

# Rochester DOWNTOWN REVITALIZATION INITIATIVE

LOCAL PLANNING COMMITTEE MEETING #4

May 25, 2022

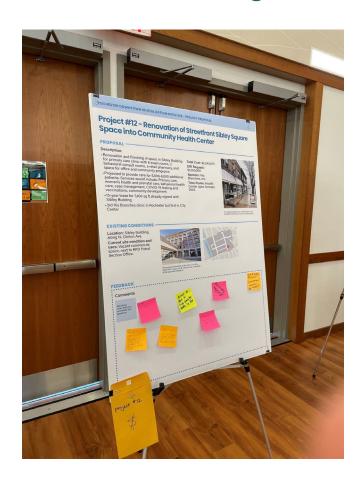


# Agenda

- Welcome + Code of Conduct / Conflict of Interest
- Planning Updates
- Project Proposal Discussion
- Next Steps
- Public Comment Period

# Planning Updates

# Public Meeting #2 - May 4th Open House Workshop



62 Participants
Online and in-person

Brief introduction to project proposals followed by activities:

- Posters for each project proposal with space for comments
- Survey: What is the transformative potential of each project? How well does each project align with the Rochester DRI vision and goals?
- DRI Bucks: How would you spend the \$10M?

# Overall proposal comments - In-person and online

#### GENERAL AGREEMENT

Importance of finding the right commercial tenants in new developments: Commercial tenants should be culturally diverse, local businesses that aim to make living downtown easy, affordable, and enjoyable.

#### ISSUES WITH DIFFERING OPINIONS

# Project scale:

- Big: "The best options are large mixed-use, transit-oriented buildings; catalyzing downtown happens with lots of new units, not façade improvements"
- Small but complex: Prioritize smaller, more complicated projects with big punch

#### Extent:

- Critical mass: Focus funding near Main and Clinton
- Diversified: Unlock opportunities/address needs across the DRI area

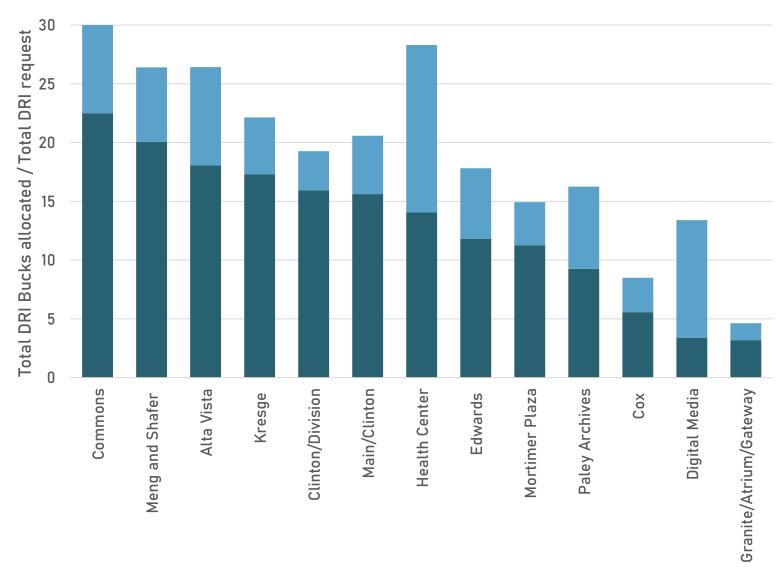




# DRI Bucks: How would you spend the \$10M?

The Commons received the most DRI Bucks relative to its DRI funding request.

Projects with the highest DRI funding requests (Main/Clinton, Cox, Granite/Atrium/Gateway) generally received fewer DRI Bucks, even if they were otherwise considered transformative or exciting.



# LPC Walking Tour

On Monday, a dozen participants joined City staff and historians to visit proposed project locations and learn about their history.

