services	2,000

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT**

HOSPITAL & MEDICAL INSURANCE

The City provides hospitalization and medical benefits through various programs. Agreements with the different labor unions determines specific coverage and the amount contributed by the City.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	19,861,500	21,652,000	1,790,500

Major Change

Higher contributions due to rate increases	3,176,500
Savings from going to experienced rated Preferred Care plans	-965,000
Prior year adjustment credit by Excellus	-300,000
Workforce reduction results in savings	-121,000

CAFETERIA BENEFITS PLAN

The City provides a Cafeteria Benefits Plan for Administrative, Professional, and Technical employees and Confidential employees. Under the Plan, an employee is given a credit allocation; allocation decisions are made annually. The employee then allocates that credit toward various types of benefits and levels of coverage. Employees can choose among medical, dental, life, and disability insurances, and flexible spending accounts. The Plan is on a calendar year basis.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,833,100	5,076,300	243,200

Major Change

An inflationary adjustment is provided for the 2007 Plan Year	643,200
Savings from going to experienced rated in all plans	-400,000

WORKER'S COMPENSATION

Under a self-insurance program, the City directly finances the costs of medical and compensation payments to employees injured on the job. A private insurance firm that is responsible for investigating claims, making payments, and estimating future reserve requirements administers the program.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	4,243,100	3,903,600	-339,500
Less: Intrafund Credit	<u>98,300</u>	<u>112,300</u>	<u>14,000</u>
	4,144,800	3,791,300	-353,500

Major Change

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Current Year Claims	268,800	300,300	31,500
Administrative Charge	68,500	74,700	6,200
State Assessments	801,900	700,600	-101,300
Prior Years' Claims	<u>3,103,900</u>	<u>2,828,000</u>	<u>-275,900</u>
Total	4,243,100	3,903,600	-339,500
Less: Intrafund Credit	<u>98,300</u>	<u>112,300</u>	<u>14,000</u>
	4,144,800	3,791,300	-353,500

UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT

Chargebacks

<u>Department/Bureau</u>	<u>2004-05</u>	<u>2006-07</u>	<u>Department/Bureau</u>	<u>2004-05</u>	<u>2006-07</u>
COMMUNITY DEVELOPMENT	1,000	1,000	LIBRARY	1,000	1,000
ENVIRONMENTAL SERVICES			RECREATION & YOUTH SERVICES		
Commissioner	800	800	Recreation	30,000	37,000
Operations	160,000	175,000	Special Services	<u>2,000</u>	<u>1,000</u>
Water & Lighting	<u>50,000</u>	<u>65,000</u>	TOTAL:	32,000	38,000
TOTAL:	<u>210,800</u>	<u>240,800</u>	UNDISTRIBUTED	12,000	9,000
EMERGENCY COMMUNICATIONS	4,000	4,000	CITY TOTAL	268,800	300,300
POLICE	7,500	6,000	Interfund	170,500	188,000
FIRE	500	500	Intrafund	98,300	112,300
			CITY TOTAL	268,800	300,300

DENTAL INSURANCE

This activity supports dental benefits provided to employees as provided in labor contracts.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	1,510,000	1,630,300	120,300

Major Change

Higher contributions due to rate increases	208,300
Workforce reduction results in savings	-88,000

LIFE INSURANCE

The City provides term life insurance for all full time employees.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	96,400	107,000	10,600

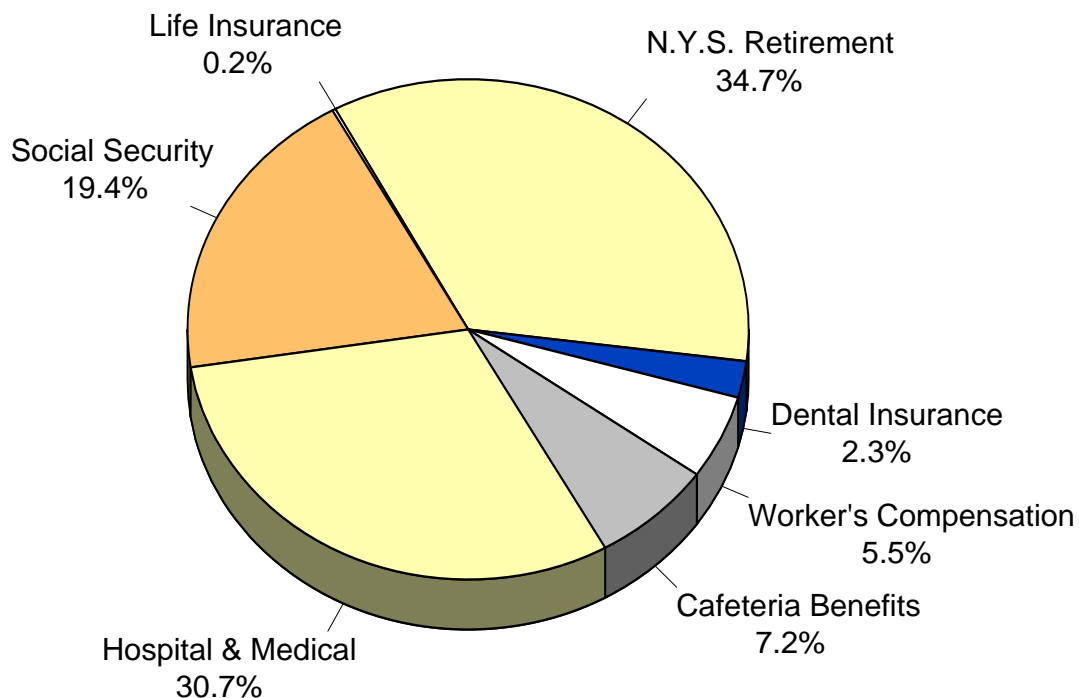
Major Change

An adjustment is made based on current usage	10,600
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**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – CURRENT
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	62,538,989	64,376,500	68,463,900	70,500,600
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	0	0	0	0
	<u>62,538,989</u>	<u>64,376,500</u>	<u>68,463,900</u>	<u>70,500,600</u>
Less: Intrafund Credit*	<u>106,200</u>	<u>100,600</u>	<u>98,300</u>	<u>112,300</u>
Total	<u>62,432,789</u>	<u>64,275,900</u>	<u>68,365,600</u>	<u>70,388,300</u>
Appropriation by Activity				
New York State Retirement	24,803,739	23,384,700	24,524,500	24,445,700
Social Security	12,713,265	12,875,000	13,395,300	13,685,700
Hospital and Medical	15,686,949	18,605,100	19,861,500	21,652,000
Cafeteria Benefits Plan	4,114,303	4,050,700	4,833,100	5,076,300
Worker's Compensation	3,900,836	3,811,700	4,243,100	3,903,600
Dental Insurance	1,223,507	1,542,300	1,510,000	1,630,300
Life Insurance	<u>96,390</u>	<u>107,000</u>	<u>96,400</u>	<u>107,000</u>
	<u>62,538,989</u>	<u>64,376,500</u>	<u>68,463,900</u>	<u>70,500,600</u>
Less: Intrafund Credit*	<u>106,200</u>	<u>100,600</u>	<u>98,300</u>	<u>112,300</u>
Total	<u>62,432,789</u>	<u>64,275,900</u>	<u>68,365,600</u>	<u>70,388,300</u>

*Reflects chargeback for Worker's Compensation costs.



UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT

DISABLED/OLD PENSION

This activity includes the cost of a closed pension plan for surviving spouses of police officers and firefighters who retired before the City's participation in the New York State Retirement System. Revenue from the Foreign Insurance Fund partially offsets the cost of the firefighters' portion.

This activity also includes the cost of pension payments to permanently disabled firefighters who are entitled to collect the difference between the amount they receive from the New York State Retirement System and their current pay for the bracket and step that they held with the Fire Department at the time they separated from City employment.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,161,900	2,221,900	60,000

Major Change

The salary differential required to be paid increases due to negotiated labor agreements	60,000
--	--------

HOSPITAL & MEDICAL INSURANCE

The City provides hospital and medical benefits to eligible retirees.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	16,727,200	16,924,200	197,000

Major Change

Higher contributions due to rate increases	1,532,000
Savings from Federal Medicare Part D drug coverage subsidy	-1,000,000
Savings from going to experienced rated Preferred Care plans	-35,000
Prior year adjustment credit by Excellus	-300,000

DENTAL INSURANCE

Dental insurance coverage is provided to eligible firefighter retirees.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	135,500	135,500	0

LIFE INSURANCE

Certain uniformed retirees are provided term life insurance benefits:

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	44,500	44,500	0

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT**

UNEMPLOYMENT COMPENSATION

Individuals terminated from City employment under qualifying circumstances are eligible for unemployment benefits according to Federal guidelines. Quarterly payments are made to New York State based on actual claim experience.

Year-to-Year Comparison

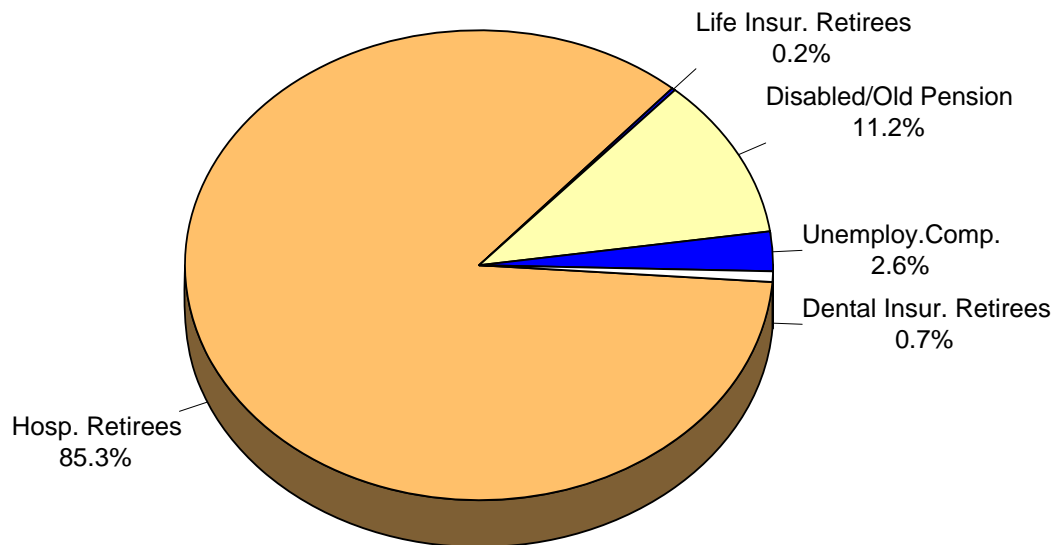
	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	466,400	516,400	50,000

Major Change

Higher usage anticipated and allowance made for outplacement services due to workforce reduction	50,000
--	--------

**UNDISTRIBUTED EXPENSES
EMPLOYEE BENEFITS – NON-CURRENT
EXPENDITURE SUMMARY**

	<u>Actual</u> 2004-05	<u>Estimated</u> 2005-06	<u>Amended</u> 2005-06	<u>Proposed</u> 2006-07
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>16,201,029</u>	<u>19,159,800</u>	<u>19,535,500</u>	<u>19,842,500</u>
Total	16,201,029	19,159,800	19,535,500	19,842,500
Appropriation by Activity				
Disabled/Old Pension	2,117,489	2,117,300	2,161,900	2,221,900
Hospital and Medical - Retirees	13,599,101	16,407,200	16,727,200	16,924,200
Dental Insurance - Retirees	134,771	124,400	135,500	135,500
Life Insurance - Retirees	44,759	44,500	44,500	44,500
Unemployment Compensation	<u>304,909</u>	<u>466,400</u>	<u>466,400</u>	<u>516,400</u>
Total	16,201,029	19,159,800	19,535,500	19,842,500



**UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT**

GENERAL INSURANCE

The City is self-insured for general and automobile liability. A private firm, which handles all claims, administers the total insurance program. Contributions to Insurance Reserve are a reimbursement of actual enterprise fund claims made in the prior fiscal year.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	653,800	711,400	57,600

Major Change

<u>Cost Components</u>	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Administrative Charge	84,200	103,400	19,200
Insurance Premium - Major Claims	287,000	287,000	0
Contribution to the Insurance Reserve	<u>282,600</u>	<u>321,000</u>	<u>38,400</u>
	653,800	711,400	57,600

JUDGMENTS & CLAIMS

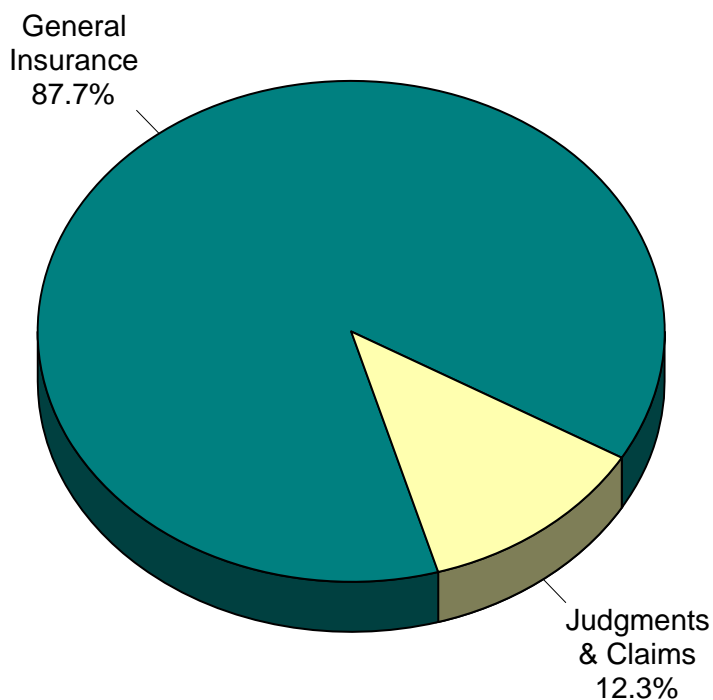
The Judgments and Claims account is used to pay the City's liability for judgment-based obligations that may occur outside of the normal tort litigation covered by the City's general insurance.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	100,000	100,000	0

UNDISTRIBUTED EXPENSES
GENERAL RISK MANAGEMENT
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>602,884</u>	<u>753,800</u>	<u>753,800</u>	<u>811,400</u>
Total	602,884	753,800	753,800	811,400
Appropriation by Activity				
General Insurance	587,764	653,800	653,800	711,400
Judgments and Claims	<u>15,120</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Total	602,884	753,800	753,800	811,400



**UNDISTRIBUTED EXPENSES
OTHER**

PAYMENTS TO OTHER GOVERNMENTS

This activity provides for payments to other governments for charges and services. Monroe County Pure Waters Agency charges the City for waste water removal at City-owned properties. The charge is based on both assessed property value and water consumption. Taxes of certain city residents whose children attend suburban schools are remitted to those suburban school districts as required by State law. Payments are also made to Monroe County for services provided to City Court facilities.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	950,600	1,000,800	50,200

Major Change

Higher assessment values and higher rates increase required payments 50,200

EMPLOYEE DEVELOPMENT

This activity provides for the development of City employees through various training programs and tuition reimbursement.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	165,000	240,000	75,000

Major Change

A Management Development Program is anticipated to be implemented during 2006-07 75,000

CITY CHANNEL 12 OPERATION

This activity includes an agreement with WXXI-TV to operate City 12 as the government access channel providing programming to inform and entertain City residents.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	191,100	200,600	9,500

Major Change

An inflationary adjustment is made 9,500

UNDISTRIBUTED EXPENSES
OTHER

13-13

TIME BANK ACCRUAL

To comply with the Governmental Accounting Standards Board (GASB) standards, specific time banks are required to be accrued by the City. Vacation time and uniformed compensatory time earned, but not yet taken, are accrued as an expense.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	971,500	521,500	-450,000

Major Change

An allowance for high time bank cash out does not recur -450,000

TITLE REPORTS

This activity includes agreements with companies that search titles of properties in foreclosure actions and issue title reports.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	209,500	240,000	30,500

Major Change

Higher volume of foreclosure actions requires more title searches 30,500

EFFICIENCY & EFFECTIVENESS INITIATIVES

This activity supports initiatives seeking greater efficiency and enhanced effectiveness in City operations.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	500,000	500,000	0

TAX RELIEF FUND

This activity supports efforts to moderate future increases in property taxes.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	2,000,000	0	-2,000,000

Major Change

A one time allocation in 2005-06 does not recur -2,000,000

UNDISTRIBUTED EXPENSES
OTHER

MOTOR EQUIPMENT BENEFITS CREDIT

This credit to Undistributed represents the estimated benefits costs for active and retired employees in the Department of Environmental Services, Equipment Services Division. These costs are allocated to this Division so that these costs are part of the operational expense of the unit and the full costs can be recovered by the motor equipment chargeback.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	0	-1,392,700	-1,392,700

Major Change

This is a new cost recovery for 2006-07	-1,392,700
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MISCELLANEOUS

This activity reserves funds for various expenditures that do not pertain to a specific department, such as the employee bus pass subsidy, flexible spending, safe driver awards, employee assistance program, medical services, and child care referral services. Also included are the Leadership Rochester Program, and annual memberships in Public Technologies, Inc. and International Sister Cities.

Year-to-Year Comparison

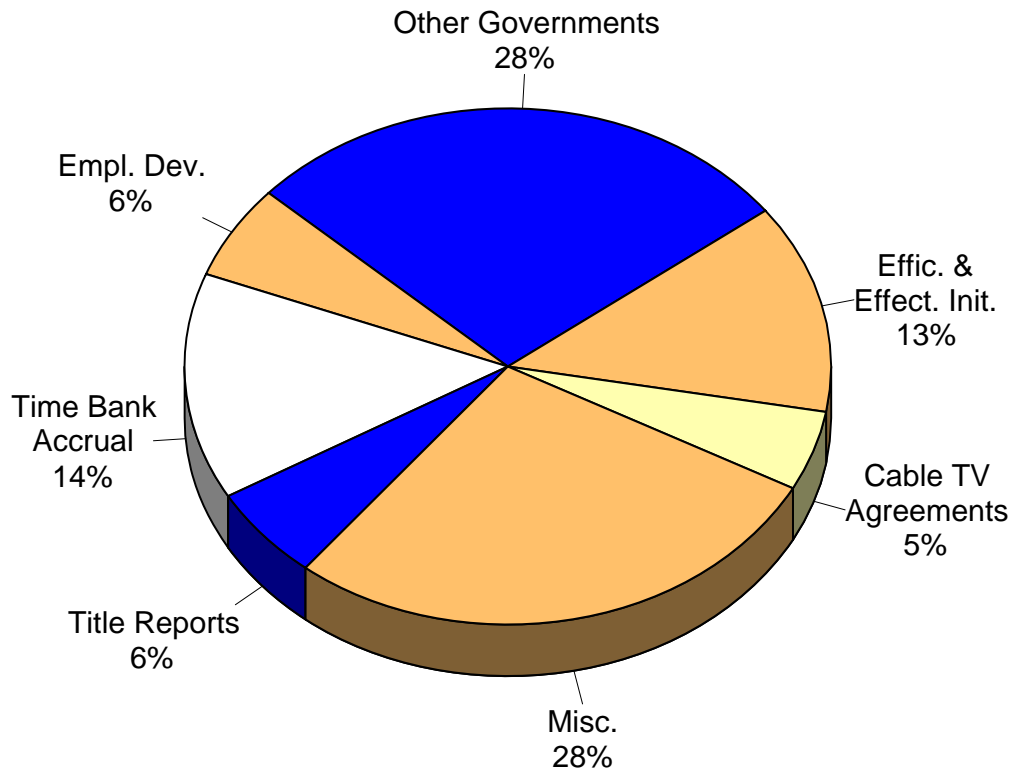
	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Budget	935,000	1,003,000	68,000

Major Change

Net of all changes	208,000
Support for various events transfers to Recreation & Youth Services	-100,000
Allowance for mayoral transition expenses does not recur	-40,000

UNDISTRIBUTED EXPENSES
OTHER
EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>3,065,244</u>	<u>6,528,900</u>	<u>5,922,700</u>	<u>2,313,200</u>
Total	3,065,244	6,528,900	5,922,700	2,313,200
Appropriation by Activity				
Payments to Other Governments	749,078	998,900	950,600	1,000,800
Employee Development	188,587	165,000	165,000	240,000
City Channel 12 Operation	172,815	181,000	191,100	200,600
Time Bank Accrual	0	971,500	971,500	521,500
Title Reports	203,400	240,000	209,500	240,000
Efficiency & Effectiveness Initiatives	212,200	500,000	500,000	500,000
Tax Relief Fund	0	2,000,000	2,000,000	0
Motor Equipment Benefits Credit	0	0	0	-1,392,700
Miscellaneous	<u>1,539,164</u>	<u>1,472,500</u>	<u>935,000</u>	<u>1,003,000</u>
Total	3,065,244	6,528,900	5,922,700	2,313,200



Contingency provides funds for difficult to project or otherwise unforeseen expenditures. The City Council specifically authorizes each expenditure through a budget transfer to the department incurring the expense.

Year-to-Year Comparison

	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Budget	6,087,900	13,145,900	7,058,000	115.9%

Major Change

As proposed by the Mayor:

Allocation is made for difficult to project or unseen expenditures, including the incremental cost of pending labor agreements 7,181,000

As amended by City Council:

Funds are transferred from Contingency to: -123,000

Administration for positive lifestyle promotion campaign

Finance for photo archive maintenance

Community Development for support of the Leadership Rochester Civic Engagement program, promotion of Downtown City Living and a Susan B. Anthony design charette

Environmental Services for restoration of the Parks Patrol and security cameras

Police and Undistributed for family and victims services and Spanish language training

Fire to develop a recruitment program

Library for toy library purchases

Recreation & Youth Services for a Summer Camp and a youth basketball program

**CONTINGENCY
EXPENDITURE SUMMARY**

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Approved</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>0</u>	<u>6,087,900</u>	<u>6,087,900</u>	<u>13,145,900</u>
Total	0	6,087,900	6,087,900	13,145,900
Appropriation by Activity				
General Contingency*	0	6,087,900	6,087,900	13,145,900

*Reflects remaining contingency after amendments. The original 2004-05 Contingency was \$5,982,900; the original 2005-06 was \$7,383,000.

The Capital Expense budget finances the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in this budget, a project or item must be consistent with the definition of "capital object or purpose" included in Section 11 of New York State Local Finance Law.

The financing of these capital projects may occur principally through two means. First, a direct appropriation may be made; this type of appropriation is included in the Cash Capital section. Second, funds for the project may be obtained through the issuance of bonds and notes, two forms of borrowing. The subsequent repayment of these borrowed funds and the related interest costs is called "debt service". Appropriations for these expenses are included in the Debt Service section.

To plan for capital expenditures over a period of years and to ensure that equipment replacement and building renovations are made when economically feasible and needed, a Capital Improvement Program (CIP) is prepared anticipating capital investments and their proposed sources of funding for a five year period. The CIP is included in this section as a separate document. The first year's program in each five-year CIP provides the basis for the Cash Capital appropriation and the annual Debt Authorization Plan.

Year-to-Year Comparison

<u>Category</u>	<u>Budget 2005-06</u>	<u>Budget 2006-07</u>	<u>Change</u>	<u>Percent Change</u>
Cash Capital	30,885,800	30,964,000	78,200	0.3%
Debt Service	<u>32,627,700</u>	<u>35,642,000</u>	<u>3,014,300</u>	9.2%
Total	63,513,500	66,606,000	3,092,500	4.9%

Major Change Highlights

CASH CAPITAL

New Projects:

- Information Technology Infrastructure Improvements 1,749,000
- Citywide Initiatives 1,000,000
- Cultural District Improvements 300,000
- Tennis/Basketball Replacements 250,000

Changes in Existing Projects from 2005-06:

- Residential Street Rehabilitation is reduced, as planned -1,160,000
- Funding decreases for Manhattan Square Park, as planned. Phase I and II completed in 2005-06 -1,000,000
- Funding for Demolitions managed by the Department of Community Development increases 900,000
- Funding decreases for Motor Equipment purchases in the Department of Environmental Services that are supported by the General Fund -812,000
- Funding decreases for Motor Equipment in the Operations Bureau, as planned -741,000
- Funding increases for Fire Fighting Apparatus, as planned 640,000
- Funding increases for the maintenance standard allocation at the Municipal Garages, as planned 545,000
- Funding for Broad Street Subway is reassigned from debt to cash 500,000
- Funding increases for the Cortland Street Tunnel, as planned 435,000
- Funding increases for the Broad and Allen Street Firehouse repairs 415,000

CAPITAL EXPENSE

CASH CAPITAL

- Funding increases for Pressure Regulating Pumps, as planned 100,000
- Funding increases for Security Improvements, as planned 100,000
- Funding decreases for the purchase of Columbarium -50,000

Projects or Project elements that will not recur :

- Funding for one time allocation of State spin-up aid for demolitions is complete -2,000,000
- Funding for one time projects in 2005-06 are complete -410,500
- Funding for Investigation and Remediation at Olean Kennedy is complete -190,000
- Funding for Chemical Storage Tanks is complete -175,000
- Funding for Investigation and Remediation at Whitney Street is complete -150,000
- Funding for the Joseph Avenue Street Project is complete -148,000
- Funding for the Upland Structures Rehabilitation -125,000
- Funding for the Contamination Prevention Water Filling Stations -110,000
- Funding for Arnett Youth Services Room renovation is complete -96,000

Purchasing Power Parity Increments:

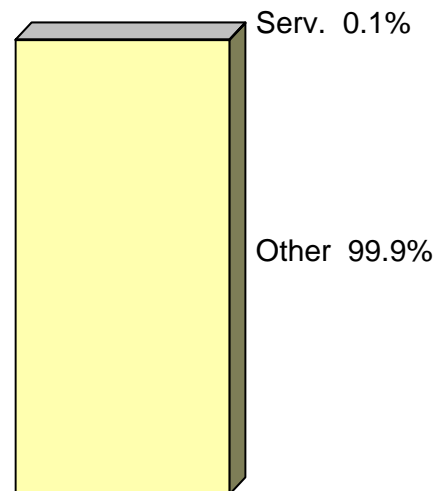
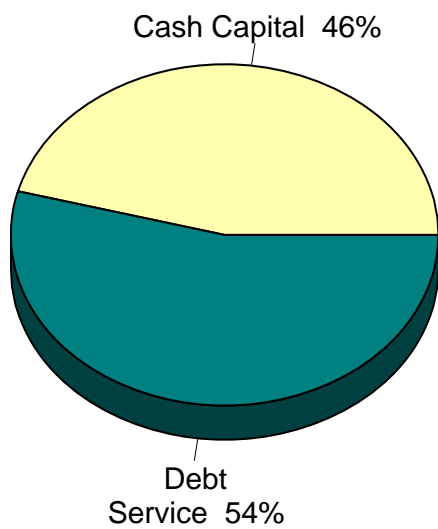
- Hydrant and Valve Replacement 190,000
- Small Equipment for Police Department 85,000
- Hazardous Sidewalk and Sidewalk Ramp Installation Programs 36,000

DEBT SERVICE

Expenditures increase in accordance with debt repayment schedules 3,014,300

CAPITAL EXPENSE EXPENDITURE SUMMARY

	<u>Actual</u> <u>2004-05</u>	<u>Estimated</u> <u>2005-06</u>	<u>Amended</u> <u>2005-06</u>	<u>Proposed</u> <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>68,164,547</u>	<u>63,474,100</u>	<u>63,474,100</u>	<u>66,566,600</u>
Total	68,203,947	63,513,500	63,513,500	66,606,000
Appropriation by Activity				
Cash Capital	34,932,600	30,885,800	30,885,800	30,964,000
Debt Service	<u>33,271,347</u>	<u>32,627,700</u>	<u>32,627,700</u>	<u>35,642,000</u>
Total	68,203,947	63,513,500	63,513,500	66,606,000



**CAPITAL EXPENSE
CASH CAPITAL**

TRANSPORTATION

The Transportation category includes the following ongoing infrastructure rehabilitation programs:

- Arterial Improvements
- Asphalt Milling, Resurfacing and Curb Replacement
- Residential Street Rehabilitation
- Residential Street Treatment
- Hazardous Sidewalk Program
- Street Planning and Design
- Bridge Improvement Program
- Bridge Reconstruction and Rehabilitation

Funding in this category includes utility work done together with street improvement projects.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
5,225,000	4,639,000	-586,000

Major Change

Changes in Existing Projects from 2005-06:

- | | |
|---|------------|
| ● Funding for Residential Street Rehabilitation is reduced, as planned | -1,160,000 |
| ● Funding for Broad Street Subway is reassigned from debt to cash | 500,000 |
| ● Funding for Smith Street Bridge is reduced, as planned | -315,000 |
| ● Funding for the University Avenue and Artwalk project commences | 302,000 |
| ● Funding increases for the planning stage of the Westfield Street project | 263,000 |
| ● Funding for increases for Asphalt Milling, Resurfacing and Curb Replacement, as planned | 191,000 |
| ● Funding decreases for Gregory Street project as construction will be deferred one year | -177,000 |
| ● Funding for the Glide Street project decreases, as planned | -127,000 |
| ● Funding for the Mt. Hope Avenue/East Henrietta Road project is reduced, as planned | -126,000 |
| ● Funding for the Lawn Street project commences | 85,000 |
| ● Funding for the Broadway Improvement project commences | 66,000 |
| ● Funding for the Ridgeway Avenue project commences | 44,000 |

Project or Project Elements that will not recur:

- | | |
|--|----------|
| ● Funding for the Joseph Avenue Street project is complete | -148,000 |
| ● Funding for the Verona Street project is complete | -73,000 |
| ● Funding for the Hollenbeck Street project is complete | -2,000 |

Purchasing Power Parity Increments:

- | | |
|--|--------|
| ● Street Treatment and Traffic Control | 47,000 |
| ● Hazardous Sidewalk and Sidewalk Ramp Installation Programs | 36,000 |
| ● Annual Bridge Maintenance | 8,000 |

WATER SYSTEM

The Water System category encompasses both the supply and distribution systems, which provide safe and reliable sources of water to the City. Improvements funded in this category include the cleaning and lining of water mains; replacement of hydrants, valves and meters; and conduit and watershed improvements.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
2,813,000	3,009,000	196,000

Major Change

New Programs:

- Upland Water 105,000

Changes in Existing Projects from 2005-06:

- Funding increases for Control Valves and Effluent Meters, as planned 170,000
- Funding increases for Pressure Regulating Pumps, as planned 100,000
- Funding increases for Cobb's Hill Facility, as planned 50,000
- Funding decreases for Pumps and Water Analyzers, as planned -50,000
- Funding decreases for Control Valve Replacement, as planned -50,000
- Funding increases for the Database Management and GIS, as planned 46,000
- Funding decreases for Contamination Prevention Hydrant Locks, as planned -19,000
- Funding decreases for Small Equipment -11,000
- Funding increases for Pump Station Improvements, as planned 8,000
- Funding increases for Water Meter Replacement, as planned 4,000

Projects or Project Elements that will not recur:

- Funding for the Chemical Storage Tanks -175,000
- Funding for the Upland Structures Rehabilitation -125,000
- Funding for the Contamination Prevention Water Filling Stations -110,000

Purchasing Power Parity Increments:

- Hydrant and Valve Replacement 190,000
- Water Main Cleaning and Lining 35,000
- Water Security 15,000
- Filtration Plant and Related Renovations 10,000
- Conduit Valve and Vault Rehabilitation 2,000
- Chemical Tank Replacement 1,000

**CAPITAL EXPENSE
CASH CAPITAL**

PUBLIC SAFETY

The Public Safety category finances the replacement program for equipment used by the Police, Fire, and Emergency Communications units.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	3,926,400	4,747,000	820,600

Major Change

Changes in Existing Projects from 2005-06:

● Funding decreases for Police Vehicles, as planned	-736,000
● Funding increases for Fire Fighting Apparatus, as planned	640,000
● Funding increases for Broad and Allen Firehouse	415,000
● Funding increases for Automated Reporting and Routing in the Police Department	240,000
● Funding increases for Emergency Generators, as planned	185,000
● Funding increases for PCs Peripherals Upgrade in the Police Department, as planned	150,000
● Funding increases for Street Lighting in the Emergency Communications Department, as planned	100,000
● Funding decreases for Cars, Vans and Utility Vehicles in the Fire Department	-85,000
● Funding increases for Small Equipment in the Fire Department, as planned	84,000
● Funding increases for Padded Wall Panel Replacement, as planned	70,000
● Funding decreases for Emergency Communications Vehicles, as planned	-25,000
● Funding increases for Loading Dock Expansion, as planned	20,000
● Funding decreases for SCBA Replacement	-15,000
● Funding decreases for Small Equipment in Emergency Communications Department, as planned	-15,000

Projects or Project Elements that will not recur:

● Funding for Buffer Zone Protection Plan	-150,000
● Funding for Fire Safety and Prevention	-86,200
● Funding for Bullet Proof Glass Replacement	-85,000
● Funding for Automated External Defibrillators	-6,200

Purchasing Power Parity Increments:

● Small Equipment for Police Department	85,000
● Turnout Gear	34,000
● Project Uplift	1,000

RECREATION & CULTURE

This category includes equipment replacement and facility improvements for parks, cemeteries, recreation centers, and the Community Library.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	3,151,100	2,022,000	-1,129,100

Major Change

New Projects:

- Tennis/Basketball Replacement 250,000
- 400 Dewey Complex repair 150,000
- Skylights at the downtown library campus 85,000
- Computer Replacements for Branch Libraries 55,000

Changes in Existing Projects from 2005-06:

- Funding decreases for Manhattan Square Park, as planned. Phase I and II completed 2005-06 -1,000,000
- Funding decreases for Charles Carroll Park repair and rehabilitation, as planned -200,000
- Funding decreases for small equipment at Cemeteries -80,000
- Funding decreases for the maintenance at the Cemeteries -66,000
- Funding decreases for the purchase of Columbarium -50,000
- Funding decreases for Traditional Materials at Branch Libraries -43,000
- Funding decreases for Thomas P. Ryan, Jr., Community Center, as planned -29,000
- Funding decreases for vehicle purchases in Branch Library Administration, as planned -25,000
- Funding increases for vehicle purchase, as planned 24,000
- Funding increases for the maintenance standard allocation at the High Falls, as planned 8,000
- Funding increases for Trails, as planned 6,000
- Funding increases for maintenance at the Public Market, as planned 2,000
- Funding increases for the maintenance standard allocation at the Community War Memorial, as planned 1,000

Projects or Project Elements that will not recur:

- Arnett Youth Service Room renovation is complete -96,000
- One-time State construction grants for Lyell, Wheatley, and Maplewood Branch Libraries -82,200
- One time grant for Public Market Improvements -39,900

Purchasing Power Parity Increments:

- HVAC work at the downtown library campus 1,000

CAPITAL EXPENSE
CASH CAPITAL

GENERAL CITY DEVELOPMENT

Projects to preserve and enhance the employment and tax bases of the City are included in this category.