# General takeaways:

- DRI area needs help!
- Big-impact projects are preferable
- Addressing Main Street most critical



# **CFA Applications**

Governor Hochul announced the launch of the Consolidated Funding Application (CFA) Round XII yesterday for the Regional Economic Development Initiative.

- Separate funding opportunities for project proposals that may not be appropriate for DRI funding.
- More information: <u>https://regionalcouncils.ny.gov/cfa</u>

Xerox Tower renovation and redevelopment was awarded \$1M in Round 9.



1 217 Finger Lakes CFA projects funded to date

# Project Proposal Discussion

# Project evaluation criteria fall into four buckets

# Feasibility

Readiness to start

Completeness of funding plan

Clarity of site control and regulatory steps

Capacity of project sponsor to complete and maintain investment

# **Potential Impact**

Alignment with DRI goals and vision

Transformative and catalytic potential

Synergies with other DRI projects – "critical mass"

Timeline to completion

# Cost/Benefit

% total DRI funds relative to impact

Demonstrated need for DRI funds to complete project

Other funds leveraged

Relative community/ economic benefit

Past State investment

Appropriateness of DRI as funding source

# **Public Input**

Community feedback from workshops, online, LPC meetings

Previously expressed local and regional priorities

# For discussion tonight:

# Feasibility

Readiness to start

Completeness of funding plan

Clarity of site control and regulatory steps

Capacity of project sponsor to complete and maintain investment

# **Potential Impact**

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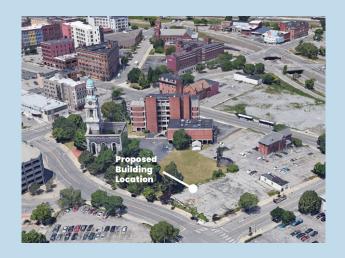
Appropriateness of DRI as funding source

# **Public Input**

Community feedback from workshops, online, LPC meetings

Previously expressed local and regional priorities





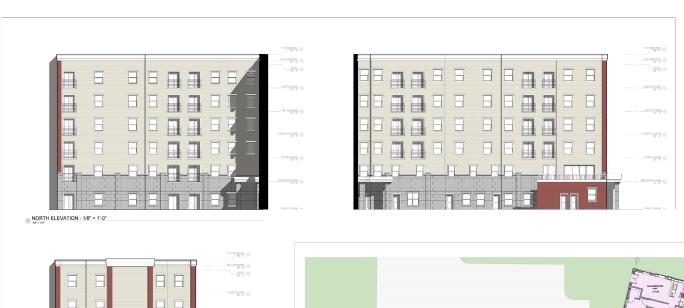
# Alta Vista

Transformation of 4 lots into a 6-story, 84,000 sf, mixed-use building, with 76 affordable residences, 14 supportive. Includes park improvements and commercial space.

Total cost: \$32,412,803

DRI request: \$2,000,000

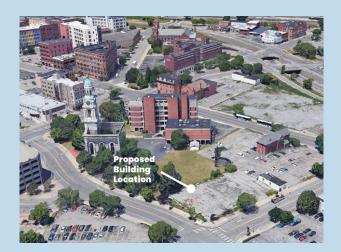
Sponsor: Ibero-American Development Corp.











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# **FEASIBILITY**

 Project cost has been adjusted to account for different LIHTC model and broader material/construction labor cost volatility

# COST/BENEFIT

- 15x leverage
- \$1.85M for 76 units (and addressing need for supportive housing)
- High-efficiency design (electric, solar, EV charging, low-flow faucets, efficient appliances)

### POTENTIAL IMPACT

Relevant DRI goals/strategies

- Increase the amount of mixed-use, mixed-income housing in Downtown
  - Continue to provide affordable housing options downtown
  - Contribute to the overall diversity of housing options in Rochester, both adaptive reuse and new construction, smaller and larger units

- What kinds of improvements to St. Joseph's Park?
- Excitement about this long empty site being put to use
  - Concern about diverting DRI funding away from Main St., about lost opportunity of tax revenue with a different development concept on this site