Year-to-Year Comparison

<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
5,874,000	6,561,000	687,000

Major Change

New Programs:

● Citywide Initiatives	1,000,000
● Crossroads Park Rehabilitation	380,000
● Cultural District Improvements	300,000
● Old Beach Avenue Terrace erosion control improvement	120,000

Changes in Existing Projects from 2005-06:

● Funding for Demolitions managed by the Department of Community Development increases	900,000
● Funding increases for the maintenance standard allocation at the Municipal Garages, as planned	545,000
● Funding decreases for the Historic Aqueduct project, as planned	-422,000
● Funding decreases for Acquisition and Development in the Department of Economic Development	-100,000

Projects or Project Elements that will not recur:

● One time allocation of State spin-up aid for demolitions complete	-2,000,000
● Western Gateway Sewers	-65,000

Purchasing Power Parity Increments:

● Downtown Streetscape	23,000
● Parking Meter Replacement	6,000

FACILITIES & EQUIPMENT

Municipal facilities are maintained through annual renovation programs for roofs, windows, electrical and mechanical systems, safety features, fuel stations, parking areas, and general structures. Specific improvements are scheduled in each program; in addition, separate allocations are provided for unique facilities. The General Equipment subcategory consists of the ongoing replacement programs for general office equipment, non-motorized field equipment, and information processing systems.

The Motor Equipment subcategory provides funds for the scheduled replacement of heavy and light motor equipment and sedans for Administration, Finance, Community Development, Economic Development, and Environmental Services. Motor Equipment for Recreation and Youth Services and Community Library and Police, Fire, and Emergency Communications are funded in the Recreation/Culture and Public Safety categories, respectively.

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
	9,896,300	9,986,000	89,700

Major Change

New Projects:

- Information Technology Infrastructure Improvements 1,749,000
- Assessor Image Update of city parcels 200,000

Changes in Existing Projects from 2005-06:

- Funding decreases for Motor Equipment purchases in the Department of Environmental Services that are supported by the General Fund -812,000
- Funding decreases for Hazardous Waste Remediation, as planned -759,000
- Funding decreases for Motor Equipment in the Operations Bureau, as planned -741,300
- Funding increases for the Cortland Street Tunnel, as planned 435,000
- Funding increases for Motor Equipment in the Water Bureau, as planned 294,000
- Funding decreases for Asset Management System in the Department of Environmental Services, as planned -200,000
- Funding increases for Motor Equipment in the Refuse Bureau 155,000
- Funding decreases for General Rehabilitation of non-public safety city facilities, as planned -135,000
- Funding increases for Security Improvements, as planned 100,000
- Funding increases for Colfax Street Roofing and Flooring, as planned 60,000
- Funding increases for Forestry Tree Maintenance Program, as planned 40,000
- Funding increases for Network/Central Computer Resources, as planned 30,000
- Funding increases for maintenance of the Public Safety Building, as planned 25,000
- Funding decreases for Motor Equipment in Municipal Parking -25,000
- Funding increases for Small Equipment in the Department of Environmental Services 22,000
- Funding increases for city-wide Office Automation, as planned 20,000
- Funding increases for Small Equipment in the Water Bureau 18,000
- Funding decreases for the maintenance of the Parks, Recreation and Human Services facility at 400 Dewey Avenue -16,000

CAPITAL EXPENSE
CASH CAPITAL

Major Change

- Funding decreases for a vehicle purchase in the Commissioner's Office of the Department of Environmental Services -16,000
- Funding decreases for Office Equipment, as planned -9,000
- Funding increases for the standard maintenance allocation for the Department of Environmental Services facilities on Mt. Read Boulevard 6,000
- Funding decreases for Small Equipment in Municipal Parking, as planned -5,000
- Funding increases for Upkeep of City Acquired Property, as planned 5,000
- Funding increases for Forestry Building 4,000
- Funding decreases for Duplicating Equipment -1,000

Projects or Project Elements that will not recur:

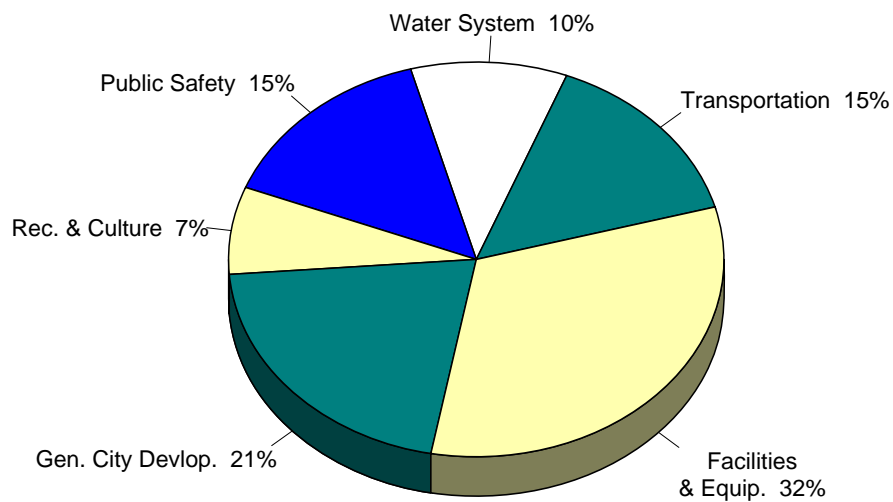
- Funding for Investigation and Remediation at Olean Kennedy is complete -190,000
- Funding for Investigation and Remediation at Whitney Street is complete -150,000
- Funding for Ferry Terminal and Vacant Lots -20,000

Purchasing Power Parity Increments:

- Standard Allocation for routine maintenance at City Hall 4,000
- Standard Allocation for routine maintenance at the Colfax Street Refuse Garage 2,000

CAPITAL EXPENSE
CASH CAPITAL
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	0	0	0	0
Other	<u>34,932,600</u>	<u>30,885,800</u>	<u>30,885,800</u>	<u>30,964,000</u>
Total	34,932,600	30,885,800	30,885,800	30,964,000
Appropriation by Activity				
Transportation	6,462,600	5,225,000	5,225,000	4,639,000
Water System	2,810,000	2,813,000	2,813,000	3,009,000
Public Safety	8,395,500	3,926,400	3,926,400	4,747,000
Recreation & Culture	1,703,500	3,151,100	3,151,100	2,022,000
General City Development	6,151,000	5,874,000	5,874,000	6,561,000
Facilities & Equipment	<u>9,410,000</u>	<u>9,896,300</u>	<u>9,896,300</u>	<u>9,986,000</u>
Total	34,932,600	30,885,800	30,885,800	30,964,000



**CAPITAL EXPENSE
DEBT SERVICE**

PRINCIPAL PAYMENT

Principal payments consist of annual installment payments on long-term borrowing (Serial Bonds), Tax Repayment Fund, and short-term borrowing (Bond Anticipation Notes).

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Serial Bonds & Tax Repayment Fund	19,698,400	22,698,200	2,999,800
Bond Anticipation Notes	<u>5,675,100</u>	<u>1,095,800</u>	<u>-4,579,300</u>
Total	25,373,500	23,794,000	-1,579,500

INTEREST PAYMENT

This category consists of annual payments of interest on long-term borrowing (Serial Bonds), Tax Repayment Fund, and short-term borrowing (Bond Anticipation Notes).

Year-to-Year Comparison

	<u>2005-06</u>	<u>2006-07</u>	<u>Change</u>
Serial Bonds & Tax Repayment Fund	5,300,600	8,843,700	3,543,100
Bond Anticipation Notes	<u>1,953,600</u>	<u>3,004,300</u>	<u>1,050,700</u>
Total	7,254,200	11,848,000	4,593,800

The following table illustrates the actual rates on borrowing contracted by the City during 2005-06. Rates vary with the type of borrowing, size of the issue, and general market conditions.

<u>Date</u>	<u>Type of Issue</u>	<u>Interest Rate</u>
October, 2005	Bond Anticipation Note	4.00
March, 2006	Bond Anticipation Note	4.50
March, 2006	Bonds - Series A	3.93
March, 2006	Bonds - Series B	3.72

CAPITAL EXPENSE
DEBT SERVICE

Statement of Indebtedness - June 30, 2006

<u>Category</u>	<u>Bonds</u>	<u>Notes</u>	<u>Total</u>
General	116,660,000	22,868,000	139,528,000
Sewer*	5,950,000	551,000	6,501,000
Water	27,638,000	15,415,000	43,053,000
School	<u>147,522,348</u>	<u>24,296,000</u>	<u>171,818,348</u>
	297,770,348	63,130,000	360,900,348
Less:			
Items not subject to Constitutional Limit:			
-Sewer (partial)			1,610,000
-Water			43,053,000
Constitutional Debt			316,237,348
Constitutional Debt Limit			<u>461,673,410</u>
(equal to 9% of the most recent five year average full assessed value)			
Debt Contracting Margin			145,436,062

*\$2,000,000 to be reimbursed by Monroe County Pure Waters

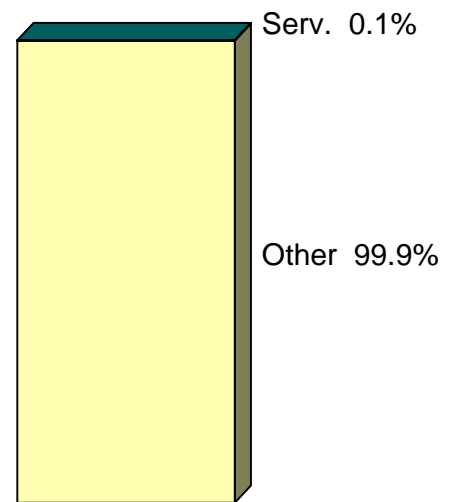
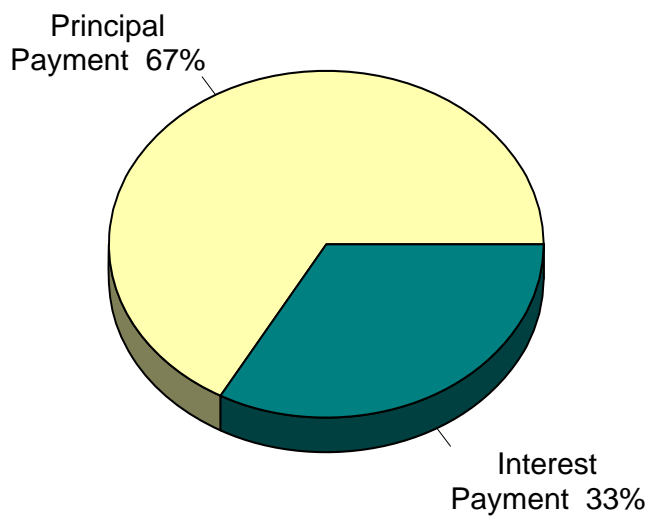
**CAPITAL EXPENSE
DEBT SERVICE**

BOND DEBT MATURITIES (Principal, All Funds)
JUNE 30, 2006

<u>Fiscal Year</u>	<u>City</u>	<u>School</u>	<u>Total</u>
2006-07	21,308,000	16,351,225	37,659,225
2007-08	18,570,000	14,649,493	33,219,493
2008-09	16,030,000	10,646,075	26,676,075
2009-10	14,550,000	9,256,393	23,806,393
2010-11	11,935,000	8,529,392	20,464,392
2011-12	9,710,000	8,504,370	18,214,370
2012-13	7,555,000	7,896,400	15,451,400
2013-14	7,035,000	7,685,000	14,720,000
2014-15	5,655,000	7,838,000	13,493,000
2015-16	5,040,000	7,915,000	12,955,000
2016-17	4,385,000	7,574,000	11,959,000
2017-18	3,825,000	7,406,000	11,231,000
2018-19	3,505,000	7,484,000	10,989,000
2019-20	3,215,000	7,037,000	10,252,000
2020-21	2,500,000	6,225,000	8,725,000
2021-22	2,490,000	4,840,000	7,330,000
2022-23	2,480,000	3,675,000	6,155,000
2023-24	2,175,000	2,705,000	4,880,000
2024-25	2,145,000	1,305,000	3,450,000
2025-26	1,655,000		1,655,000
2026-27	1,530,000		1,530,000
2027-28	805,000		805,000
2028-29	625,000		625,000
2029-30	675,000		675,000
2030-31	680,000		680,000
2031-32	170,000		170,000
Total	<u>150,248,000</u>	<u>147,522,348</u>	<u>297,770,348</u>

CAPITAL EXPENSE
DEBT SERVICE
EXPENDITURE SUMMARY

	Actual <u>2004-05</u>	Estimated <u>2005-06</u>	Amended <u>2005-06</u>	Proposed <u>2006-07</u>
Appropriation by Major Object				
Personnel Expenses	0	0	0	0
Materials & Supplies	0	0	0	0
Services	39,400	39,400	39,400	39,400
Other	<u>33,231,947</u>	<u>32,588,300</u>	<u>32,588,300</u>	<u>35,602,600</u>
Total	33,271,347	32,627,700	32,627,700	35,642,000
Appropriation by Activity				
Principal Payment	25,686,200	25,373,500	25,373,500	23,794,000
Interest Payment	<u>7,585,147</u>	<u>7,254,200</u>	<u>7,254,200</u>	<u>11,848,000</u>
Total	33,271,347	32,627,700	32,627,700	35,642,000





Capital Improvement Program

2006–07 through 2010–11
City of Rochester, New York
July 1, 2006

CITY OFFICIALS

City Council

Lois J. Giess (East District)

President

Gladys Santiago (At-Large)

Vice President

Carolee A. Conklin (At-Large)

Benjamin L. Douglas (Northeast District)

John F. Lightfoot (At-Large)

Adam C. McFadden (South District)

Dana K. Miller (At-Large)

William F. Pritchard (At-Large)

Robert J. Stevenson (Northwest District)

Mayor

Robert J. Duffy

Deputy Mayor

Patricia Malgieri

Bureau of Budget & Efficiency

William J. Ansbro, Director of Budget & Efficiency

Staff

William M. Ouzer, Assistant to Director of
Budget & Efficiency

Kabutey Ocansey, Budget Analyst

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

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2006-07 TO 2010-11 Capital Improvement Program

INTRODUCTION

CAPITAL EXPENDITURES

The Capital Improvement Program (CIP) is a financing plan for the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in the capital program, a project or item must be consistent with the definition of 'capital object or purpose' included in Section 11 of the New York State Local Finance Law.

The financing of capital projects may occur through three means. First, a direct appropriation may be made; this type of appropriation is known as 'cash capital'. Second, funds for projects may be obtained through the issuance of bonds and notes, two forms of debt. The subsequent repayment of this debt and related interest costs is called 'debt service'. Funding for repayment of debt is included in the Debt Service allocation of the annual operating budget. Third, full or partial funding for some objects is obtained from outside agencies.

CIP DOCUMENT

This document represents a five-year capital investment program organized in three parts.

The first part is a financial summary overview of the recommended program. Categories, funding sources and Departments are summarized in this section.

The second part presents the project detail organized by six functional program types: Transportation, Water System, Public Safety, Recreation and Culture, General City Development and Facilities and Equipment. Each of these types is divided into Categories (e.g. G-7 Port of Rochester). Categories may contain one or more programs (e.g. G-7 Port of Rochester, Transient Marina Facilities).

Each category type is prefaced by a narrative description, a listing of new programs, and program changes.

Each program is described along with its cost and funding source for each year of the plan.

The third part contains appendices listing funding, program and departmental detail.

FY 2007-11

SUMMARY BY FUNDING SOURCE (000s)**CAPITAL IMPROVEMENT PROGRAM**

	2006-07	2007-08	2008-09	2009-10	2010-11	Total
CDBG	3,161	2,100	2,100	2,100	2,100	11,561
Monroe County Traffic	246	293	400	495	256	1,690
Federal	419	5,924	9,490	2,312	263	18,408
General Debt	14,871	17,239	20,472	8,878	13,327	74,787
Library Debt	600	605	0	0	0	1,205
Monroe County	1,225	1,565	2,425	1,580	1,800	8,595
New York State	4,294	368	1,162	430	0	6,254
Parking Debt	380	380	4,540	375	50	5,725
Private	1,300	0	0	0	0	1,300
Pure Waters	607	866	818	885	823	3,999
Water Debt	5,839	6,328	5,833	6,756	5,833	30,589
General Cash Capital	19,885	26,638	24,418	20,315	21,719	112,975
Cemetery Cash Capital	115	484	327	3,425	140	4,491
Library Cash Capital	666	925	574	624	625	3,414
Local Works Cash Capital	2,069	4,400	2,710	3,047	2,325	14,551
Parking Cash Capital	943	678	682	698	724	3,725
Public Market Cash Capital	27	29	31	33	35	155
Refuse Cash Capital	2,905	3,832	2,725	4,922	1,262	15,646
Water Cash Capital	3,982	4,342	3,586	3,287	3,477	18,674
War Memorial Cash Capital	126	129	132	135	140	662
Grand Total	63,660	77,125	82,425	60,297	54,899	338,406

FY 2007-11

CAPITAL IMPROVEMENT
PROGRAM

Category Summary

2006-07 2007-08 2008-09 2009-10 2010-11 TOTAL

Facilities and Equipment

General Cash Capital		5,782	6,310	6,457	4,870	4,588	28,007
General Debt		6,194	834	4,450	900	900	13,278
Local Works Cash Capital		510	2,793	1,055	1,343	570	6,271
Parking Cash Capital		22	72	22	52	63	231
Refuse Cash Capital		2,905	3,832	2,725	4,922	1,262	15,646
Water Cash Capital		767	736	619	461	738	3,321
Facilities and Equipment	Total	16,180	14,577	15,328	12,548	8,121	66,754

General City Development

CDBG		250	258	266	274	280	1,328
Federal		128	4,228	2,364	0	0	6,720
General Cash Capital		5,640	4,842	4,526	4,730	4,935	24,673
General Debt		1,310	10,448	3,135	1,350	3,150	19,393
New York State		0	0	68	0	0	68
Parking Cash Capital		921	606	660	646	661	3,494
Parking Debt		380	380	4,540	375	50	5,725
Private		700	0	0	0	0	700
General City Development	Total	9,329	20,762	15,559	7,375	9,076	62,101

Public Safety

General Cash Capital		4,747	6,126	4,624	3,359	5,480	24,336
General Debt		200	375	8,415	405	4,775	14,170
Monroe County		0	100	100	100	100	400
Public Safety	Total	4,947	6,601	13,139	3,864	10,355	38,906

Category Summary 2007-11 CIP		<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Recreation and Culture							
CDBG		2,461	505	510	515	515	4,506
Cemetery Cash Capital		115	484	327	3,425	140	4,491
Federal		0	96	864	17	263	1,240
General Cash Capital		1,088	1,829	1,739	1,838	1,782	8,276
General Debt		1,436	435	1,000	0	0	2,871
Library Cash Capital		666	925	574	624	625	3,414
Library Debt		600	605	0	0	0	1,205
New York State		545	0	0	0	0	545
Private		600	0	0	0	0	600
Public Market Cash Capital		27	29	31	33	35	155
War Memorial Cash Capital		126	129	132	135	140	662
Recreation and Culture	Total	7,664	5,037	5,177	6,587	3,500	27,965
Transportation							
CDBG		450	1,337	1,324	1,311	1,305	5,727
Federal		291	1,600	6,262	2,295	0	10,448
General Cash Capital		2,628	7,531	7,072	5,518	4,934	27,683
General Debt		5,731	5,147	3,472	6,223	4,502	25,075
Local Works Cash Capital		1,559	1,607	1,655	1,704	1,755	8,280
Monroe County		1,225	1,465	2,325	1,480	1,700	8,195
Monroe County Traffic		246	293	400	495	256	1,690
New York State		3,749	368	1,094	430	0	5,641
Pure Waters		607	866	818	885	823	3,999
Water Cash Capital		206	112	103	59	75	555
Water Debt		2,086	2,438	2,051	2,839	1,605	11,019
Transportation	Total	18,778	22,764	26,576	23,239	16,955	108,312
Water System							
Water Cash Capital		3,009	3,494	2,864	2,767	2,664	14,798
Water Debt		3,753	3,890	3,782	3,917	4,228	19,570
Water System	Total	6,762	7,384	6,646	6,684	6,892	34,368
Grand Total		63,660	77,125	82,425	60,297	54,899	338,406

FY 2007-11

CAPITAL IMPROVEMENT
PROGRAM

Department Summary

2006-07 2007-08 2008-09 2009-10 2010-11 TOTAL

Administration

General Cash Capital		1,017	17	17	17	17	1,085
Administration	Total	1,017	17	17	17	17	1,085

Community Development

General Cash Capital		3,512	2,922	2,822	2,822	2,822	14,900
General Debt		1,230	0	0	0	0	1,230
Community Development	Total	4,742	2,922	2,822	2,822	2,822	16,130

Economic Development

General Cash Capital		580	1,620	1,600	1,800	2,000	7,600
General Debt		180	2,275	1,000	0	0	3,455
New York State		0	0	68	0	0	68
Parking Cash Capital		943	653	682	668	708	3,654
Parking Debt		380	380	4,540	375	50	5,725
Private		500	0	0	0	0	500
Economic Development	Total	2,583	4,928	7,890	2,843	2,758	21,002

Emergency Communications Department

General Cash Capital		120	70	60	30	30	310
Emergency Communications	Total	120	70	60	30	30	310

Department Summary 2007-11 CIP		<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Environmental Services							
CDBG		700	1,595	1,590	1,585	1,585	7,055
Federal		419	5,924	7,490	2,312	263	16,408
General Cash Capital		6,246	13,787	12,120	9,953	8,865	50,971
General Debt		11,770	6,365	9,357	8,473	8,552	44,517
Local Works Cash Capital		2,069	4,400	2,710	3,047	2,325	14,551
Monroe County		1,225	1,465	2,325	1,480	1,700	8,195
Monroe County Traffic		246	293	400	495	256	1,690
New York State		3,749	368	1,094	430	0	5,641
Parking Cash Capital		0	25	0	30	16	71
Private		200	0	0	0	0	200
Pure Waters		607	866	818	885	823	3,999
Refuse Cash Capital		2,905	3,832	2,725	4,922	1,262	15,646
Water Cash Capital		3,982	4,342	3,586	3,287	3,477	18,674
Water Debt		5,839	6,328	5,833	6,756	5,833	30,589
Environmental Services	Total	39,957	49,590	50,048	43,655	34,957	218,207
Finance							
General Cash Capital		2,564	754	1,725	780	855	6,678
Finance	Total	2,564	754	1,725	780	855	6,678
Fire							
General Cash Capital		2,675	3,977	2,455	1,108	3,186	13,401
General Debt		200	375	4,815	405	4,775	10,570
Fire	Total	2,875	4,352	7,270	1,513	7,961	23,971
Library							
CDBG		50	0	0	0	0	50
General Cash Capital		71	0	0	0	0	71
Library Cash Capital		666	925	574	624	625	3,414
Library Debt		600	605	0	0	0	1,205
New York State		545	0	0	0	0	545
Library	Total	1,932	1,530	574	624	625	5,285

Department Summary 2007-11 CIP		<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
NET							
General Debt		55	96	0	0	0	151
NET	Total	55	96	0	0	0	151
Police							
General Cash Capital		1,864	2,015	2,059	2,175	2,227	10,340
General Debt		0	0	3,600	0	0	3,600
Monroe County		0	100	100	100	100	400
Police	Total	1,864	2,115	5,759	2,275	2,327	14,340
Port of Rochester							
Federal		0	0	2,000	0	0	2,000
General Debt		0	7,693	700	0	0	8,393
Port of Rochester	Total	0	7,693	2,700	0	0	10,393
Recreation and Youth Services							
CDBG		2,411	505	510	515	515	4,456
Cemetery Cash Capital		115	484	327	3,425	140	4,491
General Cash Capital		1,236	1,476	1,560	1,630	1,717	7,619
General Debt		1,436	435	1,000	0	0	2,871
Private		600	0	0	0	0	600
Public Market Cash Capital		27	29	31	33	35	155
War Memorial Cash Capital		126	129	132	135	140	662
Recreation and Youth	Total	5,951	3,058	3,560	5,738	2,547	20,854
	Grand Total	63,660	77,125	82,425	60,297	54,899	338,406

TAX RATES FOR DEBT SERVICE

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
Expense (\$000)						
Existing Debt	35,642.0	34,539.1	30,921.0	28,470.6	22,114.3	151,687.0
New Program			<u>1,003.4</u>	<u>3,881.7</u>	<u>7,300.2</u>	<u>12,185.3</u>
	35,642.0	34,539.1	31,924.4	32,352.3	29,414.5	163,872.3
Revenue (\$000)						
Premium and Interest Fund	3,000.0	3,000.0	3,000.0	3,000.0	3,000.0	15,000.0
Monroe County Pure Waters	607.0	613.1	551.0	551.0	98.6	2,420.7
Sale Unclaimed Property	313.0	313.0	313.0	313.0	313.0	1,565.0
Fed. Transportation Reimb.	214.9	214.9	214.9	214.9	214.9	1,074.5
Tax Relief Fund	2,000.0					2,000.0
Tax Repayment Fund	1,762.0	1,760.2	1,759.5	1,758.8	1,758.1	8,798.6
Enterprise Funds	<u>11,216.7</u>	<u>10,154.9</u>	<u>10,545.1</u>	<u>9,814.8</u>	<u>8,849.7</u>	<u>50,581.3</u>
	19,113.6	16,056.1	16,383.5	15,652.5	14,234.3	81,440.1
Tax Revenue Required (\$000)	16,528.4	18,483.0	15,540.9	16,699.8	15,180.2	82,432.2
Tax Reserve	<u>962.0</u>	<u>1,075.7</u>	<u>904.5</u>	<u>971.9</u>	<u>883.5</u>	<u>4,654.8</u>
Tax Levy Required (\$000)	17,490.4	19,558.7	16,445.4	17,671.7	16,063.7	84,634.2
Tax Rate per \$1,000 Assessed Value						
Homestead	2.40	2.62	2.30	2.32	1.84	
Non-Homestead	5.04	5.52	4.85	4.88	3.88	

TAX RATES FOR CASH CAPITAL

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
Expense (\$000)						
General Cash Capital	20,131.0	26,931.0	24,818.0	20,810.0	21,975.0	114,665.0
Library Cash Capital	666.0	925.0	574.0	624.0	625.0	3,414.0
Local Works Cash Capital	2,069.0	4,400.0	2,710.0	3,047.0	2,325.0	14,551.0
Water Cash Capital	3,982.0	4,342.0	3,586.0	3,287.0	3,477.0	18,674.0
War Memorial Cash Capital	126.0	129.0	198.0	202.0	140.0	795.0
Parking Cash Capital	943.0	678.0	682.0	698.0	724.0	3,725.0
Public Market Cash Capital	27.0	29.0	31.0	33.0	35.0	155.0
Cemetery Cash Capital	115.0	484.0	327.0	3,425.0	140.0	4,491.0
Refuse Cash Capital	<u>2,905.0</u>	<u>3,832.0</u>	<u>2,725.0</u>	<u>4,922.0</u>	<u>1,262.0</u>	<u>3,500.0</u>
	30,964.0	41,750.0	35,651.0	37,048.0	30,703.0	163,970.0
Revenue (\$000)						
Monroe County Traffic Shares	246.0	293.0	400.0	495.0	256.0	1,690.0
CHIPS	2,613.0	2,613.0	2,613.0	2,613.0	2,613.0	13,065.0
Transfer from Capital	350.0	350.0	350.0	350.0	350.0	1,750.0
Enterprise Funds	<u>9,890.0</u>	<u>14,141.0</u>	<u>10,151.0</u>	<u>15,540.0</u>	<u>8,004.0</u>	<u>57,726.0</u>
	13,099.0	17,397.0	13,514.0	18,998.0	11,223.0	74,231.0
Tax Revenue Required (\$000)	17,865.0	24,353.0	22,137.0	18,050.0	19,480.0	101,885.0
Tax Reserve	<u>1,039.8</u>	<u>1,417.4</u>	<u>1,288.4</u>	<u>1,050.5</u>	<u>1,133.8</u>	<u>5,929.8</u>
Tax Levy Required (\$000)	18,904.8	25,770.4	23,425.4	19,100.5	20,613.8	107,814.8
Tax Rate per \$1,000 Assessed Value						
Homestead	2.59	3.48	3.15	2.54	2.78	
Non-Homestead	5.45	7.34	6.63	5.36	5.87	

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

TRANSPORTATION

The City maintains 537 centerline miles of streets. Preservation of the City's transportation network is achieved through reconstruction and rehabilitation of streets, bridges, sidewalks and curbs.