# Main & Clinton

Restoration of 4 buildings into 10-12 market-rate apartments and 4 retail spaces

Total cost: \$9M - \$10.3M

DRI request: \$3.7M - \$5M

Sponsor: Home Leasing / SOS

### **FEASIBILITY**

- Site control still in process

# COST/BENEFIT

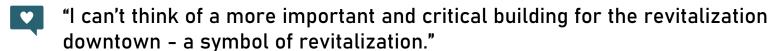
- 1-1.4x+ leverage
- \$3.7M \$5M for 10-12 units
- Historically significant corner for Downtown, part of why the City originally applied for DRI

# POTENTIAL IMPACT

Relevant DRI goals and strategies

- Reimagine and revitalize East Main Street and Downtown's connective corridors
- Address vacancy and blight along Main St.
- Increase the amount of mixed-use, mixed-income housing in Downtown

#### PUBLIC FEEDBACK





So much money! So few units! [DRI Bucks allocation was in-the-middle]



# The Commons

Construction of outdoor space enhancing pedestrian circulation and perception of safety and providing space for outdoor dining and entertainment

Total cost: \$1,500,000

DRI request: \$1,300,000

**Sponsor: City of Rochester** 









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DRI request: \$1,300,000

Sponsor: City of Rochester

#### **FEASIBILITY**

- Property under contract

# COST/BENEFIT

- Leverages \$200,000
- One of two projects focused on public realm
- Amenity for other DRI project proposals

#### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Reimagine and revitalize East Main Street and Downtown's connective corridors
- Create a vibrant urban center and attractive, green public realm that welcomes everyone

- Scored highest in transformative potential and DRI goal alignment in survey
- Excitement about a project that focuses on public realm, improves pedestrian experience of both Main St and Division
- "The amount of funding asked for seems high compared to total cost" [public sector projects often have higher requests]



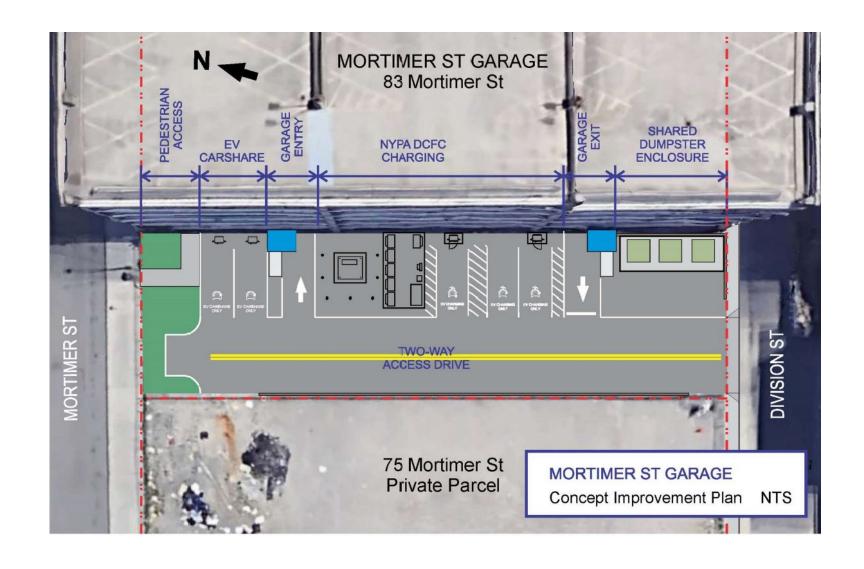
# Mortimer Plaza

Streetscape improvements to accommodate EV charging and carshare and consolidate
Division St trash

Total cost: \$850,000

DRI request: \$750,000

**Sponsor: City of Rochester** 





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Streetscape improvements to accommodate EV charging and carshare and consolidate Division St trash

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DRI request: \$750,000

Sponsor: City of Rochester

# **FEASIBILITY**

City owns parcel (same as Mortimer St Garage)