New Programs

T-1 County Assisted Arterial Improvements

Lake Avenue (Merrill Street to 600 South of Burley Road) is added with construction in 2010-11.

T-2 City Funded Arterials

Emerson Street (Mt. Read Boulevard to Curlew Street) is added with construction in 2010-11.

Lawn Street (Chestnut Street to Broadway) is added with construction in 2007-08.

Seneca Avenue (Norton Street to Ridge Road East) is added with construction in 2008-09.

Westfield Street (Brooks Avenue to Chili Avenue) is added with construction in 2007-08.

Program Changes

T-1 County Assisted Arterial Improvements

Brooks Avenue (Genesee Park Boulevard to West City Line) becomes a County assisted arterial project with scheduled completion in 2009-10.

Broadway Improvement Project (Averill Avenue to South Union Street) becomes a County assisted arterial with scheduled completion in 2007-08.

T-2 City Funded Arterials

Gregory Street (Mt. Hope Avenue to S. Clinton Avenue) delayed one year to 2007-08.

University Avenue (Union Street to Goodman Street) becomes a city-funded arterial project with scheduled completion in 2007-08.

Ridgeway Avenue (Ramona Street to Minder) becomes a city-funded arterial project with scheduled completion in 2009-10.

T-9 Bridge Improvement Program

Smith Street Bridge delayed two years to 2007-08.

Projects scheduled for completion in 2006-07

Broad Street Subway Tunnel.

Glide Street (Lyell Avenue to Emerson Street).

T-1

County Assisted Arterial Improvements

Culver Road

Atlantic Avenue to Garson Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	155	0	0	0	155
General Debt	0	0	857	0	0	857
Monroe County	0	800	1,625	0	0	2,425
Water Cash Capital	0	100	0	0	0	100
Water Debt	0	0	963	0	0	963
	0	1,055	3,445	0	0	4,500

Norton Street

Portland Street to the East City Line

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	0	0
General Debt	1,160	0	0	0	0	1,160
Monroe County	1,225	0	0	0	0	1,225
Water Debt	440	0	0	0	0	440
	2,825	0	0	0	0	2,825

☐ Broadway Improvement Project Averill Avenue to South Union Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	39	0	0	0	0	39
General Debt	0	210	0	0	0	210
Monroe County	0	665	0	0	0	665
Water Cash Capital	27	0	0	0	0	27
Water Debt	0	259	0	0	0	259
	<u>66</u>	<u>1,134</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,200</u>

☐ Brooks Avenue Genesee Park Blvd. to West City Line

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	37	0	0	37
General Debt	0	0	0	137	0	137
Monroe County	0	0	0	765	0	765
Water Cash Capital	0	0	24	0	0	24
Water Debt	0	0	0	237	0	237
	<u>0</u>	<u>0</u>	<u>61</u>	<u>1,139</u>	<u>0</u>	<u>1,200</u>

☐ Lake Avenue Merrill Street to 600' South of Burley Road

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Monroe County	0	0	0	0	1,700	1,700
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,700</u>	<u>1,700</u>

Winton Road North

Blossom Road to Corwin Road

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	93	0	0	93
General Debt	0	0	0	550	0	550
Monroe County	0	0	700	715	0	1,415
Water Cash Capital	0	0	60	0	0	60
Water Debt	0	0	0	582	0	582
	<u>0</u>	<u>0</u>	<u>853</u>	<u>1,847</u>	<u>0</u>	<u>2,700</u>

T-2

City Funded Arterials

Emerson Street

Mt. Read Boulevard to Curlew Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	191	0	191
General Debt	0	0	0	0	1,802	1,802
Monroe County Traffic	0	0	0	8	65	73
Pure Waters	0	0	0	0	104	104
Water Cash Capital	0	0	0	59	0	59
Water Debt	0	0	0	0	571	571
	<u>0</u>	<u>0</u>	<u>0</u>	<u>258</u>	<u>2,542</u>	<u>2,800</u>

Energy Efficiency Enhancements

Railroad to North Winton Road

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	1,415	0	0	0	1,415
	<u>0</u>	<u>1,415</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,415</u>

Future Street Planning & Projects

Design and reconstruction of City Arterials, the specific projects are not yet designated.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	0	0	150	150
Monroe County Traffic	0	21	0	0	0	21
Water Cash Capital	0	0	0	0	75	75
	0	21	0	0	225	246

Glide Street

Lyell Avenue to Emerson Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	1,314	0	0	0	0	1,314
Monroe County Traffic	65	0	0	0	0	65
Pure Waters	133	0	0	0	0	133
Water Debt	119	0	0	0	0	119
	1,631	0	0	0	0	1,631

Gregory Street

Mt. Hope Avenue to S. Clinton Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	1,751	0	0	0	1,751
Pure Waters	138	0	0	0	0	138
Water Debt	746	0	0	0	0	746
	884	1,751	0	0	0	2,635

Street Lighting

In conjunction with street improvement projects.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	200	200	200	200	800
	0	200	200	200	200	800

 **Lawn Street**
Chestnut Street to Broadway

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	70	0	0	0	0	70
General Debt	0	639	0	0	0	639
Pure Waters	0	28	0	0	0	28
Water Cash Capital	15	0	0	0	0	15
Water Debt	0	148	0	0	0	148
	<u>85</u>	<u>815</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>

 **Seneca Avenue**
Norton Street to Ridge Road East

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	132	0	0	0	132
General Debt	0	0	1,215	0	0	1,215
Monroe County Traffic	0	21	184	0	0	205
Pure Waters	0	0	123	0	0	123
Water Cash Capital	0	12	0	0	0	12
Water Debt	0	0	113	0	0	113
	<u>0</u>	<u>165</u>	<u>1,635</u>	<u>0</u>	<u>0</u>	<u>1,800</u>

University Avenue & Artwalk Union Street to Goodman Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	1,600	0	0	0	1,600
General Cash Capital	218	0	0	0	0	218
General Debt	0	717	0	0	0	717
Monroe County Traffic	26	76	0	0	0	102
New York State	0	300	0	0	0	300
Pure Waters	0	32	0	0	0	32
Water Cash Capital	58	0	0	0	0	58
Water Debt	0	178	0	0	0	178
	302	2,903	0	0	0	3,205

Westfield Street Brooks Avenue to Chili Avenue

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	169	0	0	0	0	169
General Debt	0	1,465	0	0	0	1,465
Pure Waters	0	165	0	0	0	165
Water Cash Capital	94	0	0	0	0	94
Water Debt	0	907	0	0	0	907
	263	2,537	0	0	0	2,800

▣ Ridgeway Avenue

Ramona Street to Minder Street

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	176	0	428	2,295	0	2,899
General Cash Capital	32	0	58	0	0	90
General Debt	0	0	0	2,836	0	2,836
Monroe County Traffic	0	0	0	301	0	301
New York State	0	0	0	430	0	430
Pure Waters	0	0	0	187	0	187
Water Cash Capital	12	0	19	0	0	31
Water Debt	0	0	0	1,016	0	1,016
	<u>220</u>	<u>0</u>	<u>505</u>	<u>7,065</u>	<u>0</u>	<u>7,790</u>

▣ Mt. Hope Avenue (Elmwood Avenue to South City Line)

E. Henrietta Road (Mt. Hope Avenue to South Avenue)

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street light and tree planting.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	115	0	5,834	0	0	5,949
General Cash Capital	7	7	0	0	0	14
General Debt	0	365	0	0	0	365
Monroe County Traffic	0	0	36	0	0	36
New York State	22	0	1,094	0	0	1,116
Pure Waters	0	0	18	0	0	18
Water Debt	72	0	0	0	0	72
	<u>216</u>	<u>372</u>	<u>6,982</u>	<u>0</u>	<u>0</u>	<u>7,570</u>

T-3 Asphalt Milling, Resurfacing and Curb Replacement**Mill & Resurfacing Program**

Milling and Resurfacing, and micro-paving of streets including curb replacement, and traffic markings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	696	2,086	3,179	3,274	3,372	12,607
General Debt	1,804	0	0	0	0	1,804
Monroe County Traffic	100	103	106	109	112	530
Pure Waters	180	341	351	362	373	1,607
Water Debt	180	247	255	262	270	1,214
	<u>2,960</u>	<u>2,777</u>	<u>3,891</u>	<u>4,007</u>	<u>4,127</u>	<u>17,762</u>

T-4 Residential Street Rehabilitation**Neighborhood Right-of-Way Improvements**

Improvements of the rights-of-way in CDBG eligible locations including the upgrade of road surfaces, street light improvements, curbing, tree lawns and catch basins.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
CDBG	450	1,337	1,324	1,311	1,305	5,727
	<u>450</u>	<u>1,337</u>	<u>1,324</u>	<u>1,311</u>	<u>1,305</u>	<u>5,727</u>

Residential Street Rehabilitation

Street reconstruction and rehabilitation, new curbs, sidewalks, water, receiving basins, street lighting improvements, and tree planting for residential streets.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	247	2,700	2,700	0	0	5,647
General Debt	1,453	0	0	2,700	2,700	6,853
Monroe County Traffic	55	72	74	77	79	357
Pure Waters	156	300	326	336	346	1,464
Water Debt	529	699	720	742	764	3,454
	<u>2,440</u>	<u>3,771</u>	<u>3,820</u>	<u>3,855</u>	<u>3,889</u>	<u>17,775</u>

T-5 Street Treatment**Street Treatment and Traffic Control**

Maintenance of residential, collector, and arterial streets, as well as the conduct of the neighborhood traffic control program.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	376	434	447	460	474	2,191
Local Works Cash Capital	421	434	447	460	474	2,236
	<u>797</u>	<u>868</u>	<u>894</u>	<u>920</u>	<u>948</u>	<u>4,427</u>

T-6 Hazardous Sidewalk Program**Hazardous Sidewalk Remediation Standard Allocation**

Replacing hazardous sidewalks throughout the City.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Local Works Cash Capital	1,019	1,050	1,081	1,113	1,146	5,409
	<u>1,019</u>	<u>1,050</u>	<u>1,081</u>	<u>1,113</u>	<u>1,146</u>	<u>5,409</u>

Sidewalk Ramp Installation Standard Allocation

Reconstruction of sidewalk ramps on residential streets at high priority locations.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Local Works Cash Capital	119	123	127	131	135	635
	<u>119</u>	<u>123</u>	<u>127</u>	<u>131</u>	<u>135</u>	<u>635</u>

T-7 Transportation - Local Financing**NYS Marcheselli Program Pre-Financing**

Planning for future street projects and pre-financing for NYS Marcheselli Aid which has a lag of 18 to 24 months.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	0	68	1,094	430	1,592
	<u>0</u>	<u>0</u>	<u>68</u>	<u>1,094</u>	<u>430</u>	<u>1,592</u>

T-8 Bridge Improvement Program

Bridges - Standard Allocation

Repairing, painting and cleaning of selected bridges.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	274	282	290	299	308	1,453
	<u>274</u>	<u>282</u>	<u>290</u>	<u>299</u>	<u>308</u>	<u>1,453</u>

T-9 Bridge Improvement Program

Broad Street Subway Tunnel

Interim shoring while future use is determined.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	500	0	0	0	0	500
	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Railroad Underpass Improvements

Various sites.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	120	0	0	0	120
General Debt	0	0	1,400	0	0	1,400
	<u>0</u>	<u>120</u>	<u>1,400</u>	<u>0</u>	<u>0</u>	<u>1,520</u>

Smith Street Bridge

Rehabilitation of the bridge over the Genesee River includes replacement of the railing and joint systems, partial deck, sidewalk and curb reconstruction, painting and minor repairs to the substructure elements.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
New York State	3,727	68	0	0	0	3,795
	<u>3,727</u>	<u>68</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,795</u>

Summary of Funding by Program: Transportation

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
T-1	County Assisted Arterial Improvements					
General Cash Capital	39	155	130	0	0	324
General Debt	1,160	210	857	687	0	2,914
Monroe County	1,225	1,465	2,325	1,480	1,700	8,195
Water Cash Capital	27	100	84	0	0	211
Water Debt	440	259	963	819	0	2,481
	2,891	2,189	4,359	2,986	1,700	14,125
T-2	City Funded Arterials					
Federal	291	1,600	6,262	2,295	0	10,448
General Cash Capital	496	1,754	258	391	350	3,249
General Debt	1,314	4,937	1,215	2,836	1,802	12,104
Monroe County Traffic	91	118	220	309	65	803
New York State	22	300	1,094	430	0	1,846
Pure Waters	271	225	141	187	104	928
Water Cash Capital	179	12	19	59	75	344
Water Debt	937	1,233	113	1,016	571	3,870
	3,601	10,179	9,322	7,523	2,967	33,592
T-3	Asphalt Milling, Resurfacing and Curb Replacement					
General Cash Capital	696	2,086	3,179	3,274	3,372	12,607
General Debt	1,804	0	0	0	0	1,804
Monroe County Traffic	100	103	106	109	112	530
Pure Waters	180	341	351	362	373	1,607
Water Debt	180	247	255	262	270	1,214
	2,960	2,777	3,891	4,007	4,127	17,762

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
T-4 Residential Street Rehabilitation						
CDBG	450	1,337	1,324	1,311	1,305	5,727
General Cash Capital	247	2,700	2,700	0	0	5,647
General Debt	1,453	0	0	2,700	2,700	6,853
Monroe County Traffic	55	72	74	77	79	357
Pure Waters	156	300	326	336	346	1,464
Water Debt	529	699	720	742	764	3,454
	<u>2,890</u>	<u>5,108</u>	<u>5,144</u>	<u>5,166</u>	<u>5,194</u>	<u>23,502</u>
T-5 Street Treatment						
General Cash Capital	376	434	447	460	474	2,191
Local Works Cash Cap	421	434	447	460	474	2,236
	<u>797</u>	<u>868</u>	<u>894</u>	<u>920</u>	<u>948</u>	<u>4,427</u>
T-6 Hazardous Sidewalk Program						
Local Works Cash Cap	1,138	1,173	1,208	1,244	1,281	6,044
	<u>1,138</u>	<u>1,173</u>	<u>1,208</u>	<u>1,244</u>	<u>1,281</u>	<u>6,044</u>
T-7 Transportation - Local Financing						
General Cash Capital	0	0	68	1,094	430	1,592
	<u>0</u>	<u>0</u>	<u>68</u>	<u>1,094</u>	<u>430</u>	<u>1,592</u>
T-8 Bridge Improvement Program						
General Cash Capital	274	282	290	299	308	1,453
	<u>274</u>	<u>282</u>	<u>290</u>	<u>299</u>	<u>308</u>	<u>1,453</u>
T-9 Bridge Improvement Program						
General Cash Capital	500	120	0	0	0	620
General Debt	0	0	1,400	0	0	1,400
New York State	3,727	68	0	0	0	3,795
	<u>4,227</u>	<u>188</u>	<u>1,400</u>	<u>0</u>	<u>0</u>	<u>5,815</u>

TRANSPORTATION TOTALS

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
CDBG	450	1,337	1,324	1,311	1,305	5,727
Federal	291	1,600	6,262	2,295	0	10,448
General Cash Capital	2,628	7,531	7,072	5,518	4,934	27,683
General Debt	5,731	5,147	3,472	6,223	4,502	25,075
Local Works Cash Capital	1,559	1,607	1,655	1,704	1,755	8,280
Monroe County	1,225	1,465	2,325	1,480	1,700	8,195
Monroe County Traffic	246	293	400	495	256	1,690
New York State	3,749	368	1,094	430	0	5,641
Pure Waters	607	866	818	885	823	3,999
Water Cash Capital	206	112	103	59	75	555
Water Debt	2,086	2,438	2,051	2,839	1,605	11,019
	<u>18,778</u>	<u>22,764</u>	<u>26,576</u>	<u>23,239</u>	<u>16,955</u>	<u>108,312</u>

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

WATER SYSTEM

The Water System category includes projects designed to provide a safe source of water to its users. Additional water distribution system improvements are made in conjunction with the street projects in the Transportation and General City Development categories.

Program Changes

A number of items previously aggregated are presented in detail in an effort to emphasize individual projects, particularly with regard to maintenance of structures and major equipment.

Improvements to the reservoirs commences in 2007-08.

W-1

Water Main Extension and Improvements

Functional Independence

Infrastructure improvements to allow the Water Bureau to function as an independent utility.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Debt	233	241	0	0	0	474
	<u>233</u>	<u>241</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>474</u>

Pressure Regulating Pumps

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	100	100	0	0	0	200
	<u>100</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Water Main, Extension & Improvement Program

Replacement of deteriorated water mains.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Debt	1,300	1,340	1,380	1,420	1,630	7,070
	<u>1,300</u>	<u>1,340</u>	<u>1,380</u>	<u>1,420</u>	<u>1,630</u>	<u>7,070</u>

W-11

Water Security

Reservoir Bypass

Improve routing of supply and management of reservoirs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	0	120	100	131	0	351
	<u>0</u>	<u>120</u>	<u>100</u>	<u>131</u>	<u>0</u>	<u>351</u>

Water Security

Securing Water facilities by facility upgrade and access control.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	155	120	100	131	80	586
	155	120	100	131	80	586

W-2 Water Main Cleaning & Lining

Water Main Cleaning & Lining

Cleaning of water mains and installation of mortar lining to restore pipe capacity and slow deterioration.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	1,205	1,241	1,278	1,316	1,356	6,396
	1,205	1,241	1,278	1,316	1,356	6,396

W-3 Hydrant and Valve Replacement Program

Hydrant & Valve Replacement Program

Replacement of hydrants and valves. Hydrants needing replacement are identified through annual inspection by the Fire Department.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	618	637	655	674	691	3,275
	618	637	655	674	691	3,275

W-4 Water Meter Maintenance Program

Water Meter Replacement Program

Replacement and modernization of water meters.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	230	234	238	242	247	1,191
	230	234	238	242	247	1,191

W-5 **General System Improvement**

Contamination Prevention Hydrant Locks

Protects against tampering with Fire Hydrants contributing to fire suppression and water system safety.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	64	171	107	105	105	552
	<u>64</u>	<u>171</u>	<u>107</u>	<u>105</u>	<u>105</u>	<u>552</u>

Database Management and GIS

Creates map of water grid with access to system features, placement and service history.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	82	46	43	48	62	281
	<u>82</u>	<u>46</u>	<u>43</u>	<u>48</u>	<u>62</u>	<u>281</u>

W-6 **Reservoir, Conduit and Watershed Improvements**

Chemical Tank Replacement

Replacements at the reservoirs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	22	0	46	0	0	68
	<u>22</u>	<u>0</u>	<u>46</u>	<u>0</u>	<u>0</u>	<u>68</u>

Cobb's Hill Facility

Facilities renovation and repair.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	50	450	0	0	0	500
	<u>50</u>	<u>450</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Conduit Modernization Program

Modernization of the City's Water supply conduit system.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Debt	2,220	2,309	2,402	2,497	2,598	12,026
	<u>2,220</u>	<u>2,309</u>	<u>2,402</u>	<u>2,497</u>	<u>2,598</u>	<u>12,026</u>

Conduit Streambed & Bank Erosion Control

Shoring up of banks and related actions to preserve the watershed.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	0	0	150	0	0	150
	<u>0</u>	<u>0</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>150</u>

Conduit Valve & Vault Rehabilitation

Funding to support the repair and replacement of valves and vaults.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	68	70	72	74	75	359
	<u>68</u>	<u>70</u>	<u>72</u>	<u>74</u>	<u>75</u>	<u>359</u>

Control Valves and Effluent Meters

Measuring and metering equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	170	0	0	0	0	170
	<u>170</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>170</u>

Upland Water

Roof at Rush Gatehouse; Roof, fascia and soffit work at Canadice Weirhouse; Door replacement at Rush Instrument Building.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	105	0	0	0	0	105
	<u>105</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>105</u>

W-8	Holly System
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Control Valve Replacement

Replace and modernize pumping and regulating equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	0	50	0	0	0	50
	<u>0</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

☐ Pump Station Improvements

Improvements to the Holly Pump Station.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	50	0	0	0	0	50
	50	0	0	0	0	50

W-9

Filtration Plant Complex

☐ Filtration Plant and Related Renovations

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	30	100	41	11	12	194
	30	100	41	11	12	194

☐ Pumps and Water Analyzers

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	40	20	0	0	0	60
	40	20	0	0	0	60

☐ Small Equipment

Improvements to the sites, structures and systems comprising the filtration complex. Funding provides for backwash improvement and mixer replacement. General repair is included as is the installation of sidewalks.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	20	135	34	35	36	260
	20	135	34	35	36	260

Summary of Funding by Program: Water System

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
W-1 Water Main Extension and Improvements						
Water Cash Capital	100	100	0	0	0	200
Water Debt	1,533	1,581	1,380	1,420	1,630	7,544
	1,633	1,681	1,380	1,420	1,630	7,744
W-11 Water Security						
Water Cash Capital	155	240	200	262	80	937
	155	240	200	262	80	937
W-2 Water Main Cleaning & Lining						
Water Cash Capital	1,205	1,241	1,278	1,316	1,356	6,396
	1,205	1,241	1,278	1,316	1,356	6,396
W-3 Hydrant and Valve Replacement Program						
Water Cash Capital	618	637	655	674	691	3,275
	618	637	655	674	691	3,275
W-4 Water Meter Maintenance Program						
Water Cash Capital	230	234	238	242	247	1,191
	230	234	238	242	247	1,191
W-5 General System Improvement						
Water Cash Capital	146	217	150	153	167	833
	146	217	150	153	167	833
W-6 Reservoir, Conduit and Watershed Improvements						
Water Cash Capital	415	520	268	74	75	1,352
Water Debt	2,220	2,309	2,402	2,497	2,598	12,026
	2,635	2,829	2,670	2,571	2,673	13,378

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
W-8 Holly System						
Water Cash Capital	50	50	0	0	0	100
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	50	50	0	0	0	100

W-9 Filtration Plant Complex						
Water Cash Capital	90	255	75	46	48	514
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	90	255	75	46	48	514

WATER SYSTEM TOTALS

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
Water Cash Capital	3,009	3,494	2,864	2,767	2,664	14,798
Water Debt	3,753	3,890	3,782	3,917	4,228	19,570
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	6,762	7,384	6,646	6,684	6,892	34,368

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

PUBLIC SAFETY

The Public Safety category contains projects that improve the ability of Fire, Police and Emergency Communications Departments to carry out their mission of protecting the public. Equipment replacement is a major component of this category.

Program Changes

P-15 Fire House Replacement

Replacement of a Fire House is rescheduled from 2007-08 to 2008-09.

P-23 Information Systems

A regular allocation is established for Police Vehicle Locators.

P-43 Public Safety Facility Improvements

Construction of a permanent facility for Westside operations is rescheduled from 2007-08 to 2008-09.

P-10

Apparatus Replacement Program - Fire

Fire Fighting Apparatus

Scheduled replacement of fire fighting apparatus.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	1,422	1,807	764	364	2,418	6,775
	1,422	1,807	764	364	2,418	6,775

P-11

Small Equipment - Fire

SCBA Replacement

Scheduled replacement and new purchase of small fire suppression equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	70	40	40	40	40	230
	70	40	40	40	40	230

Small Equipment - RFD

Scheduled replacement and new purchase of small fire suppression equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	294	309	317	327	336	1,583
	294	309	317	327	336	1,583

Turnout Gear

An allocation for the provision of fire fighting apparel and related apparatus.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	84	84	84	84	84	420
	84	84	84	84	84	420

P-12 **Motor Equipment - Fire**

Cars, Vans, Utility Vehicles - RFD

Scheduled replacement of Fire Department sedans and station wagons.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	95	100	103	103	401
	<u>0</u>	<u>95</u>	<u>100</u>	<u>103</u>	<u>103</u>	<u>401</u>

P-13 **Information Systems - Fire Department**

Fire Dept. Records Management System

Records management system to conform to desired professional standard.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	75	60	0	0	0	135
	<u>75</u>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>135</u>

P-15 **Fire Facilities**

Broad and Allen Firehouse

Interior and exterior updating.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	415	0	0	0	0	415
	<u>415</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>415</u>

Building Rehabilitation

To include work at Chestnut Street, Goodman Street, Hudson Avenue, South Avenue, Clinton Avenue, Fire Houses.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	1,070	870	0	0	1,940
	<u>0</u>	<u>1,070</u>	<u>870</u>	<u>0</u>	<u>0</u>	<u>1,940</u>

■ Building Renovations

Provision and maintenance of infrastructure supporting public safety services.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	150	180	180	140	650
	<u>0</u>	<u>150</u>	<u>180</u>	<u>180</u>	<u>140</u>	<u>650</u>

■ Dewey Avenue Fire House

Structural and building envelop repairs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	200	0	0	0	0	200
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

■ Emergency Generators - Fire Houses

Supplies power for communications, utilities and automatic doors in case of an outage on the public grid.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	240	60	65	70	75	510
	<u>240</u>	<u>60</u>	<u>65</u>	<u>70</u>	<u>75</u>	<u>510</u>

■ Energy Savings Window Replacements

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	100	100	0	0	200
	<u>0</u>	<u>100</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>200</u>

■ Fire House Replacement

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	225	4,635	225	4,635	9,720
	<u>0</u>	<u>225</u>	<u>4,635</u>	<u>225</u>	<u>4,635</u>	<u>9,720</u>

Fire Houses - HVAC Improvements

Lake Avenue, Emerson Street, and Goodman Street.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	252	0	0	0	252
	0	252	0	0	0	252

P-20 Motor Equipment - Police

Police Vehicles

Scheduled replacement of vehicles supporting patrol and investigation activities.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	1,264	1,655	1,684	1,800	1,800	8,203
	1,264	1,655	1,684	1,800	1,800	8,203

P-21 Small Equipment - Police

Standard Allocation

Replacement and acquisition of office equipment and other small equipment. Funding provided for shelving in property clerks office.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	160	75	75	75	77	462
	160	75	75	75	77	462

P-23 Information Systems - Police Department

Automated Reporting and Routing

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	240	0	0	0	0	240
	240	0	0	0	0	240

Crime Analysis Software

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	35	50	50	50	185
	<u>0</u>	<u>35</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>185</u>

Mobile Data Computing Replacement

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	50	50	50	50	200
	<u>0</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>200</u>

PCs Peripherals Upgrade

Supports distributed information services.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	150	150	150	150	200	800
	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>200</u>	<u>800</u>

Police Vehicle Locators

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Monroe County	0	100	100	100	100	400
	<u>0</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>400</u>

Records Management

Upgrades centralized computer operation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	50	50	50	50	50	250
	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>250</u>

P-31 **Equipment - Emergency Communications Department**

Small Equipment - ECD

Replacement of office equipment and other small equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	30	30	60	30	30	180
	30	30	60	30	30	180

P-32 **Motor Equipment - Emergency Communications Department**

Emergency Communication Vehicles

Scheduled replacement of vehicles.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	25	0	0	0	25
	0	25	0	0	0	25

P-35 **Emergency Communications Facilities**

Loading Dock Expansion

Repairs and renovations including security upgrades.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	20	0	0	0	0	20
	20	0	0	0	0	20

Padded Wall Panel Replacement

Repairs to sound deadening panels.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	70	15	0	0	0	85
	70	15	0	0	0	85

P-42

Street Lighting

Project Uplift

Enhanced street lighting where improvements will add to the public safety.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	63	64	65	66	67	325
	63	64	65	66	67	325

Street Lighting - Standard Allocation

Replacement, upgrade and improvement of poles and luminaries.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	100	100	100	100	100	500
	100	100	100	100	100	500

P-43

Public Safety Facility Improvements

Police Patrol Headquarters

Construction of Westside Police Patrol Headquarters. Estimates reflect the best information available at the time of publication.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	0	3,600	0	0	3,600
	0	0	3,600	0	0	3,600

Summary of Funding by Program: Public Safety

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-109</u>	<u>2010-11</u>	<u>Total</u>
P-10 Apparatus Replacement Program - Fire						
General Cash Capital	1,422	1,807	764	364	2,418	6,775
	1,422	1,807	764	364	2,418	6,775
P-11 Small Equipment - Fire						
General Cash Capital	448	433	441	451	460	2,233
	448	433	441	451	460	2,233
P-12 Motor Equipment - Fire						
General Cash Capital	0	95	100	103	103	401
	0	95	100	103	103	401
P-13 Information Systems - Fire Department						
General Cash Capital	75	60	0	0	0	135
	75	60	0	0	0	135
P-15 Fire Facilities						
General Cash Capital	655	1,482	1,035	70	75	3,317
General Debt	200	375	4,815	405	4,775	10,570
	855	1,857	5,850	475	4,850	13,887
P-20 Motor Equipment - Police						
General Cash Capital	1,264	1,655	1,684	1,800	1,800	8,203
	1,264	1,655	1,684	1,800	1,800	8,203
P-21 Small Equipment - Police						
General Cash Capital	160	75	75	75	77	462
	160	75	75	75	77	462

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
P-23 Information Systems - Police Department						
General Cash Capital	440	285	300	300	350	1,675
Monroe County	0	100	100	100	100	400
	<u>440</u>	<u>385</u>	<u>400</u>	<u>400</u>	<u>450</u>	<u>2,075</u>
P-31 Equipment - Emergency Communications Department						
General Cash Capital	30	30	60	30	30	180
	<u>30</u>	<u>30</u>	<u>60</u>	<u>30</u>	<u>30</u>	<u>180</u>
P-32 Motor Equipment - Emergency Communications Department						
General Cash Capital	0	25	0	0	0	25
	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>
P-35 Emergency Communications Facilities						
General Cash Capital	90	15	0	0	0	105
	<u>90</u>	<u>15</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>105</u>
P-42 Street Lighting						
General Cash Capital	163	164	165	166	167	825
	<u>163</u>	<u>164</u>	<u>165</u>	<u>166</u>	<u>167</u>	<u>825</u>
P-43 Public Safety Facility Improvements						
General Debt	0	0	3,600	0	0	3,600
	<u>0</u>	<u>0</u>	<u>3,600</u>	<u>0</u>	<u>0</u>	<u>3,600</u>

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
PUBLIC SAFETY TOTALS						
	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
General Cash Capital	4,747	6,126	4,624	3,359	5,480	24,336
General Debt	200	375	8,415	405	4,775	14,170
Monroe County	0	100	100	100	100	400
	<u>4,947</u>	<u>6,601</u>	<u>13,139</u>	<u>3,864</u>	<u>10,355</u>	<u>38,906</u>

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

RECREATION AND CULTURE

The Recreation and Culture category contains projects that promote the preservation and enhancement of recreational and cultural opportunities in the community.