# COST/BENEFIT

- Leverages \$100,000
- One of two projects focused on public realm
- EV charging stations address DRI decarbonization goal
- One piece of larger effort to improve Division streetscape

### POTENTIAL IMPACT

Relevant DRI goals and strategies

Attract amenities around the bus terminal to improve the transit user experience





# Digital Media Main/Clinton

Installation of LED, HD video billboards and solar panel equipment to display 24-hour news, advertisements for community events

Total cost: \$1,150,000

DRI request: \$500,000

Sponsor: ROC City Leasing, LLC





# Digital Media Main/Clinton

Installation of LED, HD video billboards and solar panel equipment to display 24-hour news, advertisements for community events

Total cost: \$1,150,000

DRI request: \$500,000

Sponsor: ROC City Leasing, LLC

# **FEASIBILITY**

- Project partner owns the site
- City's design standards do not allow for digital signs as rendered (§ 120-177F)

# **COST/BENEFIT**

- 1.3x leverage

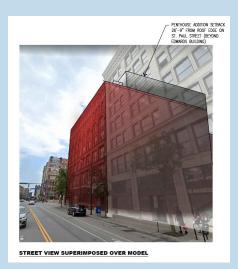
### POTENTIAL IMPACT

Relevant DRI goals and strategies

 Promote existing institutions, upcoming events, and new creative initiatives using digital kiosks, signage, and other public realm features.

- "Might be a good idea for somewhere else in Downtown"
- Who would program and pay for upkeep? Who decides what is programmed?
- ⚠ Concern about views from nearby buildings
- Scored lowest of all projects in survey about transformative potential and goal alignment





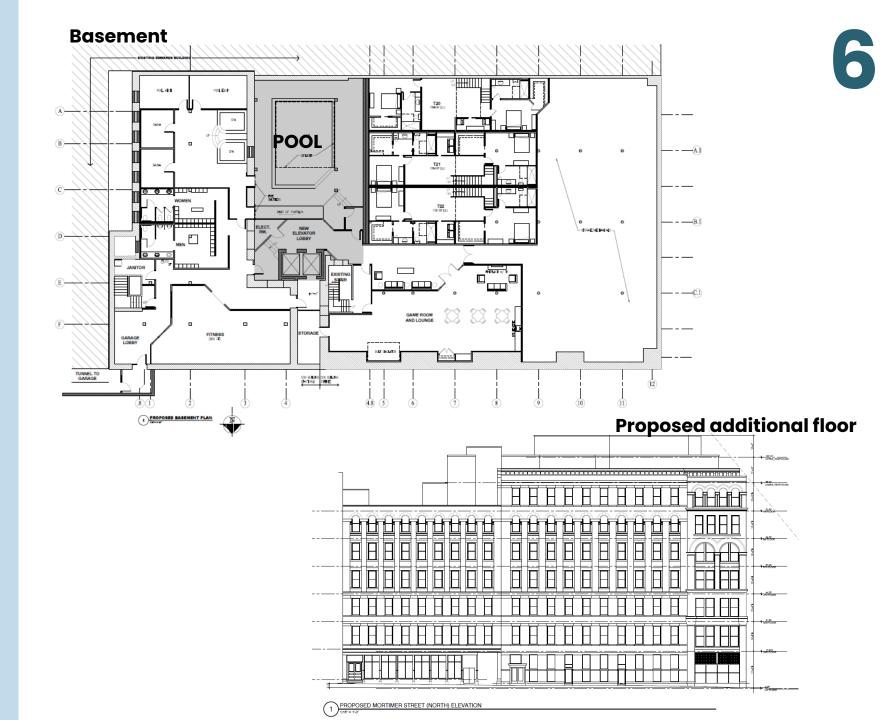
# Cox Building

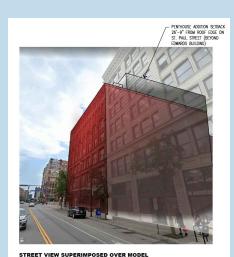
Restoration of exterior and renovation of interior for transit-oriented development with 85 new residential apartments and three retail storefronts