New Programs

R-1 General Rehabilitation

Funds provided for upgrades at Citywide Tennis and Basketball courts.

R-7 Library Facilities

A one-year allocation for Community Branches computer replacements.

A two-year project, beginning in 2006-07, will provide needed repair and improvement to the Rundel Terraces. Various facility improvements are detailed.

R-1

General Rehabilitation

400 Dewey Complex

Repair of retaining wall in 2006-07.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	150	20	20	20	0	210
	<u>150</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>0</u>	<u>210</u>

Cemeteries Standard Allocation

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	66	67	160	0	293
	<u>0</u>	<u>66</u>	<u>67</u>	<u>160</u>	<u>0</u>	<u>293</u>

Charles Carroll Park

Repairs to the infrastructure of this park.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	200	0	0	0	0	200
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Columbarium

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	50	0	0	0	50
	<u>0</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

DRYS General Rehabilitation

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	40	500	505	510	515	2,070
	40	500	505	510	515	2,070

Edgerton Park Community Center

Rehabilitation, renovation, repair and replacement of recreation and parks facilities and attendant systems, fixtures and grounds.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	435	1,000	0	0	1,435
	0	435	1,000	0	0	1,435

High Falls District

Standard Allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	40	45	50	55	60	250
	40	45	50	55	60	250

High Falls Masonary

Other exterior repairs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	200	0	0	0	0	200
	200	0	0	0	0	200

Manhattan Square Park

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	1,000	0	0	0	0	1,000
	1,000	0	0	0	0	1,000

☐ Mausoleum Building #3

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	0	0	3,000	0	3,000
	0	0	0	3,000	0	3,000

☐ Neighborhood Recreation Facilities

Reconstruction, rehabilitation and related work at eligible recreation facilities.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
CDBG	500	505	510	515	515	2,545
	500	505	510	515	515	2,545

☐ Public Market Standard Allocation

Routine repair, replacement and renovation of facilities, systems, and structures.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Public Market Cash Capital	27	29	31	33	35	155
	27	29	31	33	35	155

☐ Riverside Cemetery Roadway Improvements

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	225	115	115	0	455
	0	225	115	115	0	455

☐ Tennis/Basketball Replacement

At facilities City wide.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	250	0	0	0	0	250
	250	0	0	0	0	250

Thomas P. Ryan, Jr. Community Center

Construction of a new Community Center on Webster Avenue combining recreation and library facilities and honoring the late Mayor Thomas P. Ryan, Jr. The total allocation for this project is \$6.2 million.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
CDBG	1,911	0	0	0	0	1,911
General Cash Capital	71	0	0	0	0	71
General Debt	236	0	0	0	0	236
Library Debt	300	0	0	0	0	300
New York State	300	0	0	0	0	300
Private	600	0	0	0	0	600
	<u>3,418</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,418</u>

Trails

Neighborhood trail connections.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	96	864	17	263	1,240
General Cash Capital	6	748	624	678	570	2,626
	<u>6</u>	<u>844</u>	<u>1,488</u>	<u>695</u>	<u>833</u>	<u>3,866</u>

War Memorial Standard Allocation

Improvements, repairs, rehabilitation and renovation of the War Memorial and its building system components.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
War Memorial Cash Capital	63	64	66	68	70	331
	<u>63</u>	<u>64</u>	<u>66</u>	<u>68</u>	<u>70</u>	<u>331</u>

R-2 **Small Equipment Program**

Standard Allocation

Replacement and purchase of small equipment for the War Memorial, cemeteries, recreation centers and parks.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	0	15	15	15	0	45
General Cash Capital	0	68	70	75	77	290
War Memorial Cash Capital	63	65	66	67	70	331
	<u>63</u>	<u>148</u>	<u>151</u>	<u>157</u>	<u>147</u>	<u>666</u>

R-4 **Urban Forest**

Tree Removal

On City owned property.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	60	60	60	60	60	300
	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>300</u>

R-5 **Motor Equipment**

Recreation and Parks Vehicles

Scheduled replacement of motor equipment for the Department of Recreation and Youth Services.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Cemetery Cash Capital	115	128	130	135	140	648
General Cash Capital	271	388	410	440	500	2,009
	<u>386</u>	<u>516</u>	<u>540</u>	<u>575</u>	<u>640</u>	<u>2,657</u>

R-6 Library Materials and Equipment**Library Materials Traditional
Formats**

Replacement of worn and obsolete materials and purchase of new materials for branch libraries.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	441	464	487	511	537	2,440
	<u>441</u>	<u>464</u>	<u>487</u>	<u>511</u>	<u>537</u>	<u>2,440</u>

R-7 Library Facilities**Computer Replacements**

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	55	0	0	0	0	55
New York State	95	0	0	0	0	95
	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

**Furniture and Equipment for
Branches**

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	20	20	20	20	20	100
	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>100</u>

Maplewood Renovation

Provision and maintenance of Library structures.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	0	350	0	0	0	350
	<u>0</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>

Rundel Library

HVAC

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	65	66	67	68	68	334
	65	66	67	68	68	334

Rundel Library - North and South Terrace

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Debt	300	605	0	0	0	905
	300	605	0	0	0	905

Rundel Library Skylights

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	85	0	0	0	0	85
New York State	100	0	0	0	0	100
	185	0	0	0	0	185

Wheatley Youth Services Room Renovation

Reconstruction, rehabilitation and related work to increase the service capability of this community library.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
CDBG	50	0	0	0	0	50
New York State	50	0	0	0	0	50
	100	0	0	0	0	100

R-9	Library Motor Equipment
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Standard Allocation

Replacement of motor equipment for the Rochester Public Library.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Library Cash Capital	0	25	0	25	0	50
	0	25	0	25	0	50

Summary of Funding by Program: Recreation and Culture

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
R-1 General Rehabilitation						
CDBG	2,411	505	510	515	515	4,456
Cemetery Cash Capital	0	341	182	3,275	0	3,798
Federal	0	96	864	17	263	1,240
General Cash Capital	757	1,313	1,199	1,263	1,145	5,677
General Debt	1,436	435	1,000	0	0	2,871
Library Debt	300	0	0	0	0	300
New York State	300	0	0	0	0	300
Private	600	0	0	0	0	600
Public Market Cash Capital	27	29	31	33	35	155
War Memorial Cash Capital	63	64	66	68	70	331
	<u>5,894</u>	<u>2,783</u>	<u>3,852</u>	<u>5,171</u>	<u>2,028</u>	<u>19,728</u>
R-2 Small Equipment Program						
Cemetery Cash Capital	0	15	15	15	0	45
General Cash Capital	0	68	70	75	77	290
War Memorial Cash Capital	63	65	66	67	70	331
	<u>63</u>	<u>148</u>	<u>151</u>	<u>157</u>	<u>147</u>	<u>666</u>
R-4 Urban Forest						
General Cash Capital	60	60	60	60	60	300
	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>300</u>
R-5 Motor Equipment						
Cemetery Cash Capital	115	128	130	135	140	648
General Cash Capital	271	388	410	440	500	2,009
	<u>386</u>	<u>516</u>	<u>540</u>	<u>575</u>	<u>640</u>	<u>2,657</u>

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
R-6 Library Materials and Equipment						
Library Cash Capital	441	464	487	511	537	2,440
	<u>441</u>	<u>464</u>	<u>487</u>	<u>511</u>	<u>537</u>	<u>2,440</u>
R-7 Library Facilities						
CDBG	50	0	0	0	0	50
Library Cash Capital	225	436	87	88	88	924
Library Debt	300	605	0	0	0	905
New York State	245	0	0	0	0	245
	<u>820</u>	<u>1,041</u>	<u>87</u>	<u>88</u>	<u>88</u>	<u>2,124</u>
R-9 Library Motor Equipment						
Library Cash Capital	0	25	0	25	0	50
	<u>0</u>	<u>25</u>	<u>0</u>	<u>25</u>	<u>0</u>	<u>50</u>

RECREATION AND CULTURE TOTALS

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
CDBG	2,461	505	510	515	515	4,506
Cemetery Cash Capital	115	484	327	3,425	140	4,491
Federal	0	96	864	17	263	1,240
General Cash Capital	1,088	1,829	1,739	1,838	1,782	8,276
General Debt	1,436	435	1,000	0	0	2,871
Library Cash Capital	666	925	574	624	625	3,414
Library Debt	600	605	0	0	0	1,205
New York State	545	0	0	0	0	545
Private	600	0	0	0	0	600
Public Market Cash Capital	27	29	31	33	35	155
War Memorial Cash Capital	126	129	132	135	140	662
	7,664	5,037	<u>5,177</u>	6,587	3,500	27,965

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

GENERAL CITY DEVELOPMENT

The General City Development Category consists of projects to preserve and enhance the employment, economy, and tax base of the City, including: neighborhood physical improvements, infrastructure to support industrial and commercial development, and the development of parking facilities.

The Port of Rochester

This project involves the ongoing development of Rochester's Port area.

Components of this program include a Marina, and Garage as well as port access roads, river channel dredging, the provision of boat slips, and rehabilitation of the former station in the immediate vicinity, and the acquisition of property from CSX.

Several revisions reflect changes in sequences and scheduling of related projects:

Construction of a Multi-Modal Transportation Center is rescheduled for 2008-09.

Construction of a Transient Marina Facilities is rescheduled for 2007-08.

New Program

G-8 Crossroads Park Rehabilitation

Funds are included for construction of a garage in 2006-07.

G-8 Jay Street/Plymouth Avenue Facade Improvements

Private Funds are included for physical improvements in support of this project in 2006-07.

G-8 South Avenue/Capron Street Revitalization

Funds are included for physical improvements in support of this project in 2006-07.

G-3

Land Acquisition and Demolition

Acquisition/Economic Development

This is to purchase land for development or other purposes.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	200	1,400	1,600	1,800	2,000	7,000
	200	1,400	1,600	1,800	2,000	7,000

Demolition/Community Development

This supports demolition of buildings that are untenable, unneeded or to enable reuse of the parcel.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	3,400	2,000	2,000	2,000	2,000	11,400
	3,400	2,000	2,000	2,000	2,000	11,400

G-4

Municipal Garage

Garage Improvements

Repairs, replacements and renovations at ramp garages.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	815	500	550	600	615	3,080
Parking Debt	380	380	540	375	50	1,725
	1,195	880	1,090	975	665	4,805

G-6

Parking Meters and Garage Equipment

Parking Meters

Repair and installation of curbside meter an miscellaneous equipment in ramp garages.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	106	106	110	46	46	414
	106	106	110	46	46	414

G-7

Port of Rochester

Multi-Modal Transportation Center

Construction of multi-modal transportation center including parking garage.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	0	2,000	0	0	2,000
	0	0	2,000	0	0	2,000

Riverfront Development III

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	4,200	0	0	0	4,200
	0	4,200	0	0	0	4,200

Transient Marina Facilities

Excavation, dredging, quay wall construction, utility connections, floating dock slips and mounting devices.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	3,493	0	0	0	3,493
	0	3,493	0	0	0	3,493

Waterfront Planning, Acquisition and Facilities Development

An allocation in support of ongoing infrastructure and economic development at the Port of Rochester.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	0	700	0	0	700
	0	0	700	0	0	700

G-8**Special Projects****Brooks Landing IV**

Infrastructure in the vicinity of Elmwood Avenue and the Hotel.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	36	364	0	0	400
General Cash Capital	0	32	0	0	0	32
New York State	0	0	68	0	0	68
	<u>0</u>	<u>68</u>	<u>432</u>	<u>0</u>	<u>0</u>	<u>500</u>

Bull's Head

Commercial development.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	0	1,435	900	0	2,335
	<u>0</u>	<u>0</u>	<u>1,435</u>	<u>900</u>	<u>0</u>	<u>2,335</u>

Citywide Initiatives

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	1,000	0	0	0	0	1,000
	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Crossroad Garage Rehabilitation

Major renovation of the parking facility.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Debt	0	0	4,000	0	0	4,000
	<u>0</u>	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>4,000</u>

Crossroads Park Rehabilitation

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	380	220	0	0	0	600
	<u>380</u>	<u>220</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>

Capital Improvement Program

GENERAL CITY
DEVELOPMENT
 Cultural District

Sidewalk replacement.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	300	0	0	0	0	300
Private	200	0	0	0	0	200
	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

 Downtown Infrastructure Improvements

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	0	0	450	3,150	3,600
	<u>0</u>	<u>0</u>	<u>0</u>	<u>450</u>	<u>3,150</u>	<u>3,600</u>

 Downtown Streetscape

Trees, grates, benches, pavement, lights, etc.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	108	112	116	120	125	581
	<u>108</u>	<u>112</u>	<u>116</u>	<u>120</u>	<u>125</u>	<u>581</u>

 Historic Aqueduct Redevelopment

Renovation of the Broad Street Aqueduct.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	128	1,072	0	0	0	1,200
General Cash Capital	32	268	0	0	0	300
	<u>160</u>	<u>1,340</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

 Inner Loop Improvements

Local share of design costs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	1,920	0	0	0	1,920
General Debt	0	480	0	0	0	480
	<u>0</u>	<u>2,400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,400</u>

Jay Street/State Street/Plymouth Avenue Façade Improvements

Allocation for new street furniture, street lighting, decorative brick pylons and walls, decorative brick crosswalks, new trees, enhanced sidewalk treatments and pavement resurfacing.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Private	500	0	0	0	0	500
	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Landmark Lighting

Provides for pedestrain walkway and façade lighting along four historic structures spanning the Genesee River: Andrews Street Bridge, Main Street Bridge, Broad Street Aquaduct, and Court Street Bridge.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Federal	0	1,200	0	0	0	1,200
	<u>0</u>	<u>1,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,200</u>

Market Rate Housing Acquisition and Support

The support and development of market rate housing city wide.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	100	810	810	810	810	3,340
General Debt	1,000	0	0	0	0	1,000
	<u>1,100</u>	<u>810</u>	<u>810</u>	<u>810</u>	<u>810</u>	<u>4,340</u>

Neighbors Building Neighborhood Streetscapes

Streetscape improvements including public safety initiatives in eligible neighborhoods.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
CDBG	250	258	266	274	280	1,328
	<u>250</u>	<u>258</u>	<u>266</u>	<u>274</u>	<u>280</u>	<u>1,328</u>

Old Beach Avenue Terrace

Erosion control.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	120	0	0	0	0	120
	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>120</u>

☐ River Street Revitalization

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	1,555	1,000	0	0	2,555
	0	1,555	1,000	0	0	2,555

☐ South Avenue/Capron Street Revitalization

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	80	720	0	0	0	800
	80	720	0	0	0	800

☐ Support Development of Market Rate Downtown Development

The support and development of market rate housing city wide.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	230	0	0	0	0	230
	230	0	0	0	0	230

Summary of Funding by Program: General Development

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
G-3 Land Acquisition and Demolition						
General Cash Capital	3,600	3,400	3,600	3,800	4,000	18,400
	3,600	3,400	3,600	3,800	4,000	18,400
G-4 Municipal Garage						
Parking Cash Capital	815	500	550	600	615	3,080
Parking Debt	380	380	540	375	50	1,725
	1,195	880	1,090	975	665	4,805
G-6 Parking Meters and Garage Equipment						
Parking Cash Capital	106	106	110	46	46	414
	106	106	110	46	46	414
G-7 Port of Rochester						
Federal	0	0	2,000	0	0	2,000
General Debt	0	7,693	700	0	0	8,393
	0	7,693	2,700	0	0	10,393
G-8 Special Projects						
CDBG	250	258	266	274	280	1,328
Federal	128	4,228	364	0	0	4,720
General Cash Capital	2,040	1,442	926	930	935	6,273
General Debt	1,310	2,755	2,435	1,350	3,150	11,000
New York State	0	0	68	0	0	68
Parking Debt	0	0	4,000	0	0	4,000
Private	700	0	0	0	0	700
	4,428	8,683	8,059	2,554	4,365	28,089

GENERAL DEVELOPMENT TOTALS

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
CDBG	250	258	266	274	280	1,328
Federal	128	4,228	2,364	0	0	6,720
General Cash Capital	5,640	4,842	4,526	4,730	4,935	24,673
General Debt	1,310	10,448	3,135	1,350	3,150	19,393
New York State	0	0	68	0	0	68
Parking Cash Capital	921	606	660	646	661	3,494
Parking Debt	380	380	4,540	375	50	5,725
Private	700	0	0	0	0	700
	<u>9,329</u>	<u>20,762</u>	<u>15,559</u>	<u>7,375</u>	<u>9,076</u>	<u>62,101</u>

2006-07 TO 2010-11 CAPITAL IMPROVEMENT PROGRAM

FACILITIES AND EQUIPMENT

The Facilities and Equipment category includes projects to preserve City-owned facilities and equipment as well as to improve automated information systems.

New Program

F-2 Hazardous Waste Remediation

New funding is provided in 2006-07 and 2007-08 in support of improvements at Elm Street, and Emerson Street.

F-2 Technology Efficiency Improvements

New funding is provided in 2006-07 for Rochester by the Numbers and 311.

F-1

Building Renovation Program

414 Andrews Street

Masonry repair.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	300	0	0	0	0	300
	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>

Asbestos Management

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	80	80	80	80	80	400
	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>400</u>

City Hall Annual Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	75	75	77	79	81	387
	<u>75</u>	<u>75</u>	<u>77</u>	<u>79</u>	<u>81</u>	<u>387</u>

City Hall Exterior Renovations

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	4,000	0	4,300	0	0	8,300
	<u>4,000</u>	<u>0</u>	<u>4,300</u>	<u>0</u>	<u>0</u>	<u>8,300</u>

Clinton NET Office

Roof replacement and exterior repairs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	0	96	0	0	0	96
	<u>0</u>	<u>96</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>96</u>

☐ Colfax Street Facility

Maintenance and repair of the Refuse Enterprise facility on Colfax Street.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Refuse Cash Capital	44	46	48	49	51	238
	44	46	48	49	51	238

☐ Colfax Street Roofing and Flooring

Major overhaul of building systems at Refuse Collection.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Refuse Cash Capital	505	0	0	0	0	505
	505	0	0	0	0	505

☐ Community Development - Permit Office Renovation

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	100	0	0	0	100
	0	100	0	0	0	100

☐ Cortland Street Tunnel

Rehabilitation of tunnel in Center City serving Midtown Plaza.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	435	0	0	0	0	435
	435	0	0	0	0	435

☐ CVMF Lift Replacement

Systematic replacement of various lifts at the Central Vehicles Maintenance Facility.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	41	42	43	44	44	214
Local Works Cash Capital	41	42	43	44	44	214
Refuse Cash Capital	41	42	43	44	44	214
Water Cash Capital	15	16	17	18	18	84
	138	142	146	150	150	726

DES Mt. Read Facilities

Provides an annual allocation for the upkeep of the Operations Center, Central Vehicle Maintenance Facility and the salt shed.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	77	79	81	83	83	403
Local Works Cash Capital	46	48	50	52	52	248
Refuse Cash Capital	46	48	50	52	52	248
	<u>169</u>	<u>175</u>	<u>181</u>	<u>187</u>	<u>187</u>	<u>899</u>

Forestry Building

Minor modifications to training facility to replace building sold for commercial development. Potential facility to store forestry lifts still under evaluation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	30	0	0	0	0	30
	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>

General Rehabilitation

Regular renovation, repair and replacement of structural components at city facilities as prioritized in an annual review.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	615	635	695	700	725	3,370
	<u>615</u>	<u>635</u>	<u>695</u>	<u>700</u>	<u>725</u>	<u>3,370</u>

Lyell NET Office

Roof replacement; interior and exterior repairs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	178	0	0	0	0	178
	<u>178</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>178</u>

☐ New York State Power Authority

Payments to the New York Power Authority for cooperative major improvements to selected HVAC and electrical systems.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	291	291	291	291	291	1,455
	291	291	291	291	291	1,455

☐ Norton Street NET Office

Roof, soffit, fascia, masonry, and interior repairs.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	55	0	0	0	0	55
	55	0	0	0	0	55

☐ Public Safety Building Standard Allocation

Repairs and replacements of building systems and components.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	75	100	115	120	130	540
	75	100	115	120	130	540

☐ Security Improvements

Provides for security improvements at City facilities.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	100	100	100	100	100	500
	100	100	100	100	100	500

☐ Telephone System Maintenance

Maintains the city-owned phone system.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	50	50	50	50	50	250
	50	50	50	50	50	250

F-10	Finance Facilities
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Office Renovation/Assessment

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	60	0	0	0	60
	0	60	0	0	0	60

Treasury - Redesign Mail Center

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	25	0	0	0	25
	0	25	0	0	0	25

F-2	Hazardous Waste Remediation
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Investigation and Remediation

Funding for the investigation and remediation of contaminated sites within the City's jurisdiction.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	651	488	508	508	508	2,663
General Debt	249	200	150	900	900	2,399
	900	688	658	1,408	1,408	5,062

Investigation and Remediation - Elm Street

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	200	1,500	0	0	1,700
	0	200	1,500	0	0	1,700

Investigation and Remediation-Brooks Landing

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	100	0	0	0	0	100
	100	0	0	0	0	100

Investigation and Remediation-Emerson Street

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	462	288	0	0	0	750
	<u>462</u>	<u>288</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>

Investigation and Remediation-Whitney Street

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Debt	850	250	0	0	0	1,100
	<u>850</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,100</u>

F-3	Technology Efficiency Investments
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Assesor - Image Update

Replace aerial photos of city parcels for use in forthcoming revaluation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	200	0	0	0	0	200
	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

DES Asset Management System

Environmental Services work order and asset management system incorporating GIS.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	100	0	0	0	100
	<u>0</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

IT Infrastructure

Allocation for Rochester by the Numbers and 311.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	1,749	0	1,000	0	0	2,749
	<u>1,749</u>	<u>0</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>2,749</u>

Network/Central Computer Resources

Hardware, software and other devices pertaining to the maintenance and updating of the City's enterprise server and network.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	360	390	420	450	470	2,090
	360	390	420	450	470	2,090

Office Automation

New and replacement installations of personal computers and terminals. An annual installation plan is developed by the Department of Finance.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	240	260	280	300	320	1,400
	240	260	280	300	320	1,400

F-4 Office Equipment

Administration

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Communications - Video Equipment

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	5	5	5	5	5	25
	5	5	5	5	5	25

Community Development

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Economic Development

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	2	2	2	2	2	10
	2	2	2	2	2	10

Environmental Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
Local Works Cash Capital	4	4	4	4	4	20
Refuse Cash Capital	4	4	4	4	4	20
	20	20	20	20	20	100

Environmental Services/Water Bureau

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

Recreation and Youth Services

Routine replacement of office furnishings.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	12	12	12	12	12	60
	12	12	12	12	12	60

F-5	Duplicating Equipment
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Duplicating Equipment - Standard Allocation

Regular replacement of central and some distributed duplicating equipment.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	15	19	25	30	65	154
	15	19	25	30	65	154

F-6	Small Equipment
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Economic Development

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	20	20	20	20	20	100
	20	20	20	20	20	100

Environmental Services

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Local Works Cash Capital	17	17	17	17	17	85
Refuse Cash Capital	169	175	181	187	193	905
Water Cash Capital	57	45	45	47	47	241
	243	237	243	251	257	1,231

Environmental Services - Small Equipment

Provision for the acquisition of new and replacement small items.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	72	51	52	53	0	228
	72	51	52	53	0	228

F-7	Motor Equipment
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Environmental Services/Parking Meters

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	0	25	0	30	16	71
	0	25	0	30	16	71

Motor Equipment - DES Commissioner

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	22	46	0	0	68
	0	22	46	0	0	68

Motor Equipment - DES Operations

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	228	2,551	509	1,216	855	5,359
	228	2,551	509	1,216	855	5,359

Motor Equipment - Engineering

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	18	18	60	72	168
	0	18	18	60	72	168

Motor Equipment - Equipment Services

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	0	106	49	163	156	474
	0	106	49	163	156	474

Motor Equipment - Refuse Collection

This provides for scheduled replacement Refuse Packers, Recycling Truck and utility vehicles used in support of Refuse Collection.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Refuse Cash Capital	2,096	3,517	2,399	4,586	918	13,516
	<u>2,096</u>	<u>3,517</u>	<u>2,399</u>	<u>4,586</u>	<u>918</u>	<u>13,516</u>

Motor Equipment - Water Bureau

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Water Cash Capital	683	663	545	384	661	2,936
	<u>683</u>	<u>663</u>	<u>545</u>	<u>384</u>	<u>661</u>	<u>2,936</u>

Motor Equipment- DES Operations

Standard allocation.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Local Works Cash Capital	402	2,682	941	1,226	453	5,704
	<u>402</u>	<u>2,682</u>	<u>941</u>	<u>1,226</u>	<u>453</u>	<u>5,704</u>

Municipal Parking Motor Equipment

Scheduled replacement of vehicles.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
Parking Cash Capital	0	25	0	0	25	50
	<u>0</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>25</u>	<u>50</u>

F-8	Tree Maintenance
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Forestry Tree Maintenance Program

Planting and upkeep of City trees.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	290	355	400	420	430	1,895
	<u>290</u>	<u>355</u>	<u>400</u>	<u>420</u>	<u>430</u>	<u>1,895</u>

F-9	Upkeep of City Owned Property
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Upkeep of City Owned Property

Provides for a higher level of maintenance for properties acquired by foreclosure or other means that are good candidates for resale.

<u>Funding Source</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>TOTAL</u>
General Cash Capital	55	60	65	70	75	325
	-----	-----	-----	-----	-----	-----
	55	60	65	70	75	325

Summary of Funding by Program: Facilities and Equipment

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
F-1 Building Renovation Program						
General Cash Capital	1,869	1,552	1,532	1,547	1,584	8,084
General Debt	4,533	96	4,300	0	0	8,929
Local Works Cash Capital	87	90	93	96	96	462
Refuse Cash Capital	636	136	141	145	147	1,205
Water Cash Capital	15	16	17	18	18	84
	7,140	1,890	6,083	1,806	1,845	18,764
F-10 Finance Facilities						
General Cash Capital	0	85	0	0	0	85
	0	85	0	0	0	85
F-2 Hazardous Waste Remediation						
General Cash Capital	651	688	2,008	508	508	4,363
General Debt	1,661	738	150	900	900	4,349
	2,312	1,426	2,158	1,408	1,408	8,712
F-3 Technology Efficiency Investments						
General Cash Capital	2,549	750	1,700	750	790	6,539
	2,549	750	1,700	750	790	6,539
F-4 Office Equipment						
General Cash Capital	53	53	53	53	53	265
Local Works Cash Capital	4	4	4	4	4	20
Parking Cash Capital	2	2	2	2	2	10
Refuse Cash Capital	4	4	4	4	4	20
Water Cash Capital	12	12	12	12	12	60
	75	75	75	75	75	375

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
F-5 Duplicating Equipment						
General Cash Capital	15	19	25	30	65	154
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	15	19	25	30	65	154
F-6 Small Equipment						
General Cash Capital	72	51	52	53	0	228
Local Works Cash Capital	17	17	17	17	17	85
Parking Cash Capital	20	20	20	20	20	100
Refuse Cash Capital	169	175	181	187	193	905
Water Cash Capital	57	45	45	47	47	241
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	335	308	315	324	277	1,559
F-7 Motor Equipment						
General Cash Capital	228	2,697	622	1,439	1,083	6,069
Local Works Cash Capital	402	2,682	941	1,226	453	5,704
Parking Cash Capital	0	50	0	30	41	121
Refuse Cash Capital	2,096	3,517	2,399	4,586	918	13,516
Water Cash Capital	683	663	545	384	661	2,936
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	3,409	9,609	4,507	7,665	3,156	28,346
F-8 Tree Maintenance						
General Cash Capital	290	355	400	420	430	1,895
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	290	355	400	420	430	1,895
F-9 Upkeep of City Owned Property						
General Cash Capital	55	60	65	70	75	325
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	55	60	65	70	75	325

2006-07 2007-08 2008-09 2009-10 2010-11 Total

FACILITIES AND EQUIPMENT TOTALS

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>Total</u>
General Cash Capital	5,782	6,310	6,457	4,870	4,588	28,007
General Debt	6,194	834	4,450	900	900	13,278
Local Works Cash Capital	510	2,793	1,055	1,343	570	6,271
Parking Cash Capital	22	72	22	52	63	231
Refuse Cash Capital	2,905	3,832	2,725	4,922	1,262	15,646
Water Cash Capital	767	736	619	461	738	3,321
	16,180	14,577	15,328	12,548	8,121	66,754

The Budget records personnel resources in a number of ways. First, individuals may be employed in either full time, part time, temporary, or seasonal capacities. A full time employee works a standard work week on a year round basis. The number of hours per week may vary depending on unit assignment and the nature of the job. Part time employees also work on a year round basis, but for less than the standard work week. Temporary employees work standard work weeks, but for a fixed period, usually not more than eighteen months. Seasonal employees work hours that are determined by the jobs to which they are assigned, usually for short periods, e.g., the Summer. While most of the City's personnel resources are allocated to full time positions, use of part time, temporary, and seasonal positions provides an efficient and flexible means of meeting peak work load requirements. These other than full time positions are aggregated in some Budget presentations.

Secondly, all full time positions are recorded in the Budget by job titles. In every unit with assigned personnel, a display indicates the job titles assigned to that unit and the number of full time positions authorized for each title. All job titles are assigned to pay brackets that represent the compensation range for the position. The salary and wage schedules at the back of this section present the range for each bracket.

Overtime, the practice of extending work beyond the regular work week hours, is also explicitly accounted for in the Budget. Carefully managed overtime provides a flexible extension of the City's experienced workforce.

Finally, the Budget accounts for a Vacancy Factor, the difference between the allocation actually required for personnel compensation and that which would be required if every position were filled at all times. Some number of positions are always unfilled at a given moment. Vacancy factors differ among units, based on the size of the unit and the turnover rates experienced by various elements of the work force.

Personnel resources are approximated in "Employee Years". Each full time position represents one Employee Year regardless of actual assigned hours, which vary. Part time, temporary, and seasonal positions are expressed

as fractions of a full time Employee Year based on the numbers of hours to be worked in relation to the hours to be worked by a full time equivalent position or by salary averaging; fractions are to one decimal place, i.e., one-tenth of an Employee Year. Overtime and vacancy factors are similarly approximated.

The Employee Year allocations are approximated by adding that unit of measure for all full time, part time, temporary, seasonal, and overtime assistance and subtracting the vacancy allowance, as in the following example:

Employee Years	
Full Time Positions	21.0
Overtime	1.7
Part Time, Temporary, and Seasonal	2.3
LESS: Vacancy Allowance	<u>1.1</u>
	23.9

Some presentations in the Budget show the assignment of fractional full time positions (e.g., 1.5 full time positions) to reflect sharing of positions among various activities and the corresponding allocation of costs to each activity. This practice is common in the Department of Environmental Services, Bureau of Operations. Here workload requirements change throughout the year (e.g., from Leaf Collection in the Fall to Snow and Ice Control in the Winter) and is found elsewhere as well. Summing these partial assignments from two or more activities will result in an accounting of 100% of the full time employees, as in the following example:

<u>Title</u>	<u>Activities</u>	
Crew Chief	Lots & Yards	1.2
	Work Orders	0.6
	Leaf Collection	0.3
	Snow & Ice Control	<u>0.9</u>
	Total Authorized	3.0

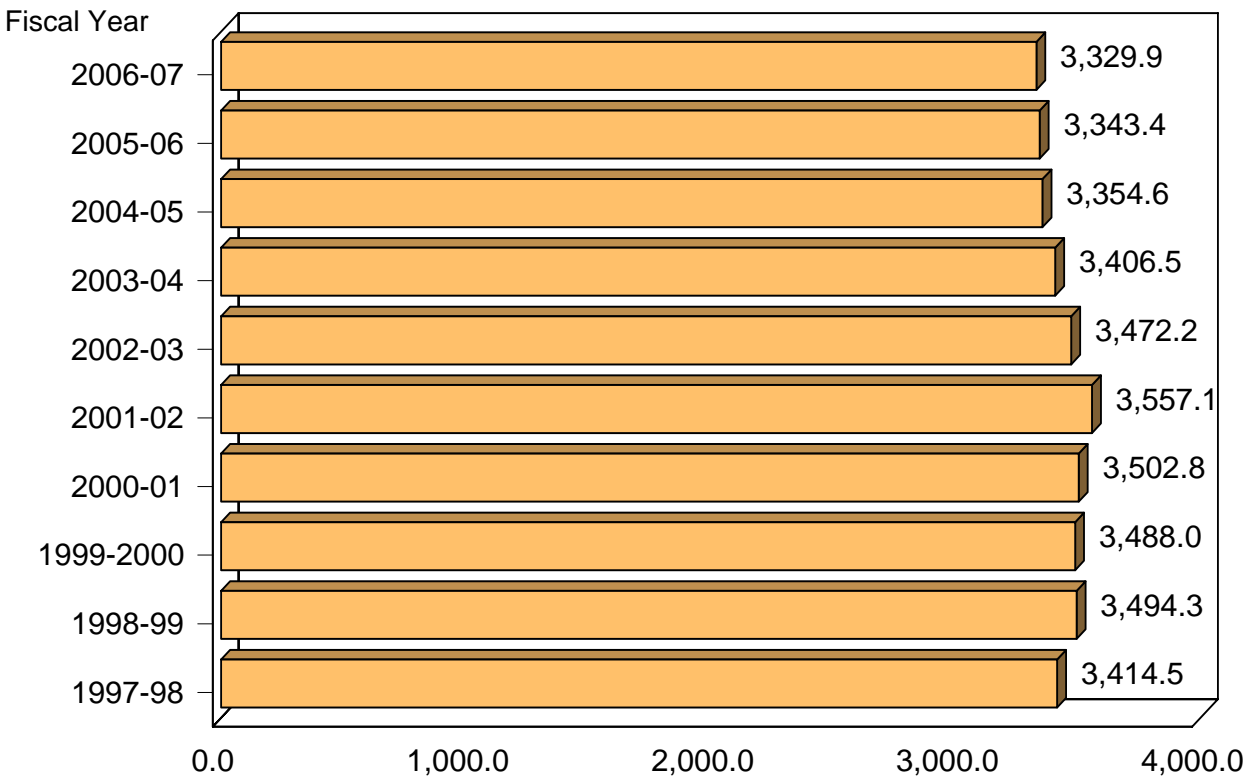
PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Employee Years	Budget <u>2003-04</u>	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
City Council and Clerk	27.2	27.2	27.2	27.2
Administration				
Mayor's Office	36.3	34.3	33.4	31.2
NET	73.9	71.7	71.3	69.3
Budget & Efficiency	11.7	10.7	10.7	10.7
Human Resource Management	41.0	38.4	36.4	37.1
Communications	13.0	12.0	13.0	12.5
Law	<u>25.0</u>	<u>24.0</u>	<u>24.0</u>	<u>23.5</u>
	200.9	191.1	188.8	184.3
Finance				
Director's Office	9.0	8.4	8.4	8.4
Accounting	18.0	18.0	18.0	18.0
Treasury	24.2	24.2	25.2	24.2
Assessment	22.4	19.5	19.0	19.0
Parking Violations & Adjudication	17.1	16.9	16.9	16.7
Purchasing	13.3	13.1	13.1	13.1
Information Systems	<u>38.2</u>	<u>38.2</u>	<u>38.2</u>	<u>39.2</u>
	142.2	138.3	138.8	138.6
Community Development				
Commissioner	7.0	6.5	6.5	7.5
Neighborhood Initiatives	7.1	6.0	6.0	5.1
Buildings and Zoning	43.6	43.0	43.4	41.9
Housing & Project Development	38.0	39.0	38.0	38.0
Planning	<u>5.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.1</u>
	100.7	98.5	97.9	96.6
Economic Development	26.2	25.7	24.7	22.8
Environmental Services				
Commissioner	66.9	65.9	69.0	62.5
Architecture & Engineering	68.8	67.0	66.0	63.0
Operations	455.9	445.4	440.6	459.6
Water & Lighting	<u>157.8</u>	<u>155.0</u>	<u>155.7</u>	<u>151.1</u>
	749.4	733.3	731.3	736.2
Emergency Communications	181.6	182.9	186.4	187.6
Police	915.0	912.1	909.1	923.8
Fire	569.6	568.3	565.5	562.5
Library				
Central Library	140.6	136.6	133.4	128.6
Community Library	<u>51.8</u>	<u>45.4</u>	<u>44.9</u>	<u>44.3</u>
	192.4	182.0	178.3	172.9

PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Employee Years	Budget <u>2003-04</u>	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
Recreation & Youth Services				
Commissioner	15.2	14.5	13.0	16.3
Recreation	236.8	233.4	237.0	218.9
Special Services	31.6	30.3	28.6	26.3
Youth Services	<u>17.7</u>	<u>17.0</u>	<u>16.8</u>	<u>15.9</u>
	301.3	295.2	295.4	277.4
Total	3,406.5	3,354.6	3,343.4	3,329.9

Total Personnel Resources Employee Years



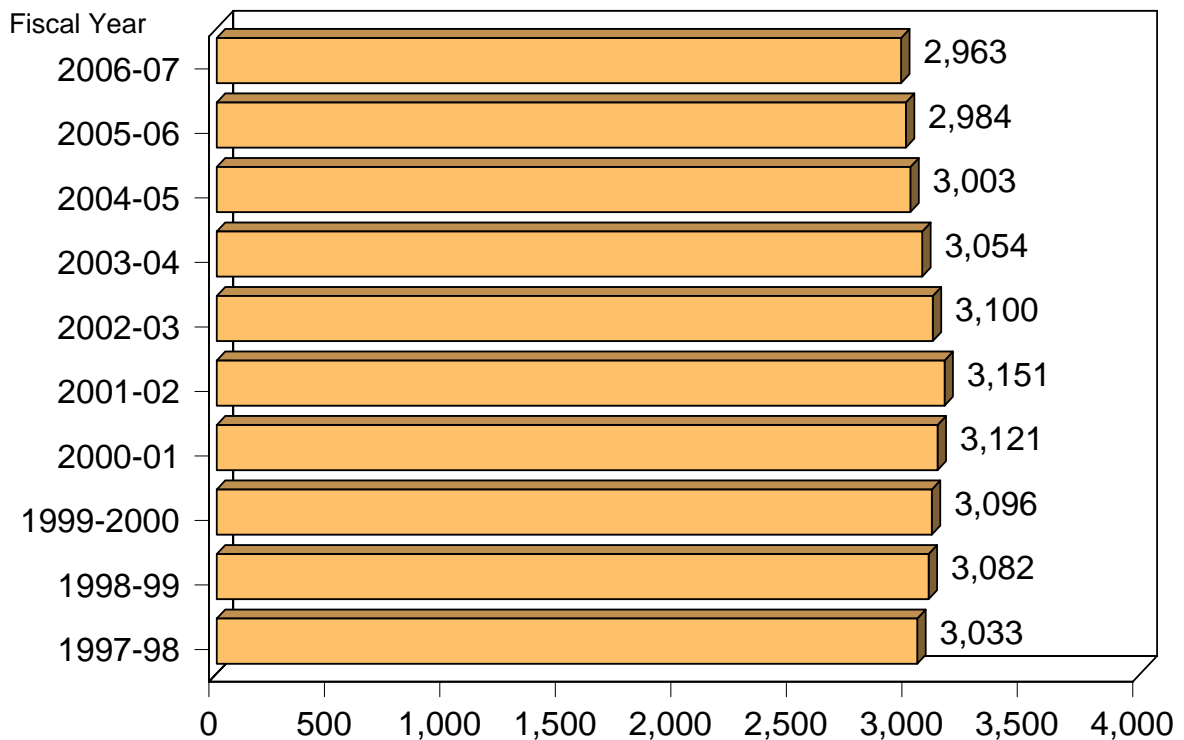
PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Full Time Positions	Budget <u>2003-04</u>	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
City Council and Clerk	12.0	12.0	12.0	12.0
Administration				
Mayor's Office	35.0	33.0	32.0	29.0
NET	71.0	69.0	67.0	65.0
Budget & Efficiency	11.5	10.5	10.5	10.5
Human Resource Management	37.0	36.0	34.0	35.0
Communications	11.0	11.0	12.0	11.0
Law	<u>25.0</u>	<u>23.0</u>	<u>23.0</u>	<u>23.0</u>
	190.5	182.5	178.5	173.5
Finance				
Director's Office	8.0	8.0	8.0	8.0
Accounting	18.0	18.0	18.0	18.0
Treasury	23.0	23.0	24.0	23.0
Assessment	18.0	18.0	17.0	17.0
Parking Violations & Adjudication	16.0	16.0	16.0	16.0
Purchasing	13.0	13.0	13.0	13.0
Information Systems	<u>38.0</u>	<u>38.0</u>	<u>38.0</u>	<u>39.0</u>
	134.0	134.0	134.0	134.0
Community Development				
Commissioner	7.0	6.0	6.0	7.0
Neighborhood Initiatives	7.0	6.0	6.0	5.0
Buildings and Zoning	41.0	40.0	41.0	41.5
Housing & Project Development	38.0	39.0	38.0	38.0
Planning	<u>5.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
	98.0	95.0	95.0	95.5
Economic Development	26.0	25.0	24.0	22.5
Environmental Services				
Commissioner	59	56.0	59.0	57.0
Architecture & Engineering	69	68.0	67.0	63.0
Operations	383.0	375.0	373.0	388.5
Water & Lighting	<u>147</u>	<u>143</u>	<u>143.0</u>	<u>138.0</u>
	658.0	642.0	642.0	646.5
Emergency Communications	164.0	164.0	164.0	164.0
Police	873.0	869	866.0	877.0
Fire	550.0	549	547.0	541.0
Library				
Central Library	115.0	110.0	106.0	102.0
Community Library	<u>33.0</u>	<u>27.0</u>	<u>27.0</u>	<u>27.0</u>
	148.0	137.0	133.0	129.0

PERSONNEL SUMMARY
PERSONNEL RESOURCES

Total Full Time Positions	Budget <u>2003-04</u>	Budget <u>2004-05</u>	Budget <u>2005-06</u>	Budget <u>2006-07</u>
Recreation & Youth Services				
Commissioner	14.7	13.7	12.2	15.2
Recreation	149.5	144.5	142.5	122
Special Services	19.3	19.3	17.8	16.8
Youth Services	<u>17.0</u>	<u>16.0</u>	<u>16.0</u>	<u>14.0</u>
	200.5	193.5	188.5	168.0
Total	3,054.0	3,003.0	2,984.0	2,963.0

Number of Full Time Positions



**PERSONNEL SUMMARY
EMPLOYEE BENEFITS**

In addition to wage and salary compensation, employees are provided with various fringe benefits as provided by law, collective bargaining agreements, and administrative determination. The City's budgeting and accounting systems place the allocations for these benefits in a separate department for monitoring and control purposes. Details on these allocations are found in the Undistributed Expenses section of the Budget (Tab 13).

The following table distributes fringe benefits to appropriate units:

Employment Benefit Distribution

<u>Department</u>	<u>Amount</u>
Council & Clerk	676,100
Administration	4,301,800
Law	831,600
Finance	3,403,100
Community Development	2,731,900
Economic Development	740,000
Environmental Services	17,897,900
Emergency Communications	3,989,200
Police	29,909,300
Fire	19,726,900
Library	2,623,800
Recreation & Youth Services	4,210,600
Total	91,042,200

PERSONNEL SUMMARY
BARGAINING UNITS

Portions of the City's workforce are represented by the following labor organizations:

American Federation of State, County and Municipal Employees, Local 1635

Rochester Police Locust Club, Inc.

International Association of Firefighters, Local 1071, Uniformed and Non-Uniformed Units

International Union of Operating Engineers, Local 832-S

Civil Service Employees Association, Rochester Public Library Part Time Employees Unit, Local 828

In accordance with collective bargaining agreements, employees in the following positions are granted full release time from their regularly scheduled work, with full pay and benefits to perform union duties. These positions and associated salary and benefits are reflected in the appropriate departmental and Undistributed budgets, and are presented here for informational purposes only.

	<u>Salary plus Benefits</u>	
	<u>2005-06</u>	<u>2006-07</u>
<u>AFSCME Local 1635</u>		
Administration – NET		
● Neighborhood Conservation Officer	82,500	83,400
Department of Environmental Services		
● Environmental Services Operator - 6 Day	85,900	86,600
● Environmental Services Operator	75,500	76,400
Department of Recreation & Youth Services		
● Receptionist-Typist	58,500	59,700
<u>Rochester Police Locust Club, Inc.</u>		
Police Department		
● Police Officer	108,300	114,500
● Police Officer	104,000	107,900
<u>International Association of Firefighters, Local 1071</u>		
Fire Department		
● Firefighter	109,000	113,500
Total	623,700	642,000

PERSONNEL SUMMARY
BARGAINING UNITS

Effective Dates of Current or Most Recent Agreements

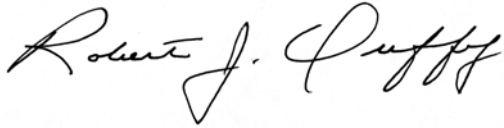
<u>Labor Organization</u>	<u>Agreement Dates</u>
AFSCME Local 1635	July 1, 2002 to June 30, 2005
Rochester Police Locust Club, Inc.	July 1, 2001 to June 30, 2005
International Association of Firefighters, Local 1071, Uniformed	July 1, 2003 to June 30, 2008
International Association of Firefighters, Local 1071, Non-Uniformed	July 1, 2002 to June 30, 2005
International Union of Operating Engineers, Local 832-S	July 1, 2003 to June 30, 2006
Civil Service Employees Association, Local 828, Rochester Public Library Part Time Employees Unit	July 1, 2002 to June 30, 2005

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

16-9

July 1, 2006

By virtue of the authority vested in me by law, I, Robert J. Duffy, Mayor of the City of Rochester, New York, do hereby create, effective July 1, 2006, all positions set forth in this Budget to be in existence for the fiscal year 2006-07 at the salary and wage brackets indicated for said positions. The salary and wage bracket amounts shall be as set forth herein, except as modified by collective bargaining agreements or further directive of this office. All positions in existence prior to July 1, 2006, which are not set forth in this Budget shall be abolished effective July 1, 2006, except for positions otherwise prescribed by law.

A handwritten signature in cursive script that reads "Robert J. Duffy". The signature is written in black ink and is positioned above the printed name and title.

Robert J. Duffy
Mayor

**PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE**

Management Salaried Personnel
Effective July 1, 2005*

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M
22	45,207	46,178	47,173	48,191	49,223	50,281	51,362	52,467	53,594	54,743	55,924	57,602	
23	47,173	48,191	49,223	50,281	51,362	52,467	53,594	54,743	55,924	57,124	58,354	60,105	
24	49,223	50,281	51,362	52,467	53,594	54,743	55,924	57,124	58,354	59,609	60,889	62,716	
25	51,362	52,467	53,594	54,743	55,924	57,124	58,354	59,609	60,889	62,199	63,538	65,444	
26	53,594	54,743	55,924	57,124	58,354	59,609	60,889	62,199	63,538	64,902	66,301	68,290	
27	55,924	57,124	58,354	59,609	60,889	62,199	63,538	64,902	66,301	67,732	69,180	71,255	
28	58,354	59,609	60,889	62,199	63,538	64,902	66,301	67,732	69,180	70,600	72,021	74,182	
29	60,889	62,199	63,538	64,902	66,301	67,732	69,180	70,600	72,021	73,472	74,955	77,204	
30	63,538	64,902	66,301	67,732	69,180	70,600	72,021	73,472	74,955	76,649	78,194	80,540	
31	66,301	67,732	69,180	70,600	72,021	73,472	74,955	76,649	78,194	79,779	81,396	83,838	
32	69,180	70,600	72,021	73,472	74,955	76,649	78,194	79,779	81,396	83,049	84,736	87,278	
33	72,021	73,472	74,955	76,649	78,194	79,779	81,396	83,049	84,736	86,458	88,221	90,868	
34	74,955	76,649	78,194	79,779	81,396	83,049	84,736	86,458	88,221	90,018	91,860	94,616	
35	78,194	79,779	81,396	83,049	84,736	86,458	88,221	90,018	91,860	93,732	95,650	98,520	
36	89,530	91,353	93,217	95,121	97,062	99,045	101,060	103,126	105,231	107,382	109,569	112,856	
86	99,621	102,102	104,664	107,250	109,922								
87	102,102	104,644	107,250	109,922	112,660								
88	89,530	91,353	93,217	95,121	97,062	99,045	101,060	103,126	105,231	107,382	109,569	112,857	116,243
96	97,323	99,259	101,234	103,247	105,301	107,397							
97	99,741	101,727	103,750	105,814	107,920	110,067							
98	89,530	91,353	93,217	95,121	97,062	99,045	101,060	103,126	105,231	107,382	109,569	112,857	116,243

*Brackets 96 & 97 effective July 1, 2004.

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Non-Management Salaried Personnel
Effective July 1, 2004

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
1	21,886	22,563	23,281	23,999	24,614	25,114	25,570	26,146	
2	22,445	23,139	23,874	24,614	25,114	25,570	26,146	26,797	
3	22,896	23,604	24,363	25,114	25,570	26,146	26,797	27,489	
4	23,312	24,033	24,803	25,570	26,146	26,797	27,489	28,101	
5	23,837	24,574	25,359	26,146	26,797	27,489	28,101	28,869	
6	24,433	25,189	25,995	26,797	27,489	28,101	28,869	29,594	
7	25,071	25,846	26,665	27,489	28,101	28,869	29,594	30,400	
8	25,623	26,415	27,259	28,101	28,869	29,594	30,400	31,281	
9	26,327	27,141	28,004	28,869	29,594	30,400	31,281	32,239	
10	26,983	27,818	28,708	29,594	30,400	31,281	32,239	33,240	
11	27,720	28,577	29,489	30,400	31,281	32,239	33,240	34,274	
12	28,526	29,408	30,342	31,281	32,239	33,240	34,274	35,466	
13	29,400	30,309	31,274	32,239	33,240	34,274	35,466	36,534	
14	30,312	31,249	32,239	33,240	34,274	35,466	36,534	37,764	
15	31,253	32,220	33,249	34,274	35,466	36,534	37,764	38,914	
16	32,335	33,335	34,402	35,466	36,534	37,764	38,914	40,260	
17	33,314	34,344	35,438	36,534	37,764	38,914	40,260	41,871	
18	34,432	35,497	36,630	37,764	38,914	40,260	41,871	43,592	
19	35,478	36,575	37,746	38,914	40,260	41,871	43,592	45,353	
20	36,708	37,843	39,051	40,260	41,871	43,592	45,353	47,200	
21	38,174	39,355	40,612	41,871	43,592	45,353	47,200	49,157	
110	22,862	28,577	29,489	30,400	31,281	32,239	33,240	34,274	35,302
150	25,775	32,220	33,249	34,274	35,466	36,534	37,764	38,914	40,082
170	27,475	34,344	35,438	36,534	37,764	38,914	40,260	41,871	43,129
180	28,396	35,497	36,630	37,764	38,914	40,260	41,871	43,592	44,900
190	29,262	36,575	37,746	38,914	40,260	41,871	43,592	45,353	46,714
200	30,375	37,843	39,051	40,260	41,871	43,592	45,353	47,200	48,615

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Weekly and Hourly Personnel
Effective July 1, 2004

Hourly Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H
40	12.68	13.07	13.53	13.93	14.24	14.56	14.95	15.35
41	13.10	13.51	13.93	14.34	14.67	15.22	15.38	15.95
42	13.58	14.00	14.48	14.96	15.35	15.70	16.24	16.65
51	11.08	11.42	11.73	12.07	12.31	12.53	12.72	12.94
52	11.22	11.57	11.95	12.31	12.53	12.72	12.94	13.24
53	11.39	11.74	12.14	12.53	12.72	12.94	13.24	13.55
54	11.60	11.96	12.33	12.72	12.94	13.24	13.55	13.85
55	11.80	12.17	12.57	12.94	13.24	13.55	13.85	14.17
56	12.07	12.44	12.90	13.24	13.55	13.85	14.17	14.41
57	12.35	12.73	13.17	13.55	13.85	14.17	14.41	14.95
58	12.60	12.99	13.43	13.85	14.17	14.41	14.95	15.22
59	12.91	13.31	13.71	14.17	14.41	14.95	15.22	15.67
60	13.14	13.55	13.97	14.41	14.95	15.22	15.67	16.02
61	13.57	13.99	14.47	14.95	15.22	15.67	16.02	16.57
62	13.88	14.31	14.73	15.22	15.67	16.02	16.57	17.01
63	14.27	14.71	15.22	15.67	16.02	16.57	17.01	17.50
64	14.63	15.08	15.58	16.02	16.57	17.01	17.50	18.03
65	15.12	15.59	16.07	16.57	17.01	17.50	18.03	18.56
66	12.18	12.56	12.93	13.33	14.17			

Daily Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G
68	106.16	109.44					
69	128.25	132.22	140.66	149.08	157.52	162.20	166.88

Commission
Annual Base Pay:

Bracket	Step A
300	14,560
301	13,000

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Uniformed Police Personnel
Effective July 1, 2004

Bracket	Step 1	Step 2	Step 3	Step 4	Step 5	Step A	Step B
90	31,676	39,078	45,971	52,705	55,314	59,602	62,690
92			59,733	63,336			
94			67,547	71,619			
95			76,220	80,816			

Uniformed Fire Personnel
Effective July 1, 2006

Bracket	Entry	Step 1A	Step 1B	Step 2	Step 3	Step 4
80	33,507	37,423	41,337	48,628	55,752	58,512
82					63,840	66,997
84					72,188	75,759
85					81,457	85,487

Non-Uniformed Fire Personnel
Effective July 1, 2004

Employees hired before July 1, 1982

Bracket	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
73	38,073	39,251	40,607	42,053	43,547	45,092
75	39,760	40,990	42,531	43,984	45,677	47,699
78	45,384	46,788	49,344	51,082	53,397	55,774

Employees hired on or after July 1, 1982

Bracket	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
73	34,710	35,784	36,850	37,909	38,971	40,035
75	36,445	37,572	38,968	40,372	41,768	43,167
78	39,052	40,260	41,934	43,610	45,291	46,970

**PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE**

Fixed Salary Rates
Effective July 1, 2006 or as otherwise noted

Title	Amount
Elected and Appointed Officials	
President of the Council*	38,966
Council Member*	28,966
Mayor*	120,716
Deputy Mayor	116,743
Examining Board Members	
Examiner-Chair**	1,250
Examiner Plumber	1,250
Clerk to the Board	1,250
Examiner-Vice Chair**	1,250
Examiner-Secretary**	1,250
Examiner-Stationary	1,250
Examiner-Electrician	1,000

*These salaries are fixed by local legislation on a calendar year basis; amounts shown represent calendar 2006.

**These positions are not compensated if filled by a City or RG&E employee.

Operating Engineers
Effective July 1, 2005

Bracket	Title	Step A	Step B	Step C	Step D
150	Asst. HVAC Engineer	19.76	20.37	21.82	22.48
151	HVAC Engineer	20.34	20.97	22.48	23.18
152	Lead HVAC Engineer	22.14	22.82	24.42	25.22

Part time, Temporary, and Seasonal Personnel
Effective July 1, 2005

Title	Step A	Step B	Step C	Step D	Step E
Administrative Assistant	18.29	18.86	19.46	20.06	22.77
Animal Care Technician	11.11	11.45	11.82	12.18	
Architectural Intern	10.97	12.27			
Assistant Exam Supervisor	10.30				
Assistant Supervisor of Markets	13.11	13.56	13.95		
Assistant Pool Manager	11.71	12.09	12.40		
Assistant Summer Program Coordinator	9.22				
Auto Aide	12.97				
Bingo Inspector	13.10				
Building Maintenance Helper	11.55	11.91	12.30	12.67	
Carpool Coordinator	13.70	14.11	14.59		
Cemetery Crew Leader	11.71				
Cemetery Worker	12.16	12.54	12.97	13.36	
Cleaner	10.82	11.16	11.51	11.87	
Cleaner - Library	11.49	11.84	12.22	12.47	
Clerical Aide	10.39				
Clerk II	14.91	15.37	15.84	16.33	18.23
Clerk II - Library	13.82	14.26	14.70	15.00	
Clerk II with Typing	14.91	15.37	15.84	16.33	

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

16-15

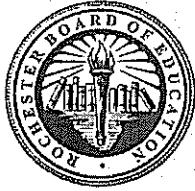
Part time, Temporary, and Seasonal Personnel
Effective July 1, 2005

Clerk III	14.19	14.63	15.09	15.55	
Clerk III with Typing	14.19	14.63	15.09	15.55	
Clerk III with Typing - Library	13.16	13.57	13.98	14.27	
Clerk IV	12.96	13.36	13.79	14.22	
Clerk Typist	12.96	13.36	13.79	14.22	
Clerk Typist - Library	12.02	12.39	12.79	13.05	
Code Enforcement Inspector	13.97	14.40	14.90	15.39	
College Junior Intern	7.26				
Communications Aide	18.29	18.86	19.46	20.06	
Counseling Specialist	19.48	20.08	20.71	21.37	
Crew Chief	13.18				
Day Camp Supervisor	10.71				
Dispatcher	14.80				
Dispatcher I/OEC	12.77	15.95	16.46		
Dispatcher II/OEC	13.60	17.00	17.53		
Electrical Inspector	18.90	19.49	20.10	20.73	
Engineering Intern	10.97	12.27			
Exam Proctor	7.72	8.24	8.75		
Exam Supervisor	12.35				
Executive Assistant	20.77	21.40	22.08	22.77	
Executive Staff Assistant I	20.77	21.40	22.08	22.77	
Firefighter Trainee	6.75	7.25	16.11		
Forestry Worker	13.97	14.40	14.90	15.39	
Graphic Assistant - Library	15.90	16.43	16.94	17.28	
Ground Equipment Operator	11.48				
Grounds Worker	7.94				
Head Account Clerk	19.48	20.08	20.71	21.37	
Human Resource Consultant	21.59	22.26	22.98	23.69	27.81
Interdepartmental Messenger	13.83	14.26	14.70	15.15	
Laborer	7.26				
Lead Stage Hand	15.65				
Legal Assistant/CF&B	20.77	21.40	22.08	22.77	
Legislative Aide	18.29	18.86	19.46	20.06	
Legislative Clerk	14.19	14.63	15.09	15.55	
Librarian I	16.97	17.52	18.07	18.43	
Library Assistant	15.90	16.43	16.94	17.28	
Library Page	6.75	7.00			
Lifeguard	8.27	8.58	8.95		
Lifeguard Captain	10.71	11.02	11.40		
Lifeguard Lieutenant	9.48	9.80	10.17		
Maintenance Mechanic	13.53	13.95			
Maintenance Worker	12.16	12.54	12.97	13.36	
Maintenance Worker - Library	12.86	13.25	13.67	14.10	
Microfilm Equipment Operator	13.48	13.89	14.34	14.78	
Neighborhood Conservation Officer	18.90	19.49	20.10	20.73	
Office Automation Specialist	18.84	19.43	20.04	20.66	
Operations Worker	12.91	13.31	13.73	14.11	
Parking Monitor	13.35	13.76	14.22	14.65	
Parks Operations Worker	12.91	13.31	13.73	14.11	
Payroll Technician	18.84	19.43	20.04	20.66	
Playground Supervisor	8.58				
Police Evidence Technician	18.29	18.86	19.46	20.06	

PERSONNEL SUMMARY
CITY OF ROCHESTER SALARY SCHEDULE

Part time, Temporary, and Seasonal Personnel
Effective July 1, 2005

Pool Attendant	9.09				
Principal Engineering Technician	19.48	20.08	20.71	21.37	
Public Safety Aide	8.11				
Recreation Assistant	7.64	7.91	8.14		
Recreation Clerical Aide	7.44	7.65	7.90		
Retrieval Aide	7.09	7.32	7.56	7.71	
Rink Aide	7.34				
Rink Manager	10.80				
School Traffic Officer	9.22				
School Traffic Officer II	10.73				
Secretary	15.68	16.16	16.68	17.21	
Security Guard	11.55	11.91	12.30	12.67	
Security Guard - Library	11.49	11.84	12.22	12.47	
Security Intern	8.60	9.24			
Senior Field Auditor	19.48	20.08	20.71	21.37	
Senior Personnel Analyst	20.77	21.40	22.08	22.77	
Senior Retrieval Room Aide	11.48	11.82	12.19	12.44	
Service Representative	15.27	15.74	16.24	16.73	
Shipping Aide	6.34	6.52	6.71	6.85	
Sr. Maintenance Mechanic/Mason	15.12	15.59	16.07	16.57	17.01
Sr. Rigger	26.26				
Sr. Stagehand	13.00				
Summer Program Clerk	8.70				
Summer Program Coordinator	15.48				
Summer Program Monitor	10.66				
Truck Driver - Library	13.48	13.91	14.33	14.62	
Vending Inspector	12.30				
Victim Assistance Counselor	17.14	17.68	18.23	18.81	
Water Maintenance Worker	13.27	13.68			
Watershed Quality Aide	8.39	9.36			
Youth Intervention Specialist	19.48	20.08	20.71	21.37	
Youth Worker	6.75				
Youth Services Assistant - Library	13.16	13.57	13.98	14.27	



Rochester Board of Education

May 12, 2006

Board of Education

President

Domingo García

The Honorable Robert J. Duffy
Mayor, City of Rochester

Vice President

Malik Evans

City Hall
30 Church Street
Rochester, New York 14614

Members

Thomas Brennan

Cynthia Elliott

Jeffrey Henley

Willa Powell

Shirley Thompson

Dear Mayor Duffy:

On May 10, 2006, the Rochester Board of Education adopted a budget of \$608,293,119 for the Rochester City School District for school year 2006-2007. This represents a 3.5% increase over the 2005-2006 amended budget, a smaller increase than the average school budget increase statewide (6.3%) and within Monroe County (4.8%).

Superintendent of Schools

Manuel J. Rivera

Maintaining fiscal and operational accountability has been a hallmark of this Board and administration. We have been proactive in instituting reforms to our processes and procedures and remain committed to excellence in fiscal stewardship. We remain *fiscally* accountable as we advance our primary mission of being *academically* accountable for improved student performance.