Total cost: \$31,064,550

DRI request: \$3,500,000

Sponsor: Cox Rochester LLC





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Restoration of exterior and renovation of interior for transit-oriented development with 85 new residential apartments and three retail storefronts

Total cost: \$31,064,550

DRI request: \$3,500,000

Sponsor: Cox Rochester LLC

# **FEASIBILITY**

Developer has completed similar historic renovations in Syracuse

# COST/BENEFIT

- 7.8x leverage
- \$3.5M for 85 units, 3 retail spots
- Ground floor retail could have meaningful impact on area around RTS

### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Build on existing momentum to build more housing for the market's current primary demographics (students, young professionals), but also other groups, such as downsizing suburbanites, and empty-nesters, and artists
- Attract amenities around the bus terminal to improve the transit user experience

- Important historic building
- Could house more culturally diverse businesses on a corner needing activation
  - \*Residents of higher-valued apartments will continually complain about issues at Transit Center"





# Paley Archives and Exhibition Space

Partnership between Albert
Paley, RIT, and Sibley Square, to
house and study Paley's
archives and information about
Paley's works

Total cost: \$2,800,000

DRI request: \$1,000,000

Sponsor: RIT, WinnCompanies

# **FEASIBILITY**

 Site is owned by WinnCompanies – would need building permit and certificate of occupancy

# COST/BENEFIT

- 1.8x leverage
- One storefront on Liberty Pole Plaza
- Only proposal specifically related to highlighting Rochester arts

#### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Attract active ground floor uses to make the pedestrian experience more inviting and engaging
- Further strengthen Rochester's reputation as the cultural center of the Finger Lakes region
- Support a diverse array of local creative initiatives that preserve and enhance what makes Downtown Rochester unique

#### PUBLIC FEEDBACK





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# Edwards and Geothermal Cooperative

114 market-rate units with 25,000 sf commercial, with geothermal wells in the vacant lot adjacent

Total cost: \$36,000,000

DRI request: \$2,750,000

Sponsor: FORTIFIED and Dutton

**Properties** 

#### EXTERIOR LIGHTING DESIGN









# Edwards and Geothermal Cooperative

114 market-rate units with 25,000 sf commercial, with geothermal wells in the vacant lot adjacent

Total cost: \$36,000,000

DRI request: \$2,750,000

Sponsor: FORTIFIED and Dutton

**Properties** 

#### **FEASIBILITY**

- One of four projects submitted by this local developer sponsor
- Design approved by NPS and SHPO

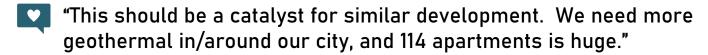
# COST/BENEFIT

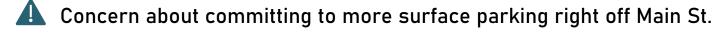
- 12x leverage
- \$2.75M = 114 apartments
- Potential exciting sustainability pilot for other parts of town

### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Build on existing momentum to build more housing for the market's current primary demographics
- Provide appropriate spaces for innovative entrepreneurial/incubator opportunities that target the local workforce







# Kresge Boutique Hotel & Restaurant

Renovation of historic building into 28-room hotel and restaurant with private event space and focus on local food/beverage scene

Total cost: \$11,700,000

DRI request: \$1,750,000

Sponsor: FORTIFIED and Dutton

**Properties** 









# Kresge Boutique Hotel & Restaurant

Renovation of historic building into 28-room hotel and restaurant with private event space and focus on local food/beverage scene

Total cost: \$11,700,000

DRI request: \$1,750,000

Sponsor: FORTIFIED and Dutton

**Properties** 

# **FEASIBILITY**

- One of four projects submitted by this local developer sponsor

# 9

# COST/BENEFIT

- 5.9x leverage
- \$1.75M = 28 hotel rooms and 2 food/beverage purveyors
- Adds exciting dining options to a part of Downtown with few
- Synergy with Commons project

### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Reimagine and revitalize East Main Street and Downtown's connective corridors
- Attract neighborhood retail and commercial amenities that residents and workers need
- Increase tourist and regional visits

- Is there potential that this hotel would serve a different client than the others nearby?
- Unique, potential part of a critical mass on Main St.; excitement about potential restaurant tenants
- Concern about hotel vacancy rates with more capacity coming online nearby

# Meng, Shafer, Courtyard

Redevelopment into 2 mixeduse buildings with 4 apartments and 2 commercial spaces, with courtyard between the two, for use by commercial tenants

Total cost: \$2,600,000

DRI request: \$750,000

Sponsor: FORTIFIED and

**Dutton Properties** 









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DRI request: \$750,000

Sponsor: FORTIFIED and Dutton

**Properties** 

### **FEASIBILITY**

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- One of four projects submitted by this local developer sponsor

# COST/BENEFIT

- 2.5x leverage
- \$750K = 4 units and 2 commercial spaces

#### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Address vacancy and blight along East Main Street to catalyze transformation
- Attract active ground floor uses to make the pedestrian experience more inviting and engaging

- Wonder if the scale limits its catalytic potential
- "Narrow historic buildings are harder to redevelop so this money would be put to good use"
- Just 4 units?!
- "Brings Main St. alive. Yes!"



# Clinton & Division

Redevelopment into mixed-use commercial building, office space on 2nd floor (for tech, business, and/or artists) and retail/service on 1st floor

Total cost: \$2,825,000

DRI request: \$750,000

Sponsor: FORTIFIED and Dutton

**Properties** 

#### **FEASIBILITY**

11

- One of four projects submitted by this local developer sponsor

# COST/BENEFIT

- 2.7x leverage
- \$750,000 = 2 commercial spaces

### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Provide spaces for innovative entrepreneurial/incubator opportunities that target the local workforce
- Attract neighborhood retail and commercial amenities that residents and workers need

### PUBLIC FEEDBACK



"Great in conjunction with others. But stand-alone, perhaps not enough."



Currently an eyesore, so much of this block, and the rendering is exciting



Small-scale office is appealing



# Health Clinic @ Sibley Square

Renovation and construction of a 7,800 sf storefront medical and mental health clinic to serve 5,000-6,000 additional patients, including a retail pharmacy

Total cost: \$2,545,675

DRI request: \$1,000,000

Sponsor: His Branches, Inc

# **FEASIBILITY**

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- Lease signed for 7 years
- Would pursue Certificate of Need from State after award (by end of 2022)

# COST/BENEFIT

- 1.5x leverage
- \$1M = space for 15,000 annual visits and a pharmacy
- Addresses social need for healthcare access downtown

# POTENTIAL IMPACT

Relevant DRI goals and strategies

- Attract neighborhood retail and commercial amenities that residents and workers need
- Attract amenities around the bus terminal to improve the transit user experience

- ? How can an independent healthcare provider survive in this environment?
- Concern about a mission-driven health center
- While not transformative in a physical sense, it is a much-needed amenity
- Great location so close to RTS and CFC



# Granite, Atrium, & Gateway Buildings

Renovation of three buildings (340,000 sf total) to include mixed-income housing for 400 residents and 80,000 sf commercial space

Total cost: \$119M

DRI request: \$4-4.5M

Sponsor: SAA | EVI

# **FEASIBILITY**

13

- Site control negotiations still underway
- Sponsor is developer with 4,500+ units in pipeline in 10 states

# COST/BENEFIT

- 25x leverage
- \$4M = 143 units

#### POTENTIAL IMPACT

Relevant DRI goals and strategies

- Address vacancy and blight along East Main Street to catalyze transformation
- Increase the amount of mixed-use, mixed-income housing in Downtown

- Only project with lots of units on Main St big impact
- ▲ So much money!
- What about just funding one of the buildings?
- ? How long would a project this big really take? Longer than DRI allows?

# Next Steps