The adopted budget continues our investment in strategies that are making a difference for students. It also focuses intensive resources on high school improvement -- the most crucial challenge we face as a school district and as a community. The key to providing students with a future filled with opportunities lies in our ability to continue the transformation of our secondary schools into smaller learning communities of excellence. This budget makes a significant investment in this all-important area.

Due to limited revenue, the adopted budget is \$3.6 million less than the budget proposed in March by the Superintendent to the Board of Education. As a result, we are unable to fully fund some of the initiatives we know are crucial to the success of our schools, including the truancy prevention program, alternatives to suspension, school security, instructional technology, and others. While we are still able to move forward in these areas, we are not keeping pace with other districts in providing our students the programs and services that fully meet their needs.

Academic Progress

Despite fiscal constraints, we continue to demonstrate improvement. We are pleased to note that, on May 3, 2006, the New York State Education Department reported that the Rochester City School District in 2004-2005 made "adequate yearly progress" toward the goal of academic proficiency for all students. This reinforces the fact that Rochester schools are continuing to improve, as evidenced by the following:

- More students are passing State exams.
- More students, including Latino and African-American students, are scoring higher on State exams.
- Seven Rochester schools were removed from the State's list of schools in need of improvement in the last two years.
- Rochester schools have been recognized statewide and nationally as among the highest performing. For example, Wilson Magnet High School this month was ranked 24th on *Newsweek's* list of the top 100 schools in the nation, up from a ranking of 27th last year.
- Most Rochester schools are improving academically, and others are beginning to show progress.

In its report, the State Education Department determined that the District made substantial progress in academic performance, particularly in English Language Arts. Although we were designated "in need of improvement" based on performance in school years 2001, 2002, and 2003, we now have the potential to be a "district in good standing" if our progress continues in 2005-2006 as we expect it will.

In its report, the State Education Department determined that the District made substantial progress in academic performance, particularly in English Language Arts. Although we were designated "in need of improvement" based on performance in school years 2001, 2002, and 2003, we now have the potential to be a "district in good standing" if our progress continues in 2005-2006 as we expect it will.

We have seen increases in the percentage of students meeting State standards in elementary English Language Arts (ELA), math, science, and social studies. More students are passing State exams at grades 4 and 5:

- ELA: 57% in 2005, up from 42% in 2003
- Math: 73% in 2005, up from 57% in 2003
- Science: 69% in 2005, up from 51% in 2003
- Social Studies: 80% in 2005, up from 61% in 2003

We are proud of these gains and are working diligently to ensure these students maintain high levels of achievement as they progress through high school.

Focus on High Schools

We are seeing improvements in some areas at the high school level, including a higher percentage of students earning Regents diplomas (56% in 2005, up from 21% in 2003), an increased graduation rate (52% in 2004, up from 50% in 2003) and more students taking the PSAT and SAT tests in preparation for college. We know we are headed in the right direction, but the incremental gains we have made are not enough.

The challenge of improving our high school performance requires a solution that is creative, well planned, and a significant departure from the status quo. In our 2006-2007

budget, we invest in unprecedented steps to yield significantly greater results for greater numbers of students at the high school level.

We continue our school redesign plan, launched in 2004 with the support of a \$5 million grant from the Bill & Melinda Gates Foundation, to significantly improve student performance and increase high school graduation rates. We are working aggressively to obtain continued funding through our partnership with the Gates Foundation and other organizations, and we anticipate a major announcement soon regarding additional support. Elements of the redesign plan include:

- Restructuring most high schools to grades 7-12 to ease the transition of middle-level students to the rigors of high school.
- Reorganizing two of our largest high schools (Franklin and Edison) into seven small, career-themed schools.
- Developing foundation academies (grades 7-9) and commencement academies (grades 10-12) in high schools to provide smaller learning environments.
- Providing intensive summer programs in literacy and math for students in grades 5-9 to enable them to perform at grade level before the start of school.
- Redefining entry and exit criteria at grade 9 to ensure students are prepared for Regents-level work and are on track with graduation credits.

Also with the support of the Gates Foundation, we are embarking on an ambitious and exciting initiative between our schools and area colleges and national organizations. Through the creation of a portfolio of “partnership schools,” we will provide greater opportunities for students and show them that college is an attainable and realistic goal.

The District is partnering with colleges and universities to establish small, on-campus schools for our high school students. Six colleges and universities, as well as businesses and national organizations including the College Board, have committed to establishing middle-college programs and early-college schools, providing Rochester students opportunities to earn college credit while in high school and reducing the time and cost of earning a college degree. Additional options, including alternative schools, will also be available to our high school students to keep them engaged and succeeding in school.

These collaborative opportunities will be coupled with other initiatives, including mentors for students, alternatives to suspension, and changes to school time schedules, to support our students and usher in a new era of success for Rochester’s high schools.

Rochester Children’s Zone

This budget also advances the Rochester Children’s Zone (RCZ) concept. RCZ is designed to make possible the integrated, coordinated delivery of services that will improve the health, wellness, education, living conditions, and livelihoods of children and families in northeast Rochester. The “Zone” encompasses six of Rochester’s highest need elementary schools and one high school. It represents 4,300 students or 12% of the District’s student population.

The RCZ concept includes:

- Rethinking how we educate our students during and after the school day.
- Working with parents and others in the City to support the education of our children.
- Rebuilding, restoring, and ensuring safety in our neighborhoods.
- Ensuring the physical and mental health of our children and families.
- Developing adult literacy and employment.

This year the District, along with the United Way, the Enterprise Foundation, and the Rochester Area Community Foundation, selected the Interaction Institute for Social Change to help develop a community-wide planning process for RCZ. The United Way has committed to fund the design phase of this work, and the planning team will include representation from the District, the City of Rochester, Ibero-American Action League, Community Place, United Way, and Rochester Area Community Foundation.

Activities starting in spring 2006 and continuing through the 2006-2007 school year include:

- Development of a planning process to move the RCZ forward.
- Continued needs assessment and identification of evidence-based practices.
- Continued fundraising to support RCZ projects.
- Synthesis of data and information for decision making by planning team.
- Completion of the RCZ plan.
- Transition of RCZ oversight out of the District once a clear plan, structure, and funding stream are established.

The Rochester Children's Zone embraces the role of community partners in helping improve student achievement and graduation rates, the revitalization of neighborhoods and communities, and the strengthening of families. The goal is for key institutions to work collaboratively to affect significant change and improvement in the lives and well being of our students and their families for the benefit of our entire community.

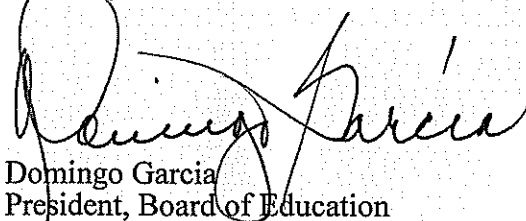
Keeping the Momentum Going

Overall, this budget supports services and programs that have resulted in significant improvements in our schools and are an essential part of any high-performing school, elementary or secondary. These include:


- Essential academic support and intervention for students.
- Support to families through outreach, training, and customer service.
- Internal systems that enable high performance in our schools.
- Urgently needed reforms in our high schools.
- A culture of diversity, leadership, and customer satisfaction.
- Collaboration and partnership.
- Proven commitment to fiscal accountability.

Many successes are being realized in Rochester schools at all grade levels, and we know that many more are possible. We must keep the momentum going. Our 2006-2007 budget wisely invests our *limited* resources to continue the achievements of our high-performing schools and to accelerate the progress of all of our schools in support of student success.

Sincerely,



Domingo Garcia
President, Board of Education



Manuel J. Rivera
Superintendent of Schools



Rochester City School District

CERTIFIED COPY
BOARD CLERK'S OFFICE
BOARD OF EDUCATION
ROCHESTER, NY 14614

Board of Education

Special Meeting: May 10, 2006

President
Domingo Garcia

Resolution No 2005-06: 745

Vice President
Malik Evans

By Member of the Board Powell

Members
Thomas Brennan
Cynthia Elliott
Jeffrey Henley
Willa Powell
Shirley Thompson

Resolved, That the Board of Education of the Rochester City School District hereby approves and adopts the budget estimates for the 2006-07 fiscal year as follows:

*Superintendent
of Schools*
Manuel J. Rivera

General Fund Revenues:

\$ 346,529,285	New York State
\$ 7,051,584	Medicaid
\$ 119,100,000	City of Rochester
\$ 7,510,946	Local
\$ 3,830,245	Appropriated Fund Balance
\$ 484,022,060	Total

General Fund Expenses:

\$ 443,250,891	Current Operating Expense
\$ 10,987,085	Capital Expenses
\$ 29,784,084	Debt Service
\$ 484,022,060	Total

Special Aid Fund Revenues:

\$ 109,512,059

Special Aid Fund Expenses:

\$ 109,512,059

School Food Service Fund Revenues:

\$ 14,759,000

School Food Service Fund Expenses:

\$ 14,759,000

Grand Total: \$ 608,293,119

Seconded by Member of the Board Thompson
Adopted 6-1 with Commissioner Elliott dissenting

ATTEST

Linda Dunsmoor
Clerk to the Board of Education

Revenue Summary & Analysis

2006-07 Budget

REVENUE OVERVIEW
2006-2007 Proposed Budget

REVENUES

The proposed 2006-2007 Revenue budget is \$608.3M. This is made up of \$346.5M in New York State Aid, \$119.1M in City of Rochester Aid, \$109.5M in Grants, \$29.1M in Other Revenue and the use of \$4.1M of Fund Balance.

The 2006-2007 New York State Aid revenue projection of \$346.5M utilizes the adopted New York State budget as its basis. The District projects recurring State Aid of \$322.8M, which represents a \$20.0M or 6.6% increase over 2005-2006. The District projects Building Aid at \$16.6M, which represents a \$2.0M increase over 2005-2006. The District also projects that it will receive \$7.1M in Other State Revenue, which represents a \$6.4M increase. The addition of Nursing Services Aid, which the District will receive for the first time in 2006-2007, represents the entire increase in this category.

The 2006-07 City of Rochester Aid is projected to remain at the 2005-06 level of funding of 119.1M. Revenue from the City accounts for 19.6% of the District's total revenue budget.

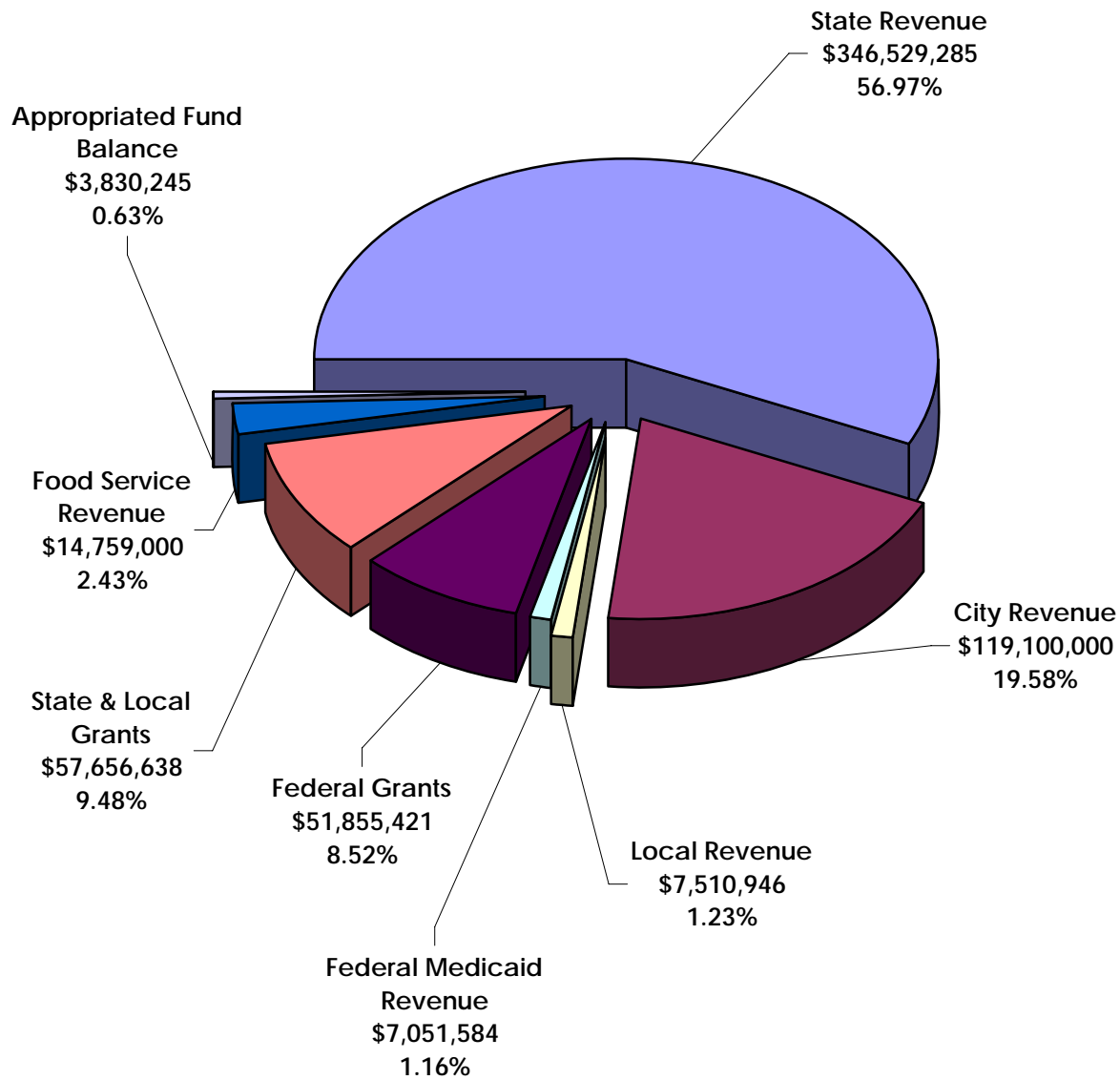
The District projects State, Federal and local grants to amount to \$109.5M. This represents a decrease of \$1.9M from \$111.4M in 2005-2006. The loss of \$6.4M in Federal and Local Grant Funding was partially offset by an increase of \$4.5M in State Grant Funding.

The District also projects Other Revenue, which includes Local, Medicaid and Lunch Fund revenue to amount to \$29.1M, an increase of \$1.1M over 2005-2006.

Finally, the District will utilize \$4.1M Fund Balance, which is made up of \$3.8M in General Fund and \$0.3M in Food Service Fund appropriations. The \$3.8M General Fund appropriation was created from the unused balance of the \$20M loan the District received in 2004-2005. The District followed a conservative budget approach in not utilizing the full loan in previous years as the District anticipated the need for these revenues in future years.

Unlike suburban and small city school Districts, Rochester and the other Big 4 Districts are fiscally dependent school Districts. As such, the District cannot raise property taxes to finance operations, and is dependent on New York State Aid, City of Rochester Aid and Grant funding to support its educational programs.

Rochester City School District 2006-2007 Proposed Budget Revenue Summary - All Funds \$608,293,119



**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2006-07 PROPOSED BUDGET**

Revenue Category	2005-06 Estimated Budget	2005-06 Amended Budget	2006-07 Proposed Budget	\$ Variance Fav/(Unfav)
GENERAL FUND				
>>>> STATE <<<<<				
Comprehensive Operating Aid (COA)	172,831,785	172,831,785	176,251,531	3,419,746
Local Share Deduction for Certain Students	(786,837)	(776,996)	(776,996)	-
Education Related Support	2,136	19,291	-	(19,291)
Extraordinary Needs	1,672,546	2,356,100	6,676,181	4,320,081
Limited English Proficiency	-	72,616	599,201	526,585
Summer School-Regular Ed.	-	-	-	-
Subtotal - Flex Aid	173,719,630	174,502,796	182,749,917	8,247,121
Special Services Aid	8,404,901	8,404,901	8,765,546	360,645
Special Education - Public Excess Cost Aid	61,364,523	63,864,523	63,918,900	54,377
Special Education - Private Excess Cost Aid	7,912,281	7,854,980	8,531,681	676,701
Transportation (Include Summer Trans Aid)	35,939,079	35,955,177	37,109,391	1,154,214
Computer Hardware Aid	591,997	591,997	584,223	(7,774)
Textbook Aid	2,383,680	2,383,680	2,299,836	(83,844)
Software Aid	619,034	619,034	605,716	(13,318)
Library Aid	247,944	247,944	233,216	(14,728)
Sound Basic Education	8,353,105	8,353,105	17,995,217	9,642,112
Universal Pre-K	7,060,000	7,060,000	7,792,000	732,000
Class Size Reduction	5,254,672	5,254,672	5,254,672	-
Teacher Support Aid	1,076,000	1,076,000	1,076,000	-
Subtotal - Other State Recurring Aid	139,207,216	141,666,013	154,166,398	12,500,385
Subtotal - State Aid	312,926,846	316,168,809	336,916,315	20,747,506
>>>> Reclassified State Revenue to Special Aid Fund <<<<<				
Universal Pre-K	(7,060,000)	(7,060,000)	(7,792,000)	(732,000)
Class Size Reduction	(5,254,672)	(5,254,672)	(5,254,672)	-
Teacher Support Aid	(1,076,000)	(1,076,000)	(1,076,000)	-
Subtotal - Reclassified Revenue	(13,390,672)	(13,390,672)	(14,122,672)	(732,000)
Subtotal - Adjusted Total State - RECURRING	299,536,174	302,778,137	322,793,643	20,015,506
>>>> Building Aid <<<<<				
Building Aid	14,484,803	14,553,768	16,585,642	2,031,874
Subtotal - Building Aid	14,484,803	14,553,768	16,585,642	2,031,874
Subtotal - State Aid - Recurring & Building Aid	314,020,977	317,331,905	339,379,285	22,047,380
>>>> State - Other State Revenues <<<<<				
Nursing Services Aid	-	-	6,339,000	6,339,000
Subtotal - Other State Revenues	-	-	6,339,000	6,339,000
>>>> State Aid - Prior Year Adjustments <<<<<				
Prior Year Aid Advance-Bond Bank	1,477,128	1,477,128	1,478,000	872
Prior Year Aid - \$20M Spin Up Loan Payment	(667,000)	(667,000)	(667,000)	-
Subtotal - Prior Year State Aid Adjustments	810,128	810,128	811,000	872
Total - New York State Revenue	314,831,105	318,142,033	346,529,285	28,387,252

**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2006-07 PROPOSED BUDGET**

Revenue Category	2005-06 Estimated Budget	2005-06 Amended Budget	2006-07 Proposed Budget	\$ Variance Fav/(Unfav)
>>>> CITY <<<<<				
City of Rochester Aid	119,100,000	119,100,000	119,100,000	-
Total - City	119,100,000	119,100,000	119,100,000	-
>>>> Other Revenue Sources <<<<<				
Federal - Medicaid	7,051,584	7,051,584	7,051,584	-
Subtotal - Other Revenue Sources	7,051,584	7,051,584	7,051,584	-
>>>> Local - Other <<<<<				
Indirect Costs	2,247,500	2,247,500	2,225,946	(21,554)
Nonresident Tuition	945,000	945,000	945,000	-
Health Services Revenue	600,000	600,000	600,000	-
Rental and Use of Buildings	30,000	30,000	30,000	-
Rental and Use of Buildings - Govt.	115,000	115,000	115,000	-
Sale of Obsolete Equipment	10,000	10,000	10,000	-
Sale of Trucks & Buses	25,000	25,000	25,000	-
Fines & Forfeitures	2,000	2,000	2,000	-
Prior Years Refunds (E-Rate)	1,069,820	1,069,820	1,050,000	(19,820)
Student and Other Fees: Music	12,000	12,000	12,000	-
Student and Other Fees: Miscellaneous	11,000	11,000	11,000	-
Student and Other Fees: Adult Education	35,000	35,000	35,000	-
Earnings - Capital Fund Investments	400,000	600,000	400,000	(200,000)
Earnings - General Fund Investments	2,050,000	1,050,000	2,050,000	1,000,000
Miscellaneous Revenue	37,000	-	-	-
Total - Local Other	7,589,320	6,752,320	7,510,946	758,626
Appropriated Fund Balance for General Fund	11,369,000	11,369,000	3,830,245	(7,538,755)
Total - GENERAL FUND Revenue	459,941,009	462,414,937	484,022,060	21,607,123

**ROCHESTER CITY SCHOOL DISTRICT
REVENUE SUMMARY
2006-07 PROPOSED BUDGET**

Revenue Category	2005-06 Estimated Budget	2005-06 Amended Budget	2006-07 Proposed Budget	\$ Variance Fav/(Unfav)
GRANT & SPECIAL AID FUNDS				
>>>> State Sources <<<<<				
Universal Pre-K	7,060,000	7,060,000	7,792,000	732,000
Class Size Reduction	5,254,672	5,254,672	5,254,672	-
Teacher Support Aid	1,076,000	1,076,000	1,076,000	-
Subtotal - NYS Categorical Grants	13,390,672	13,390,672	14,122,672	732,000
Other State Source Grants	36,775,713	36,775,713	40,593,158	3,817,445
Total - State Grant Sources	50,166,385	50,166,385	54,715,830	4,549,445
>>>> Federal Sources <<<<<				
Federal-Recurring	46,432,491	46,432,491	45,906,883	(525,608)
Federal-Competitive	6,171,348	6,409,842	2,963,379	(3,446,463)
Federal-Roll-over	4,980,653	4,980,653	2,985,159	(1,995,494)
Total - Federal Sources	57,584,492	57,822,986	51,855,421	(5,967,565)
>>>> Local Sources <<<<<				
	3,500,099	3,367,677	2,940,808	(426,869)
Total - GRANT & SPECIAL AID FUND Revenue	111,250,976	111,357,048	109,512,059	(1,844,989)
SCHOOL FOOD SERVICE FUND				
Appropriation from Food Service Fund Balance	-	-	300,000	300,000
Food Services	14,186,879	14,186,879	14,459,000	272,121
Total - SCHOOL FOOD SERVICE FUND Revenue	14,186,879	14,186,879	14,759,000	572,121
GRAND TOTAL REVENUE - ALL FUNDS	585,378,864	587,958,864	608,293,119	20,334,255

**Revenue Summary and Analysis
Explanation of Revenue Sources
2006-07 BUDGET**

STATE AID TO EDUCATION

General fund State Aid shown below is based on the State of New York 2005-06 State Aid Projections, dated March 23, 2006.

COMPREHENSIVE OPERATING AID (COA) \$176,251,531

Comprehensive Operating Aid is unrestricted aid to support the District's general operations, e.g., salaries, utilities, building maintenance, et.al. The proposed 2006-07 Governor's budget is combining a number of separate aid categories into Flex Aid. They include: Educationally Related Support Services, Extraordinary Needs Aid, Limited English Proficiency Aid, and Summer School Aid. These aid categories are described below.

DEDUCT FOR CERTAIN STUDENTS (\$776,996)

This aid deduction is for certain resident students' placements, including incarcerated youth detention centers, intermediate residential treatment programs, and State supported schools for the Blind and Deaf. The State assumes 100% of the tuition costs for these placements.

EDUCATIONALLY RELATED SUPPORT SERVICES \$0

The Educationally Related Support Services aid provides funding for support services (speech therapy, counseling, etc.) which enable students to maintain their placement in a general education program.

EXTRAORDINARY NEEDS AID \$6,676,181

Extraordinary Needs Aid provides funding for high need students as measured by the percent of pupils eligible for the free or reduced lunch program and students eligible for limited English Proficiency aid. A save-harmless provision guarantees Districts no less aid than in the base year.

LIMITED ENGLISH PROFICIENCY AID \$599,201

School districts, which conduct programs for pupils with Limited English Proficiency in accordance with the Commissioner's guidelines, receive this aid.

SUMMER SCHOOL AID \$0

This aid supports the summer remedial program for regular education students.

BOCES AND SPECIAL SERVICES AID \$8,765,546

This aid supports certain occupational, marketing and business programs, in grades 10-12 and for approved data processing expenses pursuant to Regulations of the Commissioner.

SPECIAL EDUCATION – PUBLIC AND PRIVATE EXCESS COST AID \$72,450,581

Excess Cost Aid is provided for students with disabilities placed in a special education program by the Committee on Special Education (CSE). This aid is based upon approved costs, attendance and level of service.

Revenue Summary and Analysis Explanation of Revenue Sources 2006-07 BUDGET

TRANSPORTATION AID **\$37,109,391**

This aid provides up to 90% of the District's approved transportation expenses. Non-allowable expenses include: the transportation of non-handicapped pupils who live 1 1/2 miles or less from the school attended, and transportation for extra activities such as field trips, athletic trips, etc.

HARDWARE AND TECHNOLOGY AID **\$584,223**

Computer Hardware and Technology Equipment Aid provides funding for the purchase and lease of micro and/or mini computer equipment; technology equipment; repair of equipment for instructional purposes; and training and staff development for instructional purposes.

SOFTWARE, TEXTBOOK AID AND LIBRARY MATERIALS **\$3,138,768**

This aid provides funding for the purchase of computer software, textbooks and library material. The amount of aid is based on a per-pupil dollar amount.

SOUND BASIC EDUCATION AID **\$17,995,217**

This is an expansion of an aid category introduced in 2005-06 that is in the proposed 2006-07 Governor's Budget intended to address the Campaign for Fiscal Equity (CFE) lawsuit. The aid is targeted towards the State's high needs districts, and represents an unrestricted aid that can be used in a manner similar to Comprehensive Operating Aid.

STATE AID TO BE RECLASSIFIED TO SPECIAL AID FUND **\$14,122,672**

RECLASSIFIED REVENUES TO SPECIAL AID FUND

UNIVERSAL PRE-KINDERGARTEN	(\$7,792,000)
EARLY GRADE CLASS SIZE REDUCTION	(\$5,254,672)
TEACHER SUPPORT AID	(\$1,076,000)

TOTAL RECLASSIFIED REVENUES TO SPECIAL AID FUND **(\$14,122,672)**

ADJUSTED TOTAL STATE - RECURRING **\$322,793,643**

BUILDING AND BUILDING REORGANIZATION INCENTIVE AID **\$16,585,642**

This aid supports expenses associated with the construction of new buildings, additions, and alterations or modifications of existing buildings. Building aid is provided for projects, which have received prior approval from the State Education Department.

Revenue Summary and Analysis Explanation of Revenue Sources 2006-07 BUDGET

NURSING SERVICES AID **\$6,339,000**

This is a new aid category designed to partially reimburse the District for the cost of providing nursing services. The proposed 2006-07 Governor's budget contains a provision for Nursing Service Aid.

PRIOR YEAR AID ADJUSTMENTS **\$811,000**

This revenue represents a prepayment of prior year aid monies owed to the District, contingency for prior year aid claims owed to the State and revenue to offset the District's debt service under the State's Prior Year Claims Financing Program.

GRAND TOTAL STATE **\$346,529,285**

REVENUES FROM CITY **\$119,100,000**

The City of Rochester funding includes the State funded STAR program.

OTHER LOCAL REVENUES

INDIRECT COSTS **\$2,225,946**

Many grant-funded programs provide revenue to offset overhead costs, which the District incurs in the operation of grants. Overhead costs include supervision, utilities, cost of payroll processing, etc.

NON-RESIDENT TUITION FROM OTHER DISTRICTS **\$945,000**

The District provides tutoring and other education services to non-resident students on a tuition/fee basis. The largest portion of these revenues is for tutoring services provided to non-resident students at several agencies including incarcerated youths, and home/hospital placements.

HEALTH SERVICES REVENUE **\$600,000**

The District provides health services to non-resident students attending private/parochial schools located within the district boundaries per NYS regulations. The District bills these costs back to the student's home districts.

RENTAL AND USE OF BUILDINGS **\$145,000**

This represents the fees charged to various groups for the use of buildings in accordance with District policy.

MISCELLANEOUS SALES -- SUPPLIES AND OBSOLETE EQUIPMENT **\$35,000**

This is revenue earned from sales, in accordance with District policy.

Revenue Summary and Analysis Explanation of Revenue Sources 2006-07 BUDGET

FINES AND FORFEITURES **\$2,000**

This revenue primarily reflects book and school library fines.

REFUNDS -- PRIOR YEARS **\$1,050,000**

This revenue is derived from several sources including federal E-Rate monies, BOCES refunds, prior year refunds from vendors and legal settlements.

FEES -- STUDENT AND OTHER **\$58,000**

This revenue is earned through fees charged for Adult Education, rental of musical instruments, and other small revenue sources.

EARNINGS -- CAPITAL FUND INVESTMENTS **\$400,000**

This revenue is earned primarily through two sources: Interest earned on authorized capital funds, which have not yet been expended, and any unused capital fund authorizations.

EARNINGS ON GENERAL FUND (INTEREST) **\$2,050,000**

This revenue from investments is earned by the District's cash management program.

PREMIUM – RAN **\$0**

This represents the premium associated with the issuance of a Revenue Anticipation Note (RAN). The District does not anticipate issuing a RAN in 2006-07.

TOTAL LOCAL REVENUES **\$7,510,946**

OTHER REVENUE

MEDICAID REVENUE **\$7,051,584**

The District receives partial reimbursement under Medicaid for support services provided to Medicaid eligible students with disabilities. The District receives 25% of the approved billable amount per service. The State recoups 50% of all federal Medicaid monies received by the District. The amount listed reflects gross Medicaid revenues before the State share deduction.

APPROPRIATIONS FROM FUND BALANCE **\$3,830,245**

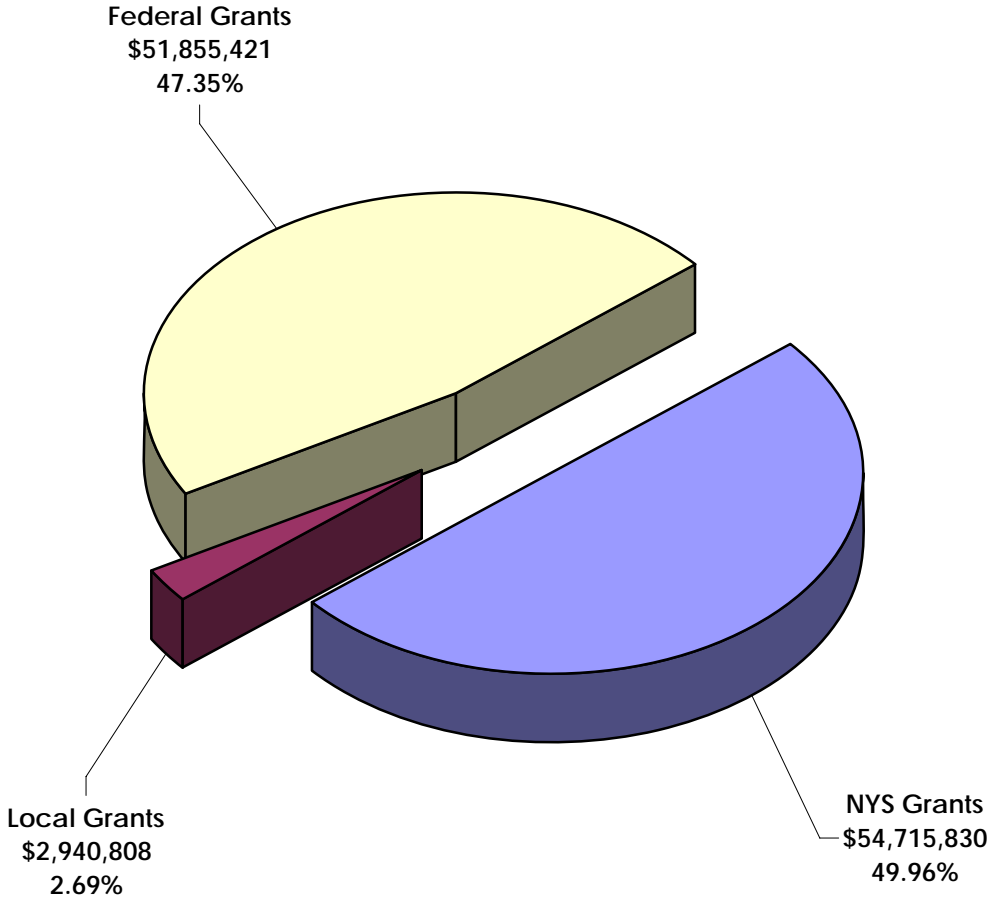
An Appropriation from Fund Balance represents the use of accumulated financial surplus that resulted from prior years' activity.

TOTAL GENERAL FUND REVENUE **\$484,022,060**

Grant Revenue Summary

2006-07 Budget

Rochester City School District 2006-2007 Proposed Budget Revenue Summary - Grant Funds \$109,512,059



Rochester City School District
Grant Revenue
2006-2007 BUDGET

Grant Title	2005-06 Estimated	2005-06 Amended	2006-2007 Budget	\$ Change Fav/(Unfav)
>>>>FEDERAL SOURCES<<<<<				
CAREER EDUCATION -- ADULT FORMULA	200,588	200,588	200,588	0
CSRD AMERICA'S CHOICE	1,645,000	1,645,000	0	(1,645,000)
DOL TANF ENGLISH LANGUAGE INSTR	0	150,000	0	(150,000)
EDUCATION FOR GAINFUL EMPLOYMENT (EDGE)	144,055	144,055	155,380	11,325
EL YUCAYEQUE PROFESSIONAL LEARNING CIRCLE	4,445	4,445	4,445	(0)
FANS CITIZENSHIP PROGRAM	35,400	35,400	39,975	4,575
HARVARD PRINCIPALS CONSORTIUM	13,545	13,545	0	(13,545)
HEALTHY START	0	0	0	0
HOMELESS CHILDREN	100,000	100,000	100,000	0
IDEA QUALITY ASSURANCE IMPL	115,000	115,000	65,000	(50,000)
IDEA QUALITY ASSURANCE REVIEW	0	0	0	0
IMPACT AID	43,000	43,000	43,000	0
JOB PLACEMENT AND POST-PLACEMEN	0	0	0	0
MEDICAID GRANT	54,000	54,000	54,000	0
NATIONAL & COMMUNITY SERVICES	18,000	18,000	18,000	0
NATIONAL ENDOWMENT FOR THE ARTS	65,000	65,000	0	(65,000)
NATIVE AMERICAN RESOURCE CENTER	87,664	87,664	87,664	0
PRE-SCHOOL ADMINISTRATION	101,840	101,840	101,840	0
PRE-SCHOOL HANDICAPPED	526,457	526,457	516,457	(10,000)
READING FIRST	1,400,000	1,400,000	0	(1,400,000)
ROCHESTER HOUSING AUTHORITY - GED	13,616	13,616	13,616	0
ROCHESTER SCHOOLS - CHEMICAL DISPOSAL/PHASE I EMS	0	0	0	0
SAFE & DRUG-FREE SCHLS & COMMUNITIES	531,896	531,896	367,051	(164,845)
SCHOOL IMPROVEMENT	945,000	945,000	945,000	0
SETRC	462,760	462,760	462,760	0
STATE IMPROVEMENT GRANT	55,000	55,000	55,000	0
SUPPORT SERVICES HANDICAPPED	9,964,298	9,964,298	10,147,445	183,147
TANF SUMMER YOUTH EMPLOYMENT	23,325	23,325	23,325	0
TECH PREP PLANNING	180,000	180,000	180,000	0
TITLE I - BASIC GRANT	31,583,053	31,583,053	29,824,367	(1,758,686)
TITLE II WIA -CORRECTIONS EDUCATION	57,817	57,817	57,817	0
TITLE IIA	6,064,729	6,064,729	5,261,770	(802,959)
TITLE IID TECHNOLOGY GRANT	573,008	573,008	394,352	(178,656)
TITLE III - BILINGUAL EDUCATION	562,647	562,647	932,381	369,734
TITLE V - NO CHILD LEFT BEHIND	214,792	214,792	99,359	(115,433)
USDE TEACHER AMERICAN HISTORY PROJECT PRIDE	386,595	386,595	333,332	(53,263)
USDOL WIA SECURING PROSPERITY	0	90,000	0	(90,000)
VATEA/SECONDARY FORMULA	774,727	774,727	735,768	(38,959)
WIA - ONE STOP CENTER	85,064	85,064	85,064	0
WIA-FAMILY LITERACY	159,495	159,495	159,495	0
WORKFORCE INVESTMENT ACT--ADULT EDUCATION	392,676	391,170	391,170	0
SUBTOTAL - FEDERAL	57,584,492	57,822,986	51,855,421	(5,967,565)

**Rochester City School District
Grant Revenue
2006-2007 BUDGET**

Grant Title	2005-06 Estimated	2005-06 Amended	2006-2007 Budget	\$ Change Fav/(Unfav)
>>>>STATE SOURCES<<<<<				
ADULT APPRENTICESHIP	79,773	79,773	84,547	4,774
ADULT BASIC ED/WELFARE EDUCATION	72,117	72,117	72,117	0
CATEGORICAL READING	5,500,000	5,500,000	5,500,000	0
DICA CURRICULUM AUDIT	72,245	72,245	0	(72,245)
EMPLOYEE PREPARATION EDUCATION(EPE)	2,332,000	2,332,000	2,467,184	135,184
EXT'D DAY/VIOLENCE PREVENTION	739,865	739,865	739,865	0
FAWL - WORKPLACE LITERACY	0	0	0	0
IMPROVING PUPIL PERFORMANCE	6,950,000	6,950,000	6,950,000	0
INCARCERATED YOUTH	1,877,800	1,877,800	1,877,800	0
LEARNING TECHNOLOGY	49,995	149,995	0	(149,995)
MENTOR INTERN PROGRAM	272,500	272,500	181,000	(91,500)
MINOR MAINTENANCE	0	0	0	0
ROCHESTER SCHOOL LIBRARY SYSTEMS	98,804	98,804	98,804	0
ROCHESTER TEACHER CENTER	498,000	498,000	498,000	0
SCH LIBRARY SYS AID 4 AUTOMATION	9,880	9,880	9,880	0
SCH LIBRARY SYS CATEGORICAL AID	689	689	0	(689)
SCH LIBRARY SYS OPERATING AID	978	978	0	(978)
SECONDARY MATH	100,000			
STATE CLASS SIZE REDUCTION	5,254,672	5,254,672	5,254,672	0
STATE MAGNET SCHOOL PROGRAM	11,000,000	11,000,000	15,000,000	4,000,000
SUMMER PROGRAM	4,195,982	4,195,982	4,195,982	0
SCHOOLS UNDER REGISTRATION REVIEW (SURRE)	50,000	50,000	50,000	0
TARGETED PRE-K	1,352,979	1,352,979	1,352,979	0
TEACHER OF TOMORROW	1,515,000	1,515,000	1,515,000	0
TEACHER SUPPORT	1,076,000	1,076,000	1,076,000	0
UNIVERSAL PRE-K	7,060,000	7,060,000	7,792,000	732,000
URBAN FORUM	7,105	7,105	0	(7,105)
SUBTOTAL - STATE	50,166,385	50,166,385	54,715,830	4,549,445

**Rochester City School District
Grant Revenue
2006-2007 BUDGET**

Grant Title	2005-06 Estimated	2005-06 Amended	2006-2007 Budget	\$ Change Fav/(Unfav)
>>>>LOCAL SOURCES<<<<<				
100 BOOK CHALLENGE	0	0	0	0
AMERICAN LUNG ASSOCIATION	7,000	7,000	0	(7,000)
ARTS AND CULTURAL COUNCIL	4,000	4,000	0	(4,000)
BOCES TEACHER SUB REIMBURSEMENT	1,637	1,637	0	(1,637)
DOUGLASS ALTERNATIVE SUSPENSION	21,900	0	0	0
ESL PROGRESSIVE STUDENT INTERN	1,800	1,800	1,800	0
GATES FOUNDATION @ FRANKLIN CAREER CENTEF	58,881	58,881	0	(58,881)
GCCS PROFESSIONAL DEVELOPMENT	15,581	15,581	0	(15,581)
GOOD GRADE PAY - SUMMER LAW PREF	11,519	11,519	11,519	0
JEFFERSON'S CONSORTIUM FOR ENTREPRENEURSHIP EDUCATION	3,000	3,000	0	(3,000)
MCC STAGE	41,767	41,767	43,609	1,842
NCFL-UPS FAMILY LITERACY VOLUNTEER ACADEMY	14,450	10,000	0	(10,000)
OASAS	26,991	26,991	26,991	0
PARENT EMPOWERMENT PROGRAM	0	0	0	0
PRE-SCHOOL ADMINISTRATION/COUNTY	235,422	235,422	235,422	0
PRE-SCHOOL INTEGRATED/HANDICAPPED	1,052,268	1,052,268	1,052,268	0
PRE-SCHOOL/ITINERANT	468,088	468,088	468,088	0
PRE-SCHOOL RELATED SERVICES	132,611	132,611	132,611	0
PRIMARY MENTAL HEALTH PROJ - CORE	133,852	100,782	55,500	(45,282)
PRIMARY MENTAL HEALTH PROJ - EXPANSION	0	0	45,282	45,282
QUAD A FOR KIDS	42,804	24,870	0	(24,870)
ROCH EARLY ENHANCEMENT PROG-RPPF	191,580	186,000	186,000	0
ROCHESTER AFTER SCHOOL ACADEMY	13,800	13,800	0	(13,800)
ROCHESTER GENERAL HOSPITAL FOUNDATION -- STUDEN	162,000	186,000	186,000	0
RRLC/RBDB VIDEO CONVERSION	4,300	4,300	0	(4,300)
SCHOOL #12/UNITED WAY	34,005	34,005	34,005	0
SMALL LEARNING COMMUNITIES	228,284	228,284	0	(228,284)
SMOKING CESSATION PROG @ EAST	4,779	4,779	0	(4,779)
SUMMER YOUTH CONSTRUCTION (ROCHESTER RESOURCE)	64,397	64,397	64,397	0
TEACHERS AS LEADERS QUALITY PARTNERSHIP	7,098	7,098	0	(7,098)
TEACHERS AS LEARNERS	10,000	10,000	10,000	0
UAW LOCAL 1097 REG 9; DELPHI E	110,000	110,000	110,000	0
U OF R - BONELL GRANT	70,488	0	0	0
U OF R / NIMH	174,298	174,298	179,846	5,548
VIRTUAL ENTERPRISE - MEMBERSHIP	23,500	23,500	23,500	0
WORKPLACE LITERACY --STRONG HOSPITAL	75,000	75,000	57,750	(17,250)
WORKPLACE LITERACY--ROCHESTER INDUSTRIES	50,000	50,000	16,220	(33,780)
YOUTH AND FAMILY PARTNERS	3,000	0	0	0
SUBTOTAL - LOCAL	3,500,099	3,367,677	2,940,808	(426,869)
TOTAL - GRANT REVENUE	111,250,976	111,357,048	109,512,059	(1,844,989)

Revenue Summary and Analysis Grant Revenues 2006-07 BUDGET

STATE GRANT REVENUES

STATE MAGNET SCHOOLS **\$15,000,000**

This is a special grant for the support of magnet schools, inaugurated in the 1983-84 school year. It supports elementary, middle, and high school magnet programs.

UNIVERSAL PRE-KINDERGARTEN **\$7,792,000**

This grant supports the District's efforts to provide environments and experiences in socialization, early literacy and motor skill development to all eligible four-year old children, including those with disabilities and children whose home language is other than English.

IMPROVING PUPIL PERFORMANCE **\$6,950,000**

State grant funds support the District's students who are at-risk and/or with specific critical needs.

CATEGORICAL READING **\$5,500,000**

State funds are provided to supplement and support the District's overall School-wide Improvement Plans focusing on at-risk students and student performance in reading.

STATE CLASS SIZE REDUCTION **\$5,254,672**

The State provides funds to reduce class size at the primary level.

SUMMER PROGRAM **\$4,195,982**

State aid supports the District's Special Education programs during the months of July and August.

EMPLOYMENT PREPARATION EDUCATION AID **\$2,467,184**

This aid supports employment preparation programs such as: adult education, GED preparation, ESOL and career education for pupils age 21 and older.

TEACHERS OF TOMORROW **\$1,515,000**

State grant funds are used to support teacher recruitment, development, and retaining of teachers in shortage areas.

INCARCERATED YOUTH **\$1,877,800**

This aid provides funding for instructional services to resident students in the Monroe County Jail.

TARGETED PRE-K **\$1,352,979**

This grant provides aid for the education of three- and four-year-old children from disadvantaged environments. It supports the pre-kindergarten program at various District sites.

Revenue Summary and Analysis Grant Revenues 2006-07 BUDGET

EXTENDED SCHOOL DAY/SCHOOL VIOLENCE PREVENTION (ESD/SVP) \$739,865

This grant provides resources to ensure that school facilities are safe, with adequate supplies and equipment to maintain security and safety of students and staff. Schools can also use the funding to separate the most violent and disruptive students from the regular school day and work with those students in after school programs and classes until the students are ready to safely return to the regular school day program. Schools are to use resources for support of their buildings' Comprehensive School Safety Plans.

ROCHESTER TEACHER CENTER \$498,000

This allocation enables the Teacher Center to continue providing high quality professional development programs and services that assist teachers and schools in their efforts to implement the State's Learning Standards and improve student performance.

OTHER STATE GRANT REVENUES \$1,572,348

STATE GRANT REVENUE \$54,715,830

FEDERAL GRANT REVENUE

CONSOLIDATED APPLICATION (TITLE I, IIA, III, IID, IV, V) \$36,879,280

The NYSED consolidated application includes six grants that are bundled together for the application process but fund distinctly different programs.

The Title I Basic grant supports academic intervention programs, supplemental educational services, and support services for economically disadvantaged children - especially those enrolled in schools cited by the State Education Department as schools in need of improvement. Titles II - V provide for the recruitment and training of teachers and administrators; the infusion of technology into instruction; bilingual, LEP and ELL education; health and safety programs; and innovative instructional programs. The grants are Federal flow through dollars administered by the New York State Education Department and include:

- Title I Basic Improving Academic Achievement for the Disadvantaged
- Title IIA Teacher/Principal Recruitment and Training
- Title IID Enhancing Education Through Technology
- Title III Bilingual, LEP, ELL Programs
- Title IV Safe and Drug Free Schools and Communities
- Title V Innovative Programs

Revenue Summary and Analysis
Grant Revenues
2006-07 BUDGET

CHILDREN WITH IDENTIFIED EDUCATIONAL DISABILITIES

\$11,228,502

These grants provide a variety of supplemental aid to students with disabilities ages 3 to 21. Among the largest grants are the following:

Section 611, Section 619 and CPSE Administration

These grants are based upon a State-approved count of District resident handicapped students. It is designed to help defray the additional costs to the District for educating handicapped students. Funding is also intended to assure compliance with State mandates and guidelines. These grants support instructional positions including speech therapists, social workers, special education teachers, paraprofessionals, and purchase supplies, materials, and purchased services. The funds cover Pre-School, School age and Administrative costs.

Special Education Training and Resource Center (SETRC)

The Special Education Training Resource Center provides training and information to all involved in educating children with handicapping conditions, and responds to individual instructional needs of children. These objectives are accomplished through in service training, information dissemination, awareness workshops, etc.

WORKFORCE PREPARATION/ CAREER AND TECHNICAL EDUCATION

\$1,662,906

The Rochester City School District's Department of Workforce Preparation helps students of all ages learn the skills they need for success in the workplace and in the world outside the classroom.

Rochester residents learn new skills in programs offered throughout the community in schools, businesses, industries, community-based organizations, libraries and jails. The Rochester City School District offers comprehensive services to recruit, instruct, counsel, train, and place adult learners in jobs.

Adult students participate in full or part-time classes weekly. Grants are used to provide free educational opportunities to adults who do not have a high school or equivalency diploma or speak English. Grants are also used to help offset the costs of other occupational apprenticeship classes to keep student fees reasonable.

- Education for Gainful Employment (EDGE) funds provides education and employment training for welfare recipients through collaborations with the Departments of Social Services and Labor.
- The Vocational and Technology Education Act (VTEA) supports efforts to upgrade the quality of career education.
- The Workforce Investment Act (WIA) supports many literacy services including adult education, GED preparation, and English language instruction, as well as, targeted services for families, employees and the incarcerated.

Workforce Preparation not only gives adults the advantage of additional learning, but also provides the chance to improve the quality of life and enhance or develop skills necessary to function in a constantly changing society.

Revenue Summary and Analysis Grant Revenues 2006-07 BUDGET

Career and Technical Education Programs provide occupational and support opportunities for secondary students.

- The Workforce Investment Act (WIA) provides income eligible students with education and training for gainful employment at a competitive wage with an opportunity for career growth and advancement.
- The Vocational and Technology Education Act (VTEA) prepares students for work and college. Funds are targeted to East High School, The School of Business, Finance, and Entrepreneurship at Edison, The School of Imaging and Information Technology at Edison, John Marshall High School and Wilson Magnet High School.

SCHOOL IMPROVEMENT \$945,000

NYSED grant to support identified schools in need of improvement to meet the progress goals in their school improvement plans and thereby improve student performance. District Title I school(s) in the following categories are eligible for funding:

- Schools in Need of Improvement - Year 1 (SINI-1)
- Schools in Need of Improvement - Year 2 (SINI-2)
- Corrective Action Schools - Year 1 (CA-1)
- Corrective Action Schools - Year 2 Planning for Restructuring Schools (CA-2)
- Restructured Schools - Year 1 of Implementation
- Schools Under Registration Review (SURR) also identified in the above categories

OTHER FEDERAL GRANT REVENUES \$1,139,733

GRAND TOTAL FEDERAL GRANT REVENUES \$51,855,421

LOCAL REVENUES

SECTION 4410 \$1,652,967

Section 4410 provides resources for Preschool Special Education programs and services.

- Pre School Integrated/Handicapped
- Community Pre-School Related Services
- Special Education/Itinerant Teachers (S.E.I.T.)

OTHER LOCAL GRANT REVENUES \$1,287,841

GRAND TOTAL LOCAL GRANT REVENUES \$2,940,808

GRAND TOTAL – ALL GRANTS \$109,512,059

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Expenditure Summary & Analysis

2006-07 Budget

Expenditure Summary Overview

2006-2007 PROPOSED BUDGET

EXPENDITURES

The proposed 2006-2007 Expenditure budget for the District increases from \$587.9M in the District's 2005-2006 Amended Budget to \$608.3M in 2006-2007. This represents an increase of \$20.3M or 3.5%. Many costs for the District continue to increase due to contractual agreements, general inflation or programs whose costs are controlled by the state.

The District projects Salary and Other Compensation costs to increase from \$300.4M in 2005-2006 to \$311.1M in 2006-2007 – an increase of \$10.7M. Contractual increases and an additional 27.48 FTEs in the schools drive this increase.

Costs for employee benefits continue to rise. Benefits, including health care, dental and life insurance increase by \$7.2M from \$77.4M in 2005-2006 to \$84.6M in 2006-2007. Costs for employee health care are the primary driver in this category. Teacher Retirement System costs also continue to rise as the pension rate increases to 9.00% of salaries in 2006-2007. The District's proposed budget includes \$21.5M in 2006-2007 for Teacher Retirement costs. The District also projects Employee Retirement System costs of \$6.4M for 2006-2007.

The District's Fixed Obligations include Contracted Transportation, Special Education and Charter Schools. Each of these categories show increases between 2005-2006 and 2006-2007. The District's budget includes \$37.2M for Contracted Transportation, an increase of \$2.2M. Special Education Tuition increases \$691K to \$22.3M, while the Charter School Tuition budget shows a \$1.8M increase to \$7.9M which is attributable to the opening of a new Charter School in 2006-07.

The District anticipates Cash Capital Outlays to decrease by \$2.5M in 2006-2007. This is due to the completion of the Grades 7-12 Secondary Schools Grow-out and the Textbook Initiatives in 2005-06. However, this budget reduction is largely offset by a \$1.8M increase in Debt Service as the District continues its commitment to maintaining its overall level of investment in facilities.

The Facilities and Related budget is expected to decrease by \$583K in 2006-2007. There are several significant changes in this category which include Utilities, Instructional Supplies, Service Contracts Equipment & Repair and Facilities Service Contracts. Utilities increase by \$448K to \$12.8M reflecting continuing inflation in fuel costs. Instructional Supplies decrease by \$2.0M to \$5.3M which is largely attributable to reductions in Title I, Reading First, IDEA and CSRD America's Choice grant funding. Service Contracts Equipment & Repair increases by \$731K to \$4.3M due to increased computer system maintenance costs for the PeopleSoft and Chancery SIS systems. Facilities Service Contracts increase by \$303K to \$1.8M due to HVAC maintenance contracts for the upgraded systems and increased snow plowing and salting expenses to enhance safety around the District's school buildings.

The balance of the District's 2006-2007 Budget shows a net decrease of \$173K. The significant changes in these budgets include Professional & Technical Services, BOCES Services, Grants Disallowances and Professional Development. Professional & Technical Services increase by \$373K to \$17.3M which is attributable to required Title I Supplemental Educational Service set-asides in this category. BOCES Services increase by \$454K to \$6.4M to meet additional NYS mandates for Nursing Services. Grant Disallowances decrease by \$200K to \$1.3M to reflect improved District management of grants. Finally, Professional Development shows a \$205K decrease to \$1.5M as the result of reduced funding for the Title I and IIA grants.

Expenditure Summary (All Funds)

	2004-2005	2005-2006	2005-2006	2006-2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
EXPENDITURES BY ACCOUNT					
Salary Compensation					
Teacher Salaries	171,380,073	179,747,143	180,509,132	187,871,924	(7,362,792)
Civil Service Salary	50,851,655	55,068,827	55,339,118	57,978,325	(2,639,207)
Administrator Salary	23,614,428	25,779,206	25,894,335	26,534,220	(639,885)
Paraprofessional Salary	11,155,292	12,768,121	12,999,071	13,988,896	(989,825)
Hourly Teachers	7,261,926	10,813,063	10,656,943	9,724,858	932,085
Sub Total Salary Compensation	264,263,374	284,176,360	285,398,599	296,098,223	(10,699,624)
Other Compensation					
Substitute Teacher Cost	9,132,230	10,537,053	10,347,119	10,737,381	(390,262)
Overtime Non-Instructional Sal	2,104,708	2,773,266	2,724,343	2,816,802	(92,459)
Teachers In Service	1,726,544	1,805,737	1,887,409	1,428,372	459,037
Sub Total Other Compensation	12,963,482	15,116,056	14,958,871	14,982,555	(23,684)
Total Salary and Other Compensation	277,226,856	299,292,417	300,357,470	311,080,778	(10,723,308)
Employee Benefits					
Employee Benefits	71,952,649	76,543,042	77,377,554	84,608,705	(7,231,151)
State Employee Retirement	5,437,803	6,463,880	6,463,880	6,352,260	111,620
State Teachers Retirement	8,672,746	18,141,448	18,141,448	21,512,935	(3,371,487)
Sub Total Employee Benefits	86,063,198	101,148,370	101,982,882	112,473,900	(10,491,018)
Total Compensation and Benefits	363,290,054	400,440,786	402,340,352	423,554,678	(21,214,326)
Fixed Obligations With Variability					
Contract Transportation	32,892,643	34,965,114	34,983,252	37,224,927	(2,241,675)
Special Education Tuition	22,046,801	21,576,798	21,576,798	22,267,665	(690,867)
Charter School Tuition	17,916,814	6,084,423	6,084,423	7,853,333	(1,768,910)
Insurance non-employee	721,873	811,807	811,807	845,807	(34,000)
Sub Total Fixed Obligations	73,578,131	63,438,142	63,456,280	68,191,732	(4,735,452)
Debt Service					
Sub Total Debt Service	31,948,594	27,241,637	27,960,971	29,784,084	(1,823,113)
Cash Capital Outlays					
Cash Capital	7,452,973	7,396,277	7,396,277	6,227,510	1,168,767
Textbooks	2,496,359	3,018,159	3,032,912	2,439,057	593,855
Equipment Other than Buses	1,959,579	1,176,768	1,164,682	1,027,803	136,879
Equipment Buses	764,343	811,067	811,067	600,000	211,067
Library Books	674,625	244,699	246,246	200,723	45,523
Computer Hardware - Instructional	3,154,244	1,085,984	1,071,140	672,641	398,499
Computer Hardware - Non Instructional	937,013	393,620	369,839	372,268	(2,429)
Sub Total Cash Capital Outlays	17,439,136	14,126,574	14,092,163	11,540,002	2,552,161

Expenditure Summary (All Funds)

	2004-2005	2005-2006	2005-2006	2006-2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
Facilities and Related					
Utilities	10,240,535	12,232,695	12,319,210	12,767,637	(448,427)
Supplies and Materials	7,359,934	6,470,401	6,484,426	6,521,102	(36,676)
Instructional Supplies	6,108,325	7,356,951	7,370,070	5,337,071	2,032,999
Service Cont Equip and Repair	2,998,999	3,541,952	3,549,106	4,280,087	(730,981)
Rentals	2,766,894	2,663,853	2,632,688	2,463,534	169,154
Facilities Service Contracts	2,223,331	1,467,287	1,498,587	1,801,165	(302,578)
Postage and Print/Advertising	1,017,741	1,428,135	1,425,798	1,439,770	(13,972)
Maintenance Repair Supplies	2,016,201	890,532	891,397	912,132	(20,735)
Auto Supplies	718,391	685,799	651,349	741,369	(90,020)
Custodial Supplies	430,376	517,287	518,684	524,147	(5,464)
Office Supplies	422,060	577,604	572,220	542,171	30,049
Sub Total Facilities and Related	36,302,787	37,832,495	37,913,534	37,330,185	583,349
Technology					
Computer Software - Instructional	1,006,942	753,860	772,662	605,873	166,789
Computer Software - Non Instructional	878,790	769,209	679,416	424,462	254,954
Subtotal Technology	1,885,732	1,523,069	1,452,078	1,030,335	421,743
All Other Variable Expenses					
Professional/Technical Service	13,698,755	17,000,547	16,901,919	17,274,505	(372,586)
BOCES Services	5,248,949	5,922,330	5,933,195	6,386,880	(453,685)
Medicaid	3,864,796	3,526,458	3,526,458	3,526,458	-
Agency Clerical	4,480,414	2,683,306	2,498,918	2,618,488	(119,570)
Miscellaneous Services	(523,707)	915,859	902,182	612,328	289,854
Judgments and Claims	1,035,573	994,980	994,980	1,000,000	(5,020)
Grant Disallowances	1,420,459	1,300,000	1,500,000	1,300,000	200,000
Indirect Costs Grants	2,023,345	2,449,424	2,462,592	2,465,319	(2,727)
Professional Development	1,467,602	1,723,540	1,715,973	1,511,100	204,873
Special Ed Due Process & Compliance	138,163	129,473	177,025	167,025	10,000
Subtotal of All Other Variable Expenses	32,854,349	36,645,915	36,613,241	36,862,103	(248,862)
Total Non Compensation	194,008,729	180,807,833	181,488,267	184,738,441	(3,250,174)
Sub Total	557,298,783	581,248,619	583,828,619	608,293,119	(24,464,500)
Fund Balance Reserve	-	4,130,245	4,130,245	-	4,130,245
Grand Total	557,298,783	585,378,864	587,958,864	608,293,119	(20,334,255)

EXPENDITURES BY DEPARTMENT

RCSD - RCSD	557,298,783	585,378,864	587,958,863	608,293,119	(20,334,256)
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Rochester City School District Expenditure Summary (All Funds)

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actuals	Estimated	Amended	Proposed	Fav/(Unfav)
Board of Education	338,567	619,670	619,670	655,081	(35,411)
Office of Superintendent	335,389	374,114	374,114	388,958	(14,844)
Office of Auditor General	520,158	468,226	468,226	486,153	(17,927)
Chief of Staff	5,063,118	7,841,876	7,895,339	8,291,194	(395,855)
Business Services	24,121,052	25,229,597	25,218,264	25,652,298	(434,034)
Communication & Public Engagement	610,963	789,490	788,286	855,510	(67,224)
Diversity & Leadership Development	1,364,903	1,338,131	1,373,975	1,935,430	(561,455)
Governmental Relations & Special Projects	7,012	346,400	263,822	405,079	(141,257)
Human Resources	4,668,800	6,121,472	5,951,224	6,414,871	(463,647)
Department of Law	1,037,846	1,331,460	1,331,460	1,313,824	17,636
Division of Operations	75,201,534	81,501,024	81,141,921	83,296,849	(2,154,928)
Department of Program Management	47,789,684	48,220,658	48,513,182	49,776,567	(1,263,385)
School Development & Academics	235,618,701	249,182,548	248,966,845	255,133,130	(6,166,285)
Standards & Accountability	1,421,313	2,454,032	2,505,032	2,503,421	1,611
Strategic Planning & Rochester Children's Zone	5,972,783	8,346,682	8,367,724	8,440,520	(72,796)
Debt Service	30,912,690	26,225,685	26,949,030	28,753,714	(1,804,684)
Employee Benefits	86,419,022	99,344,816	100,067,834	110,568,900	(10,501,066)
Non-Program Expenses	35,895,247	25,642,984	27,162,916	23,421,620	3,741,296
Grand Total	557,298,783	585,378,864	587,958,864	608,293,119	(20,334,256)

Position Summary

	2004 - 2005 Actual	2005 - 2006 Estimate	2005 - 2006 Amended	2006 - 2007 Proposed	Var Bud vs Amend Fav/(Unfav)
POSITIONS BY ACCOUNT					
Salary Compensation					
Teacher Salaries	3,417.81	3,509.89	3,509.89	3,499.64	10.25
Civil Service Salary	1,492.65	1,556.84	1,556.84	1,571.34	(14.50)
Administrator Salary	265.05	280.50	280.50	278.00	2.50
Paraprofessional Salary	718.48	682.73	682.73	708.46	(25.73)
Hourly Teachers	-	-	-	-	-
Total	5,893.99	6,029.96	6,029.96	6,057.44	(27.48)
Other Compensation					
Substitute Teacher Cost	-	-	-	-	-
Overtime Non-Instructional Sal	-	-	-	-	-
Teachers In Service	-	-	-	-	-
Total	-	-	-	-	-
Total	5,893.99	6,029.96	6,029.96	6,057.44	(27.48)
Employee Benefits					
Catastrophic Illness-C.S.	3.75	4.00	4.00	4.00	0.00
Catastrophic Illness-Tch.	0.00	1.00	1.00	1.00	0.00
Paid Illness Leave-C.S.	1.00	0.00	0.00	0.00	0.00
Paid Illness Leave-T.P.	16.88	13.00	13.00	13.00	0.00
Employee Benefits	21.63	18.00	18.00	18.00	-
Total	21.63	18.00	18.00	18.00	-
Grand Total	5,915.62	6,047.96	6,047.96	6,075.44	(27.48)

POSITIONS BY DEPARTMENT

# 1 - Martin B Anderson - ES - 10102	47.90	44.53	44.53	42.53	2.00
# 1 - Martin B Anderson - SFS - 10106	1.22	1.30	1.30	1.30	0.00
# 2 - Clara Barton - ES - 10202	62.80	65.50	65.50	59.40	6.10
# 2 - Clara Barton - SFS - 10206	1.40	1.25	1.25	1.25	0.00
# 3 - Nathaniel Rochester - ES - 10302	32.90	45.90	45.90	42.90	3.00
# 3 - Nathaniel Rochester - MS - 10304	53.00	43.50	43.50	43.00	0.50
# 3 - Nathaniel Rochester -SFS - 10306	6.70	6.06	6.06	6.06	0.00
# 4 - George M Forbes - ES - 10402	70.00	75.90	75.90	69.80	6.10
# 4 - George M Forbes - SFS - 10406	1.31	1.30	1.30	1.30	0.00
# 5 - John Williams - ES - 10502	98.10	98.40	98.40	89.30	9.10
# 5 - John Williams - SFS - 10506	1.56	1.32	1.32	1.32	0.00
# 6 - Dag Hammarskjold - ES - 10602	64.00	57.20	57.20	53.10	4.10
# 6 - Dag Hammarskjold - SFS - 10606	1.28	1.26	1.26	1.26	0.00
# 7 - Virgil I Grissom - ES - 10702	65.40	67.80	67.80	66.70	1.10
# 7 - Virgil I Grissom - SFS - 10706	1.40	1.38	1.38	1.38	0.00
# 8 - Roberto Clemente - ES - 10802	77.00	81.93	81.93	84.13	(2.20)
# 8 - Roberto Clemente - SFS - 10806	2.17	2.16	2.16	2.16	0.00
#9 - Martin Luther King - PreK - 10901	0.00	1.00	1.00	2.00	(1.00)
# 9 - Martin L King Jr - ES - 10902	95.39	101.99	101.99	98.79	3.20

Position Summary

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
# 9 - Martin L King Jr - SFS - 10906	1.77	1.57	1.57	1.57	0.00
#12 - James P B Duffy - ES - 11202	89.10	86.63	86.63	79.93	6.70
#12 - James P B Duffy - SFS - 11206	1.66	1.48	1.48	1.48	0.00
#14 - Chester Dewey - ES - 11402	55.00	54.13	54.13	52.83	1.30
#14 - Chester Dewey - SFS - 11406	1.46	1.45	1.45	1.45	0.00
#15 - Children's School - ES - 11502	41.20	41.03	41.03	39.73	1.30
#15 - Children's School - SFS - 11506	1.20	1.20	1.20	1.20	0.00
#16 - John W Spencer - ES - 11602	57.30	58.80	58.80	59.10	(0.30)
#16 - John W Spencer - SFS - 11606	1.66	1.46	1.46	1.46	0.00
#17 - Enrico Fermi - PreK - 11701	0.00	1.00	1.00	2.00	(1.00)
#17 - Enrico Fermi - ES - 11702	88.90	83.80	83.80	74.30	9.50
#17 - Enrico Fermi - SFS - 11706	1.83	1.49	1.49	1.49	0.00
#19 - Dr Charles Lunsford - ES - 11902	54.60	57.10	57.10	61.70	(4.60)
#19 - Dr Charles Lunsford -SFS - 11906	1.70	1.40	1.40	1.40	0.00
#20 - Henry Lomb - ES - 12002	44.90	47.40	47.40	43.30	4.10
#20 - Henry Lomb - SFS - 12006	1.20	1.16	1.16	1.16	0.00
#22 - Abraham Lincoln - ES - 12202	87.20	73.90	73.90	76.60	(2.70)
#22 - Abraham Lincoln - SFS - 12206	2.85	1.84	1.84	1.84	0.00
#23 - Francis Parker - ES - 12302	45.00	39.00	39.00	38.00	1.00
#23 - Francis Parker - SFS - 12306	1.36	1.35	1.35	1.35	0.00
#25 - Nathaniel Hawthorne - ES - 12502	41.30	47.13	47.13	45.53	1.60
#25 - Nathaniel Hawthorne -SFS - 12506	1.19	1.17	1.17	1.17	0.00
#28 - Henry Hudson - ES - 12802	90.30	93.60	93.60	80.60	13.00
#28 - Henry Hudson - SFS - 12806	2.03	1.76	1.76	1.76	0.00
#29 - Adlai E Stevenson - ES - 12902	75.70	83.20	83.20	79.10	4.10
#29 - Adlai E Stevenson - SFS - 12906	1.97	1.92	1.92	1.92	0.00
#30 - Gen Elwell S Otis - ES - 13002	54.00	55.00	55.00	51.90	3.10
#30 - Gen Elwell S Otis - SFS - 13006	1.85	1.45	1.45	1.45	0.00
#33 - Audubon School - PreK - 13301	0.00	2.50	2.50	3.50	(1.00)
#33 - Audubon School - ES - 13302	154.60	150.70	150.70	143.70	7.00
#33 - Audubon School - SFS - 13306	5.56	4.53	4.53	4.53	0.00
#34 - Dr Louis A Cerulli - ES - 13402	58.30	61.10	61.10	59.40	1.70
#34 - Dr Louis A Cerulli - SFS - 13406	2.16	1.77	1.77	1.77	0.00
#35 - Pinnacle School - ES - 13502	59.00	57.33	57.33	56.33	1.00
#35 - Pinnacle School - SFS - 13506	1.31	1.31	1.31	1.31	0.00
#36 - Henry W Longfellow - ES - 13602	58.83	63.90	63.90	61.50	2.40
#36 - Henry W Longfellow - SFS - 13606	1.50	1.45	1.45	1.45	0.00
#37 - Lewis H Morgan - ES - 13702	43.30	0.00	0.00	0.00	0.00
#37 - Lewis H Morgan - SFS - 13706	1.63	0.00	0.00	0.00	0.00
#39 - Andrew J Townson - ES - 13902	68.90	71.70	71.70	66.20	5.50
#39 - Andrew J Townson - SFS - 13906	1.44	1.41	1.41	1.41	0.00
#41 - Kodak Park School - ES - 14102	69.90	68.80	68.80	66.10	2.70
#41 - Kodak Park School - SFS - 14106	2.10	1.90	1.90	1.90	0.00
#42 - Abelard Reynolds - ES - 14202	47.10	53.90	53.90	53.80	0.10
#42 - Abelard Reynolds - SFS - 14206	1.38	1.35	1.35	1.35	0.00
#43 - Theodore Roosevelt - ES - 14302	60.50	63.00	63.00	64.50	(1.50)
#43 - Theodore Roosevelt - SFS - 14306	1.56	1.53	1.53	1.53	0.00
#44 - Lincoln Park - ES - 14402	53.20	43.70	43.70	43.60	0.10
#44 - Lincoln Park - SFS - 14406	2.16	1.70	1.70	1.70	0.00
#45 - Mary McLeod Bethune - ES - 14502	83.55	90.20	90.20	83.60	6.60
#45 - Mary McLeod Bethune -SFS - 14506	2.54	2.52	2.52	2.52	0.00
#46 - Charles Carroll - ES - 14602	41.80	41.64	41.64	39.74	1.90

Position Summary

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
#46 - Charles Carroll - SFS - 14606	1.34	1.33	1.33	1.33	0.00
#50 - Helen B Montgomery - ES - 15002	58.90	66.20	66.20	62.10	4.10
#50 - Helen B Montgomery - SFS - 15006	1.59	1.59	1.59	1.59	0.00
#52 - Frank Fowler Dow - ES - 15202	37.51	35.73	35.73	34.23	1.50
#52 - Frank Fowler Dow - SFS - 15206	1.17	1.16	1.16	1.16	0.00
Montessori Acad-Franklin-ES - 15302	18.90	23.24	23.24	22.64	0.60
#54 - Flower City School - ES - 15402	28.55	28.74	28.74	26.64	2.10
#54 - Flower City School - SFS - 15406	1.34	1.32	1.32	1.32	0.00
#57 - Early Childhood - ES - 15702	34.20	37.20	37.20	33.20	4.00
#57 - Early Childhood - SFS - 15706	0.71	0.70	0.70	0.70	0.00
#58 - World of Inquiry - ES - 15802	35.00	35.31	35.31	34.31	1.00
#58 - World of Inquiry - SFS - 15806	1.17	1.15	1.15	1.15	0.00
St Monica's - SFS - 17106	0.69	0.67	0.67	0.67	0.00
Holy Family - SFS - 17306	1.00	1.00	1.00	1.00	0.00
Corpus Christi - SFS - 17606	0.31	0.31	0.31	0.31	0.00
St Andrew's - FS - 17706	0.51	0.63	0.63	0.63	0.00
St John's - SPP - 17906	0.38	0.38	0.38	0.38	0.00
Pre-School Parent Program - PS - 18101	4.50	6.07	6.07	4.67	1.40
Holy Cross - SFS - 18406	0.56	0.55	0.55	0.55	0.00
Holy Rosary - SFS - 18506	0.53	0.53	0.53	0.53	0.00
Central Kitchen - SFS - 19806	60.08	56.35	56.35	56.35	0.00
Elementary Schools - ES - 19902	21.00	0.00	0.00	76.40	(76.40)
Adult & Continuing Instr - WFP - 20003	5.73	2.53	2.53	3.05	(0.52)
Occup/Apprent Avocat Ed - WFP - 23103	0.10	0.00	0.00	0.00	0.00
Equivalent Attendance - WFP - 23503	14.03	16.62	16.62	16.10	0.52
Family Learn Ctr Hart St - ES - 23702	2.00	1.00	1.00	1.00	0.00
Family Learn Ctr Hart St - WFP - 23703	66.48	51.92	51.92	46.73	5.19
Family Learn Ctr Hart St - FS - 23706	0.81	0.80	0.80	0.80	0.00
GED Outreach - WFP - 23903	0.50	0.00	0.00	0.00	0.00
Career & Technical Education - 24003	0.30	1.00	1.00	1.00	0.00
Northstar Educational Center - 24105	26.60	32.30	32.30	32.30	0.00
The Central Assessment Team - 24208	0.00	13.40	13.40	13.40	0.00
Community Relations - 24516	3.00	3.00	3.00	4.00	(1.00)
Frederick Douglass Prep - HS - 25004	145.00	138.22	138.22	139.72	(1.50)
Frederick Douglass Prep - SFS - 25006	9.28	10.58	10.58	10.58	0.00
Wilson Found Academy @ Madison - 25104	0.00	145.60	145.60	145.60	0.00
Wilson Commence Academy - HS - 25105	161.56	158.30	158.30	154.60	3.70
Wilson Commencement Academ-SFS - 25106	6.02	6.94	6.94	6.94	0.00
Josh Lofton High School - HS - 25405	1.00	0.00	0.00	0.00	0.00
Charlotte High School - HS - 26004	143.00	144.40	144.40	146.50	(2.10)
Charlotte High School - SFS - 26006	6.04	6.56	6.56	6.56	0.00
East High School - HS - 26105	265.70	272.90	272.90	268.80	4.10
East High School - SFS - 26106	9.64	10.22	10.22	10.22	0.00
Jefferson High School - HS - 26304	177.40	157.30	157.30	161.80	(4.50)
Jefferson High School - SFS - 26306	8.84	8.76	8.76	8.76	0.00
Madison HS of Excellence - HS - 26404	138.50	0.00	0.00	0.00	0.00
Wilson Found Academy - SFS - 26406	7.73	7.18	7.18	7.18	0.00
John Marshall High School - HS - 26505	181.50	187.10	187.10	179.70	7.40
John Marshall High School -SFS - 26506	6.13	6.70	6.70	6.70	0.00
Monroe High School - HS - 26604	162.50	167.55	167.55	172.85	(5.30)
Monroe High School - SFS - 26606	8.49	8.52	8.52	8.52	0.00
School of The Arts - HS - 26705	142.70	146.80	146.80	141.80	5.00

Position Summary

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
School of The Arts - SFS - 26706	8.75	8.17	8.17	8.17	0.00
School w/o Walls Fdn Academy - 26804	0.00	16.12	16.12	16.12	0.00
School Without Walls - HS - 26805	24.40	25.40	25.40	25.40	0.00
Edison Tech Ctr - HS - 27005	1.00	0.00	0.00	0.00	0.00
Edison Tech Occup Ed Ctr - SFS - 27006	9.27	13.80	13.80	13.80	0.00
Edison Service Station - HS - 27105	1.00	0.00	0.00	1.00	(1.00)
Freddie Thomas High School -HS - 27204	141.50	140.70	140.70	142.20	(1.50)
Freddie Thomas High School-SFS - 27206	8.72	9.15	9.15	9.15	0.00
BioScience Health Franklin -HS - 27705	66.02	78.23	78.23	82.23	(4.00)
BioScience Health Franklin-SFS - 27706	2.54	4.33	4.33	4.33	0.00
Edison-Bus, Fin, Entre-HS - 27805	68.85	76.40	76.40	74.45	1.95
Young Mothers Program - HS - 28005	12.10	13.80	13.80	13.80	0.00
Global Media Arts Franklin -HS - 28405	47.71	71.63	71.63	74.13	(2.50)
Global Media Arts Franklin-SFS - 28406	2.29	2.23	2.23	2.23	0.00
Finance/Econ at Franklin -HS - 28605	64.13	73.59	73.59	76.59	(3.00)
Finance/Econ at Franklin-SFS - 28606	2.29	2.23	2.23	2.23	0.00
Edison-Engrg & Mfg-HS - 28705	58.35	68.50	68.50	73.65	(5.15)
Edison-Skilled Trades-HS - 28805	77.45	78.96	78.96	77.21	1.75
Edison-Img & Info Tech-HS - 29005	73.20	81.09	81.09	77.74	3.35
Interscholastic Sports - HS - 29305	1.50	2.50	2.50	2.50	0.00
High Schools - HS - 29905	0.00	0.00	0.00	64.37	(64.37)
Bilingual Education - AS - 33317	8.00	9.00	9.00	11.00	(2.00)
Native American Program - AS - 33817	2.32	2.70	2.70	2.70	0.00
SETRC - SSS - 38208	4.50	4.50	4.50	4.50	0.00
SETRC Bilingual - SSS - 38308	1.00	1.00	1.00	1.00	0.00
Program Devel and Evaluation - 38508	1.00	4.30	4.30	4.30	0.00
Special Instr'l Services - ESS - 40508	40.80	29.00	29.00	29.00	0.00
Human Services Systems - DM - 40616	2.50	3.00	3.00	3.00	0.00
Curr Devel & Prog Coord - AS - 42017	3.00	0.00	0.00	0.00	0.00
Arts Education - AS - 42117	3.50	3.50	3.50	3.50	0.00
Library Services - AS - 42217	1.50	1.50	1.50	1.50	0.00
External Education - SPP - 42307	2.00	2.00	2.00	2.00	0.00
Teacher Comp Ctr - AS - 43017	2.00	2.00	2.00	2.00	0.00
Early Childhood Office - PS - 44501	10.25	17.80	17.80	18.20	(0.40)
Research and Evaluation - CS - 51013	14.00	19.00	19.00	17.00	2.00
Records - CS - 51513	6.00	6.00	6.00	6.00	0.00
Non-Public Schools - ESS - 52807	0.00	13.80	13.80	13.80	0.00
Match Team - AS - 52917	3.80	12.00	12.00	11.60	0.40
Pupil Personnel Services - SSS - 53008	9.00	10.00	10.00	10.00	0.00
Speech & Hearing Services - ES - 53102	6.50	0.00	0.00	0.00	0.00
Speech & Hearing Services -SSS - 53108	28.30	14.00	14.00	13.40	0.60
Attendance Services - SSS - 53208	4.00	10.00	10.00	14.00	(4.00)
Audiology Services - SSS - 53308	6.00	6.00	6.00	6.00	0.00
Occup'l/Physical Therapy - SSS - 53408	44.10	45.90	45.90	45.90	0.00
Health Services - SSS - 53508	1.00	1.00	1.00	1.00	0.00
Psychological Services - SSS - 53608	10.00	5.00	5.00	5.00	0.00
Social Work Services - SSS - 53708	2.90	0.90	0.90	0.90	0.00
Early Screening - SSS - 53908	6.00	6.00	6.00	6.00	0.00
Parent University - DM - 54016	1.00	0.00	0.00	0.00	0.00
Monroe County Jail Prog - HS - 54505	21.00	23.00	23.00	23.00	0.00
Shelter Program - HS - 54605	16.75	24.00	24.00	24.00	0.00
Placement Center - AS - 54717	5.00	0.00	0.00	0.00	0.00

Position Summary

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
Student Equity & Placement -HS - 55005	10.00	13.00	13.00	13.00	0.00
Home/Hospital Tutor Prog - HS - 55205	46.40	30.13	30.13	29.13	1.00
Transition Program - 55405	0.00	3.50	3.50	3.50	0.00
Parent Involvement - 55516	3.00	4.00	4.00	4.00	0.00
Parent Info Studnt Reg NW - DM - 55716	3.00	4.00	4.00	4.00	0.00
Parent Info Studnt Reg NE - DM - 55816	3.00	3.00	3.00	3.00	0.00
Parent Info Studnt Reg South - 55916	3.00	5.00	5.00	5.00	0.00
Comptroller - FS - 60012	3.00	4.00	4.00	0.00	4.00
Chief Financial Officer - FS - 60212	3.00	1.00	1.00	4.50	(3.50)
Office of Auditor General - 61012	5.00	5.00	5.00	5.00	0.00
Accounting Department - FS - 61212	14.00	14.00	14.00	14.00	0.00
Teacher/Civil Ser Payrolls -FS - 61412	13.00	12.00	12.00	12.00	0.00
Offc of Budget & Revenue - FS - 61512	5.00	5.00	5.00	5.00	0.00
Financial Grants Mgt - CS - 61612	9.50	6.50	6.50	6.50	0.00
Procurement Dept - FS - 62012	6.00	6.00	6.00	6.00	0.00
Storehouse/Book Depository-CS - 62113	17.50	17.50	17.50	16.50	1.00
Mgmt Information Systems- CS - 64013	6.00	4.00	4.00	4.00	0.00
Print Shop - CS - 64113	3.00	3.00	3.00	3.00	0.00
Mail Room - CS - 64213	3.00	3.00	3.00	3.00	0.00
Business Sys Tech Support - CS - 64313	13.00	13.00	13.00	13.00	0.00
Student Information Systems-CS - 64413	8.00	8.00	8.00	11.00	(3.00)
Instruct Tech for Schools - CS - 64513	7.00	8.00	8.00	8.00	0.00
Mainframe Ops/Copier Mgmt - CS - 64613	5.00	5.00	5.00	5.00	0.00
Help Desk Operations - CS - 64713	11.00	11.00	11.00	11.00	0.00
Network Operations - CS - 64813	5.00	5.00	5.00	5.00	0.00
Telephone Operations - CS - 64913	3.00	3.00	3.00	3.00	0.00
Transportation-Sprvsn- TA - 65014	8.00	8.00	8.00	8.00	0.00
Trnsprtn-Dist-Owned - TA - 65114	76.00	95.50	95.50	95.50	0.00
Trnsprtn Pub/Priv Carriers-TA - 65214	38.10	40.86	40.86	40.86	0.00
Trnsprtn-Vhcl Maintenance-TA - 65314	12.00	12.00	12.00	12.00	0.00
Facilities Supp-Admin - FA - 66015	1.00	1.00	1.00	1.00	0.00
Utility Management - FA - 66615	1.00	1.00	1.00	1.00	0.00
Recycling Center - FA - 66915	1.00	1.00	1.00	1.00	0.00
Oprtn of Plant-Sprvsn - FA - 67015	4.00	4.00	4.00	4.00	0.00
All Schools Unassigned - FA - 67215	6.00	10.00	10.00	10.00	0.00
Central Office Building - SFS - 67306	4.00	5.00	5.00	5.00	0.00
CO Custodial - FA - 67315	5.50	5.50	5.50	5.50	0.00
Serv Cntr Custodial - FA - 67415	4.00	4.00	4.00	4.00	0.00
Plant Security - FA - 67615	13.00	13.00	13.00	13.00	0.00
Furnishings & Logistics - FA - 67815	2.00	2.00	2.00	2.00	0.00
Mntnce of Plant-Supervision-FA - 68015	4.00	4.00	4.00	4.00	0.00
General - FA - 68115	26.00	27.00	27.00	27.00	0.00
Electrical - FA - 68215	7.00	8.00	8.00	8.00	0.00
Grounds - FA - 68315	9.00	9.00	9.00	9.00	0.00
Mechanical - FA - 68415	16.00	15.00	15.00	15.00	0.00
Preventive Maintenance - FA - 68515	10.00	9.00	9.00	9.00	0.00
Office - Food Services - SFS - 69006	13.50	13.50	13.50	13.50	0.00
Chief School Administrator -DM - 70016	2.00	2.00	2.00	2.00	0.00
Dept of Communications-DM - 70116	9.00	10.00	10.00	10.00	0.00
Gates Foundation - 70216	0.00	1.00	1.00	1.00	0.00
School Developmt/Operations-DM - 70716	6.00	5.00	5.00	4.00	1.00
Office of Guidance - HS - 70905	0.00	1.00	1.00	1.00	0.00

Position Summary

	2004 - 2005	2005 - 2006	2005 - 2006	2006 - 2007	Var Bud vs Amend
	Actual	Estimate	Amended	Proposed	Fav/(Unfav)
Diversity & Leadership Develop - 71016	2.00	2.00	2.00	2.00	0.00
Magnet School Supervision - 71517	3.00	1.50	1.50	1.00	0.50
Grants Office - AS - 71617	2.00	8.50	8.50	8.50	0.00
Title 1 Office - AS - 71717	6.50	4.00	4.00	4.00	0.00
Human Resources - DM - 72016	26.00	28.50	28.50	27.50	1.00
Dept of Stds, Curr & Assmt - 73016	2.00	10.00	10.00	9.00	1.00
Dept of School Support - DM - 73116	16.00	24.14	24.14	23.14	1.00
Dept of Small HS Complexes - 73216	1.00	0.00	0.00	1.00	(1.00)
Office of Social Studies - 73616	0.00	2.00	2.00	2.00	0.00
Academic Intervention Services - 73916	0.00	4.00	4.00	4.00	0.00
Legal Counsel - DM - 74016	9.50	10.50	10.50	10.50	0.00
School Development & Academics - 74216	0.00	4.00	4.00	4.00	0.00
Administrative Support Ctr -DM - 75016	2.00	2.00	2.00	2.00	0.00
Professional Development - 75216	1.00	2.00	2.00	2.00	0.00
Strategic Planning - DM - 77216	3.00	3.00	3.00	5.00	(2.00)
Rochester Children's Zone - 77316	0.00	4.00	4.00	1.00	3.00
Elem. Placement-DM - 77516	2.00	0.00	0.00	0.00	0.00
Office of Prog Dev & Mngmnt - 77616	2.00	5.00	5.00	4.00	1.00
Careers in Teaching - 77716	2.00	2.00	2.00	2.00	0.00
Governmental Relations - DM - 78016	0.00	3.00	3.00	2.50	0.50
Board Of Education-BOE - 80018	10.00	11.00	11.00	11.00	0.00
Employment Benefits - EB - 90120	21.63	18.00	18.00	18.00	0.00
Union Cntrctl Obligation-DWNPE - 90319	14.10	14.70	14.70	14.70	0.00
RCSD - RCSD	5,915.62	6,047.96	6,047.96	6,075.44	(27.48)

Rochester City School District

Multi-Year Projection

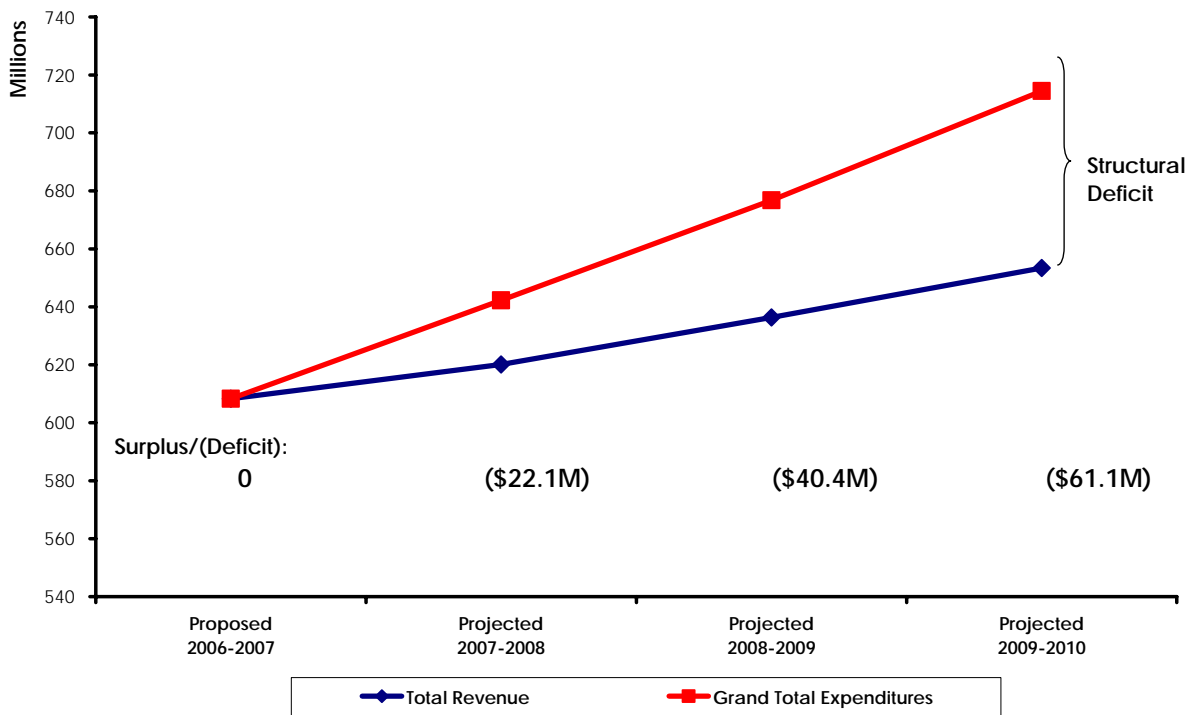
2006-2007 BUDGET

OVERVIEW:

The multi-year projection represents a forecast of the District's Revenue and Expenditures for the next three fiscal years. The projections shown allow the District to begin the planning process to solve for anticipated deficit years.

SUMMARY:

Projected RCSD Deficit



Rochester City School District

Multi-Year Projection

2006-2007 BUDGET

ASSUMPTIONS:

Based on historical trend analysis and contractual commitments, the District utilizes the following annual rates of increase to develop the projections:

	Projected 2007-2008	Projected 2008-2009	Projected 2009-2010
State Aid Revenue Annual Increase	4.50%	4.50%	4.50%
City of Rochester Revenue Increase	0.00%	0.00%	0.00%
Grant and Special Aid Fund	0.00%	0.00%	0.00%
All Other Revenue Increase	0.00%	0.00%	0.00%
Teacher Salary Increase	4.39%	4.39%	4.39%
Civil Service Salary Increase	3.95%	3.95%	3.95%
Administrative Salary Increase	3.95%	3.95%	3.95%
Hourly Teachers Salary Increase	4.39%	4.39%	4.39%
Paraprofessionals Salary Increase	3.95%	3.95%	3.95%
Other Compensation Annual Rate Increase	4.00%	4.00%	4.00%
Benefits Increase	12.00%	12.00%	12.00%
ERS % of Payroll	12.00%	12.00%	12.00%
TRS % of Payroll	10.00%	10.00%	10.00%
Charter Schools tuition increase per student	4.00%	4.00%	4.00%
New Charter School students each year	150	150	150
Special Education	5.00%	5.00%	5.00%
Transportation Contracts incl. impact of Charters	3.75%	3.75%	3.75%
Cash Capital Per Year	\$6,200,000	\$6,200,000	\$6,200,000
Utilities	8.00%	8.00%	8.00%
BOCES Services (Nurses)	4.00%	4.00%	4.00%
CPI	3.50%	3.50%	3.50%
Debt Service - \$50M additional for Facilities Modernization Plan			
No FTE Increase/Decrease			

Rochester City School District

Multi-Year Projection

2006-2007 BUDGET

CLOSING THE GAP:

Based on the assumptions above, the District projects a deficit situation for each year, driven primarily by continued revenue stagnation coupled with rising costs. New York State law mandates the District to maintain a balanced budget.

Revenue

The Rochester City School District is a fiscally dependent school district and therefore cannot levy taxes. The District can impact revenue in the following ways:

- Lobbying our state and local government officials for support of the District's needs
- Searching for and winning additional Grant funds

Expenses

The District continues to focus on automating operations, partnering with other government entities and businesses and cost cutting initiatives.

All initiatives must show support to the Superintendent's goals of:

- Student and School Achievement
- Fiscal Management
- Operational and Technical Excellence
- Culture Change through Leadership, Partnerships and Accountability

Rochester City School District

Multi-Year Projection

2006-2007 BUDGET

Rochester City School District
Multi-Year Projected Budget

	Proposed 2006-2007	Projected 2007-2008	Projected 2008-2009	Projected 2009-2010
Revenue:				
New York State Aid	329,943,643	344,791,107	360,306,707	376,520,509
New York State Building Aid	16,585,642	17,331,996	18,111,936	18,926,973
City of Rochester	119,100,000	119,100,000	119,100,000	119,100,000
Federal-Medicaid	7,051,584	7,051,584	7,051,584	7,051,584
Other Local	7,510,946	7,510,946	7,510,946	7,510,946
Appropriated Fund Balance	3,830,245	-	-	-
Grant and Special Aid Fund	109,512,059	109,512,059	109,512,059	109,512,059
Food Services	14,759,000	14,759,000	14,759,000	14,759,000
Total Revenue	608,293,119	620,056,692	636,352,231	653,381,070
Compensation	311,080,778	324,245,386	337,968,463	352,273,757
Employee Benefits	112,473,900	125,540,509	140,132,086	156,427,323
Total Compensation and Benefits	423,554,678	449,785,895	478,100,549	508,701,080
Fixed Obligations with Variability	68,191,732	72,200,522	76,377,308	80,729,234
Debt Service	29,784,084	30,524,141	29,516,163	29,060,532
Cash Capital Outlays	11,540,002	11,725,939	11,918,384	12,117,565
Facilities and Related	37,330,185	39,211,285	41,204,187	43,316,482
Technology	1,030,335	1,030,335	1,030,335	1,030,335
Other Variable Expenses	36,862,103	37,722,186	38,613,649	39,537,642
Total Non Compensation	184,738,441	192,414,408	198,660,026	205,791,790
Grand Total Expenditures	608,293,119	642,200,303	676,760,575	714,492,870
Total Surplus/(Deficit)	0	(22,143,611)	(40,408,344)	(61,111,799)

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Departmental activities and selected subject categories are presented here; for department and bureau references, see Table of Contents.

Department Abbreviations:

Admin.	- Administration
Council/Clerk	- City Council and Clerk
DCD	- Community Development
DES	- Environmental Services
ECD	- Emergency Communications Department
EDD	- Economic Development Department
DRYS	- Recreation & Youth Services

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